



CITY OF  
MONASH

# Draft Budget 2020/21



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## Mayor Stuart James's message



This is a draft budget like never before.

In recognising the unprecedented and uncertain times that we are experiencing, our draft budget has been through a number of reiterations and our costs have been substantially trimmed to match the reduction in income as a result of the Covid-19 lockdown. It is certainly nothing like the budget we had originally planned for at the start of the year.

Our focus has been on delivering the essential services that our community expects, whilst acknowledging that our residents, ratepayers and businesses across the board have been doing it tough. In light of these challenges, and in a gesture of support for the Monash community, Council has made the unprecedented decision to introduce a 10% waiver on Council rates for the 2020/21 financial year (on the grounds of financial hardship under section 171 of the *Local Government Act 1989*) in order to provide relief. At the time of writing, and to the best of my knowledge, Monash is the only Council in Victoria to propose a cut in rates across the board.

Due to the State Government's rate cap and the compounding impact no rate rise would have on the Council budget over many years, we are proposing to raise rates by the allowed 2% and then provide all ratepayers across the municipality with a 10% waiver.

It is a decision that we are proposing to make when the budget is formally adopted because of prudent financial planning over many years. We are fortunate to have always had a strong focus on ensuring a sound financial position and that has put us in good stead to weather this crisis. Monash Council remains the metropolitan council with the lowest rates on a rate per assessment basis and the lowest rates for any council in the State on a per capita basis.

No-one can be 100% sure what lies ahead economically and emotionally as we recover from this crisis but we believe this draft budget strikes the right balance. When this crisis began, we promised we would be there for our community during the tough times and during the recovery; this is as tough as it gets. The most immediate financial assistance we can give our community is to reduce the amount of rates people pay, whilst still being able to maintain our essential services that we know our residents demand and expect. Rates contribute to Council services like rubbish collection, libraries, maintenance of roads and footpaths, sporting facilities, child immunisation and meals on wheels. We know these are services that are important to the community and we have taken steps to ensure these continue.

This rate waiver applies to all 81,319 ratepayers in Monash as we know the impacts of the COVID-19 pandemic are affecting everyone in some way.

Our Council Plan 2017-2021 outlines what our vision is for Monash. It's a plan you helped put together. It talks about the four priorities:

- A Liveable & Sustainable City
- Inviting Open & Urban Spaces
- An Inclusive Community; and
- Responsive & Efficient Services.

Now, more than ever, these priorities matter. This is what we will strive for as we move forward to the 'new normal' that will be our community in the future.

We will keep our end of the bargain. We will continue to do all we can to deliver the high quality services, projects and initiatives that you expect under these constrained circumstances. We will continue to work together in our partnership of community and council in this great city of Monash.

Despite the difficult times we are living in, we have constructed a draft Budget that continues to offer capital to improve and renew our infrastructure and core services. It is important that you have a say in this process and for us as a Council to understand your priorities.

Council has secured State and Federal funding as part of the COVID-19 recovery packages to put towards key infrastructure projects. These include:

- A further \$4.57M towards the Oakleigh Recreation Centre, including Federal Government funding of \$2.39M, external contribution of \$750K and Council contributions of \$1.44M. The project will be completed by 2020/21 with a total budget of \$25.2M;
- Various roads reconstruction programs \$4.48M, which includes \$1.48M external grant funding;
- \$3.25M to renew Council's footpaths (estimated up to 40,000m<sup>2</sup>) and \$1.2M to address the resurfacing of local roads in keeping with community expectations;
- The State Government, through Sport and Recreation Victoria, has committed \$2M towards the improvement of eight outdoor netball courts at Jells Park. Detailed design is complete and total project costs including the outdoor courts precinct plan is \$2.40M. Council's contribution to the project is \$397K;
- \$2.25M to continue the design and planning of an Integrated Child & Family Hub at Wellington Kindergarten & Mulgrave Park in year 2. This project will be completed by 2021/22 with a total budget of \$4.52M, including \$1M in grants from the State Government;

- Construction of a multi-sport pavilion at Caloola Reserve \$2.01M to complement the completed tennis courts at the site;
- \$1.92M for construction commencement of the Brentwood Reserve Pavilion; and
- Design and construction of Mulgrave Reserve pavilion will proceed at an estimated cost of \$1.80M plus carry forward \$150K from last year, including a state grant of \$900K.

#### Have your say

We are looking forward to receiving community feedback on our draft Budget. Our aim is to deliver a fair and financially responsible budget that supports our community's needs and priorities. Never has it been more challenging to do so, but we believe we have achieved our aim.

We look forward to receiving your feedback during the 28 day community consultation period.



STUART JAMES  
MAYOR

## EXECUTIVE SUMMARY

Under the *Local Government Act 1989* (the Act) Monash City Council (Council) is required to prepare and adopt an Annual Budget and a 4 year Strategic Resource Plan (SRP).

The State Government announced that they have extended the due date for the Adoption of an Annual Budget to 31 August 2020. Council has taken advantage of this extension to be in a better position to assess the financial impacts of COVID-19 and plan for an effective relief package.

### Realising cost-saving efficiencies to minimise financial impacts of COVID-19 and provide relief to the community

In line with government restrictions due to COVID-19, Council reduced its operating costs at its aquatic and leisure centres, and closed other public facilities such as libraries, halls and golf courses. These facilities are mostly funded from fee paying clients so our revenues have also been significantly reduced. As we navigate through recovery, there will be financial impacts on the 2020/21 budget and beyond.

Despite these challenges, the majority of important Council services including waste and recycling, road and drain maintenance and, community services continue. These include home care and meals-on-wheels, child immunisation, parks and garden maintenance, and customer service. Previously closed facilities are now reopening as guided by the State Government's easing of restrictions.

We believe it's important that the Monash community is aware of the financial impacts of the pandemic and the challenges ahead. Following is a table showing the impacts over the past 3 months and into the 2020/21 financial year.

<b>Summary of COVID-19 impacts April-Dec 20</b>			
<b>COVID-19 Impacts</b>	<b>Apr-Jun 2020</b>	<b>2020/21</b>	<b>Total</b>
Lost Revenue	\$6.3M	\$7.7M	\$14M
Cost Savings	\$3.7M	\$1.3M	\$5M
<b>Net Loss</b>	<b>\$2.6M</b>	<b>\$6.4M</b>	<b>\$9M</b>
<b>Savings</b>			
Operating	\$2.5M	\$4.7M	\$7.2M
Capital	0	\$8.8M	\$8.8M
<b>Total savings</b>	<b>\$2.5M</b>	<b>\$13.5M</b>	<b>\$16M</b>
<b>Net Relief</b>	<b>(\$0.1M)</b>	<b>\$7.1M</b>	<b>\$7M</b>

The 2020/21 draft budget targets \$13.5M in operating and capital cost savings from within the organisation. Council is reducing all costs, where possible, in these difficult circumstances. These efforts will enable Council to provide relief to the community in the form of a proposed 10% waiver to every ratepayer to assist in alleviating the losses associated with the COVID-19 impacts. Whilst your rates will go up by an average of 2% you will then be provided with a 10% waiver. Council also resolved to freeze fees and charges at 2019/20 levels, with a few exceptions.

For the first time in many years, Council will budget for a small net deficit of \$0.6M.

The net deficit of \$0.6M has absorbed the net COVID-19 impacts of \$6.4M and has only been made possible through a continued effort to reduce core operational costs and capital works while accommodating pressures to continue to maintain service levels and upgrade key infrastructure.

### **Operating Result**

The budget delivers a small net deficit of \$0.6M and an underlying deficit of \$7.43M.

Total revenue (excluding capital income) is budgeted to decrease by \$8.33M from \$187.9M to \$179.6M. This is a 4.6% decrease (full details of revenue changes are provided in Section 4). This decrease is mainly due to;

- Rates waiver of 10% \$12.7M; and
- COVID-19 facility closure and revenue impacts \$7.7M.

Total operating expenditure is budgeted to increase by \$11.4M from \$178.1M to \$188.5M. This is a 5.7% increase (section 4 provides full details). The increase in expenditure includes a \$3M one-off expense related to the grant funded Working for Victoria Scheme.

### **New Initiatives**

Council has made the decision to keep new initiatives to a minimum in this tight budget environment. The approved new initiatives are addressing key risks or important capital works deliverables that will create efficiencies. They are;

- Additional people resources:
  - 5 Business Technology resources – application support team, infrastructure networks and security team and capital works project managers. These positions will be responsible for delivering key capital works projects as part of the Digital Strategy and will be cost neutral.
  - Learning and Development consultant 0.4 EFT
  - Public health officer 0.4 EFT to keep up with service delivery pressures.
  - Litter Prevention Officer is a deliverable in the Litter Action Plan within the Waste Management Strategy 2017-2027.
  - Service planning and review program officer



- Boulevards Urban Design Framework development
- Review of the student accommodation policy
- Implement the planning and reporting framework as part of the Local Government Act (LGA) reform.

### **Rates**

In recognition of the hardship experienced across our community and economy as a result of COVID-19, Council propose rates to increase on average by 2% then provide ratepayers with a 10% waiver on the 2020/21 rate notice.

The Annual Budget 2020/21 has been prepared in accordance with the State Government's Fair Go Rates System (FGRS). The proposed Budget incorporates an average rate increase of 2.0% for the 2020/21 year as determined by the Minister for Local Government in December 2019 to apply to all Councils.

Council will continue to raise a service charge (recycling & waste charge) under Section 162 of the LGA to recover the additional cost of recycling across the municipality. The recycling & waste charge has been set at \$27 per rateable property with provision to provide a waiver (\$27) for every eligible pensioner ratepayer.

Council also declares a rebate under Section 169 of the LGA. Council will provide a \$50 subsidy to eligible pensioners on their Council rates in 2020/21 to ease some of the household budget pressures.

### **Proposals for 2020/21 COVID-19 Rate Relief**

The COVID-19 pandemic has had a significant impact on our residents, businesses and organisations. It has required us to reframe our hardship policy to provide support to our community, including a deferral, on application for rate payments and fees and charges that will help sustain residents who are living in a new reality.

In light of these challenges, and in a gesture of support for the Monash community, Council has made the unprecedented decision to introduce a waiver on Council rates for the 2020/21 financial year (on the grounds of financial hardship under section 171 of the Local Government Act 1989). What this means is that whilst your rates will go up by an average of 2% you will then be provided with a 10% waiver.

The proposed amount of rates waived is detailed below and also indicates the average level of assistance for every ratepayer.

### Proposed Waiver for every Monash Ratepayer

10% Waiver on 2020/21 Rates	\$ 12,758,704.00
Average Rate per Property 2019/20	\$ 1,541.00
Average Rate per Property 2020/21	\$ 1,568.97
Average waiver per rateable property 2020/21	\$ 156.90
Average Rate post Waiver (all ratepayers) 2020/21	\$ 1,412.07

### COVID-19 New Hardship Assistance

Monash Council is working to help ratepayers who are experiencing difficulties due to the Coronavirus/COVID-19 pandemic as it impacts lives and businesses. Council has introduced changes to its hardship policy to support our community at this time.

At a Special Meeting of the Council on 27 March, it was resolved to provide additional assistance to any ratepayer impacted by COVID-19 and experiencing hardship and difficulty with paying rates and/or other charges.

This covers any remaining balance of rates this year (2019/20) and any continuing difficulty in meeting payment of rates in 2020/21. The assistance will be by way of a rates payment deferral, without any penalty interest being charged.

It should be noted that 2020/21 is a revaluation year and therefore some rate notices may increase and some may decrease, depending on market movement of the individual property compared to the general.

### Capital Works

Even in these challenging times Monash is committed to delivering key capital works programs and projects. We have managed to maximise the external funding from State and Federal Governments to ensure beneficial outcomes for our community. The overall capital works program for 2020/21 is \$46.2M and is \$8.8M less than what we had planned. Council has made the difficult decision to cut \$8.8M from the 2020/21 program.

Highlights of the overall Capital Works program in 2020/21 (including carry forward works):

- \$18.72M for building works;
- \$8.79M for plant & equipment, including \$5.04M for computers and telecommunications, \$3.53M for plant and fleet renewal;
- \$5.03M for recreational, leisure and community facilities;
- \$4.48M for road work, \$4.15M for footpath and cycleways renewal;
- \$2.42M for parks, open spaces and streetscapes; and
- \$1.51M for drainage.

The Program includes the following key new and continuing capital works projects: completion of the Oakleigh Recreation Centre Redevelopment, improvement of eight outdoor netball courts at Jells Park, design and begin construction of the Integrated Child & Family Hub at Wellington Kindergarten & Mulgrave Park, construction of a multi-sport pavilion at Caloola Reserve to complement the completed tennis courts at the site, complete construction of Brentwood Reserve Pavilion and design and construct Mulgrave Reserve pavilion (for full details see Section 4.5 Capital Works Program).

### **Financial Sustainability**

One of the major focuses of the 2020/21 budget is Council's continued commitment to long-term financial sustainability in the uncertain and adverse environment that we find ourselves in. We are fortunate to have always had a strong focus on ensuring a sound financial position and that has put us in good stead to weather this crisis.

Council remains committed to providing relief without incurring debt and will continue to maintain a working capital ratio (Current Assets/Current Liabilities) at above 150% over the life of the SRP.

# BUDGET REPORTS

## 1. LINKAGE TO THE COUNCIL PLAN

### 1.1 COUNCIL PLAN – STRATEGIC FRAMEWORK

Council takes an integrated approach to planning, budgeting and reporting on its performance. There is an alignment of plans so Council can work towards long-term goals through its ongoing decision making, operations and budget allocation. The Council Plan provides key directions and principles and the Annual Budget focuses on major and other initiatives in the short term.

This approach also builds in opportunities for review and renewal to ensure Council is responding to what the community is saying and to shifts in the external environment.

This diagram illustrates the relationship between Council’s medium and short term planning activities and how we report to the community on our achievements.





## 1.2 OUR PURPOSE

### Our Values

At all levels in our organisation people are expected to demonstrate the following three core values: **Accountability, Respect and Teamwork**



### 1.3 STRATEGIC OBJECTIVES

The 2017-21 Council Plan outlines 4 Strategic Objectives and their underpinning Strategies as required under the Local Government Act.

A series of Initiatives of how Council will deliver on these Strategic Objectives is outlined in Section 2.

#### Strategic Objectives & Strategies

1. A LIVEABLE & SUSTAINABLE CITY	2. INVITING OPEN & URBAN SPACES	3. AN INCLUSIVE COMMUNITY	4. RESPONSIVE & EFFICIENT SERVICES
Strengthening our strategic policy & local planning framework	Ensuring the 'walkability' of our City	Supporting families & children to create a 'Child-friendly City'	Keeping our community informed through provision of Council services & activities
Expanding our advocacy on sustainable residential development outcomes & integrated transport	Improving our green open spaces and linking up our bicycle trails	Enabling residents to live independently & safely in their own community	Enhancing community consultation & involvement in our decision-making
Increasing our community engagement & education about town planning, animal management & community laws	Enhancing our activity centres with an increased focus on the moveability & prioritisation of pedestrians	Facilitating more engaged, socially connected communities	Delivering leading customer service
Advocacy for enhancement of the National Employment Cluster	Committing to long term infrastructure & asset management planning	Strengthening Monash as an 'age-friendly' City	Investing in technology and information systems to enhance our services
Delivering responsive & sustainable waste management services	Renewing & maximising use of our community & sporting facilities	Fostering an equitable, just & inclusive Monash	Delivering responsive high quality services
Proactively managing risks from climate change & reducing Council's greenhouse emissions	Preserving & expanding our bushland & passive open spaces	Delivering integrated planning & community strengthening	Planning for Council's financial sustainability

## 2. SERVICES AND SERVICE PERFORMANCE INDICATORS

This section provides a description of the services and initiatives to be funded in the Budget for the 2020/21 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes a number of major initiatives, initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify initiatives, major initiatives and service performance outcome indicators in the Budget and report against them in its Annual Report, to support transparency and accountability.

### 2.1 Strategic Objective 1: A Liveable and Sustainable City

We value our natural environment and want to preserve and enhance the leafy green character of our city. Monash's desirability as a place to live, learn, work and play needs to be protected.

Our focus over the 4 years

- Strengthening our strategic policy & local planning framework;
- Expanding our advocacy on sustainable residential development outcomes & integrated transport;
- Increasing our community engagement & education about town planning, animal management & community laws;
- Advocacy for enhancement of the National Employment Cluster;
- Delivering responsive & sustainable waste management services; and
- Proactively managing risks from climate change and reducing Council's greenhouse emissions.

#### Services

Service area	Description of services provided	2018/19	2019/20	2020/21
		Actual Expenditure (Revenue) Net Cost \$'000	Forecast Expenditure (Revenue) Net Cost \$'000	Budget Expenditure (Revenue) Net Cost \$'000
<b>City Planning</b>	The <i>City Planning Department</i> is the point of contact for residents enquiring about planning applications and building permits. The Department comprises Statutory Planning and Building Services and receives both applications for planning permission and building permission, as well as other applications for Council's 'consent' relating to planning and building. The Department is also responsible for inspecting buildings, structures and fences as	5,521 (3,783) <hr/> 1,738	5,268 (3,570) <hr/> 1,698	5,707 (3,412) <hr/> 2,295

	part of Essential Safety Measures as well as investigating potential breaches in planning and/or building control.			
<b>Strategic Planning and Economic Development</b>	<p>The <i>Strategic Planning and Economic Development Department</i> is responsible for facilitating and guiding the strategic directions of Monash to foster sustainable economic development, growth and prosperity throughout the municipality.</p> <p>This includes:</p> <ul style="list-style-type: none"> <li>• Structure Planning work in and around Activity Centres;</li> <li>• Development of the housing strategy to provide greater certainty about where different types of development may be appropriate;</li> <li>• Facilitating training and support services to business and encouraging environmental sustainability practices;</li> <li>• Supporting a cluster of “high technology enterprises”;</li> <li>• Facilitating new business investment;</li> <li>• Encouraging further growth in Activity Centres; and</li> <li>• Advocating for the framework to encourage ongoing infrastructure development and management.</li> </ul>	<p>1,757 (201)</p> <hr/> <p>1,556</p>	<p>1,676 (66)</p> <hr/> <p>1,610</p>	<p>1,738 (46)</p> <hr/> <p>1,692</p>
<b>Community Amenity</b>	<p>The <i>Community Amenity Department</i> consists of two teams: Community Laws and Public Health. The primary role of these teams is to ensure that regulatory controls are complied with to help Monash residents enjoy the area, maintain a safe environment, and manage issues that may cause a nuisance. The units’ specific roles include:</p> <ul style="list-style-type: none"> <li>• <i>Community Laws Unit</i>-responsible for parking control; animal management; administering and enforcing</li> </ul>	<p>12,169 (10,044)</p> <hr/> <p>2,125</p>	<p>8,704 (9,083)</p> <hr/> <p>(379)</p>	<p>8,913 (8,949)</p> <hr/> <p>(36)</p>



	<p>Council's local laws; and providing school crossing supervision; and</p> <ul style="list-style-type: none"> <li>• <u>Public Health Unit</u> –delivers a range of support services designed to maintain and improve public health, safety and wellbeing of the local community using health protection mechanisms of education, prevention, monitoring and enforcement, health program development, and promotion of health awareness.</li> </ul>			
<b>Sustainable Monash</b>	<p>The <i>Sustainable Monash Department</i> provides a range of community services which are integral to maintaining a healthy and clean municipality. Sustainable Monash covers services and projects including:</p> <ul style="list-style-type: none"> <li>• <u>Waste Management</u> - Kerbside residential and commercial collection of waste, recyclables, greens, annual hard rubbish, and landfill management;</li> <li>• <u>Waste Transfer Station</u> - A facility for the community to dispose of domestic waste;</li> <li>• <u>Cleansing Operations</u> - Scheduled/unscheduled road and precinct;</li> <li>• <u>Sweeping</u>, public amenities and public space cleansing, and management of skip bins and mobile bins;</li> <li>• <u>Waste Projects</u> - Implementation of Litter Action Plan, management of charity bins, and graffiti/sharps management; and</li> <li>• <u>Sustainability Unit</u> delivers on the seven key priorities of the Environmental Sustainability Strategy which include enhancing our Urban Ecology, reducing waste, improving water efficiency and addressing Climate Change. We do this through partnerships with key</li> </ul>	<p>23,473 (5,166) <hr/>18,307</p>	<p>25,492 (5,342) <hr/>20,150</p>	<p>27,651 (6,413) <hr/>21,238</p>

	stakeholders, education and engagement of staff, businesses and community, and report on our achievements.			
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## Major Initiatives

N/A

## Initiatives

- Continue to inspect overhanging vegetation throughout the municipality;
- Implement the 2020-21 actions of the Monash Economic Development Strategy 2017- 2021;
- Implement Year 2 of the Monash Affordable Housing Strategy;
- Progress the development of the Clayton Activity Centre Precinct Plan;
- Develop an implementation plan for the Mount Waverley Structure Plan;
- Progress with the implementation of the Monash Canopy Vegetation and Landscape Strategy;
- Progress the development of the Huntingdale Activity Centre Precinct Plan;
- Progress the review of the Monash Planning Scheme;
- Implement the 2020-21 funded priorities in the Waste Management Strategy; and
- Implement the 2020-21 funded priorities in the Environmental Sustainability Strategy.

## Service Performance Indicators

Service	Indicator	Service Measure	Computation
Statutory Planning	Decision Making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	(Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
Animal Management	Health and safety	Animal management prosecutions (Percentage of successful animal management prosecutions)	(Number of successful animal management prosecutions/ Total number of animal management prosecutions( x 100
Food safety	Health and safety	Critical and major non-compliance outcome notifications (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	[Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome

Service	Indicator	Service Measure	Computation
			notifications about food premises] x100
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100

## 2.2 Strategic Objective 2: Inviting Open & Urban Spaces

We will continue to invest in our public infrastructure, meeting places and open spaces, providing inclusive, safe and inviting places for community use.

Our focus over the 4 years:

- Ensuring the ‘walkability’ of our city;
- Improving our green open spaces and linking up our bicycle trails;
- Enhancing our activity centres with an increased focus on the moveability and prioritisation of pedestrians;
- Committing to long term infrastructure and asset management planning;
- Renewing and maximising use of our community and sporting facilities; and
- Preserving and expanding our bushland and passive open spaces.

### Services

Service area	Description of services provided	2018/19	2019/20	2020/21
		Actual Expenditure (Revenue) Net Cost \$'000	Forecast Expenditure (Revenue) Net Cost \$'000	Budget Expenditure (Revenue) Net Cost \$'000
<b>Strategic Asset Management</b>	The <i>Strategic Asset Management Department</i> provides a range of maintenance and support services for Council, the Division and the Monash Operations Centre (MOC) and provides a high level of response and scheduled programs. The Services include: <ul style="list-style-type: none"> <li>• <i>Fleet &amp; Operations Centre Management</i> - Vehicle and plant maintenance and repair, store control, facility management of the Monash Operations Centre;</li> <li>• <i>Infrastructure Maintenance</i> - Drainage</li> </ul>	17,017 (4,337) <hr/> 12,680	16,727 (4,442) <hr/> 12,285	17,569 (4,738) <hr/> 12,831

Service area	Description of services provided	2018/19 Actual Expenditure (Revenue) Net Cost \$'000	2019/20 Forecast Expenditure (Revenue) Net Cost \$'000	2020/21 Budget Expenditure (Revenue) Net Cost \$'000
	<p>maintenance, road asset maintenance, after hours service; and emergency management support to MERO; and Shared Fencing with Council properties;</p> <ul style="list-style-type: none"> <li>• <u>Facility Maintenance</u> - Building and structures maintenance, facility programs, facility services;</li> <li>• <u>Strategic Asset Management</u> – Asset management policy strategy and plans, capital works planning, asset data collection and asset information systems; and</li> <li>• <u>Infrastructure Support</u> - Administration related to works and correspondence management supporting the activities of the Infrastructure and Environment Division.</li> </ul>			
<b>Capital Works</b>	<p>The Capital Works Department is responsible for:</p> <ul style="list-style-type: none"> <li>• The delivery of Civil Infrastructure projects;</li> <li>• Delivery of Building and Reserves related projects;</li> <li>• The delivery of Major Projects; Oakleigh Recreation Centre Redevelopment, Montclair Car park;</li> <li>• Key role in the development of Council’s annual and long term Capital Works Program;</li> <li>• Planning and delivery of road and footpath renewal and maintenance programs;</li> <li>• Certification of subdivision / major private development construction that create assets that will be handed over to Council once completed (e.g. Waverley Park);</li> </ul>	<p>2,430 (288) <hr/>2,142</p>	<p>3,023 (260) <hr/>2,763</p>	<p>3,216 (245) <hr/>2,971</p>



Service area	Description of services provided	2018/19 Actual Expenditure (Revenue) Net Cost \$'000	2019/20 Forecast Expenditure (Revenue) Net Cost \$'000	2020/21 Budget Expenditure (Revenue) Net Cost \$'000
	<ul style="list-style-type: none"> <li>Administration of contracts undertaken by the Infrastructure and Environment Division;</li> <li>Utility Works - coordination of Council asset reinstatement; and</li> <li>Project support services to the Division.</li> </ul>			
<b>Engineering</b>	<p>The <i>Engineering Department</i> administers, monitors and co-ordinates a comprehensive Capital Improvement Program to meet the Council's infrastructure requirements and the needs of the general public. The Department manages a diverse portfolio and is broken up into four main areas:</p> <ul style="list-style-type: none"> <li><i>Transport Engineering</i>, including bicycle facilities;</li> <li><i>Development Engineering</i>, including drainage;</li> <li><i>Engineering Design</i>; and</li> <li><i>Asset Protection and Contracts</i>.</li> </ul> <p>Other customer service tasks that the Department is involved with are:</p> <ul style="list-style-type: none"> <li>Public Street Lighting - upgrades and requests;</li> <li>Legal Points of Discharge;</li> <li>Council Permits ranging from vehicle crossings to asset protection; and</li> <li>Drainage plan and Use of Easement Approvals.</li> </ul>	<p style="text-align: right;">3,682 (1,605) <hr/>2,077</p>	<p style="text-align: right;">3,756 (1,007) <hr/>2,749</p>	<p style="text-align: right;">3,482 (1,292) <hr/>2,190</p>
<b>Property</b>	<p>The Property Department is responsible for the contractual management, sale and facilitation of development of Council-owned or managed properties. This includes:</p> <ul style="list-style-type: none"> <li>Facilitating private and public development on Council land to enhance the economic viability of the area;</li> </ul>	<p style="text-align: right;">863 (341) <hr/>522</p>	<p style="text-align: right;">667 (314) <hr/>353</p>	<p style="text-align: right;">783 (396) <hr/>387</p>

Service area	Description of services provided	2018/19 Actual Expenditure (Revenue) Net Cost \$'000	2019/20 Forecast Expenditure (Revenue) Net Cost \$'000	2020/21 Budget Expenditure (Revenue) Net Cost \$'000
	<ul style="list-style-type: none"> <li>• Conducting feasibilities for potential development of major facilities such as car parks within activity centres or sports pavilions in reserves;</li> <li>• Management of the purchase or sale of land required for or surplus to Council needs; and</li> <li>• Management of leases, licences and agreements associated with Council properties.</li> </ul>			
<b>Horticultural Services</b>	<p>The <i>Horticultural Services Department</i> provides a range of services for the maintenance of horticulture and associated assets for Council managed public land. The department is made up of four service areas:</p> <ul style="list-style-type: none"> <li>• <u>Sports Ground and Golf Course Maintenance Services</u> – Responsible for the maintenance of council’s sportsgrounds and golf courses. This includes proactive maintenance program and sports grounds &amp; golf course capital works;</li> <li>• <u>Parks and Gardens Maintenance Services</u> - Responsible for the maintenance of council’s ornamental gardens and passive open space areas;</li> <li>• <u>Heritage and Conservation Services</u> - Responsible for the maintenance of council’s bushland reserves and play spaces. This includes bushland &amp; wetlands maintenance program, landscaping maintenance and play space maintenance; and</li> <li>• <u>Arboricultural Services</u> - Responsible for the management of council’s valued tree population. This</li> </ul>	<p>13,696 (124) <hr/>13,572</p>	<p>14,527 (231) <hr/>14,296</p>	<p>14,735 (172) <hr/>14,563</p>

Service area	Description of services provided	2018/19 Actual Expenditure (Revenue) Net Cost \$'000	2019/20 Forecast Expenditure (Revenue) Net Cost \$'000	2020/21 Budget Expenditure (Revenue) Net Cost \$'000
	includes trees inspections, tree maintenance program, reactive tree works and street tree planting and establishment.			
<b>City Design</b>	<p>The <i>City Design Department's</i> role is to guide city design and assist Council in making the City of Monash a more liveable and sustainable city. This includes:</p> <ul style="list-style-type: none"> <li>• Providing a multi-disciplinary range of planning and design services, including environmental, heritage, civic, landscape and architecture to all Council departments;</li> <li>• Working across council to assist in the development of current and future community needs in relation to facilities, public spaces and infrastructure;</li> <li>• Enhancing the quality of all public spaces, streetscapes and civic/community architecture by addressing safety, amenity, access for all, permeability, aesthetic quality, cultural vitality, landscape character, context and ecologically sustainable design; and</li> <li>• Developing and maintaining appropriate design standards for civic and community buildings, as well as natural and built environments.</li> </ul>	<p>567 (0) <hr/>567</p>	<p>897 (0) <hr/>897</p>	<p>1,003 (0) <hr/>1,003</p>
<b>Active Monash</b>	<p>The <i>Active Monash Department</i> comprises Aquatics and Leisure Services, and Recreation Services, and supports improved community health and wellbeing through active participation in sports and leisure activities.</p> <p><i>Recreation Services</i> – This Unit has four responsibility areas including:</p>	<p>13,674 (12,265) <hr/>1,409</p>	<p>11,789 (8,108) <hr/>3,681</p>	<p>13,729 (9,450) <hr/>4,279</p>

Service area	Description of services provided	2018/19 Actual Expenditure (Revenue) Net Cost \$'000	2019/20 Forecast Expenditure (Revenue) Net Cost \$'000	2020/21 Budget Expenditure (Revenue) Net Cost \$'000
	<p>strategy and policy development; capital works planning and development; facility management; and club development and support, and programs. Recreation delivers a large annual capital works program, upgrading playgrounds, sports pavilions and facilities and other associated works to support local grassroots sport and recreation.</p> <p><i>The Aquatic and Leisure Services Business Unit</i> – This Unit manages the following centres:</p> <ul style="list-style-type: none"> <li>• Clayton Aquatics and Health Club (CAHC);</li> <li>• Monash Aquatic and Recreation Centre (MARC); and</li> <li>• Oakleigh Recreation Centre (ORC).</li> </ul>			

### Major Initiatives

- Finalise the masterplan for the Waverley Women’s Sports Centre precinct and the commence upgrade of the outdoor netball courts;
- Complete the construction of Brentwood Reserve Pavilion;
- Progress the construction of the Mulgrave Reserve Pavilion upgrade.

### Initiatives

- Progress the feasibility study of the Civic Precinct redevelopment;
- Progress the detailed design for the Montclair Car Park project;
- Complete the upgrade of the following playspaces:
  - Madison Court Playspace;
  - Capital Reserve Playspace;
  - Whitehaven Crescent Reserve Playspace;
  - Danien Street Reserve Playspace; and
  - Wilma Avenue Reserve Playspace.
- Commence works to upgrade Davies Reserve including the Athletics Track;
- Complete the design of Panoramic Grove, Glen Waverley - Development Contribution Plan (DCP);



- Complete the design for stage 4 & 5 of Stocks Road, Mount Waverley - Development Contribution Plan (DCP);
- Complete the design of the bridge rehabilitation for Napier Park, Glen Waverley (Over Melbourne Water Overland Flow Path);
- Complete Moorong Street, Chadstone - Road reconstruction;
- Complete Bullarto Street, Chadstone - Road reconstruction;
- Complete Allambi Street, Ashwood - Road reconstruction;
- Complete footpath priority works as identified in the Asset Renewal Program;
- Complete road resurfacing priority works as identified in the Asset Renewal Program;
- Continue the implementation of the Asset Management Information System with focus on the following asset classes: waste, stormwater, facilities and open space;
- Implement the funded priorities of the Year 5 Street Tree Strategy; and
- Implement the 2020-21 funded priorities of the Avendon Estate Cypress Windrow Replacement Program.

### Service Performance Indicators

Service	Indicator	Performance Measure	Computation
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population

### 2.3 Strategic Objective 3: An Inclusive Community

Our people and our communities are healthy, connected and engaged.

Our focus over the 4 years:

- Supporting families & children to create a 'Child-friendly City';
- Enabling residents to live independently & safely in their own community;
- Facilitating more engaged, socially connected communities;
- Strengthening Monash as an 'age-friendly' City;
- Fostering an equitable, just & inclusive Monash; and
- Delivering integrated planning & community strengthening.

## Services

Service area	Description of services provided	2018/19	2019/20	2020/21
		Actual Expenditure (Revenue) Net Cost \$'000	Forecast Expenditure (Revenue) Net Cost \$'000	Budget Expenditure (Revenue) Net Cost \$'000
<b>Community Support and Libraries</b>	<p><i>The Community Support and Libraries Department</i> is responsible for providing Community Care and Monash Public Library Services.</p> <ul style="list-style-type: none"> <li><i>The Community Care Services Unit</i> provides a range of service delivery and service planning activities that directly support seniors and people with disabilities to remain living independently in their own homes. Additionally, this department facilitates and supports seniors to remain active and celebrated participants in all aspects of community life. Key funding for in home support programs is delivered via the Commonwealth Home Support Program and Council fund a range of additional activities focused on ensuring seniors throughout Monash have multiple opportunities to stay socially active and connected within their community.</li> <li><i>The Monash Public Library Services Unit</i> develops and delivers public library collections, activities, spaces and services to inform, inspire and include everyone in the community. Services are delivered online and at six branches across the municipality.</li> </ul>	15,496 <u>(10,807)</u> 4,689	15,207 <u>(11,090)</u> 4,117	14,783 <u>(10,448)</u> 4,335
<b>Children, Youth and Family Services</b>	The Children, Youth and Family Services Department delivers a range of services for children and young people to have the best opportunities to grow, learn and thrive in a strong and supported community, where they are	8,194 <u>(5,751)</u> 2,443	7,872 <u>(4,415)</u> 3,457	7,222 <u>(3,492)</u> 3,730

Service area	Description of services provided	2018/19 Actual Expenditure (Revenue) Net Cost \$'000	2019/20 Forecast Expenditure (Revenue) Net Cost \$'000	2020/21 Budget Expenditure (Revenue) Net Cost \$'000
	<p>nurtured by capable, confident families from the time they are born until they reach adulthood. Services and activities delivered by Council include:</p> <ul style="list-style-type: none"> <li>• Maternal and Child Health Service – Provides support to families with young children and is provided across a number of centres located across the municipality. Other services include an Outreach program for vulnerable families with young children;</li> <li>• Immunisation Service - Provides infant vaccines across the municipality and an immunization program for secondary colleges;</li> <li>• Kindergartens - Council provides a central enrolment system for kindergartens, most of which are operated from Council-owned buildings;</li> <li>• Family Day Care –Home based early learning and care program;</li> <li>• Brine St Childcare and Kindergarten - a centre based early learning &amp; child care centre operated by Council;</li> <li>• Monash Youth Services (MYFS) - Provides generalist youth support to young people aged 10-25 years; and</li> <li>• Early Years &amp; Integrated Family Support - Provides support and planning to early years services across the municipality, including kindergartens, childcare centres, playgroups and toy libraries. It also offers family support to parents/carers of</li> </ul>			

Service area	Description of services provided	2018/19 Actual Expenditure (Revenue) Net Cost \$'000	2019/20 Forecast Expenditure (Revenue) Net Cost \$'000	2020/21 Budget Expenditure (Revenue) Net Cost \$'000
	children aged 0-17 years and parenting support programs.			
<b>Community Strengthening</b>	<p>The <i>Community Strengthening Department</i> is responsible for the following areas:</p> <ul style="list-style-type: none"> <li>• Community development and capacity building;</li> <li>• Health Promotion, including harm from gambling, alcohol and other drugs;</li> <li>• Social Research and Integrated Planning;</li> <li>• Inclusion and Diversity</li> <li>• Gender equity;</li> <li>• Place Making and community safety;</li> <li>• Community and social infrastructure projects and planning; and</li> <li>• Advocacy.</li> </ul> <p>Community Planning and Development builds community capacity through community development initiatives, enabling Council and community partners to make informed, effective decisions. The team implements integrated actions to improve community health and wellbeing through the provision of high quality social policy development, community development, research, planning coordination and advice.</p>	4,272 (881) <hr/> 3,391	4,330 (766) <hr/> 3,564	5,762 (1,242) <hr/> 4,520
<b>Arts and Culture</b>	<p>The <i>Arts and Culture Department</i> is responsible for providing <i>Cultural Development and Events</i> and the operation of the <i>Monash Arts Gallery (MGA)</i>.</p> <ul style="list-style-type: none"> <li>• The <i>Cultural Development and Events Unit</i> works closely with community, cultural and arts groups to deliver a range of community events. Due to</li> </ul>	2,645 (817) <hr/> 1,828	3,168 (926) <hr/> 2,242	2,311 (420) <hr/> 1,891

Service area	Description of services provided	2018/19	2019/20	2020/21
		Actual Expenditure (Revenue) Net Cost \$'000	Forecast Expenditure (Revenue) Net Cost \$'000	Budget Expenditure (Revenue) Net Cost \$'000
	<p>social distancing restrictions in response to COVID-19, outside of the community grants the draft budget contains no provision for outdoor events in the City of Monash for the remainder of the 2020 calendar year.</p> <ul style="list-style-type: none"> <li>• <u>Monash Gallery of Art</u> is the Australian home of photography and Monash's major cultural institution, MGA delivers high quality, thought provoking exhibitions, events and education and public programs each year.</li> </ul>			

### Major Initiatives

- Commence the construction of Wellington Kindergarten & Mulgrave Park MCH Integrated Child & Family Hub.

### Initiatives

- Implement Year 3 of the Monash Gallery of Art Strategic Plan;
- Continue the advocacy on key issues impacting our community: Gender Equity & Prevention of Violence Against Women; aged care reforms; homelessness; youth mental health (headspace); and harm from gambling;
- Develop a new Municipal Public Health and Wellbeing Plan 2021 – 2025;
- Develop a series of new standalone policy statements which will state Council's policy position on a number of high-profile public health and community priorities, including: Loneliness, Gender Equity, Social Housing, Gambling, Alcohol, Graffiti, Community Safety, Indigenous & Resilience. Policies will align to the municipal public health and wellbeing plan [MPHWP] 2021 – 2025 and have incorporated actions evaluated yearly through the Municipal Public and Wellbeing Plan;
- Lead the Regional Local Government Homelessness & Social Housing Charter Working Group comprised of 14 Eastern and South-Eastern Councils to develop a Charter which prioritises clear local government levers to advocate for major reform to increase the supply of social housing in Victoria; and
- Implement Year 2 of the Public Library Service Plan.

### Service Performance Indicators

Service	Indicator	Performance Measure	Computation
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Maternal and Child Health	Participation	Participation in the MCH service (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100
		Participation in MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100
Libraries	Participation	Active library borrowers in municipality (Percentage of the municipal population that are active library borrowers)	(The sum of the number of active library borrowers in the last 3 financial years/ The sum of the population in the last 3 financial years) x 100

#### 2.4 Strategic Objective 4: Responsive & Efficient Services

People can have a say in, and are at the centre of, our decisions. We will deliver affordable, respectful, responsive, reliable and high quality services.

Our focus over the 4 years:

- Keeping our community informed through provision of Council services & activities;
- Enhancing community consultation & involvement in our decision-making;
- Delivering leading customer service;
- Investing in technology and information systems to enhance our services;
- Delivering responsive high quality services; and
- Planning for Council's financial sustainability.

#### Services

Service area	Description of services provided	2018/19	2019/20	2020/21
		Actual Expenditure (Revenue) Net Cost \$'000	Forecast Expenditure (Revenue) Net Cost \$'000	Budget Expenditure (Revenue) Net Cost \$'000
<b>Executive Leadership</b>	To lead the organisation in the achievement of outcomes and the provision of a wide range of customer focused services which are relevant, of high quality and accessible to all residents of Monash.	2,636 (1) <hr/> 2,635	2,536 (3) <hr/> 2,533	3,399 (505) <hr/> 2,894

Service area	Description of services provided	2018/19 Actual Expenditure (Revenue) Net Cost \$'000	2019/20 Forecast Expenditure (Revenue) Net Cost \$'000	2020/21 Budget Expenditure (Revenue) Net Cost \$'000
<b>Corporate Administration and Customer Service</b>	<p>The <i>Corporate Administration and Customer Service Executive Department</i> has six business and one Department that provide a range of services to the organisation and to the Monash community. The six business Units are:</p> <ul style="list-style-type: none"> <li>• <i>Customer Service</i> – is at the forefront of service to the Monash community;</li> <li>• <i>Civic and Governance</i> - provides support to the Mayor and the Councillors, including organising Mayoral functions;</li> <li>• <i>Civic Operations</i> - provides a range of facility management services for the Civic Centre, as the Council’s main civic building, and the office space occupied by the Council at 295 Springvale Road, Glen Waverley, which is immediately adjacent to the Civic Centre;</li> <li>• <i>Halls Management</i> - manages Council’s facilities across the municipality that are available for hire by the public; both private hirers and community groups;</li> <li>• <i>Information Management</i> – responsible for managing records to meet operational business needs, accountability requirements and community expectations; and</li> <li>• <i>Legal Services</i> – oversees the provision and coordination of legal services.</li> </ul>	9,072 (1,934) <hr/> 7,138	8,684 (1,329) <hr/> 7,355	9,384 (1,934) <hr/> 7,450



Service area	Description of services provided	2018/19 Actual Expenditure (Revenue) Net Cost \$'000	2019/20 Forecast Expenditure (Revenue) Net Cost \$'000	2020/21 Budget Expenditure (Revenue) Net Cost \$'000
<b>Corporate Administration and Customer Service - Business Technology Department</b>	<p>The <i>Business Technology Department (BT)</i> is responsible for ensuring that the organisation has the technological and communication tools to enable the effective operation of Council business and community services. This includes:</p> <ul style="list-style-type: none"> <li>• BT Hardware procurement, maintenance and support;</li> <li>• Maintenance of an effective IT Disaster Recovery system; and</li> <li>• Applications support and development.</li> </ul>	<p>7,370 (23) <hr/>7,347</p>	<p>7,279 (11) <hr/>7,268</p>	<p>6,800 (11) <hr/>6,789</p>
<b>Communications</b>	<p>The <i>Communications Executive Department</i> is responsible for:</p> <ul style="list-style-type: none"> <li>• Media relations - Handling media enquiries for the organisation;</li> <li>• Digital/social media - Managing Council's website, Twitter, Facebook and Instagram accounts;</li> <li>• Issues management - Advising the organisation and Council on how issues could be handled;</li> <li>• Production of the Monash Bulletin newsletter;</li> <li>• Facilitating high levels of community consultation across the organisation; and</li> <li>• Graphic design - Design of corporate documents including letterhead, business cards and flyers.</li> </ul>	<p>1,344 (0) <hr/>1,344</p>	<p>1,388 (0) <hr/>1,388</p>	<p>1,442 (0) <hr/>1,442</p>
<b>People and Culture</b>	<p>The <i>People and Culture Executive Department</i> is responsible for providing strategic leadership, operational and transactional support and advice on all Organisational Development, Occupational Health, Safety and Wellbeing.</p>	<p>2,476 (14) <hr/>2,462</p>	<p>2,649 (0) <hr/>2,649</p>	<p>2,625 (0) <hr/>2,625</p>

Service area	Description of services provided	2018/19 Actual Expenditure (Revenue) Net Cost \$'000	2019/20 Forecast Expenditure (Revenue) Net Cost \$'000	2020/21 Budget Expenditure (Revenue) Net Cost \$'000
<b>Finance</b>	<p>The <i>Finance Department</i> provides accounting information and advice necessary for the efficient financial operation of Council, specifically:</p> <ul style="list-style-type: none"> <li>• Ensuring compliance with relevant Legislations and Standards;</li> <li>• Providing accurate and timely financial transaction processing, financial information, advice, analysis and systems to achieve Council objectives; and</li> <li>• Management of the Property, Revenue and Valuation Services Unit (PRAVS) which provides property data management services for the organisation and manages the collection of Rate revenue.</li> </ul>	<p>4,445 (16,842) <hr/> (12,397)</p>	<p>3,822 (16,049) <hr/> (12,227)</p>	<p>5,861 (16,019) <hr/> (10,158)</p>
<b>Strategic Procurement</b>	<p>The Strategic Procurement Department is responsible for:</p> <ul style="list-style-type: none"> <li>• <u>Purchasing &amp; Compliance Services</u>: Procurement analysis to provide a strategic approach to purchase of goods and services; and Procurement management and administration; and</li> <li>• <u>Contract Services</u>, which includes the provision of tendering and contracting advice and the administration of quotations, tenders and contract processes.</li> </ul>	<p>613 (0) <hr/> 613</p>	<p>561 (0) <hr/> 561</p>	<p>557 (0) <hr/> 557</p>
<b>Corporate Performance</b>	<p>The Corporate Performance Department is responsible for:</p> <ul style="list-style-type: none"> <li>• Corporate performance reporting including Council Plan Actions and the Local Government Performance Reporting Framework</li> </ul>	<p>2,588 (11) <hr/> 2,577</p>	<p>2,800 (8) <hr/> 2,792</p>	<p>3,176 (2) <hr/> 3,174</p>

Service area	Description of services provided	2018/19 Actual Expenditure (Revenue) Net Cost \$'000	2019/20 Forecast Expenditure (Revenue) Net Cost \$'000	2020/21 Budget Expenditure (Revenue) Net Cost \$'000
	(LGPRF), including the Performance Statement; <ul style="list-style-type: none"> <li>• Coordinating service planning and continuous improvement;</li> <li>• Overseeing the Internal Audit contract, implementation of the Strategic Internal Audit Plan and administering the Audit and Risk Committee;</li> <li>• Running the Project Management Office, supporting officers across the organisation successfully deliver projects; and</li> <li>• Risk and Insurance - manages Council's obligations under the Act which requires Council to make arrangements for adequate insurance cover.</li> </ul>			

### Major initiatives

- Minimum 90% of agreed Capital Works Program delivered annually.

### Initiatives

- Analyse the results of the annual Community Satisfaction Survey and provide recommendations to the Executive Leadership Team for continual improvements to performance;
- Implement actions from the People and Culture Strategy;
- Implement Year 1 of the funded Digital Strategy components;
- Deliver the Digital Experience Platform (DXP) - Website Refresh;
- Complete the Financial System upgrade and commence implementation;
- Complete the Pathway upgrade; and
- Coordinate the implementation of the Local Government Act 2020. Complete the Pathway upgrade.

## Service Performance Indicators

Service	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with council decisions (community satisfaction rating out 100 with how council has performed in making decisions in the interest of the community )	Community satisfaction rating out of 100 with the performance of council in making decisions in the interest of the community

### 3. Performance Statement

The service performance indicators listed under the Directions above will be reported in the Performance Statement which is prepared at the end of the year as required by section 132 of the Act and included in the 2019/20 Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance (see Section 4) and sustainable capacity, which are not included in this budget.

The full set of prescribed performance indicators are audited each year by the Victorian Auditor-General who issues an audit opinion on the Performance Statement. The major initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the report of operations.

### 4. Reconciliation with budgeted operating result

	Net Cost (Revenue) \$'000	Expenditure \$'000	Revenue \$'000
1. A Liveable and Sustainable City	25,189	44,009	(18,820)
2. Inviting Open & Urban Spaces	38,223	54,516	(16,293)
3. An Inclusive Community	14,477	30,077	(15,600)
4. Responsive & Efficient Services	14,774	33,245	(18,471)
<b>Total services and initiatives</b>	<b>92,663</b>	<b>161,847</b>	<b>(69,184)</b>
<b>Expenses added in:</b>			
Depreciation	32,957		
Finance costs	171		
Others	685		
<b>Deficit before funding sources</b>	<b>126,475</b>		
<b>Funding sources added in:</b>			
Rates & charges revenue	(115,350)		
Non attributable revenue	(8,333)		
Recycling and waste charge	(2,196)		
<b>Total funding sources</b>	<b>(125,879)</b>		
<b>Operating deficit for the year</b>	<b>596</b>		

### 3. FINANCIAL STATEMENTS

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the years 2020/21 to 2023/24 has been extracted from the Strategic Resource Plan.

This section includes the following financial statements in accordance with the *Local Government Act 1989* and the *Local Government (Planning and Reporting) regulations 2014*.

Comprehensive Income Statement  
Balance Sheet  
Statement of Changes in Equity  
Statement of Cash Flows  
Statement of Capital Works  
Statement of Human Resources

#### **Pending Accounting Standards**

The 2020-21 budget has been prepared based on the accounting standards applicable at the date of preparation. It has been updated to include the impact of AASB 16 Leases, AASB 15 Revenue from Contracts with Customers and AASB 1058 Income of Not-for-Profit Entities, but pending accounting standards that will be in effect from the 2020-21 financial year have not been considered in the development of the budget. Standards that are likely to impact on the 2020-21 financial statements, not considered in the preparation of the budget include: AASB 1059 Service Concession Arrangements: Grantors

## Comprehensive Income Statement

For the four years ending 30 June 2024

	NOTES	Forecast	Budget	Strategic Resource Plan Projections		
		Actual 2019/20 \$ '000	2020/21 \$ '000	2021/22 \$ '000	2022/23 \$ '000	2023/24 \$ '000
<b>Income</b>						
Rates & Charges	4.1.1	126,216	<b>117,545</b>	135,319	140,768	145,445
Statutory fees & fines	4.1.2	10,158	<b>9,925</b>	10,322	10,735	11,164
User fees	4.1.3	19,015	<b>21,835</b>	30,952	32,184	33,465
Grants - Operating	4.1.4	19,154	<b>18,452</b>	15,913	16,311	16,719
Grants - Capital	4.1.4	4,851	<b>7,255</b>	2,052	1,571	1,590
Contributions - monetary	4.1.5	10,818	<b>10,720</b>	16,343	10,535	8,649
Net Profit from Sale of Assets		486	-	-	-	-
Other Income	4.1.6	2,562	<b>2,184</b>	2,811	2,483	2,702
<b>Total Income</b>		<b>193,262</b>	<b>187,915</b>	<b>213,712</b>	<b>214,586</b>	<b>219,734</b>
<b>Expenses</b>						
Employee costs	4.1.7	79,183	<b>83,849</b>	83,529	86,459	89,497
Materials, services	4.1.8	66,647	<b>70,732</b>	78,266	81,927	85,194
Depreciation	4.1.9	28,900	<b>29,863</b>	30,275	30,693	31,117
Amortisation - Intangible assets	4.1.10	997	<b>1,539</b>	1,560	1,582	1,603
Amortisation - Right of use assets	4.1.11	1,621	<b>1,555</b>	1,407	925	751
Bad and doubtful debts		10	<b>10</b>	10	11	11
Borrowing costs		-	-	-	-	-
Finance Costs - Leases		214	<b>171</b>	135	106	87
Other Expenses	4.1.12	704	<b>793</b>	814	834	855
<b>Total Expenses</b>		<b>178,278</b>	<b>188,511</b>	<b>195,996</b>	<b>202,536</b>	<b>209,115</b>
<b>Surplus/(deficit) for the year</b>		<b>14,984</b>	<b>(596)</b>	<b>17,716</b>	<b>12,051</b>	<b>10,619</b>
Transfers to Reserve		300	-	-	-	-
<b>Total Comprehensive Result</b>		<b>14,684</b>	<b>(596)</b>	<b>17,716</b>	<b>12,051</b>	<b>10,619</b>

## Balance Sheet

For the four years ending 30 June 2024

	NOTES	Forecast	Budget	Strategic Resource Plan		
		Actual		Projections		
		2019/20	2020/21	2021/22	2022/23	2023/24
		\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
<b>ASSETS</b>						
<b>Current Assets</b>						
Cash and Cash equivalents		91,818	<b>79,428</b>	48,955	64,831	64,943
Trade and Other Receivables		9,703	<b>8,605</b>	9,859	9,899	10,137
Non-current assets classified as held for sale		9,609	<b>4,634</b>	33,259	100	125
Other Assets		2,830	<b>2,830</b>	2,830	2,830	2,830
<b>Total Current Assets</b>	4.2.1	113,960	<b>95,497</b>	94,903	77,661	78,035
<b>Non-Current Assets</b>						
Property, Plant & Equipment		3,216,262	<b>3,229,974</b>	3,256,892	3,283,433	3,292,832
Right-of-use assets	4.2.4	7,598	<b>6,043</b>	4,636	3,711	2,960
Intangibles		3,327	<b>3,300</b>	3,342	2,872	2,387
Other assets		832	<b>832</b>	832	832	832
<b>Total Non-Current Assets</b>	4.2.1	3,228,019	<b>3,240,149</b>	3,265,702	3,290,848	3,299,011
<b>Total Assets</b>		3,341,979	<b>3,335,646</b>	3,360,605	3,368,509	3,377,046
<b>LIABILITIES</b>						
<b>Current Liabilities</b>						
Trade and Other Payables		24,320	<b>19,326</b>	27,198	23,195	21,078
Trust Funds & Deposits		12,557	<b>12,607</b>	12,657	12,707	12,757
Provisions		18,112	<b>18,395</b>	19,048	19,716	20,401
Lease Liabilities	4.2.4	1,478	<b>1,378</b>	912	750	769
<b>Total Current Liabilities</b>	4.2.2	56,468	<b>51,707</b>	59,815	56,368	55,005
<b>Non-Current Liabilities</b>						
Provisions		800	<b>1,202</b>	1,250	1,299	1,349
Other Liabilities		2,062	<b>2,062</b>	2,062	2,062	2,062
Lease Liabilities	4.2.4	6,248	<b>4,870</b>	3,958	3,208	2,439
<b>Total Non-Current Liabilities</b>	4.2.2	9,110	<b>8,134</b>	7,270	6,569	5,850
<b>Total Liabilities</b>		65,578	<b>59,840</b>	67,084	62,937	60,855
<b>Net Assets</b>		<b>3,276,402</b>	<b>3,275,805</b>	<b>3,293,521</b>	<b>3,305,572</b>	<b>3,316,191</b>
<b>EQUITY</b>						
Accumulated surplus		1,018,012	<b>1,014,008</b>	1,028,935	1,046,715	1,057,032
Reserves		2,258,390	<b>2,261,798</b>	2,264,587	2,258,857	2,259,160
<b>Total Equity</b>		<b>3,276,402</b>	<b>3,275,806</b>	<b>3,293,522</b>	<b>3,305,572</b>	<b>3,316,191</b>



## Statement of Changes in Equity

For the four years ending 30 June 2024

	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
<b>2020 Forecast Actual</b>				
Balance at beginning of the financial year	3,265,692	1,005,640	2,231,223	28,829
Surplus/(deficit) for the year	14,987	14,987	-	-
Transfer to reserves	-	(2,615)	-	2,615
Transfer from reserves	(4,277)	-	-	(4,277)
<b>Balance at end of the financial year</b>	<b>3,276,402</b>	<b>1,018,012</b>	<b>2,231,223</b>	<b>27,167</b>
<b>2021 Budget</b>				
Balance at beginning of the financial year	3,276,402	1,018,012	2,231,223	27,167
Surplus/(deficit) for the year	(596)	(596)	-	-
Transfer to reserves	4.3.1 -	(12,120)	-	12,120
Transfer from reserves	4.3.1 -	8,712	-	(8,712)
<b>Balance at end of the financial year</b>	<b>4.3.2 3,275,806</b>	<b>1,014,008</b>	<b>2,231,223</b>	<b>30,575</b>
<b>2022</b>				
Balance at beginning of the financial year	3,275,806	1,014,008	2,231,223	30,575
Surplus/(deficit) for the year	17,716	17,716	-	-
Transfer to reserves	-	(16,343)	-	16,343
Transfer from reserves	-	13,554	-	(13,554)
<b>Balance at end of the financial year</b>	<b>3,293,522</b>	<b>1,028,935</b>	<b>2,231,223</b>	<b>33,364</b>
<b>2023</b>				
Balance at beginning of the financial year	3,293,522	1,028,935	2,231,223	33,364
Surplus/(deficit) for the year	12,051	12,051	-	-
Transfer to reserves	-	(10,535)	-	10,535
Transfer from reserves	-	16,265	-	(16,265)
<b>Balance at end of the financial year</b>	<b>3,305,572</b>	<b>1,046,715</b>	<b>2,231,223</b>	<b>27,634</b>
<b>2024</b>				
Balance at beginning of the financial year	3,305,572	1,046,715	2,231,223	27,634
Surplus/(deficit) for the year	10,619	10,619	-	-
Transfer to reserves	-	(8,649)	-	8,649
Transfer from reserves	-	8,347	-	(8,347)
<b>Balance at end of the financial year</b>	<b>3,316,191</b>	<b>1,057,032</b>	<b>2,231,223</b>	<b>27,937</b>

## Statement of Cash Flows

For the four years ending 30 June 2024

	NOTES	Forecast	Budget	Strategic Resource Plan		
		Actual 2019/20 \$ '000	2020/21 \$ '000	Projections		
			2021/22 \$ '000	2022/23 \$ '000	2023/24 \$ '000	
<b>Cash flow from operating activities</b>						
<b>Receipts</b>						
Rates & Charges		126,216	117,545	135,319	140,768	145,445
Statutory Fees & Fines		10,158	9,925	10,322	10,735	11,164
User Fees		20,346	23,363	33,119	34,437	35,808
Grants - Operating		19,154	18,452	15,913	16,311	16,719
Grants - Capital		4,851	7,255	2,052	1,571	1,590
Contributions - monetary		10,818	10,720	16,343	10,535	8,649
Interest Revenue		1,615	1,396	1,829	1,655	1,854
GST Reimbursement		11,905	10,599	15,089	12,809	11,603
Other Receipts		757	1,937	(222)	837	661
<b>Total Receipts</b>		<b>205,821</b>	<b>201,191</b>	<b>229,764</b>	<b>229,658</b>	<b>233,492</b>
<b>Payments</b>						
Employee Costs		(78,514)	(83,164)	(82,829)	(85,742)	(88,762)
Materials and Services		(68,957)	(82,164)	(77,511)	(93,378)	(95,056)
GST Paid to Government		(1,331)	(1,528)	(2,167)	(2,253)	(2,343)
Other Payments		(714)	(803)	(824)	(845)	(866)
<b>Total Payments</b>		<b>(149,516)</b>	<b>(167,660)</b>	<b>(163,331)</b>	<b>(182,217)</b>	<b>(187,026)</b>
<b>Net cash provided by/(used in) operating activities</b>	4.4.1	<b>56,304</b>	<b>33,532</b>	<b>66,433</b>	<b>47,441</b>	<b>46,466</b>
<b>Cash flows from investing activities</b>						
Payment for Property, Plant & Equipment		(70,774)	(50,405)	(96,553)	(64,920)	(46,736)
Proceeds from Sale of Property, Plant & Equipment		3,946	6,132	1,160	34,373	1,219
<b>Net cash provided by/(used in) investing activities</b>	4.4.2	<b>(66,828)</b>	<b>(44,274)</b>	<b>(95,393)</b>	<b>(30,547)</b>	<b>(45,518)</b>
<b>Cash flows from financing activities</b>						
Repayment of Current Borrowings/Leases		0	0	0	0	0
Receipt from Redraw/New Borrowings		0	0	0	0	0
Interest paid - lease liability		(214)	(171)	(135)	(106)	(87)
Repayment of lease liabilities		(1,492)	(1,478)	(1,378)	(912)	(750)
<b>Net cash provided by/(used in) financing activities</b>	4.4.3	<b>(1,706)</b>	<b>(1,649)</b>	<b>(1,513)</b>	<b>(1,018)</b>	<b>(837)</b>
<b>Net increase/(decrease) in cash &amp; cash equivalents</b>		<b>(12,230)</b>	<b>(12,390)</b>	<b>(30,473)</b>	<b>15,876</b>	<b>112</b>
Cash and cash equivalents at the beginning of the financial year		104,048	91,818	79,428	48,955	64,831
<b>Cash and cash equivalents at the end of the financial year</b>		<b>91,818</b>	<b>79,428</b>	<b>48,955</b>	<b>64,831</b>	<b>64,943</b>

## Statement of Capital Works

For the four years ending 30 June 2024

	Forecast		Strategic Resource Plan		
	Actual	Budget	Projections		
	2019/20	2020/21	2021/22	2022/23	2023/24
	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
<b>Property</b>					
Land	-	-	-	-	-
Land Improvements	36	36	481	449	446
<b>Total land</b>	36	36	481	449	446
Buildings and Building Improvements	31,059	18,715	47,966	23,048	7,542
<b>Total buildings and building Improvements</b>	31,059	18,715	47,966	23,048	7,542
<b>Total property</b>	31,095	18,751	48,447	23,497	7,988
<b>Plant &amp; Equipment</b>					
Plant, machinery and equipment	2,109	3,747	4,995	4,664	4,636
Fixtures, fittings and furniture	656	205	572	534	531
Computers and telecommunications	5,662	5,040	4,578	3,704	3,727
Library books	1,325	558	1,699	1,585	1,575
<b>Total plant and equipment</b>	9,752	9,550	11,844	10,487	10,468
<b>Infrastructure</b>					
Roads	5,938	4,395	9,706	8,547	7,495
Bridges	261	45	343	318	316
Footpaths and cycleways	5,980	4,153	6,360	5,939	5,903
Drainage	2,604	1,507	4,106	3,834	3,811
Recreational, leisure and community facilities	4,741	5,028	4,480	4,183	4,157
Waste management	236	262	313	292	290
Parks, open space and streetscapes	3,845	2,501	2,605	2,111	2,098
Off street car parks	-	50	377	352	350
Other infrastructure	481	-	-	-	-
<b>Total Infrastructure</b>	24,086	17,941	28,290	25,576	24,421
<b>Total capital works expenditure</b>	64,933	46,242	88,581	59,560	42,877
<b>Expenditure types represented by:</b>					
Asset renewal expenditure	41,840	37,910	37,830	38,151	40,816
New asset expenditure	3,296	170	233	353	579
Asset expansion expenditure	5,590	2,486	44,565	16,007	49
Asset upgrade expenditure	14,207	5,676	5,953	5,049	1,433
<b>Total capital works expenditure</b>	64,933	46,242	88,581	59,560	42,877
<b>Funding sources represented by:</b>					
Grants	4,851	7,255	2,052	1,571	1,590
Contributions	957	1,078	-	-	-
Council cash	59,125	37,909	86,529	57,989	41,287
Borrowings	-	-	-	-	-
<b>Total capital works expenditure</b>	64,933	46,242	88,581	59,560	42,877

## Statement of Human Resources

For the four years ending 30 June 2024

	Strategic Resource Plan				
	Forecast	Budget	Projections		
	Actual 2019/20 \$ '000	2020/21 \$ '000	2021/22 \$ '000	2022/23 \$ '000	2023/24 \$ '000
<b>Staff Expenditure</b>					
Employee Costs - Operating	79,183	<b>83,849</b>	83,529	86,459	89,497
Employee Costs - Capital	2,450	<b>3,656</b>	3,642	3,770	3,902
<b>Total Staff Expenditure</b>	<b>81,633</b>	<b>87,505</b>	<b>87,171</b>	<b>90,229</b>	<b>93,400</b>
	EFT	EFT	EFT	EFT	EFT
<b>Staff Numbers</b>					
Employees	826.3	<b>835.7</b>	835.7	835.7	835.7
<b>Total Staff Numbers</b>	<b>826.3</b>	<b>835.7</b>	<b>835.7</b>	<b>835.7</b>	<b>835.7</b>

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Division	Comprises		
	Budget	Permanent	Permanent
	2020/21 \$'000	Full time \$'000	Part time \$'000
Chief Executive Office	8,989	7,618	1,371
Corporate Services	7,167	6,064	1,103
Community Development & Services	20,174	13,362	6,812
City Development	10,910	10,302	608
Infrastructure	22,284	21,728	556
<b>Total permanent staff expenditure</b>	<b>69,524</b>	<b>59,074</b>	<b>10,450</b>
Casual and other expenditure	14,324		
Total Operating employee cost	83,849		
Capitalised Labour costs	3,656		
<b>Total Expenditure</b>	<b>87,505</b>		

A summary of the number of equivalent full time (EFT) Council staff in relation to the above expenditure is included below:

Division	Budget EFT 2020/21	Comprises	
		Permanent Full time	Permanent Part time
Chief Executive Office	73.5	60.9	12.6
Corporate Services	35.4	29.8	5.6
Community Development & Services	219.9	145.5	74.4
City Development	93.5	88.1	5.4
Infrastructure	227.9	221.8	6.1
<b>Total permanent staff</b>	<b>650.2</b>	<b>546.1</b>	<b>104.1</b>
Casuals and other	155.6		
Capitalised EFT	29.9		
<b>Total staff</b>	<b>835.7</b>		

## NOTES TO THE FINANCIAL STATEMENTS

### 4.1 Comprehensive Income Statement

#### 4.1.1 Rates and charges

This section presents information about rates and charges which the Act and the Regulations require to be disclosed in the Council's annual budget.

In developing the Strategic Resource Plan, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process.

The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2020/21 the FGRS cap has been set at 2.0% (2019/20 2.5%). The cap applies to both general rates and municipal charges (although Monash does not levy a Municipal Charge) and is calculated on the basis of council's average rates and charges.

**Table 1 Rates for 2020/21**

<b>Rates for 2020/21</b>			
	Rateable Properties		81,319
	Annualised Rate Income 2019/20	\$	125,085,337
	Plus 2% Rate Cap	\$	2,501,707
	Total Rates for 2020/21	\$	<u>127,587,044</u>
<b>Proposed rate</b>			
	Residential	86%	0.00151350
	Commercial & Industrial	14%	0.00174115
	Residential	\$	109,724,858
	Commercial & Industrial	\$	17,862,186
		\$	<u>127,587,044</u>

#### Differential Rating

Council will continue to utilise/apply Differential Rating with the main objective that differential rating will contribute to the equitable and efficient carrying out of council functions and will, amongst other reasons,<sup>1</sup> raise funds across all property categories to ensure the rate burden is equitably spread across different property types.

<sup>1</sup> Refer Differential Rating Section 4.1.1

Table 1 above shows that differential rates are set to ensure there is a consistent level of rating between Residential (86%) and “Other” classes (14% e.g. Commercial & Industrial). Differential rating was introduced in the 2015/16 budget year to realign Council’s revenue from rates to the rating year of 2010/11; the year Council converted to Capital Improved Values (CIV) from Site Value (SV) rating.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community. To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate will increase by 2.0% in line with the rate cap.

### **Recycling & Waste Charge**

For 2020/21 Council will again apply a service charge under Section 162 of the *Local Government Act 1989* to recover the additional costs of recycling and increases to the State’s Waste Levy. Monash Council has secured its household recycling service with Visy, despite the volatility of the recycling industry in the wake of the global crisis triggered by China’s ban on recycling. However, this has come at a significant cost. For 2020/21 Council will continue to charge a “Recycling & Waste Charge” which is a service charge to meet those increased costs and also cover the increase to the State’s Waste levy.

The current contract with Visy Recycling is in place until April 2023. It is expected that the levy and offsetting pensioner rebate will cover the costs for the remainder of the contract. Monash Council has been able to ensure recyclable kerbside collections have not ended up as landfill and will work to ensure that continues. The recycling & waste charge has been set at \$27 per rateable property with provision to provide a waiver (\$27) for every eligible pensioner ratepayer.

### **Recycling & Waste Charge – Pensioner waiver**

Council acknowledges that some ratepayers may experience difficulty from time to time in meeting the recycling & waste charge due to the effect of rising costs, cost of Council services and personal circumstance. Council further understands that relief measures have a cost to Council which must be borne by other ratepayers either short or long term. It is for this reason that Council provides limited assistance, rates waivers and rebates to assist persons or classes of person in accordance with *Local Government Act* Section 169 or 171.

For 2020/21 Council will again provide a waiver under Section 171 of the *Local Government Act 1989* to all eligible pensioner ratepayers from paying the Recycling & Waste Charge which has been applied to all ratepayers to recover the additional costs of recycling & the State’s Waste Levy.



### **Pensioner Rebate**

Council declares a rebate under Section 169 of the LGA. Council will provide a \$50 subsidy to eligible pensioners on their Council rates in 2020/21 to ease some of the household budget pressures.

### **Fair Go Rates System (FGRS) Compliance**

The Annual Budget 2020/21 has been prepared in accordance with the State Government's FGRS. The proposed Budget incorporates an average rate increase of 2.0% for the 2020/21 year as determined by the Minister for Local Government in December 2019 to apply to all Councils. This rate is a forecast movement of 2.0% in the Consumer Price Index (CPI), as determined by the Department of Treasury & Finance.

### **Covid-19 New Hardship Assistance**

Monash Council is working to help ratepayers who are experiencing difficulties due to the Coronavirus /COVID-19 pandemic as it impacts lives and businesses. Council has introduced changes to its hardship policy to support our community at this time.

At a Special Meeting of the Council on 27 March, it was resolved to provide additional assistance to any ratepayer impacted by Covid-19 and experiencing hardship and difficulty with paying rates and/or other charges.

This covers any remaining balance of rates this year (2019/20) and any continuing difficulty in meeting payment of rates in 2020/21. The assistance will be by way of a rates payment deferral, without any penalty interest being charged.

Examples of a charge where this applies includes fees paid for Council's Home Care service, Meals on Wheels or pet registrations.

The assistance will be by way of a rates or other charges payment deferral, without any penalty interest being charged. This assistance applies to all residents and ratepayers (including residential, business and investment property ratepayers).

To qualify, ratepayers will need to make an application declaring how they have been impacted by COVID-19 and how that is impacting on their ability to pay their rates or a charge.

Council recognises that during this time of the Coronavirus pandemic:

- every member of our community will be impacted;
- every business in the municipality will be impacted; and
- Council's usual operations and staff will be impacted.

In response to the expected consequences of Australia’s response to the coronavirus:

- There will be no interest charged on approved rate and/or charge deferrals up until 30 June 2021.
- Up until 30 June 2021, Council will not require that the property which is the subject of a deferral application be the ratepayer’s principal place of residence for an application.
- For those businesses with footpath dining on Council land, all footpath trading fees are suspended as of 1 March 2020. Where payments have already been made for any footpath trading after 1 March 2020, Council will provide refunds.

To qualify, ratepayers will need to make an application declaring how Covid-19 has impacted their ability to pay their rates and/or other charges. <https://www.monash.vic.gov.au/About-Us/Rates/Hardship-Policy>.

### Proposals for 2020/21 Covid-19 Rate Relief

The COVID-19 pandemic has had a significant impact on our residents, businesses and organisations. It has required us to reframe our hardship policy to provide support to our community, including deferral, on application, for rate payments and fees and charges that will help sustain residents who are living in a new reality.

In recognition of the adverse impacts of COVID-19 across the whole municipality, and to promote short term economic viability, we will apply a 10% waiver under Section 171(1)(b) of the Act to all rateable properties on the 2020/21 declared rate as at 1 July 2020. This is in recognition of the impact of COVID-19 on the Monash community and is a gesture of support to our community who are hurting, including businesses and vulnerable ratepayers, many who now are without jobs.

The proposed amount of rates waived is detailed in Table 2 below and also indicates the average level of assistance for every ratepayer.

**Table 2: Proposed waiver for every Monash ratepayer**

<b>10% Waiver on 2020/21 Rates</b>	\$	12,758,704
Average Rate per Property 2019/20	\$	1,541.00
Average Rate per Property 2020/21	\$	1,568.97
Average waiver per rateable property 2020/21	\$	156.90
Average Rate post Waiver (all ratepayers) 2020/21	\$	1,412.07

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	2019-20	2020/21	Change	
	Forecast Actual	Budget	\$'000	%
	\$'000	\$'000	\$'000	%
General rates *	122,933	127,037	4,104	3.34%
Municipal charge *	-	-	-	0.00%
Service rates and charges (recycling and waste levy)	1,510	1,899	389	25.77%
Waste management charge	-	-	-	0.00%
Special rates and charges	-	-	-	0.00%
Supplementary rates and rate adjustments	1,578	1,111	467	(29.59%)
Interest on rates and charges	-	-	-	0.00%
Revenue in lieu of rates	196	258	62	31.62%
Rate waiver	-	(12,759)	12,759	0.00%
<b>Total rates and charges</b>	<b>126,217</b>	<b>117,546</b>	<b>8,670</b>	<b>(6.87%)</b>

\* items are subject to a rate cap established under the FGRS

4.1.1(b) The rate in the dollar to be levied as general rates under Section 158 of the Act for each type or class of land compared with the previous financial year.

Type or class of land	2019/20	2020/21	Change
	cents/\$CIV*	cents/\$CIV*	
General rate for rateable residential properties	0.00158350	0.00151350	(4.42%)
General rate for rateable commercial properties	0.00179603	0.00174115	(3.06%)
General rate for rateable industrial properties	0.00179603	0.00174115	(3.06%)
General rate for rateable primary production properties	0.00179603	0.00174115	(3.06%)

(\*CIV is the valuation basis used by the Council)

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2019/20	2020/21	Change	
	\$'000	\$'000	\$'000	%
Residential	106,160	109,725	3,565	3.36%
Commercial	10,273	10,335	62	0.61%
Industrial	7,042	7,503	461	6.54%
Primary Production	22	24	2	7.45%
<b>Total amount to be raised by general rates</b>	<b>123,498</b>	<b>127,587</b>	<b>4,089</b>	<b>3.31%</b>

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or class of land	2019/20	2020/21	Change	
	Number	Number	Number	%
Residential	73,501	<b>74,588</b>	1,087	1.48%
Commercial	3,937	<b>4,046</b>	109	2.77%
Industrial	2,675	<b>2,679</b>	4	0.15%
Primary Production	6	<b>6</b>	-	0.00%
<b>Total number of assessments</b>	<b>80,119</b>	<b>81,319</b>	<b>1,200</b>	<b>1.50%</b>

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV).

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2019/20	2020/21	Change	
	\$'000	\$'000	\$'000	%
Residential	67,041,410	<b>72,497,451</b>	5,456,041	8.14%
Commercial	5,656,819	<b>5,935,867</b>	279,048	4.93%
Industrial	3,985,293	<b>4,309,193</b>	323,900	8.13%
Primary Production	11,185	<b>13,770</b>	2,585	23.11%
<b>Total value of land</b>	<b>76,694,707</b>	<b>82,756,281</b>	<b>6,061,574</b>	<b>7.90%</b>

4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year

4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year

Type of Charge	2019/20	2020/21	Change	
	\$	\$	\$	%
Municipal	-	-	-	0.00%

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property	Per Rateable Property	Change	
	2019/20	2020/21	\$	%
Recycle Levy	\$ 22	\$ 27	\$ 5	22.73%
<b>Total</b>	<b>22</b>	<b>27</b>	<b>5</b>	<b>22.73%</b>

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2019/20	2020/21	Change	
	\$	\$	\$	%
Recycle Levy	1,510	1,899	389	25.77%
<b>Total</b>	<b>1,510</b>	<b>1,899</b>	<b>389</b>	<b>25.77%</b>

\*Net of recycling levy - pensioner waiver

4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year

Type of Charge	2019/20	2020/21	Change	
	\$'000	\$'000	\$'000	%
General Rates	123,498	127,587	4,089	3.31%
Municipal charge	-	-	-	0.00%
Supplementary rates and charges	1,111	1,111	-	0.00%
Service Charge - Recycle Levy	1,510	1,899	389	25.77%
<b>Total Rates and charges</b>	<b>126,119</b>	<b>130,597</b>	<b>4,478</b>	<b>3.55%</b>

4.1.1(l) Fair Go Rates System Compliance

The Annual Budget 2020/21 has been prepared in accordance with the State Government's Fair Go Rates System (FGRS). The proposed Budget incorporates an average rate increase of 2.0% for the 2020/21 year as determined by the Minister for Local Government in December 2019 to apply to all Councils. This rate is a forecast movement of 2.0% in the Consumer Price Index (CPI), as determined by the Department of Treasury & Finance.

Base Average Rates (2019/20)	\$1,541
Maximum Rate Increase (rate cap variation application)	2%
Average Rate (2019/2020)	\$1,569
Maximum General Rates and Municipal Charges Revenue	\$ 127,587,054

Type of Charge	2019/20	2020/21	Change
	Forecast	Budget	
	\$'000	\$'000	%
Rates & Charges	123,498	-	0.00%
<b>Plus</b> Supp. Rates 2019/20 (full year equivalent Mar 2020)	1,587	-	0.00%
Total Rates Levied	125,085	<b>127,587</b>	<b>2.0%</b>
<b>Plus</b> Supplementary Rates est. 2020/21	-	<b>1,111</b>	0.0%
<b>Plus</b> Net recycling and waste levy	1,510	<b>1,899</b>	25.8%
<b>Plus</b> Cultural Recreation charges	196	<b>258</b>	31.6%
<b>Less</b> Council Rate waiver	-	<b>(12,759)</b>	0.0%
<b>Less</b> Council funded pension rebate (\$50)	(575)	<b>(550)</b>	(4.35%)
<b>Total Rates &amp; Charges</b>	126,217	<b>117,546</b>	<b>(6.87%)</b>

#### 4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2020/21: estimated \$1.1M and 2019/20 forecast: \$1.5M)
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa.

#### 4.1.1(n) Differential rates

##### **Rates to be levied**

For 2020/21 Council has adopted two differential rates:

1. Residential rate; and
2. Non-Residential rate.

The rate and amount of rates payable in relation to land in each category of differential are:

- A Residential rate of 0.151350% (0.00151350 cents in the dollar of CIV) for all rateable residential properties; and

- A Non-Residential rate of 0.174115% (0.00174115 cents in the dollar of CIV) for all non-residential rateable properties.

For the purposes of identifying the types/classes of land applicable to each rate, the properties are grouped in accordance with the Australian Valuation Property Classification Code (AVPCC) Categories, as adopted by the Valuer-General Victoria (VGV) for the 2020 Revaluation.

Each differential rate will be determined by multiplying the Capital Improved Value of each rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council considers that each differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate, are set out below.

#### ***Residential rate land***

Residential land is any land, which is:

- Occupied for the principal purpose of physically accommodating persons; or
- Unoccupied but zoned residential under the Monash Planning Scheme and which is not commercial or industrial land.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of health and community services; and
- Provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is where it is located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improved land, is any use of land.



The characteristics of planning scheme zoning are applicable to the determination of vacant land which will be subject to the rate applicable to residential land. The vacant land affected by this rate is that which is zoned residential under the Monash Planning Scheme. The classification of land which is improved will be determined by the occupation of that land, and have reference to the planning scheme zoning.

The types of buildings on the land within this differential rate are all buildings already on the land or which will be constructed prior to the expiry of the 2020/21 financial year.

### ***Non-Residential Rate Land***

Non-Residential land is any land, which is:

- Classified under the AVPCC Categories as being either Commercial, Industrial, Primary Production; or
- Occupied for the principal purpose of carrying out the manufacture or production of, or trade in, goods or services.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of health and community services; and
- Provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever located within the municipal district, without reference to ward boundaries.

### **Properties rated under the Cultural & Recreational Lands Act 1963**

There are six properties on private land that are eligible to be rated under the *Cultural and Recreational Lands Act 1963* (CRLA). The Council has considered the service utilised by the lands and the benefit these lands provide to the community by consideration of their cultural or recreational land use, as required under the CRLA.

CULTURAL AND RECREATIONAL LANDS ACT 1963		
NAME	2019/20 Charge	2020/21 Charge
Riversdale Golf Club	\$68,106	\$77,655
Glen Iris Valley Recreation Club Inc.	\$2,917	\$3,482
Bayview Tennis Club (Chadstone)	\$0	\$1,832
Glen Waverley Tennis Club	\$0	\$1,031
Glen Waverley Bowls Club Inc	\$0	\$1,971
Glenvale Tennis Club Inc	\$0	\$230
North Oakleigh Tennis Club Inc	\$0	\$2,570
Oakleigh Bowling Club	\$0	\$5,781
Oakleigh South Bowling Club	\$0	\$5,182
Huntingdale Golf Club	\$51,152	\$49,588
Hawthorn Football Club Ltd (Oval)	\$2,177	\$2,375
Notting Hill Pinewood Tennis Club	\$0	\$4,576
Glenburn Tennis Club Inc	\$0	\$3,308
Hawthorn Football Club Ltd	\$5,367	\$4,778
Metropolitan Golf Club	\$66,166	\$64,144
Mount Waverley Bowling Club	\$0	\$1,727
Tally Ho Tennis Club Inc	\$0	\$1,699
Mount Waverley Tennis Club	\$0	\$1,873
Waverley Night Netball Association Inc	\$0	\$8,218
Whites Lane Tennis Club	\$0	\$982
Lum Reserve Tennis Club	\$0	\$2,020
Wellington Tennis Club Inc	\$0	\$1,581
Essex Heights Tennis Club Inc	\$0	\$2,918
Waverley Hockey Club Inc	\$0	\$2,236
Wheelers Hill Tennis Club Inc	\$0	\$1,288
Legend Park Tennis Club Inc	\$0	\$2,591
Mayfield Park Tennis Club Inc	\$0	\$815
Gladeswood Reserve Tennis Club Inc	\$0	\$1,372
<b>Total Cultural and Recreational Charges</b>	<b>\$195,885</b>	<b>\$257,822</b>

**Note: Outdoor Recreation/ Sporting Clubs on Council Owned Land**

Council resolved in August 2018 that some Council owned leased properties, used exclusively for outdoor recreation (23 bowls, tennis and sporting clubs with leases providing exclusive use over Council land) are rated (a charge in lieu of rates) under the CRLA with Council paying the CRLA charge.

#### 4.1.2 Statutory fees and fines

	Forecast Actual 2019/20 \$'000	Budget 2020/21 \$'000	Change	
			\$'000	%
Infringements and costs	5,900	5,653	(247)	(4.2%)
Court recoveries	518	889	371	71.6%
Town planning fees	2,925	2,451	(474)	(16.2%)
Land Information Certificates	150	150	0	0.0%
Permits	665	782	117	17.6%
<b>Total statutory fees and fines</b>	<b>10,158</b>	<b>9,925</b>	<b>(233)</b>	<b>(2.3%)</b>

Statutory fees relate mainly to fees and fines levied in accordance with legislation and include animal registrations, *Public Health and Wellbeing Act 2008* registrations and parking fines. Increases in statutory fees are made in accordance with legislative requirements, however the Victorian State Government announced that all statutory fees and charges would remain at the 2019/20 levels.

Statutory Fees and Fines are budgeted to decrease by \$0.23M compared to the 2019/20 forecast. Income from parking infringements is expected to decline by \$0.25M as well as a from town planning income of \$0.47M. This is partly due to impacts of the COVID-19 restrictions. A more detailed listing of statutory fees is included in Appendix A.

#### 4.1.3 User fees

	Forecast Actual 2019/20 \$'000	Budget 2020/21 \$'000	Change	
			\$'000	%
Aged, health services	1,172	1,153	(19)	(1.6%)
Leisure centre and recreation	7,745	9,042	1,297	16.7%
Child care/children's programs	822	752	(70)	(8.5%)
Library fees and fines	125	96	(29)	(23.2%)
Registration and other permits	500	400	(100)	(20.0%)
Building services	1,646	2,236	590	35.8%
Waste management services	4,226	5,223	997	23.6%
Hire and rental charges	593	877	284	47.9%
Lease charges	420	400	(20)	(4.8%)
Other fees and charges	1,766	1,656	(110)	(6.2%)
<b>Total user fees</b>	<b>19,015</b>	<b>21,835</b>	<b>2,820</b>	<b>14.8%</b>

User fees relates mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include use of leisure, entertainment and other community facilities and the provision of human services such as family day care and home care services.

Total income from User fees is budgeted to increase by 14.8% (\$2.8M) over the 2019/20 levels. The Oakleigh Recreation Centre will reopen in the summer but the coronavirus pandemic has prevented Council from operating the leisure and aquatic centres at full capacity due to the restrictions on large group gatherings and will only result in an increase of income by \$1.3M. A significant increase on the Environment Protection Levy (EPA) from 1 January 2021 will see an increase of \$20 per tonnage (2019/20 \$65.90 and 2020/21 \$85.90) and in accordance, fees and charges at the Waste Transfer Station has increased to recover operational costs. Building approvals such as swimming pool compliance and inspections and private developer fees have been introduced which will generate \$0.59M in additional income in 2020/21. Across Council's service areas, the impacts of the COVID-19 restrictions have been felt and impacts on income has been adjusted accordingly.

A more detailed listing of fees is included in Appendix A.

#### 4.1.4 Grants

Grant Funding Types & Source	Forecast	Budget	Change	
	Actual 2019/20 \$'000	2020/21 \$'000	\$'000	%
<b>Grants were received in respect of the following:</b>				
Summary of grants				
Commonwealth funded grants	16,454	15,331	(1,123)	(7%)
State funded grants	7,552	10,376	2,825	37%
<b>Total grants received</b>	<b>24,005</b>	<b>25,707</b>	<b>1,702</b>	<b>7%</b>
<b>(a) Operating Grants</b>				
<b>Recurrent - Commonwealth Government</b>				
Financial Assistance Grants	4,349	2,221	(2,127)	(49%)
Family Day Care	335	0	(335)	(100%)
Aged & Community Services	8,517	8,549	32	0%
Early Years & Integrated Family Services	300	195	(105)	(35%)
Monash Gallery of Art	0	75	75	0%
Children's Services	961	777	(183)	(19%)
<b>Recurrent - State Government</b>				
Children's Services	227	227	0	0%
Maternal and Child health	1,308	1,235	(74)	(6%)
Early Years & Integrated Family Services	154	130	(24)	(16%)
Libraries	1,230	1,218	(12)	(1%)
Youth	86	66	(20)	(23%)
Community Health	15	25	10	67%
School Crossings	575	575	-	0%
<b>Total recurrent grants</b>	<b>18,056</b>	<b>15,293</b>	<b>(2,764)</b>	<b>(15%)</b>
<b>Non-recurrent - State Government</b>				
Working for Victoria	7	2,991	2,985	45916%
Community Programs	194	62	(132)	(68%)
Monash Gallery of Art	515	0	(515)	(100%)
Recreation Services	150	0	(150)	(100%)
Strategic Planning	20	0	(20)	(100%)
Youth - School Focussed	212	106	(106)	(50%)
<b>Total non-recurrent grants</b>	<b>1,097</b>	<b>3,159</b>	<b>2,062</b>	<b>188%</b>
<b>Total operating grants</b>	<b>19,154</b>	<b>18,452</b>	<b>(703)</b>	<b>(4%)</b>

Grant Funding Types & Source	Forecast	Budget	Change	
	Actual 2019/20 \$'000	2020/21 \$'000	\$'000	%
<b>(b) Capital Grants</b>				
<b>Recurrent - Commonwealth Government</b>				
Roads to Recovery	594	600	6	1%
Victorian Grants Commission	598	875	277	46%
<b>Recurrent - State Government</b>				
Libraries	21	22	1	4%
Roads	25	0	(25)	(100%)
<b>Total recurrent grants</b>	<b>1,239</b>	<b>1,497</b>	<b>259</b>	<b>21%</b>
<b>Non-recurrent - Commonwealth Government</b>				
Buildings	800	2,038	1,238	155%
<b>Non-recurrent - State Government</b>				
Buildings	630	1,650	1,020	162%
Footpaths and cycleways	436	70	(366)	(84%)
Parks, open space and streetscapes	936	0	(936)	(100%)
Recreation Leisure & Community Facilities	600	2,000	1,400	234%
Computers and telecommunications	114	0	(114)	(100%)
Other projects	98	0	(98)	(100%)
<b>Total non-recurrent grants</b>	<b>3,613</b>	<b>5,758</b>	<b>2,145</b>	<b>59%</b>
<b>Total capital grants</b>	<b>4,852</b>	<b>7,256</b>	<b>2,404</b>	<b>50%</b>
<b>Total Grants</b>	<b>24,005</b>	<b>25,707</b>	<b>1,702</b>	<b>7%</b>

Operating grants include all monies received from state and federal government sources for the purpose of funding the delivery of Council's services to ratepayers. The decrease in Grants-Operating is 4% or \$0.7M compared to the 2019/20 forecast. The main reason for the decrease in operating grants is the advance receipt of the 2020/21 Victorian Grants Commission received in 2019/20. Family Day Care has also ceased operations and funding no longer exists (\$0.34M). These are partially offset by an increase in non-recurrent grants related to the initiative, Working for Victoria introduced by the Victorian State Government. This workforce placement scheme will employ people who have lost jobs due to the economic impacts of coronavirus. Council is expected to receive \$3M to fund this scheme and employ approximately 67 EFTs.

Capital grants include all monies received from state and federal governments, and community sources for the purposes of funding the capital works program. Overall the level of capital grants has increased by 50% or \$2.4M compared to 2019/20 forecast. The main cause for this favourable variance is the Waverley Netball Centre and Outdoor Court redevelopment (\$2M) and additional grant funding for the Oakleigh Recreation Centre Redevelopment project (\$1.6M).

#### 4.1.5 Contributions

	Forecast		Change \$'000	%
	Actual	Budget		
	2019/20 \$'000	2020/21 \$'000		
Monetary	10,818	10,720	(98)	(0.9%)
Non-monetary	-	-	-	-
<b>Total contribution</b>	<b>10,818</b>	<b>10,720</b>	<b>(98)</b>	<b>(0.9%)</b>

Contributions are expected to decrease compared to forecast levels. It is expected that income from public open space contributions will be lower than the 2019/20 forecast. In addition to a reduction in contributions received from sporting clubs and other organisations to fund various capital projects (\$0.18M).

#### 4.1.6 Other income

	Forecast		Change \$'000	%
	Actual	Budget		
	2019/20 \$'000	2020/21 \$'000		
Interest	1,615	1,231	(384)	(23.8%)
Rates and charges interest	-	165	165	0.0%
Other	947	788	(159)	(16.8%)
<b>Total other income</b>	<b>2,562</b>	<b>2,184</b>	<b>(378)</b>	<b>(14.8%)</b>

Other income is expected to reduce by \$0.38M mainly due to investment interest (\$0.38M) as the cash investment rate is lower than the forecast levels.

#### 4.1.7 Employee costs

	Forecast		Change \$'000	%
	Actual	Budget		
	2019/20 \$'000	2020/21 \$'000		
Wages and salaries	68,475	72,360	(3,885)	(5.7%)
Workcover	1,178	1,226	(48)	(4.1%)
Superannuation	6,480	6,906	(426)	(6.6%)
Long Service Leave	1,909	2,034	(125)	(6.5%)
Fringe benefit tax	275	275	-	-
Other	866	1,048	(182)	(21.0%)
<b>Total employee costs</b>	<b>79,183</b>	<b>83,849</b>	<b>(4,666)</b>	<b>(5.9%)</b>

Employee Costs include all labour related expenditure for wages and salaries and on-cost allowances (for leave entitlements, employer superannuation etc), temporary and agency staff expenditure. The total employee costs are forecast to increase by 5.9% or \$4.7M compared to the 2019/20 forecast levels. The increase is mainly due to Council securing funding of \$3M from the State government initiative of Working for Victoria that facilitated the council to employ additional staff (67 EFT) to perform services that are vital in the community in responding to the pandemic. This funding is short termed and is provided for the first half of the budget year.

In addition closure of council facilities due to the pandemic situation has had a significant impact on employee costs for 2019/20. As the facilities have progressively resumed full operations heading into the new financial year, the employee cost budgets for 2020/21 are restored as per normal thus resulting in a higher variance from forecast to budget.

The 2020/21 budget also includes an additional 7.8 EFT approved through the new budget initiative process, these include:

- Litter Prevention Officer;
- Environmental Health Officer 0.4 EFT to ensure that Council continues to fulfil its obligations under the relevant Acts and Regulations and provide a quality service to customers and businesses;
- Learning & Development Consultant 0.4 EFT to enable the achievement of operational and strategic priorities outlined in the People, Culture and Safety Strategy;



- Five positions in Business Technology to ensure efficient management of increased projects as the organisation modernises from a technology point of view and securing of specialist resources to focus on the delivery of integration and business intelligence capabilities. These positions are cost neutral and funded through capital works program; and
- A short -term engagement of a Service Planning & Review Officer 1 EFT for the support of service reviews and oversee the implementation of the framework.

Other employee budget increases include staff training due to additional compliance and risk management requirements.

#### 4.1.8 Materials and services

	Forecast		Change	%
	Actual	Budget		
	2019/20	2020/21		
	\$'000	\$'000	\$'000	%
Building maintenance	5,524	5,915	(391)	(7.1%)
General maintenance	11,332	12,253	(921)	(8.1%)
Waste Management Services	18,458	20,360	(1,903)	(10.3%)
Local Law Services	4,908	5,255	(347)	(7.1%)
Fleet Management	790	840	(50)	(6.3%)
Utilities	4,349	4,989	(640)	(14.7%)
General Administration	10,691	9,399	1,291	12.1%
Information Technology	4,408	4,835	(427)	(9.7%)
Legal costs	1,061	923	138	13.0%
Insurance	1,961	2,145	(184)	(9.4%)
Consultants	1,956	1,775	181	9.3%
Council elections	-	801	(801)	-
Other	1,209	1,241	(32)	(2.6%)
<b>Total materials and services</b>	<b>66,647</b>	<b>70,732</b>	<b>(4,084)</b>	<b>(6.1%)</b>

Materials and services includes the purchases of consumables and payments to contractors for the provision of services and utility costs. This is forecasted to increase by 6.1% or \$4.1M compared to the 2019/20 forecast, primarily due to the following significant variances:

- Waste management costs are expected to increase by \$1.9M over the 2019/20 forecast. This is mainly due to higher garbage disposal costs (\$1.8M) related to anticipated increases in contract rates and tonnages and the significant increase on the Environment Protection Levy (EPA) from 1 January 2021 which will impact the operations costs;
- 2020/21 being a council election year there is an additional associated costs related to elections (\$0.8M) incorporated in the budget;

- General maintenance costs are expected to increase by \$0.9M over the 2019/20 forecast. Closure of council facilities during the last quarter of 19/20 has impacted on the general maintenance spend and the budgets are restored to accommodate routine and reactive works that may arise due to the current pandemic situation;
- Utilities costs are budgeted higher than 2019/20 forecast by \$0.64M. Closure of some facilities operated by the council during the peak period of the pandemic has resulted in the forecast reduction of utilities cost and given these facilities have resumed operations budgets are restored back as per normal. Planned reopening of the Oakleigh Recreation Centre in the budget year has further contributed to the increase in utilities;
- The increase in budget within the Local law services (\$0.35M) is attributable to increase in contractors costs (\$0.22M); and
- General Administration is budgeted lower than the 2019/20 forecast by \$1.2M mostly due to budget reductions to contract staff (\$1.3M). The 2019/20 forecast for contract staff was higher mostly due to timing and recruitment delays. As a result the workforce was supplemented through engagement of contract staff. The requirement for contract staff will reduce the budget 2020/21, as these positions are fully appointed.

#### 4.1.9 Depreciation

	Forecast		Change	
	Actual	Budget		
	2019/20	2020/21	\$'000	%
	\$'000	\$'000	\$'000	%
Property	7,562	7,943	(381)	(5.0%)
Plant & equipment	6,098	5,912	186	3.1%
Infrastructure	15,240	16,008	(768)	(5.0%)
<b>Total depreciation and amortisation</b>	<b>28,900</b>	<b>29,863</b>	<b>(963)</b>	<b>(3.3%)</b>

Depreciation relates to the usage of Council's property, plant and equipment and infrastructure assets including roads and drains. The increase of \$1M is due to the full year effect of depreciation on the 2019/20 capital works program and the impact of depreciation on the capital works completed for 2020/21.

Refer to Section 4.5 Capital Works program for a more detailed analysis of Council's Capital Works program for the 2020/21 year.

#### 4.1.10 Amortisation – Intangible assets

	Forecast Actual 2019/20 \$'000	Budget 2020/21 \$'000	Change \$'000	%
Intangible assets	997	1,539	(542)	(54.3%)
<b>Total amortisation - intangible assets</b>	<b>997</b>	<b>1,539</b>	<b>(542)</b>	<b>(54.3%)</b>

Amortisation is an accounting measure which attempts to allocate the value of an intangible asset over its useful life such as software.

#### 4.1.11 Amortisation – Right of use assets

	Forecast Actual 2019/20 \$'000	Budget 2020/21 \$'000	Change \$'000	%
Buildings	468	468	0	0.0%
Gym equipment	221	155	66	29.8%
Waste contract - vehicles	736	736	0	0.0%
Other	196	196	0	0.0%
<b>Total amortisation-right of use assets</b>	<b>1,621</b>	<b>1,555</b>	<b>66</b>	<b>4.1%</b>

The implementation of the accounting standard *AASB 16 Leases* requires most operating leases to be recognised in the balance sheet including right of use assets, such as leased printers, gym equipment and building assets. It is an accounting measure which attempts to allocate the value of an asset over its useful life.

#### 4.1.11 Other expenses

	Forecast Actual 2019/20 \$'000	Budget 2020/21 \$'000	Change	
			\$'000	%
Auditor Remuneration- VAGO	80	80	-	-
Auditor Remunerations-Internal	140	230	(90)	(64.3%)
Councillor Allowances	483	483	-	-
Other	1	0	1	192.3%
<b>Total other expenses</b>	<b>704</b>	<b>793</b>	<b>(89)</b>	<b>(12.7%)</b>

Other Expenses relates to a range of items including audit fees and councillor allowances. The increase in other expenses is predominantly due to higher internal auditor remunerations to ensure greater compliance and mitigation of risk exposure to Council.

## 4.2 Balance Sheet

This section analyses the movements in assets, liabilities and equity between 2019/20 and 2020/21. It also considers a number of key performance indicators.

	Forecast Actual 2019 \$'000	Budget 2020 \$'000	Variance \$'000
<b>Current Assets</b>			
Cash and cash equivalents	91,818	79,428	(12,390)
Trade and other receivables	9,703	8,605	(1,099)
Non-current assets classified as held for sale	9,609	4,634	(4,975)
Other Assets	2,830	2,830	-
<b>Total Current Assets</b>	<b>113,960</b>	<b>95,497</b>	<b>(18,464)</b>
<b>Non-Current Assets</b>			
Property, Plant & Equipment	3,216,262	3,229,974	13,712
Right-of-use assets	7,598	6,043	(1,555)
Intangibles	3,327	3,300	(27)
Other assets	832	832	-
<b>Total Non-Current Assets</b>	<b>3,228,019</b>	<b>3,240,149</b>	<b>12,130</b>
<b>Total Assets</b>	<b>3,341,979</b>	<b>3,335,646</b>	<b>(6,334)</b>
<b>Current Liabilities</b>			
Trade and Other Payables	24,320	19,326	4,994
Trust Funds & Deposits	12,557	12,607	(50)
Provisions	18,112	18,395	(283)
Lease Liabilities	1,478	1,378	100
<b>Total Current Liabilities</b>	<b>56,468</b>	<b>51,707</b>	<b>4,761</b>
<b>Non-Current Liabilities</b>			
Provisions	800	1,202	(402)
Other Liabilities	2,062	2,062	-
Lease Liabilities	6,248	4,870	1,378
<b>Total Non-Current Liabilities</b>	<b>9,110</b>	<b>8,134</b>	<b>976</b>
<b>Total Liabilities</b>	<b>65,578</b>	<b>59,840</b>	<b>5,737</b>
<b>Net Assets</b>	<b>3,276,402</b>	<b>3,275,805</b>	<b>(598)</b>
<b>Equity</b>			
Accumulated surplus	1,018,012	1,014,008	(4,004)
Reserves	2,258,390	2,261,798	3,408
<b>Total equity</b>	<b>3,276,402</b>	<b>3,275,806</b>	<b>(596)</b>

Source: Section 3 Financial Statements

#### 4.2.1 Assets

Cash and Cash Equivalents includes items such as short term deposits of three months or less, cash held in the bank, and petty cash. Trade and other receivables are monies owed to Council by ratepayers and others. Current assets also includes land held for resale, the proceeds of which Council has resolved to use in the refurbishment of other infrastructure assets in the 2020/21 financial year.

Current assets are projected to decrease by \$18.5M during the year mainly due to a lower cash balance from providing the rate waiver in 2020/21 and investment in the capital works program. Other assets include items such as prepayments for expenses that Council has paid in advance of service delivery and other revenues due to be received in the next 12 months.

Plant, Property and Equipment is the largest component of Council's net worth and represents the value of all the land, buildings, roads, vehicles and equipment which has been built up by Council over many years. The increase in this balance is attributable to the net result of the capital works program, contribution of non-monetary assets, depreciation of assets and through the sale of property, plant and equipment.

The implementation of *AASB 16 Leases* requires the recognition of right of use assets in the balance sheet. Such assets include building leases, gym equipment, waste contract trucks and printers.

#### 4.2.2 Liabilities

Trade and Other Payables represents amounts owed by Council at 30 June. The current liabilities are budgeted to decrease over 2019/20 levels by \$4.8M. The increase in Current Liabilities relates to timing of cash payments and its effect on Trade Creditors and the recognition of the current lease liability requirement.

Provisions include accrued long service leave, annual leave and rostered days off owing to employees. These employee entitlements are expected to increase only marginally due to more active management of entitlements despite factoring in an increase for Enterprise Bargaining Agreement outcomes.

#### 4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	Forecast	Budget	Change	
	Actual 2019/20 \$'000	2020/21 \$'000	\$'000	%
Amount borrowed as at 30 June of the prior year	-	-	-	-
Amount proposed to be borrowed	-	-	-	-
Amount projected to be redeemed	-	-	-	-
<b>Amount of borrowings as at 30 June</b>	-	-	-	-

#### 4.2.4 Leases by category

As a result of the introduction of *AASB 16 Leases*, right of use assets and lease liabilities have been recognised as outlined in the table below.

	Forecast	Budget	Change	
	Actual 2019/20 \$'000	2020/21 \$'000	\$'000	%
<b>Right of use assets</b>				
Buildings	1,091	624	(468)	(42.9%)
Gym equipment	308	153	(155)	(50.4%)
Waste contract - vehicles	5,889	5,153	(736)	(12.5%)
Other	310	114	(196)	(63.2%)
<b>Total right of use assets</b>	<b>7,598</b>	<b>6,043</b>	<b>(1,555)</b>	<b>(20.5%)</b>
<b>Leases liabilities</b>				
<b>Current lease liabilities</b>				
Buildings	443	471	(28)	(6.3%)
Gym equipment	155	90	66	42.3%
Waste contract - vehicles	683	700	(17)	(2.5%)
Other	197	117	80	40.5%
<b>Total current lease liabilities</b>	<b>1,478</b>	<b>1,378</b>	<b>101</b>	<b>6.8%</b>
<b>Non-current leases liabilities</b>				
<b>Current lease liabilities</b>				
Buildings	699	228	471	67.4%
Gym equipment	156	67	90	57.3%
Waste contract - vehicles	5,276	4,576	700	13.3%
Other	117	0	117	100.0%
<b>Total non-current lease liabilities</b>	<b>6,248</b>	<b>4,870</b>	<b>1,378</b>	<b>22.0%</b>
<b>Total lease liabilities</b>	<b>7,726</b>	<b>6,248</b>	<b>1,478</b>	<b>19.1%</b>

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. The current incremental borrowing rate is 2.44%.

### 4.3 Statement of changes in Equity

#### 4.3.1 Reserves

	Forecast		
	Actual	Budget	Variance
	2019/20 \$'000	2020/21 \$'000	\$'000
<b>Total cash and investments</b>	91,818	<b>79,428</b>	(12,390)
Restricted cash and investments			
- Statutory reserves	(15,527)	(16,735)	(1,208)
- Trust funds and deposits	(12,557)	(12,607)	(50)
<b>Unrestricted cash and investments</b>	63,734	50,086	(13,648)
- Discretionary reserves	(11,640)	(10,840)	800
<b>Unrestricted cash adjusted for discretionary reserves</b>	52,094	<b>39,246</b>	(12,848)

#### 1. Statutory Reserves

These funds must be applied for specified statutory purposes in accordance with various legislative requirements. While these funds earn interest revenue for Council, they are not available for other purposes. At 30 June 2021, statutory reserves are expected to increase to \$16.7M after transfers from Drainage, Parking and Public Open Space Reserves for capital works projects.

#### Statutory Reserves comprise:

##### 1.1. Drainage Reserve

New property developments are required to make a contribution towards Council's strategic drainage system where the development impacts on the current system. These funds are maintained by a catchment area and when any strategic drainage projects are undertaken, funds in that catchment area's account are utilised to fund the works. In 2020/21, \$0.81M will be drawn from this Reserve to fund drainage works listed in the Capital Works Program in Section 4.5.

##### 1.2. Parking Reserve

When a development will increase the parking requirements for a centre, the developer has been required to pay a predetermined amount per additional parking space needed. It is anticipated to receive \$1M in 2020/21.



### **1.3. Public Open Space Reserve (POS)**

The Monash Planning Scheme states that a person who proposes to subdivide land must make a contribution to Council for public open space (being a percentage of the land intended to be used for residential, industrial or commercial purposes, or a percentage of the site value of such land, or a combination of both). If no amount is specified, a contribution for public open space may still be required under section 18 of the Subdivision Act 1988.

These funds are then used to either upgrade recreational facilities in existing open space areas or provide additional open space in the municipality. Funds budgeted to be received in 2020/21 (\$7.1M) will be allocated to eligible projects.

### **Unrestricted cash and investments**

These funds are shown as unrestricted cash and not restricted by a statutory purpose.

## **2. Discretionary Reserves**

Council has made decisions regarding the future use of these funds and unless there is a Council resolution these funds should be used for those earmarked purposes. The decisions about future use of these funds have been reflected in Council's Strategic Resource Plan and any changes in future use of the funds will be made in the context of the future funding requirements set out in the plan.

### **Discretionary Reserves comprise:**

#### **2.1. Development Reserve**

This Reserve (formerly named the Aged Residential Care Facilities Upgrade Reserve) provided for future capital upgrades and refurbishment at Council's Aged Care facilities. Following the divestment of Council's Aged Care facilities in 2013/14 the Reserve was renamed to reflect Council's desire to utilise the funds for wider municipal development.

#### **2.2. Superannuation**

Council decided, as part of the Budget for 2016/17, to create a Reserve and set aside funds in the event of there being another superannuation call. A call to top-up the Defined Benefits Superannuation Fund could arise if the Fund's performance was well below the targeted – Vested Benefits Index (VBI) of 100% set by the Australian Prudential Regulation Authority (APRA). As at the March 2020 update, the VBI index was at 102.1%, reported quarterly, was satisfactory and Council were advised that the fund had sufficient resources to support Council's superannuation obligations.

### **2.3. Unexpended Grants Reserve**

Council created a reserve to quarantine funds related to grants received from state and federal government agencies to fund the Capital Works projects. Any funds unexpended at the end of the financial year will be held in a discretionary reserve.

### **Unrestricted cash adjusted for Discretionary Reserves**

These funds are free of all specific Council commitments and represent funds available to meet daily cash flow requirements, unexpected short term needs and any budget commitments which will be expended in the following year such as grants and contributions. Council regards these funds as the minimum necessary to ensure that it can meet its commitments as and when they fall due, without borrowing further funds.

#### 4.4 Statement of Cash Flows

	Forecast Actual 2019/20 \$ '000	Budget 2020/21 \$'000	Variance \$'000
<b>Cash Flows from Operating Activities</b>			
<b>Receipts</b>			
Rates & Charges	126,216	117,545	(8,671)
User fees & fines	30,504	33,288	2,784
Grants - Operating	19,154	18,452	(703)
Grants - Capital	4,851	7,255	2,404
Contributions - monetary	10,818	10,720	(98)
Interest Revenue	1,615	1,396	(219)
Other receipts	757	1,937	1,180
GST reimbursed by Australian Tax Office	11,905	10,599	(1,306)
	205,821	201,191	(4,629)
<b>Payments</b>			
Employee Costs	(78,514)	(83,164)	(4,650)
Materials, Services and Contracts	(68,957)	(82,164)	(13,207)
Other Payments	(714)	(803)	(89)
GST paid to Australian Tax Office	(1,331)	(1,528)	(197)
	(149,516)	(167,660)	(18,143)
<b>Net Cash provided by/(used in) operating activities</b>	56,304	33,532	(22,772)
<b>Cash from Investing Activities</b>			
Payment for Property, Plant and Equipment	(70,774)	(50,405)	20,369
Proceeds from Sale of Property, Plant and Equipment	3,946	6,132	2,186
<b>Net Cash provided by/(used in) investing activities</b>	(66,828)	(44,274)	22,555
<b>Cash Flows from Financing Activities</b>			
Interest paid - lease liability	(214)	(171)	44
Repayment of lease liabilities	(1,492)	(1,478)	14
<b>Net Cash provided by/(used in) Financing Activities</b>	(1,706.44)	(1,648.62)	58
<b>Net increase/(decrease) in cash and cash equivalents</b>	(12,230)	(12,390)	(160)
Cash and cash equivalents at the beginning of the financial year	104,048	91,818	(12,230)
<b>Cash and cash equivalents at the end of the financial year</b>	91,818	79,428	(12,390)

Source: Section 3

#### 4.4.1 Net cash flows provided by / (used in) operating activities

The net cash from operating activities is a \$22.8M decrease compared to the 2019/20 forecast, which is made up of lower than budgeted cash receipts of \$4.6M and higher than budgeted cash payments of \$18.1M. A reduction in net cash compared to 2019/20 forecast, is largely due to a drop in the collection of rates and charges (including the rate waiver \$8.7M), additional positions through the budgeting process and Working for Victoria which is offset by grant income and an increase in payments for materials, services and contracts (\$13.2M). These are partially offset by additional capital grant funding (\$2.4M).

The net cash flows from operating activities does not equal the surplus (deficit) for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table.

	Forecast Actual	Budget	Variance
	2019/20	2020/21	
	\$'000	\$'000	\$'000
<b>Surplus (deficit) for the year</b>	<b>14,984</b>	<b>(596)</b>	(15,580)
Depreciation	31,518	32,957	1,439
Net movement in current assets and liabilities	9,802	1,171	(8,631)
<b>Cash flows available from operating activities</b>	<b>56,304</b>	<b>33,532</b>	<b>(22,772)</b>

#### 4.4.2 Net cash flows provided by / (used in) investing activities

The decrease in net cash used in investing activities of \$22.5M is primarily due to the decrease in capital works expenditure.

#### 4.4.3 Net cash flows provided by / (used in) financing activities

During the year Council implemented the reporting requirements under the accounting standard *AASB 16 Leases* which recognises the financial obligation of the right of use assets. Council has not budgeted for any loan facilities in 2020/21.

## 4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2020/21 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

### 4.5.1 Summary

	Forecast Actual 2019/20 \$'000	Budget 2020/21 \$'000	Change \$'000	%
Property	31,095	18,751	12,344	39.70%
Plant and equipment	9,752	9,550	202	2.07%
Infrastructure	24,086	17,941	6,145	25.51%
<b>Total</b>	<b>64,933</b>	<b>46,242</b>	<b>18,691</b>	<b>28.78%</b>

	Total Project cost \$'000	Asset expenditure types				Summary of funding sources				
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Total \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Property	18,751	-	13,543	3,355	1,853	18,751	3,688	750	14,313	-
Plant and equipment	9,550	-	8,364	695	491	9,550	22	303	9,226	-
Infrastructure	17,941	170	16,002	1,626	142	17,941	3,545	25	14,371	-
<b>Total</b>	<b>46,242</b>	<b>170</b>	<b>37,910</b>	<b>5,676</b>	<b>2,486</b>	<b>46,242</b>	<b>7,256</b>	<b>1,078</b>	<b>37,909</b>	<b>-</b>

## **NEW WORKS**

### **PROPERTY \$13.18M**

Property comprises land improvements, buildings and building improvements including community facilities, municipal offices and sporting pavilions.

Projects in 2020/21 include:

- \$4.57M for completion of the Oakleigh Recreation Centre Redevelopment, including Federal Government funding of \$2.04M, Sporting Club Grants Program \$0.3M, Melbourne Water \$0.05M. The project will be completed in 2020/21 at an anticipated total project expenditure of \$25.2M;
- \$2.25M to complete design, planning and commence construction of the Integrated Child & Family Hub at Wellington Kindergarten and Mulgrave Park;
- Redevelopment of pavilions at Mulgrave Reserve \$1.8M and Brentwood Reserve \$1.67M; and
- Various building service/structure renewal program \$2.06M and building fit-outs \$0.8M.

### **PLANT AND EQUIPMENT \$8.25M**

Plant and Equipment includes plant, machinery and equipment, business technology, fixtures fittings and furniture and library books.

Projects in 2020/21 include:

- \$2.7M to maintain and replace Council's plant and fleet, which includes \$0.3M of equipment purchases to maintain public open space created as part of the new Level Crossing Removal Project. This will be fully funded by the Level Crossing Removal Authority;
- \$4.63M for renewal and upgrade of computers and telecommunications and \$0.21M for fixtures, fittings, furniture and equipment replacement; and
- \$0.56M to continue renewal of library books and resources.

## INFRASTRUCTURE \$16.74M

Infrastructure includes roads, bridges, footpath and shared paths, drainage, recreation, leisure and community facilities, parks, open space and streetscapes, car parks and other structures.

Road Projects \$4.4M in 2020/21 include:

- \$1.2M for road resurfacing and \$0.9M for kerb and channel renewal program;
- Various roads reconstruction projects totaling \$2.3M, inclusive of \$1.48M external grant funding.

Other Infrastructure projects in 2020/21 include:

- \$3.99M for the footpath and cycle-ways renewal programs;
- \$1.51M for the renewal and upgrade of local drainage projects, which includes \$0.81M funded by developer contributions through the Drainage Contribution Program;
- The State Government through Sport and Recreation Victoria has committed \$2M towards the improvement of eight outdoor netball courts at Jells Park. The detailed design is complete and total project costs including the outdoor courts precinct plan is \$2.4M. Track redevelopment will be underway at Davies Reserve Athletic Track with a total budget of \$0.95M. A total of \$1M will be spent on upgrades to playspace, this includes at Capital Reserve \$0.2M, Danien Street Reserve \$0.2M, Madison Court \$0.3M, Whitehaven Crescent Reserve \$0.2M and Wilma Avenue Reserve \$0.1M.
- Parks, open space and streetscapes of \$1.79M includes public lighting renewal programs \$0.46M, year five of the street tree strategy implementation \$0.26M and works on irrigation and reserve improvements \$0.45M.

## **CARRIED FORWARD WORKS \$8.07M**

At the end of each financial year, some projects are left incomplete or not commenced due to factors including planning issues, weather delays and extended consultation. For the 2019/20 year, it is forecast that \$8.07M of capital works will be incomplete and be carried forward into the 2020/21 year including:

- \$2.01M for completion of the Caloola Reserve Multi Sport Pavilion construction;
- \$1.75M for the construction of a multi-level car park at Montclair Avenue Glen Waverley, the progress of this project is subject to the Suburban Railway Loop Authority confirming preferred site for the Glen Waverley station;
- Various other building construction works totalling \$1.82M including Ashwood Hall Balcony Upgrade \$0.47M, Monash Aquatic & Recreation Centre Heating Water Boilers Project \$0.38M;
- Other reserve projects include the completion of Brentwood Reserve Pavilion redevelopment \$0.25M and Mulgrave Reserve Pavilion \$0.15M;
- \$1.3M for plant and equipment purchases, these include computers and telecommunications \$0.41M and plant \$0.9M;
- \$1.2M for completion of various infrastructure projects including footpaths and cycle-ways \$0.16M and sports ground lighting renewal \$0.2M; and
- \$0.35M for completion of Cambridge street reserve and playground and \$0.14M on level crossing removal project at Centre Road West Community playspace.

## **Asset expenditure**

**Asset new \$0.17M, Renewal \$37.91M, Upgrade \$5.68M and Expansion \$2.49M**

A distinction is made between expenditure on new assets, asset renewal, upgrade and expansion. In 2020/21 Council will undertake significant expenditure on the renewal and upgrade of existing assets.



Expenditure on asset renewal is expenditure on an existing asset, or on replacing an existing asset, that returns the service of the asset to its original capability.

Major projects that constitute expenditure on renewal of assets in 2020/21 include the footpath renewal program \$3.25M, fleet and plant renewal Program \$2.7M, Oakleigh Recreation Centre Redevelopment \$2.52M and Caloola Reserve Multi-Sport Pavilion \$2.01M.

Projects for 2020/21 that will upgrade Council assets include property upgrades \$3.36M, plant and equipment \$0.69M and other infrastructure projects \$1.63M.

### **Funding Sources**

#### **Grants \$7.26M**

Capital grants include all monies received from State and Federal Government sources for the purposes of funding the capital works program. Significant grants are budgeted to be received for completion of Oakleigh Recreation Centre Redevelopment \$2.39M. Sport and Recreation Victoria will provide total \$2.9M to support design and construction of Mulgrave Reserve Pavilion \$0.9M and Waverley Netball Centre Outdoor Court Redevelopment & Site Planning \$2M. The State Government is funding \$1.48M of roads projects and an additional \$0.8M for building and building improvements, footpaths and cycleways, fleet and plant renewal, and library collection renewal.

#### **Contributions \$1.08M**

In 2020/21 Council will receive external contributions towards Oakleigh Recreation Centre Redevelopment \$0.75M, fleet and equipment \$0.3M and Bushland Reserves Revegetation Program \$0.03M.

#### **Council Cash - Operations \$37.91M**

Council generates cash from its operating activities, which is used as funding for the capital works program. It is forecast that \$37.91M will be required to fund the 2020/21 program.

## 4.5.2 Current Budget

Capital Works Area	Total Project cost \$'000	Asset expenditure type				Summary of Funding Sources				
		New	Renewal	Upgrade	Expansion	Total	Grants	Contri.	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>PROPERTY</b>										
<b>Land Improvements</b>										
2020-21 Oakleigh Heritage Precinct Conservation	36	-	36	-	-	36	-	-	36	-
<b>Total Land Improvements</b>	<b>36</b>	<b>-</b>	<b>36</b>	<b>-</b>	<b>-</b>	<b>36</b>	<b>-</b>	<b>-</b>	<b>36</b>	<b>-</b>
<b>Buildings and Building Improvements</b>										
2020-21 Early Years Reactive Projects	80	-	80	-	-	80	-	-	80	-
2020-21 Major Civic Buildings	100	-	100	-	-	100	-	-	100	-
2020-21 Monash Operations Center – Compliance and Renewal Program	200	-	200	-	-	200	-	-	200	-
2020-21 Building Services Parent Program	250	-	250	-	-	250	-	-	250	-
2020-21 Building Services Renewal Program - HVAC & Mechanical Renewal - Civic Centre - Smoke Extraction Fan	25	-	25	-	-	25	-	-	25	-
2020-21 Building Services Renewal Program - HVAC & Mechanical Renewal - Glen Waverley Library	400	-	400	-	-	400	-	-	400	-
2020-21 Building Structures Parent Program	300	-	300	-	-	300	-	-	300	-
2020-21 Building Structures Renewal Program - Aquatic Facilities	361	-	361	-	-	361	-	-	361	-
2020-21 Waste Transfer Station Essential Works	300	-	300	-	-	300	-	-	300	-
2020-21 Building Fit-Out Program	800	-	800	-	-	800	-	-	800	-
Brentwood Reserve Pavilion Redevelopment	1,670	-	1,670	-	-	1,670	-	-	1,670	-
Building Structure Renewal Program - Roof Access Safety Systems Compliance Upgrade Program	40	-	40	-	-	40	-	-	40	-
Integrated Child & Family Hub Scope, Plan & Design Build Year 2-Wellington Kindergarten and Mulgrave Park	2,245	-	1,145	1,100	-	2,245	400	-	1,845	-
Mulgrave Reserve Pavilion	1,800	-	1,800	-	-	1,800	900	-	900	-
Oakleigh Recreation Centre Redevelopment	4,574	-	2,516	2,058	-	4,574	2,388	750	1,436	-
<b>Total Buildings and Building Improvements</b>	<b>13,145</b>	<b>-</b>	<b>9,987</b>	<b>3,158</b>	<b>-</b>	<b>13,145</b>	<b>3,688</b>	<b>750</b>	<b>8,707</b>	<b>-</b>
<b>TOTAL PROPERTY</b>	<b>13,181</b>	<b>-</b>	<b>10,023</b>	<b>3,158</b>	<b>-</b>	<b>13,181</b>	<b>3,688</b>	<b>750</b>	<b>8,743</b>	<b>-</b>

Capital Works Area	Total Project cost \$'000	Asset expenditure type				Summary of funding sources				
		New	Renewal	Upgrade	Expansion	Total	Grants	Contributions	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>PLANT AND EQUIPMENT</b>										
<b>Plant, Machinery and Equipment</b>										
2020-21 Fleet and Plant Renewal Program	2,703	-	2,703	-	-	2,703	-	303	2,400	-
2020-2021 Equipment Replacement for MARC / CAHC/ ORC Program	150	-	150	-	-	150	-	-	150	-
<b>Total Plant, Machinery and Equipment</b>	<b>2,853</b>	<b>-</b>	<b>2,853</b>	<b>-</b>	<b>-</b>	<b>2,853</b>	<b>-</b>	<b>303</b>	<b>2,550</b>	<b>-</b>
<b>Fixtures, Fittings and Furniture</b>										
2020-2021 Libraries and Gallery Furniture and Equipment Maintenance	80	-	80	-	-	80	-	-	80	-
2020-21 Building Fit Out Program - Close Circuit Television System (CCTV) Program	50	-	50	-	-	50	-	-	50	-
2020-2021 Office Equipment Renewal Program	75	-	75	-	-	75	-	-	75	-
<b>Total Fixtures, Fittings and Furniture</b>	<b>205</b>	<b>-</b>	<b>205</b>	<b>-</b>	<b>-</b>	<b>205</b>	<b>-</b>	<b>-</b>	<b>205</b>	<b>-</b>
<b>Computers and Telecommunications</b>										
2020 - 2021 BT Mobile iPhone & iPad Renewal	175	-	175	-	-	175	-	-	175	-
2020 - 21 BT PC & Laptop Renewal	260	-	260	-	-	260	-	-	260	-
2020 - 21 BT Windows Packaging Standard Operating Environment (SOE) Renewal	50	-	50	-	-	50	-	-	50	-
2020-2021 BT Infrastructure and Security Renewal	100	-	100	-	-	100	-	-	100	-
2020-21 BT Server and Storage Renewal	100	-	100	-	-	100	-	-	100	-
Asset Management Information System Implementation & Development	600	-	600	-	-	600	-	-	600	-
BT 2020/21 Aurion Self Service & Application Upgrades	25	-	25	-	-	25	-	-	25	-
BT 2020/21 BIS Upgrade	30	-	30	-	-	30	-	-	30	-
Bt 2020/21 Corporate Reporting Renewal Program	50	-	50	-	-	50	-	-	50	-
BT 2020/21 Lease & Licence Management System	50	-	50	-	-	50	-	-	50	-

Capital Works Area	Total Project cost \$'000	Asset expenditure type				Summary of funding sources				
		New	Renewal	Upgrade	Expansion	Total	Grants	Contributions	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
BT 2020/21 Pathway Application & Database Upgrade	80	-	80	-	-	80	-	-	80	-
BT 2020/21 Pathway Mobility & ePathway	79	-	79	-	-	79	-	-	79	-
BT 2020/21 Pathway Software Renewal Program	242	-	242	-	-	242	-	-	242	-
BT 2020/21 Timetarget Upgrade & Renewal	50	-	50	-	-	50	-	-	50	-
Confirm AMIS to EDNA EMS integration	75	-	0	75	-	75	-	-	75	-
Digital - Data and Analytics Program	365	-	0	-	365	365	-	-	365	-
Digital - E-Services Implementation Program	550	-	0	550	-	550	-	-	550	-
Digital - Integration Platform Commissioning (Middleware)	100	-	100	-	-	100	-	-	100	-
Digital Experience Platform (DXP) - Website Refresh	640	-	640	-	-	640	-	-	640	-
Financial System Upgrade	700	-	700	-	-	700	-	-	700	-
Library RFID Kiosk Replacement	150	-	150	-	-	150	-	-	150	-
Open Windows Version 8 Upgrade	34	-	34	-	-	34	-	-	34	-
renew Corporate Performance Reporting system	129	-	129	-	-	129	-	-	129	-
<b>Total Computers and Telecommunications</b>	<b>4,634</b>	-	<b>3,644</b>	<b>625</b>	<b>365</b>	<b>4,634</b>	-	-	<b>4,634</b>	-
<b>Library Books</b>										
2020/21 Library Collection Renewal Program	558	-	558	-	-	558	22	-	536	-
<b>Total Library Books</b>	<b>558</b>	-	<b>558</b>	-	-	<b>558</b>	<b>22</b>	-	<b>536</b>	-
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>8,249</b>	-	<b>7,259</b>	<b>625</b>	<b>365</b>	<b>8,249</b>	<b>22</b>	<b>303</b>	<b>7,925</b>	-

Capital Works Area	Total Project cost \$'000	Asset expenditure type				Summary of funding sources				
		New	Renewal	Upgrade	Expansion	Total	Grants	Contributions	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>INFRASTRUCTURE</b>										
<b>Roads</b>										
2020-21 Kerb & Channel Renewal Program	900	-	900	-	-	900	0	-	900	-
2020-21 Road Hump Renewal Program	115	-	115	-	-	115			115	-
2020-21 Road Resurfacing Program	1,200	-	1,200	-	-	1,200	0	-	1,200	-
Allambi Street, Ashwood - Road Reconstruction Program	450	-	450	-	-	450	450	-	0	-
Bullarto Street, Chadstone - Road Reconstruction Program	600	-	600	-	-	600	600	-	0	-
Ladner Court, Torquay Avenue & Ashby Court, Chadstone - Road Reconstruction Program (Design only)	65	-	65	-	-	65	0	-	65	-
Moorong Street, Chadstone - Road Reconstruction Program	875	-	875	-	-	875	425	-	450	-
Road Reconstruction Program - Coleman Parade, Blackburn Road to Myrtle Street, Glen Waverley (Design only)	90	-	90	-	-	90	0	-	90	-
Right of Way Reconstruction Rear 117 - 127 Atkinson Street Oakleigh	100	-	100	-	-	100	0	-	100	-
<b>Total Roads</b>	<b>4,395</b>	-	<b>4,395</b>	-	-	<b>4,395</b>	<b>1,475</b>	-	<b>2,920</b>	-
<b>Bridges</b>										
Bridge Rehabilitation - Napier Park, Glen Waverley (Over Melbourne Water Overland Flow Path) - Design Only	45	-	45	-	-	45	-	-	45	-
<b>Total Bridges</b>	<b>45</b>	-	<b>45</b>	-	-	<b>45</b>	-	-	<b>45</b>	-
<b>Footpaths and Cycleways</b>										
2020-21 Footpath Renewal Program	3,250	-	3,250	-	-	3,250	-	-	3,250	-
2020-21 - Major Activity Centres Renewal Program	573	-	573	-	-	573	-	-	573	-
Raised Cyclist Priority Crossings – Gardiner Road Notting Hill	170	170	0	-	-	170	70	-	100	-
<b>Total Footpaths and Cycleways</b>	<b>3,993</b>	<b>170</b>	<b>3,823</b>	-	-	<b>3,993</b>	<b>70</b>	-	<b>3,923</b>	-

Capital Works Area	Total Project cost \$'000	Asset expenditure type				Summary of funding sources				
		New	Renewal	Upgrade	Expansion	Total	Grants	Contributions	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Drainage</b>										
1-21 Vincent, Mulgrave - Development Contribution Plan(DCP) Program	240	-	240	-	-	240	-	-	240	-
Luke Street, Clayton - Development Contribution Plan (DCP) Program (Design only)	45	-	45	-	-	45	-	-	45	-
Panoramic Grove, Glen Waverley - Development Contribution Plan (DCP) Program Design only	45	-	-	45	-	45	-	-	45	-
Rose Street, Clayton - Development Contribution Plan (DCP) Program (Design only)	35	-	35	-	-	35	-	-	35	-
Stocks Road, Mount Waverley Stage 4 - Development Contribution Plan (DCP) Program - Design only	25	-	-	25	-	25	-	-	25	-
Stocks Road, Mount Waverley Stage 5 - Development Contribution Plan (DCP) - Design only	35	-	-	35	-	35	-	-	35	-
8-12 Simpson Drive, Mount Waverley - Development Contribution Plan (DCP) Program	387	-	-	387	-	387	-	-	387	-
2020-21 Outfall Creeks to Drains Program	80	-	80	-	-	80	-	-	80	-
2020-21 Pit throat widening program	150	-	150	-	-	150	-	-	150	-
Drainage Pit Upgrade at Intersections	50	-	50	-	-	50	-	-	50	-
28 Angus Drive, Glen Waverley - Rehabilitation Program	60	-	60	-	-	60	-	-	60	-
47-59 Willesden Road, Hughesdale - Rehabilitation Drainage Program (Design only)	40	-	40	-	-	40	-	-	40	-
50 Ashwood Drive, Ashwood - Local Drainage Program (Design only)	45	-	45	-	-	45	-	-	45	-
79 Kanooka Grove, Clayton - Local Drainage Program	160	-	160	-	-	160	-	-	160	-
Bogong Reserve, Glen Waverley - Litter Trap Program (Design only)	30	-	-	30	-	30	-	-	30	-
Florence Street, Burwood - Local Drainage Program (Design only)	35	-	35	-	-	35	-	-	35	-
Local Drainage Program - 307 Springvale Road, Glen Waverley (Design only)	45	-	45	-	-	45	-	-	45	-
<b>Total Drainage</b>	<b>1,507</b>	-	<b>985</b>	<b>522</b>	-	<b>1,507</b>	-	-	<b>1,507</b>	-
<b>Recreational, Leisure and Community Facilities</b>										
2020-21 Golf Course Renewal Projects	45	-	45	-	-	45	-	-	45	-
2020-21 Sports Field Playing Surface Improvements	35	-	35	-	-	35	-	-	35	-
2020-21 Sports Reserve Infrastructure Program	128	-	128	-	-	128	-	-	128	-

Capital Works Area	Total Project cost \$'000	Asset expenditure type				Summary of funding sources				
		New	Renewal	Upgrade	Expansion	Total	Grants	Contributions	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Botanic Drive Playspace Upgrade. Design 2020-21, Construct 2021-22	15	-	15	-	-	15	-	-	15	-
Capital Reserve Playspace Upgrade-construction	200	-	200	-	-	200	-	-	200	-
Carlson Reserve Playspace Upgrade. Design 2020-21, Construct 2021-22	45	-	45	-	-	45	-	-	45	-
Danien Street Reserve Playspace Upgrade-construction	200	-	200	-	-	200	-	-	200	-
Davies Reserve Athletic Track Redevelopment	950	-	950	-	-	950	-	-	950	-
Gardiners Reserve (Octavia Court) Playspace Upgrade. Design 2020-21, Construct 2021-22	30	-	30	-	-	30	-	-	30	-
Waverley Netball Centre Outdoor Court Redevelopment & Site Planning	2,397	-	1,462	935	-	2,397	2,000	-	397	-
Garnett Street Playspace Upgrade. Design 2020-21, Construct 2021-22	30	-	30	-	-	30	-	-	30	-
Madison Court Playspace Upgrade-construction	300	-	300	-	-	300	-	-	300	-
Petronella Avenue Playspace Upgrade. Design 2020-21, Construct 2021-22	30	-	30	-	-	30	-	-	30	-
Whitehaven Crescent Reserve Playspace Upgrade-construction	200	-	200	-	-	200	-	-	200	-
Wilma Avenue Reserve Playspace Upgrade-construction	100	-	100	-	-	100	-	-	100	-
<b>Total Rec, Leisure and Community Facilities</b>	<b>4,705</b>	-	<b>3,770</b>	<b>935</b>	-	<b>4,705</b>	<b>2,000</b>	-	<b>2,705</b>	-
<b>Waste Management</b>										
2020-21 Post Closure Landfill Management	262	-	262	-	-	262	-	-	262	-
<b>Total Waste Management</b>	<b>262</b>	-	<b>262</b>	-	-	<b>262</b>	-	-	<b>262</b>	-
<b>Parks, Open Space and Streetscapes</b>										
2020-21 Avendon Estate Cypress Windrow Replacement Program	171	-	171	-	-	171	-	-	171	-
2020-21 Public Lighting Renewal Program	61	-	61	-	-	61	-	-	61	-
2020-21 Bushland Reserves Revegetation Program	125	-	125	-	-	125	-	25	100	-

Capital Works Area	Total Project cost \$'000	Asset expenditure type				Summary of funding sources				
		New	Renewal	Upgrade	Expansion	Total	Grants	Contributions	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
2020-21 Public Litter Bin Replacement Program	120	-	120	-	-	120	-	-	120	-
2020-21 Irrigation System Improvement Program	200	-	200	-	-	200	-	-	200	-
2020-21 Reserve Improvement Program	160	-	160	-	-	160	-	-	160	-
2020-21 Road Reserve Landscaping Improvement Program	80	-	80	-	-	80	0	-	80	-
2020-21 Park & Gardens Irrigation System Improvement Program	90	-	90	-	-	90	-	-	90	-
2020-21 Reactive Playground Improvements	75	-	75	-	-	75	-	-	75	-
Major Category Public Lighting Renewal	400	-	400	-	-	400	-	-	400	-
Year 5 2020-21 Street Tree Strategy Implementation	255	-	255	-	-	255	-	-	255	-
Swale Drain Identification and Minor Works Program	50	-	50	-	-	50	-	-	50	-
<b>Total Parks, Open Space and Streetscapes</b>	<b>1,787</b>	-	<b>1,787</b>	-	-	<b>1,787</b>	-	<b>25</b>	<b>1,762</b>	-
<b>Off Street Car Parks</b>	-	-	-	-	-	-	-	-	-	-
Car Park Sealing Program	50	-	50	-	-	50	-	-	50	-
<b>Total Off Street Car Parks</b>	<b>50</b>	-	<b>50</b>	-	-	<b>50</b>	-	-	<b>50</b>	-
<b>TOTAL INFRASTRUCTURE</b>	<b>16,744</b>	<b>170</b>	<b>15,117</b>	<b>1,457</b>	-	<b>16,744</b>	<b>3,545</b>	<b>25</b>	<b>13,173</b>	-
<b>TOTAL NEW CAPITAL WORKS 2020/21</b>	<b>38,174</b>	<b>170</b>	<b>32,399</b>	<b>5,240</b>	<b>365</b>	<b>38,174</b>	<b>7,256</b>	<b>1,078</b>	<b>29,841</b>	-



#### 4.5.3 Works carried forward from the 2019/20 year

Capital Works Area	Total Project cost \$'000	Asset expenditure type				Summary of funding sources				
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
<b>PROPERTY</b>										
<b>Buildings and Building Improvements</b>										
2019-20 Building Services Renewal Program - Domestic Hot Water System Modification (Stage 1 – Design)	47	-	47	-	-	47	-	-	47	-
2019-20 Building Services Renewal Program - MARC Heating Water Boilers	378	-	378	-	-	378	-	-	378	-
2019-20 Waste Transfer Station Improvement Works	116	-	116	-	-	116	-	-	116	-
Ashwood Chadstone Pathways to equality	47	-	-	47	-	47	-	-	47	-
Ashwood Hall – Balcony Upgrade (Construction)	472	-	472	-	-	472	-	-	472	-
Brentwood Reserve Pavilion Redevelopment	250	-	250	-	-	250	-	-	250	-
Brine Street Staffroom and Children's Library Build - Year 2	50	-	-	50	-	50	-	-	50	-
Caloola Reserve Multi-Sport Pavilion	2,005	-	2,005	-	-	2,005	-	-	2,005	-
Multi Level Car Park - Montclair Avenue, Glen Waverley	1,748	-	-	-	1,748	1,748	-	-	1,748	-
Damper Creek Reserve Operations Facility Renewal	73	-	73	-	-	73	-	-	73	-
Mulgrave Reserve Pavilion	150	-	150	-	-	150	-	-	150	-
Refurbishment of Murals at Oakleigh Station	30	-	30	-	-	30	-	-	30	-
Waverley Archers Modular Facility Development – Freeway Reserve	105	-	-	-	105	105	-	-	105	-
Waverley District Netball Association Whole of Reserve Opportunities	100	-	-	100	-	100	-	-	100	-
<b>Total Buildings</b>	<b>5,570</b>	-	<b>3,520</b>	<b>197</b>	<b>1,853</b>	<b>5,570</b>	-	-	<b>5,570</b>	-
<b>TOTAL PROPERTY</b>	<b>5,570</b>	-	<b>3,520</b>	<b>197</b>	<b>1,853</b>	<b>5,570</b>	-	-	<b>5,570</b>	-

Capital Works Area	Total Project cost \$'000	Asset expenditure type				Summary of funding sources				
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
<b>PLANT AND EQUIPMENT</b>										
<b>Plant, Machinery and Equipment</b>										
2019-20 Fleet and Plant Renewal Program	825	-	825	-	-	825	-	-	825	-
Polystyrene extrusion machine upgrade	70	-	-	70	-	70	-	-	70	-
<b>Total Plant, Machinery and Equipment</b>	<b>895</b>	<b>-</b>	<b>825</b>	<b>70</b>	<b>-</b>	<b>895</b>	<b>-</b>	<b>-</b>	<b>895</b>	<b>-</b>
<b>Computers and Telecommunications</b>										
iSense Oakleigh: The Smart Connected Precinct	126	-	-	-	126	126	-	-	126	-
Upgrade of Financial System - Oracle	280	-	280	-	-	280	-	-	280	-
<b>Computers and Telecommunications</b>	<b>406</b>	<b>-</b>	<b>280</b>	<b>-</b>	<b>126</b>	<b>406</b>	<b>-</b>	<b>-</b>	<b>406</b>	<b>-</b>
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>1,301</b>	<b>-</b>	<b>1,105</b>	<b>70</b>	<b>126</b>	<b>1,301</b>	<b>-</b>	<b>-</b>	<b>1,301</b>	<b>-</b>
<b>INFRASTRUCTURE</b>										
<b>Footpaths and Cycleways</b>										
SSRIP CBD to Scoresby Strategic Cycling Corridor - cycling treatments	161	-	-	161	-	161	-	-	161	-
<b>Total Footpaths and Cycleways</b>	<b>161</b>	<b>-</b>	<b>-</b>	<b>161</b>	<b>-</b>	<b>161</b>	<b>-</b>	<b>-</b>	<b>161</b>	<b>-</b>
<b>Recreational, Leisure and Community Facilities</b>										
Caloola Reserve Synthetic Tennis Courts	8	-	-	8	-	8	-	-	8	-
Sports Ground Lighting Renewal	200	-	200	-	-	200	-	-	200	-
Gardiners Reserve South Modular Change Rooms	54	-	54	-	-	54	-	-	54	-
Mayfield Park Reserve Sports Lighting Upgrade, Mount Waverley	61	-	61	-	-	61	-	-	61	-
<b>Total Rec, Leisure and Community Facilities</b>	<b>322</b>	<b>-</b>	<b>314</b>	<b>8</b>	<b>-</b>	<b>322</b>	<b>-</b>	<b>-</b>	<b>322</b>	<b>-</b>

Capital Works Area	Total Project cost \$'000	Asset expenditure type				Summary of funding sources				
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
<b>Parks, Open Space and Streetscapes</b>										
2019-20 Advanced Playspace Design	24	-	24	-	-	24	-	-	24	-
Cambridge Street Reserve & Playground Upgrade	350	-	350	-	-	350	-	-	350	-
Glen Waverley Civic Centre precinct feasibility study	150	-	150	-	-	150	-	-	150	-
LXRA Centre Road West Community Playspace	142	-	-	-	142	142	-	-	142	-
Notting Hill Neighbourhood Place Improvements	47	-	47	-	-	47	-	-	47	-
<b>Total Parks, Open Space and Streetscapes</b>	<b>714</b>	<b>-</b>	<b>571</b>	<b>-</b>	<b>142</b>	<b>714</b>	<b>-</b>	<b>-</b>	<b>714</b>	<b>-</b>
<b>TOTAL INFRASTRUCTURE</b>	<b>1,197</b>	<b>-</b>	<b>886</b>	<b>169</b>	<b>142</b>	<b>1,197</b>	<b>-</b>	<b>-</b>	<b>1,197</b>	<b>-</b>
<b>TOTAL CARRIED FORWARD WORKS 2019/20</b>	<b>8,068</b>	<b>-</b>	<b>5,511</b>	<b>436</b>	<b>2,121</b>	<b>8,068</b>	<b>-</b>	<b>-</b>	<b>8,068</b>	<b>-</b>
<b>TOTAL CAPITAL WORKS</b>	<b>46,242</b>	<b>170</b>	<b>37,910</b>	<b>5,676</b>	<b>2,486</b>	<b>46,242</b>	<b>7,256</b>	<b>1,078</b>	<b>37,909</b>	<b>-</b>

## 5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

Indicator	Measure	Notes	Forecast	Budget	Strategic Resource Plan			Trend
			Actual		Projections			
			2019/20	2020/21	2021/22	2022/23	2023/24	+/-
<b>Operating position</b>								
Adjusted Underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	5.5%	-4.1%	8.1%	5.6%	4.8%	o
<b>Liquidity</b>								
Working Capital	Current assets / current liabilities	2	201.8%	184.7%	158.7%	137.8%	141.9%	-
Unrestricted cash	Unrestricted cash / current liabilities		124.1%	109.1%	32.8%	73.0%	74.4%	-
<b>Obligations</b>								
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	3	0.0%	0.0%	0.0%	0.0%	0.0%	o
Loans and borrowings	Interest and principal repayments / rate revenue		0.00%	0.00%	0.00%	0.00%	0.00%	o
Indebtedness	Non-current liabilities / own source revenue		5.8%	5.4%	4.1%	3.5%	3.0%	0
Asset renewal	Asset renewal expenditure / depreciation	4	144.8%	126.9%	125.0%	124.3%	131.2%	o
<b>Stability</b>								
Rates concentration	Rate revenue / adjusted underlying Rate revenue / CIV of rateable properties in the municipality	5	67.3%	64.9%	63.5%	65.6%	66.2%	+
Rates effort			0.16%	0.1%	0.2%	0.2%	0.2%	o
<b>Efficiency</b>								
Expenditure level	Total expenses / No. of property assessments		\$ 2,225	\$ 2,318	\$ 2,410	\$ 2,491	\$ 2,572	+
Revenue level	Residential rate revenue/No. of residential assessments		\$ 1,444	\$ 1,471	\$ 1,508	\$ 1,546	\$ 1,584	+
Workforce turnover	No. of permanent staff resignations & terminations / average no. of permanent staff for the financial year		8.7%	11.0%	11.0%	11.0%	11.0%	o

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

## Notes to indicators

**1 Adjusted underlying result** – An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Continued surpluses means Council is less reliant on cash reserves or increased debt to maintain services.

**2 Working Capital** – The proportion of current liabilities represented by current assets. Working capital is forecast to decrease from the 2019/20 forecast position due to significant reductions in income and expenditure to sustain the impacts of COVID-19 pandemic. The aim is to maintain a working capital ratio above 150%.

**3 Debt compared to rates** - Trend indicates Council's non- reliance on debt against its annual rate revenue. Council has been debt free since 30 June 2015.

**4 Asset renewal** - This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets. The trend reflects the Council's aim to bridge the asset renewal gap by funding more renewal capital works to upgrade the City's infrastructure.

**5 Rates concentration** - Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will become slightly more reliant on rate revenue compared to all other revenue sources.

# ANNUAL BUDGET 2020/21

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## Appendix A Fees and Charges Schedule

This appendix presents the fees and charges of a statutory and non-statutory nature which will be charges in respect to various goods and services provided during 2020/21 year.

2020/21 Proposed Fees & Charges Schedule	Unit Type	2019/20 Unit Fee GST incl. (where applicable)	2020/21 Unit Fee GST incl where applicable
<b>RATES</b>			
Personal Service - Section 177 LGA Rent Demands	Each	\$65.00	\$65.00
Personal Service / Field Call - Section 177 LGA	Each	\$65.00	\$65.00
Debt Recovery Administration Monash Pac	Each	\$25.00	\$25.00
Solicitor's Letter	Each	\$25.00	\$25.00
Administrative Cost-Investigation/Search Fee	Each	\$10.00	\$10.00
Debt Recovery ASIC Search Fee	Each	\$25.00	\$25.00
Attempted Service Fee	Each	\$49.00	\$49.00
Debt Recovery Admin Skip Tracing Successful/Unsuccessful	Each	\$150.00	\$150.00
<b>CUSTOMER SERVICE</b>			
Land Information Certificates	Each	\$27.00	\$27.00
<b>MONASH SEMINAR &amp; TRAINING CENTRE</b>			
<b>Community Use</b>			
Community Hourly Rate Board Room	Per Hour	\$16.80	\$16.80
Community Hourly Rate Mtg Room 1	Per Hour	\$16.80	\$16.80
Community Hourly Rate Mtg Room 2	Per Hour	\$22.20	\$22.20
Community Hourly Rate Training Room	Per Hour	\$22.20	\$22.20
<b>Commercial Use</b>			
Commercial Hourly Rate Boardroom	Per Hour	\$28.60	\$28.60
Commercial Hourly Rate Mtg Room 1	Per Hour	\$28.60	\$28.60
Commercial Hourly Rate Mtg Room 2	Per Hour	\$38.30	\$38.30
Commercial Hourly Rate Training Room	Per Hour	\$38.30	\$38.30
<b>MONASH HALLS</b>			
<b>Community Use</b>			
Small Hall - Mon to Fri	Per Hour	\$20.30	\$20.30
Small Hall - Saturday/Sunday/Public Holidays	Per Hire	\$286.00	\$286.00
Small Hall - New Year's Eve	Per Hire	\$371.80	\$371.80
Small Meeting Room - Mon to Fri	Per Hour	\$11.20	\$11.20
Small Meeting Room - Saturday/Sunday/Public Holidays	Per Hire	\$102.85	\$102.85
Small Meeting Room - New Year's Eve	Per Hire	\$133.65	\$133.65
Medium Hall - Mon to Fri	Per Hour	\$28.00	\$28.00
Medium Hall - Saturday/Sunday/Public Holidays	Per Hire	\$525.80	\$525.80
Medium Hall - New Year's Eve	Per Hire	\$684.20	\$684.20
Medium Meeting Room - Mon to Fri	Per Hour	\$16.80	\$16.80
Medium Meeting Room - Saturday/Sunday/Public Holidays	Per Hire	\$114.40	\$114.40
Medium Meeting Room - New Year's Eve	Per Hire	\$148.50	\$148.50
Large Hall - Mon to Fri	Per Hour	\$33.70	\$33.70
Large Hall - Saturday/Sunday/Public Holidays	Per Hire	\$753.50	\$753.50
Large Hall - New Year's Eve	Per Hire	\$981.20	\$981.20
Large Meeting Room - Mon to Fri	Per Hour	\$22.20	\$22.20
Large Meeting Room - Saturday/Sunday/Public Holidays	Per Hire	\$119.90	\$119.90
Large Meeting Room - New Year's Eve	Per Hire	\$156.20	\$156.20
<b>Commercial Use</b>			
Small Hall - Mon to Fri	Per Hour	\$34.00	\$34.00
Small Hall - Saturday/Sunday/Public Holidays	Per Hire	\$480.50	\$480.50
Small Hall - New Year's Eve	Per Hire	\$626.90	\$626.90

2020/21 Proposed Fees & Charges Schedule	Unit Type	2019/20 Unit Fee GST incl. (where applicable)	2020/21 Unit Fee GST incl where applicable
Small Meeting Room - Mon to Fri	Per Hour	\$19.00	\$19.00
Small Meeting Room - Saturday/Sunday/Public Holidays	Per Hire	\$169.30	\$169.30
Small Meeting Room - New Year's Eve	Per Hire	\$220.50	\$220.50
Medium Hall - Mon to Fri	Per Hour	\$47.60	\$47.60
Medium Hall - Saturday/Sunday/Public Holidays	Per Hire	\$883.20	\$883.20
Medium Hall - New Year's Eve	Per Hire	\$1,151.70	\$1,151.70
Medium Meeting Room - Mon to Fri	Per Hour	\$28.60	\$28.60
Medium Meeting Room - Saturday/Sunday/Public Holidays	Per Hire	\$184.20	\$184.20
Medium Meeting Room - New Year's Eve	Per Hire	\$239.80	\$239.80
Large Hall - Mon to Fri	Per Hour	\$57.20	\$57.20
Large Hall - Saturday/Sunday/Public Holidays	Per Hire	\$1,276.70	\$1,276.70
Large Hall - New Year's Eve	Per Hire	\$1,657.30	\$1,657.30
Large Meeting Room - Mon to Fri	Per Hour	\$38.30	\$38.30
Large Meeting Room - Saturday/Sunday/Public Holidays	Per Hire	\$199.10	\$199.10
Large Meeting Room - New Year's Eve	Per Hire	\$258.10	\$258.10
<b>BATESFORD HUB</b>			
<b>Facility/Room Hire</b>			
Meeting Room 1 Community	Per Hour	\$11.20	\$11.20
Meeting Room 2 Community	Per Hour	\$16.80	\$16.80
Meeting Room 3 Community	Per Hour	\$16.80	\$16.80
Multi purpose room Community	Per Hour	\$28.00	\$28.00
Jordanville Centre Hire - Community	Per Hour	\$20.30	\$20.30
Meeting Room 1 Commercial	Per Hour	\$19.00	\$19.00
Meeting Room 2 Commercial	Per Hour	\$28.60	\$28.60
Meeting Room 3 Commercial	Per Hour	\$28.60	\$28.60
Multi purpose room Commercial	Per Hour	\$47.60	\$47.60
Jordanville Centre Hire	Per Hour	\$34.00	\$34.00
<b>CLAYTON COMMUNITY CENTRE</b>			
<b>Facility/Room Hire</b>			
Additional Cleaning	Per Hour	\$71.10	\$71.10
Bump In/Out & Rehearsal Community	Per Week	\$64.90	\$64.90
Bump In/Out Rehearsal Commercial	Per Week	\$107.10	\$107.10
Meeting Room Community	Per Hour	\$21.60	\$21.60
Meeting Room Commercial	Per Hour	\$42.50	\$42.50
Security Mon-Friday	Per Hour	\$46.20	\$46.20
Security Public Holiday	Per Hour	\$82.90	\$82.90
Security Saturday	Per Hour	\$56.90	\$56.90
Security Sunday	Per Hour	\$71.10	\$71.10
Supervising Technician	Per Hour	\$63.40	\$63.40
Theatrette Community	Per day	\$427.20	\$427.20
Theatrette Community	Per Hour	\$64.90	\$64.90
Theatrette Community	Per Week	\$1,416.90	\$1,416.90
Theatrette Commercial	Per day	\$693.10	\$693.10
Theatrette Commercial	Per Hour	\$106.90	\$106.90
Theatrette Commercial	Per Week	\$2,589.60	\$2,589.60



2020/21 Proposed Fees & Charges Schedule	Unit Type	2019/20 Unit Fee GST incl. (where applicable)	2020/21 Unit Fee GST incl where applicable
<b>RESIDENTIAL CARE</b>			
Elizabeth Gardens- 2 bedrooms	Per Week	\$115.50	\$115.50
Elizabeth Gardens - New Residents	Per Week	\$43.95	\$43.95
<b>HOME AND COMMUNITY CARE</b>			
<b>Planned Activity Groups - Halcyon</b>			
Day	Per session	\$17.10	\$17.10
Full Cost Recovery including Social, Meal & Transport	Per session	\$101.70	\$101.70
Full Cost Recovery including Social and Meal	Per session	\$79.00	\$79.00
<b>Positive Ageing Activity Centre (PAAC)</b>			
Seniors Hub Social	Per Session	\$5.50	\$5.50
Full Cost Recovery	Per session	\$28.00	\$28.00
<b>Home Maintenance including Garden Safety</b>			
Low	Per hour plus materials	\$15.80	\$15.80
Medium	Per hour plus materials	\$21.00	\$21.00
High	Per hour plus materials	\$26.80	\$26.80
Full Cost Recovery	Per hour plus materials	\$70.00	\$70.00
<b>Home Maintenance - Gutter Cleaning</b>			
Low	Per staff hour (minimum 2 hours)	\$24.40	\$24.40
Medium	Per staff hour (minimum 2 hours)	\$28.00	\$28.00
High	Per staff hour (minimum 2 hours)	\$38.90	\$38.90
Full Cost Recovery	Per staff hour (minimum 2 hours)	\$77.40	\$77.40
<b>General Home Care</b>			
Low	Per hour	\$7.40	\$7.40
Medium	Per hour	\$18.20	\$18.20
High	Per hour	\$38.50	\$38.50
Full Cost Recovery	Per Hour	\$58.40	\$58.40
<b>Delivered Meals</b>			
Low	Per Meal	\$10.60	\$10.60
Medium	Per Meal	\$10.60	\$10.60
High	Per Meal	\$15.10	\$15.10
Full Cost Recovery	Per Meal	\$17.50	\$17.50
<b>Personal Care</b>			
Low	Per hour	\$5.40	\$5.40
Medium	Per hour	\$10.70	\$10.70
High	Per hour	\$25.80	\$25.80
Full Cost Recovery	Per Hour	\$58.50	\$58.50
<b>Respite Care</b>			
Low	Per hour	\$3.75	\$3.75
Medium	Per hour	\$5.80	\$5.80
High	Per hour	\$16.20	\$16.20
Full Cost Recovery	Per Hour	\$58.50	\$58.50
<b>Community Bus</b>			

2020/21 Proposed Fees & Charges Schedule	Unit Type	2019/20 Unit Fee GST incl. (where applicable)	2020/21 Unit Fee GST incl where applicable
Assisted Transport Charge	Per return trip	\$3.10	\$3.10
Community Bus Hire -11 seater + Driver	Per hour	\$7.90	\$7.90
Community Bus Hire - 11 Seater + Driver	Per km	\$2.20	\$2.20
Community Bus Per Day Max - 11 Seater + Driver	Per day	\$79.00	\$79.00
Positive Ageing Community Grants Group Community Bus Hire	Per day	\$0.00	\$0.00
<b>CHILDREN, YOUTH AND FAMILY SERVICE</b>			
<b>Child Care</b>			
Brine Street - Daily	Per day	\$127.00	\$127.00
Brine Street - Weekly	Per week	\$575.00	\$575.00
Late Fee	Per minute	\$2.60	\$2.60
<b>Preschools</b>			
Enrolment Fee	Per Child	\$14.10	\$14.10
<b>Immunisation</b>			
<b>Vaccines</b>			
Chicken Pox (Varicella) Vaccine	Each	\$69.40	\$69.40
Boostrix Vaccine	Each	\$48.00	\$48.00
Flu Vaccine	Each	\$21.50	\$15.00
<b>Family Day Care</b>			
Parent Levy	Per Hour	\$2.75	\$0.00
Family Day Care Administration Fee	Per Hour	\$0.19	\$0.00
<b>YOUTH SERVICES</b>			
Bus Charges	Per hour	\$7.45	\$0.00
Bus Charges	Per km	\$2.04	\$0.00
Bus Charges	Per day maximum	\$74.46	\$0.00
<b>LIBRARIES</b>			
<b>Photocopy/Printing Charges</b>			
B&W (A4 only)	Per page	\$0.20	\$0.20
B&W (A3)	Per page	\$0.30	\$0.30
Colour A4	Per page	\$1.00	\$1.00
Colour A3	Per page	\$1.50	\$1.50
Fax (1st page)	Per page	\$3.40	\$3.40
Fax (subsequent pages)	Per page	\$1.00	\$1.00
Printing	Per page	\$0.20	\$0.20
<b>Overdue Charges</b>			
Teen/Junior	Per Day	\$0.40	\$0.00
Adult	Per Day	\$0.40	\$0.00
<b>Other Library Charges</b>			
Literature Festival Workshops	Each	\$10.50	\$10.50
Chargeable Programs	Each	\$4.20	\$4.20
Library Bags	Each	\$2.20	\$2.20
Sale of Redundant Library Books	Each	\$0.50	\$0.50
Replacement Membership Card	Per card	\$3.70	\$0.20
<b>Lost and Damaged Books</b>			
Magazines and Paperbacks	Each	\$5.00	\$5.00
Books	Each	\$5.00	\$5.00
<b>Library Meeting Rooms</b>			
Weekdays and Saturdays - Community Rate	Per hour	\$28.00	\$28.00
Weekdays and Saturdays - Commercial Rate	Per hour	\$40.00	\$40.00
Sunday	Per half day	\$370.00	\$370.00

2020/21 Proposed Fees & Charges Schedule	Unit Type	2019/20 Unit Fee GST incl. (where applicable)	2020/21 Unit Fee GST incl where applicable
<b>FESTIVAL SITE FEES</b>			
Carols by Candlelight - Commercial Vendor	Per Stall	\$440.00	\$440.00
Festival - Oakleigh Commercial vendor site fee	Per stall	\$165.00	\$165.00
Festival - Clayton Commercial Vendor site fee	Per Stall	\$165.00	\$165.00
Festival vendors power fee	Per Stall	\$75.00	\$75.00
Marquee Weight	Per Stall	\$90.00	\$90.00
Events - Commercial Marquee Hire	Per Stall	\$185.00	\$185.00
Events - Community Marquee Hire	Per stall	\$161.00	\$161.00
Events - Commercial Vendor Site Fee	Per Stall	\$83.00	\$83.00
Eaton Mall - Event Permit Fee – Commercial	Per event	\$360.00	\$360.00
Eaton Mall - Event Permit Fee – Community	Per event	\$105.00	\$105.00
Not for Profit Site Fee	Per Stall	\$0.00	\$80.00
Event Permit Fee - Commercial	Per event	\$214.76	\$215.00
<b>MONASH GALLERY OF ART</b>			
<b>Hire and Rental Charges</b>			
MGA Boardroom	Per Hour	\$85.00	\$0.00
Staff Charge (min 3 hrs)	Per Hour	\$65.00	\$65.00
Security Guard	Each	\$200.00	\$200.00
Community rate: Gallery hire (after hours min 3 hours plus 1 hour pack up/down)	Per Hour	\$235.00	\$235.00
Community rate: Additional services Director and Curator led exhibition tour	Per Hour	\$135.00	\$95.00
Community rate: Additional services - Security	Per Hour	\$200.00	\$200.00
Community rate: MGA Board room (during business hours)	Per Hour	\$85.00	\$65.00
Community rate: MGA Board room (outside of business hours (3 hours min))	Per Hour	\$85.00	\$70.00
Community rate: Additional staff required (min 3 hours)	Per Hour	\$65.00	\$65.00
Commercial rate: Gallery hire (after hours - min 3 hours)	Per Hour	\$350.00	\$350.00
Commercial rate: Additional services Director and Curator led exhibition tour	Per Hour	\$200.00	\$120.00
Commercial rate: Additional services - Security (per hour)	Per Hour	\$200.00	\$200.00
Commercial rate: MGA Board room (during business hours)	Per Hour	\$130.00	\$85.00
Commercial rate: MGA Board room (outside business hours)	Per Hour	\$130.00	\$90.00
Commercial rate: Additional staff required (min 3 hours)	Per Hour	\$65.00	\$65.00
<b>RECREATION SERVICES</b>			
<b>Waverley Golf Course</b>			
9 Holes Concession	Each	\$16.00	\$16.00
9 Holes Concession Packaged (receive 10 rounds)	Each	\$144.00	\$144.00
9 Holes Concession Packaged (receive 25 rounds)	Each	\$352.00	\$352.00
9 Holes Mid Week	Each	\$21.50	\$21.50
9 Holes Mid Week Packaged (receive 10 rounds)	Each	\$193.50	\$193.50
9 Holes Mid Week Packaged (receive 25 rounds)	Each	\$473.00	\$473.00
9 Holes Weekend	Each	\$25.00	\$25.00
9 Holes Weekend Packaged (receive 10 rounds)	Each	\$225.00	\$225.00
9 Holes Weekend Packaged (receive 25 rounds)	Each	\$550.00	\$550.00
9 Hole Variable Pricing minimum	Each	\$16.00	\$16.00
9 Hole Variable Pricing maximum	Each	\$25.00	\$25.00
18 Holes Concession	Each	\$21.50	\$21.50
18 Holes Concession Packaged (receive 10 rounds)	Each	\$193.00	\$193.00
18 Holes Concession Packaged (receive 25 rounds)	Each	\$472.50	\$472.50
18 Holes Mid Week	Each	\$30.00	\$30.00
18 Holes Mid Week Packaged (receive 10 rounds)	Each	\$265.00	\$265.00
18 Holes Mid Week Packaged (receive 25 rounds)	Each	\$655.00	\$655.00
18 Holes Weekend	Each	\$34.00	\$34.00
18 Holes Weekend Packaged (receive 10 rounds)	Each	\$304.00	\$304.00
18 Holes Weekend Packaged (receive 25 rounds)	Each	\$748.00	\$748.00
18 Holes Variable Pricing minimum	Each	\$21.50	\$21.50

2020/21 Proposed Fees & Charges Schedule	Unit Type	2019/20 Unit Fee GST incl. (where applicable)	2020/21 Unit Fee GST incl where applicable
18 Holes Variable Pricing maximum	Each	\$34.00	\$34.00
Twilight Rate	Each	\$27.00	\$27.00
Practice Range - 60 Balls	Each	\$12.00	\$12.00
Practice Range - 100 Balls	Each	\$16.00	\$16.00
<b>Memberships</b>			
Platinum Adult (7 days Golf Course and Driving Range)	Each	\$1,999.00	\$1,999.00
Gold Adult (7 days Golf) 12 Month	Each	\$1,399.00	\$1,399.00
Silver Adult 5 Day Membership 12 Months	Each	\$1,080.00	\$1,080.00
Bronze - Pensioners / Concession (7 days Golf) 12 Month Memberships - (reciprocal rights to Oakleigh)	Each	\$0.00	\$1,175.80
Bronze – Pensioner Concession (5 Days) 12 Months	Each	\$950.00	\$950.00
Afternoon Twilight Membership	Each	\$1,040.00	\$1,040.00
Junior – (7 days Golf) Memberships	Each	\$485.00	\$485.00
Driving Range (7 Day Membership) -100 Balls per day	Each	\$780.00	\$780.00
<b>Oakleigh Golf Course</b>			
9 Holes Concession	Each	\$13.50	\$13.50
9 Holes Concession Packaged (receive 10 rounds)	Each	\$121.50	\$121.50
9 Holes Concession Packaged (receive 25 rounds)	Each	\$297.00	\$297.00
9 Holes Mid Week	Each	\$18.20	\$18.20
9 Holes Mid Week Packaged (receive 10 rounds)	Each	\$163.80	\$163.80
9 Holes Mid Week Packaged (receive 25 rounds)	Each	\$400.00	\$400.00
9 Holes Weekend	Each	\$20.80	\$20.80
9 Holes Weekend Packaged (receive 10 rounds)	Each	\$187.20	\$187.20
9 Holes Weekend Packaged (receive 25 rounds)	Each	\$458.60	\$458.60
9 Hole Variable Pricing minimum	Each	\$13.50	\$13.50
9 Hole Variable Pricing maximum	Each	\$20.80	\$20.80
18 Holes Concession	Each	\$18.00	\$18.00
18 Holes Concession Packaged (receive 10 rounds)	Each	\$162.00	\$162.00
18 Holes Concession Packaged (receive 25 rounds)	Each	\$396.00	\$396.00
18 Holes Mid Week	Each	\$24.00	\$24.00
18 Holes Mid Week Packaged (receive 10 rounds)	Each	\$216.00	\$216.00
18 Holes Mid Week Packaged (receive 25 rounds)	Each	\$528.00	\$528.00
18 Holes Weekend	Each	\$27.00	\$27.00
18 Holes Weekend Packaged (receive 10 rounds)	Each	\$243.00	\$243.00
18 Holes Weekend Packaged (receive 25 rounds)	Each	\$594.00	\$594.00
18 Holes Variable Pricing minimum	Each	\$18.00	\$18.00
18 Holes Variable Pricing maximum	Each	\$27.00	\$27.00
Twilight Rate	Each	\$17.70	\$17.70
<b>Memberships</b>			
Gold Adult (7 days Golf) 12 Month Memberships	Each	\$830.00	\$830.00
Silver Adult 5 Day Membership 12 Months Memberships	Each	\$725.00	\$725.00
Pensioners (7 days Golf) 12 Month Memberships	Each	\$645.00	\$645.00
Pensioners Concession (5 Days) 12 Months Membership	Each	\$540.00	\$540.00
Junior – (7 days Golf) Memberships	Each	\$325.00	\$325.00
<b>ACTIVE RESERVES</b>			
<b>Hire Charges and Rental</b>			
All abilities teams	Per season	\$0.00	\$0.00
Archery- Freeway Reserve	Per year	\$1,600.10	\$1,600.10
Association Fee - Annual Ungraded Pavilions	Per year	\$1,140.80	\$1,140.80
Athletics- Central Reserve	Per year	\$1,695.90	\$1,695.90
Athletics- Davies Reserve	Per year	\$748.70	\$748.70
Baseball- A Grade - Senior	Per season	\$336.60	\$336.60
Baseball- A Grade - Junior	Per season	\$168.30	\$168.30
Baseball- A Grade - Under 13	Per season	\$84.15	\$84.15

2020/21 Proposed Fees & Charges Schedule	Unit Type	2019/20 Unit Fee GST incl. (where applicable)	2020/21 Unit Fee GST incl where applicable
Baseball- B Grade - Senior	Per season	\$242.75	\$242.75
Baseball- B Grade - Junior	Per season	\$121.40	\$125.50
Baseball- B Grade - Under 13	Per season	\$60.70	\$60.70
Baseball- C Grade - Senior	Per season	\$224.40	\$224.40
Baseball- C Grade - Junior	Per season	\$112.20	\$112.20
Baseball- C Grade - Under 13	Per season	\$56.10	\$56.10
BMX - Stan Riley Reserve	Per year	\$769.60	\$769.60
BMX - Stan Riley Reserve - Casual Hire Rate	Per hour	\$0.00	\$50.00
Club Fee Annual Ungraded Pavilions : Different Use	Per year	\$389.05	\$389.05
Cricket - A Turf- Senior	Per season	\$7,604.10	\$7,604.10
Cricket - A Turf- Junior	Per season	\$3,802.05	\$3,802.05
Cricket - A Turf - Sunday Senior	Per season	\$3,802.05	\$3,802.05
Cricket - A Turf - Sunday Junior	Per season	\$1,901.05	\$1,901.05
Cricket - B & C Turf - Senior	Per season	\$3,001.85	\$3,001.85
Cricket - B & C Turf - Junior	Per season	\$1,500.95	\$1,500.95
Cricket - B & C Turf - Sunday Senior	Per season	\$1,500.95	\$1,500.95
Cricket - B & C Turf - Sunday Junior	Per season	\$750.50	\$750.50
Cricket - C Turf - Senior	Per season	\$3,001.85	\$0.00
Cricket - C Turf - Junior	Per season	\$1,500.95	\$0.00
Cricket - C Turf - Sunday Senior	Per season	\$1,500.95	\$0.00
Cricket - C Turf - Sunday Junior	Per season	\$750.50	\$0.00
Cricket- D Grade - Senior	Per season	\$540.60	\$0.00
Cricket- D Grade - Junior	Per season	\$270.30	\$0.00
Cricket- D Grade - Under 13	Per season	\$135.15	\$0.00
Cricket - Synthetic - Senior	Per season	\$540.60	\$540.60
Cricket - Synthetic - Junior	Per season	\$270.30	\$270.30
Cricket - Synthetic - Under 13	Per season	\$135.15	\$135.15
Croquet - Electra Reserve	Per year	\$975.50	\$975.50
Dog Clubs - Electra Reserve	Per year	\$995.70	\$995.70
Football - A Grade Reserve Senior	Per season	\$1,346.40	\$1,346.40
Football - A Grade Reserve Junior	Per season	\$673.20	\$673.20
Football - A Grade Reserve Under 13	Per season	\$336.60	\$336.60
Football - A Grade Reserve Senior - annual fee	Per year	\$0.00	\$3,368.00
Football - A Grade Reserve Junior - annual fee	Per year	\$0.00	\$1,684.00
Football - B Grade Reserve Senior	Per season	\$830.30	\$830.30
Football - B Grade Reserve Junior	Per season	\$415.15	\$415.15
Football - B Grade Reserve Under 13	Per season	\$207.05	\$207.05
Football - B Grade Reserve Senior - annual fee	Per year	\$0.00	\$1,720.00
Football - B Grade Reserve Junior - annual fee	Per year	\$0.00	\$860.00
Football - C & D Grade Reserve Senior (up to 49)	Per season	\$753.80	\$753.80
Football - C & D Grade Reserve Junior (includes 50+)	Per season	\$376.90	\$376.90
Football - C & D Grade Reserve Under 13	Per season	\$188.45	\$188.45
Football - C & D Grade Reserve Senior - annual fee	Per year	\$0.00	\$1,560.00
Football - C & D Grade Reserve Junior - annual fee	Per year	\$0.00	\$780.00
Football - D Grade Reserve Senior	Per season	\$753.80	\$0.00
Football - D Grade Reserve Junior	Per season	\$376.90	\$0.00
Football - D Grade Reserve Under 13	Per season	\$188.45	\$0.00



2020/21 Proposed Fees & Charges Schedule	Unit Type	2019/20 Unit Fee GST incl. (where applicable)	2020/21 Unit Fee GST incl where applicable
Horse Riding - Drummie - Full usage	Per year	\$263.00	\$263.00
Horse Riding - Drummie - Restricted	Per year	\$263.00	\$0.00
Leased Properties - Bowls (per court)	Each	\$474.50	\$474.50
Leased Properties - Bowls (per pavilion)	each	\$377.15	\$377.15
Leased Properties - Chadstone Calisthenics	each	\$0.00	\$384.70
Leased Properties - Fencing	each	\$359.62	\$359.62
Leased Properties - Tennis (per court)	Each	\$127.75	\$127.75
Leased Properties - Tennis (per pavilion)	Each	\$377.15	\$377.15
Leased Properties - Waverley Advanced Gymnastics Club	Per Year	\$13,206.75	\$13,206.75
Leased Properties - Waverley Basketball Association	Per Year	\$4.90	\$4.90
Leased Properties - Waverley Hockey Club	Per Year	\$1,508.60	\$1,508.60
Leased Properties - Waverley Night Netball Association	Per Year	\$4.90	\$4.90
Netball - Ashwood College	Per Year	\$769.60	\$1,539.20
Off Season Pavilion Fee	Each	\$202.50	\$202.50
Pavilions - A Grade Junior	Per season	\$268.60	\$268.60
Pavilions - A Grade Senior	Per season	\$539.40	\$539.40
Pavilions - B Grade Junior	Per season	\$196.85	\$196.85
Pavilions - B Grade Senior	Per season	\$387.80	\$387.80
Pavilions - C Grade Junior	Per season	\$143.20	\$143.20
Pavilions - C Grade Senior	Per season	\$286.40	\$286.40
Pavilions - D Grade Junior	Per season	\$71.60	\$71.60
Pavilions - D Grade Senior	Per season	\$139.75	\$139.75
Rental of Reserve Commercial Rental	Per half day	\$1,845.30	\$1,845.30
Rental of Reserve Commercial Rental > 3 hours	Per day	\$2,780.55	\$2,780.55
Rental of Reserve Cricket final exclusive use - Synthetic (Juniors)	Per game	\$131.35	\$131.35
Rental of Reserve Cricket final exclusive use - Synthetic (Seniors)	Per game	\$262.55	\$262.55
Rental of Reserve Cricket final exclusive use - Turf (Juniors)	Per game	\$256.55	\$256.55
Rental of Reserve Cricket final exclusive use - Turf (Seniors)	Per game	\$990.40	\$990.40
Rental of Reserve Cricket final shared use - Synthetic (Snr. & Jnr)	Per game	\$262.55	\$0.00
Rental of Reserve Cricket final shared use - Turf (Snr & Jnr)	Per game	\$984.40	\$0.00
Rental of Reserve - Central Reserve	Per season	\$18,501.40	\$18,501.40
Rental of Reserve Existing pitch use (turf cricket)	Per day	\$256.50	\$256.50
Rental of Reserve Existing pitch use with curator (turf cricket)	Per day	\$638.40	\$638.40
Rental of Reserve Fitness Group Franchise Rental	Per month	\$188.45	\$188.45
Rental of Reserve Football League final (Juniors)	Per day	\$232.70	\$232.70
Rental of Reserve Football League final (Seniors)	Per day	\$465.40	\$465.40
Rental of Reserve Full day	Per day	\$268.45	\$268.45
Rental of Reserve Half day	Per half day	\$143.20	\$143.20
Rental of Reserve Full day - Monash Clubs (25%)	Per day	\$0.00	\$69.50
Rental of Reserve Half day - Monash Clubs (25%)	Per half day	\$35.75	\$35.75
Rental of Reserve New pitch use (junior turf cricket)	Per game	\$256.25	\$256.25
Rental of Reserve New pitch use (senior turf cricket)	Per game	\$984.40	\$984.40
Rental of Reserve Rugby final (Juniors)	Per day	\$232.70	\$232.70
Rental of Reserve Rugby final (Seniors)	Per day	\$465.40	\$465.40

2020/21 Proposed Fees & Charges Schedule	Unit Type	2019/20 Unit Fee GST incl. (where applicable)	2020/21 Unit Fee GST incl where applicable
Rental of Reserve Soccer League final (Juniors)	Per day	\$232.70	\$232.70
Rental of Reserve Soccer League final (Seniors)	Per day	\$465.40	\$465.40
Rental of Storage Space - Poseidon Angling Club	Per Year	\$202.95	\$202.95
Rental of Open Space area	Per hire	\$0.00	\$100.00
Rugby Union & League - A Grade Senior	Per season	\$725.20	\$725.20
Rugby Union & League - A Grade Junior	Per season	\$362.60	\$362.60
Rugby Union & League - A Grade Under 13	Per season	\$181.30	\$181.30
Rugby Union & League - B Grade Senior	Per season	\$654.85	\$654.85
Rugby Union & League - B Grade Junior	Per season	\$327.40	\$327.40
Rugby Union & League - B Grade Under 13	Per season	\$163.70	\$163.70
Soccer - A Grade Senior	Per season	\$725.20	\$725.20
Soccer - A Grade Junior	Per season	\$362.10	\$362.10
Soccer - A Grade Under 13	Per season	\$181.05	\$181.05
Soccer - A Grade Reserve Senior - annual fee	Per year	\$0.00	\$1,494.00
Soccer - A Grade Reserve Junior - annual fee	Per year	\$0.00	\$747.00
Soccer - B Grade Senior	Per season	\$654.85	\$654.85
Soccer - B Grade Junior	Per season	\$327.60	\$327.60
Soccer - B Grade Under 13	Per season	\$163.70	\$163.70
Soccer - B Grade Reserve Senior - annual fee	Per year	\$0.00	\$1,350.00
Soccer - B Grade Reserve Junior - annual fee	Per year	\$0.00	\$675.00
Soccer - C Grade Senior	Per season	\$542.65	\$542.65
Soccer - C Grade Junior	Per season	\$271.30	\$271.30
Soccer - C Grade Under 13	Per season	\$135.65	\$135.65
Soccer - C Grade Reserve Senior - annual fee	Per year	\$0.00	\$1,118.00
Soccer - C Grade Reserve Junior - annual fee	Per year	\$0.00	\$559.00
Softball -Waverley Women's Centre Senior	Per season	\$209.10	\$209.10
Softball -Waverley Women's Centre Junior	Per season	\$104.55	\$104.55
Softball -Waverley Women's Centre Under 13	Per season	\$52.30	\$52.30
Touch Football - Senior Competition	Per season	\$915.70	\$915.70
Touch Football - Junior Competition	Per season	\$457.80	\$457.80
Soccer - Synthetic (Monash Tenant clubs 20hr per week)	Per hour	\$11.20	\$11.20
Soccer - Synthetic (Monash based clubs)	Per hour	\$22.45	\$22.45
Soccer - Synthetic (Monash based schools)	Per hour	\$33.70	\$33.70
Soccer - Synthetic (Other users)	Per hour	\$44.90	\$44.90
Soccer-Synthetic (Commercial use)	Per hour	\$208.00	\$208.00
<b>CLAYTON AQUATIC AND HEALTH CENTRE</b>			
<b>Entrance Fees</b>			
Adult Swim	Each	\$6.70	\$6.70
Child Swim	Each	\$4.70	\$4.70
Concession Swim	Each	\$4.70	\$4.70
Family Swim	Each	\$19.80	\$19.80
Non Swim Entry	Each	\$1.00	\$1.00
25 Visit Adult Swim	Each	\$154.00	\$154.00
25 Visit Child Swim	Each	\$108.00	\$108.00
25 Visit Concession Swim	Each	\$108.00	\$108.00
50 Visit Adult Swim	Each	\$281.00	\$281.00
50 Visit Child Swim	Each	\$197.00	\$197.00
50 Visit Concession Swim	Each	\$197.00	\$197.00
Adult Swim/Spa	Each	\$11.30	\$11.30
Concession Swim/Spa	Each	\$7.90	\$7.90

2020/21 Proposed Fees & Charges Schedule	Unit Type	2019/20 Unit Fee GST incl. (where applicable)	2020/21 Unit Fee GST incl where applicable
25 Visit Swim/Spa	Each	\$260.00	\$260.00
25 Visit concession Swim/Spa	Each	\$182.00	\$182.00
<b>Facility/Room Hire</b>			
Lane Hire - 25m Pool Hire Casual	Per Hour	\$65.80	\$65.80
Lane Hire - 25m Pool Term Hire	Per Hour	\$52.60	\$52.60
Lane Hire - 25m Pool Hire Over 20hrs/week	Per Hour	\$49.40	\$49.40
Full Pool Booking - 25m Pool	Per Hour	\$375.50	\$375.50
Full Pool Booking - Learn To Swim Pool	Per Hour	\$127.40	\$127.40
Room Hire - Group Fitness Studio Casual	Per Hour	\$71.00	\$71.00
Room Hire - Group Fitness Studio - Term Hire	Per Hour	\$35.40	\$35.40
Room Hire - Group Fitness Studio - Over 20hrs/week	Per Hour	\$28.30	\$28.30
<b>Learn To Swim</b>			
Squad Program	Each	\$25.30	\$25.30
Concession Squad Program	Each	\$22.80	\$22.80
Term Program	Each	\$20.90	\$20.90
Concession Term Program	Each	\$18.80	\$18.80
Privates (Not school)	Each	\$64.50	\$64.50
Concession Privates (Not school)	Each	\$58.10	\$58.10
Term Program Administration Fee	Each	\$30.00	\$30.00
Schools 6-7 Ratio	Each	\$10.00	\$10.00
Schools 8-9 Ratio	Each	\$9.70	\$9.70
Schools 10+ Ratio	Each	\$9.20	\$9.20
Schools Fun Day	Each	\$12.30	\$12.30
Buses 1st Bus - No Seat Belt	Each	\$323.90	\$323.90
Buses 1st Bus - With Seat Belt	Each	\$461.00	\$461.00
Buses Consecutive Bus - No Seat Belt	Each	\$83.10	\$83.10
Buses Consecutive Bus - With Seat Belt	Each	\$101.20	\$101.20
Birthday Parties	Each	\$31.60	\$31.60
Additional Party Leader	Each	\$44.70	\$44.70
ASI Program	Each	\$33.10	\$33.10
<b>Membership Fees</b>			
<b>Membership Joining &amp; Administration Fees</b>			
Administration Fee	Each	\$30.00	\$30.00
Joining Fee	Each	\$50.00	\$50.00
Concession Joining Fee	Each	\$19.00	\$19.00
<b>Club Memberships - Fortnightly</b>			
Red Club	Each	\$37.90	\$37.90
Red Concession Club	Each	\$34.10	\$34.10
Red Corporate Club	Each	\$34.10	\$34.10
<b>Flexi Membership - Fortnightly</b>			
Red Flexi	Each	\$43.20	\$43.20
Red Concession Flexi	Each	\$38.90	\$38.90
Red Corporate Flexi	Each	\$38.90	\$38.90
Red Prime of Life	Each	\$27.80	\$27.80
Red Teen Fitness	Each	\$27.80	\$27.80
Results (Incl. Blue access)	Each	\$59.90	\$59.90
Results Concession (Incl. Blue access)	Each	\$55.40	\$55.40
Results Only	Each	\$32.00	\$32.00
<b>Upfront Club Membership</b>			
Red Club 12 Months Upfront	Each	\$985.00	\$985.00
Red Concession Club 12 Months Upfront	Each	\$887.00	\$887.00
Red Corporate Club 12 Months Upfront	Each	\$887.00	\$887.00
Red Prime of Life 12 Months Upfront	Each	\$723.00	\$723.00
<b>Upfront Flexi Membership</b>			
Red Flexi 3 Months Upfront	Each	\$355.00	\$355.00



2020/21 Proposed Fees & Charges Schedule	Unit Type	2019/20 Unit Fee GST incl. (where applicable)	2020/21 Unit Fee GST incl where applicable
Red Concession Flexi 3 Months Upfront	Each	\$293.00	\$293.00
Red Prime of Life 3 Months Upfront	Each	\$239.00	\$239.00
<b>Funded Membership</b>			
Funded Membership - 3 Months Upfront	Each	\$468.00	\$468.00
Funded Membership - 6 Months Upfront	Each	\$851.90	\$851.90
Funded Membership - 12 Months Upfront	Each	\$1,217.00	\$1,217.00
<b>Club Memberships - Monthly</b>			
CAHC Club	Each	\$82.10	\$0.00
CAHC Concession Club	Each	\$73.90	\$0.00
CAHC Corporate Club	Each	\$73.90	\$0.00
<b>Flexi Memberships - Monthly</b>			
CAHC Flexi	Each	\$93.60	\$0.00
CAHC Concession Flexi	Each	\$84.30	\$0.00
CAHC Corporate Flexi	Each	\$84.30	\$0.00
CAHC Prime of Life	Each	\$60.20	\$0.00
<b>Fitness Programs</b>			
Group Exercise	Per Session	\$19.40	\$19.40
Group Exercise Concession	Per Session	\$11.20	\$11.20
Older Adult Group Exercise	Per Session	\$11.20	\$11.20
Active Link	Each	\$7.30	\$7.30
Active Kids / Active Abilities / Teen Fitness Class	Each	\$6.00	\$6.00
10 Visit Group Exercise	Each	\$175.00	\$175.00
10 Visit Group Exercise Concession	Each	\$101.00	\$101.00
10 Visit Group Exercise Older Adult	Each	\$101.00	\$101.00
10 Visit Teen Fitness	Each	\$54.00	\$54.00
10 Visit Active Kids / Abilities /Teen Fitness Class	Each	\$54.00	\$54.00
10 Visit ActiveLink	Each	\$66.00	\$66.00
Casual Gym	Each	\$19.40	\$19.40
Casual Gym Concession	Each	\$17.00	\$17.00
Teen Fitness Gym	Each	\$11.00	\$11.00
<b>Personal Training</b>			
Personal Training 1 Visit	Each	\$55.00	\$55.00
Personal Training 5 Visits	Each	\$248.00	\$248.00
Personal Training 10 Visits	Each	\$468.00	\$468.00
Personal Training 20 Visits	Each	\$880.00	\$880.00
Personal Training - Intro to PT	Per week	\$99.00	\$99.00
Group Personal Training 1 Session	Per week	\$92.00	\$92.00
Group Personal Training 5 Sessions	Per week	\$414.00	\$414.00
Special Personal Training Programs 0 PT + Group	Per week	\$15.20	\$15.20
Special Personal Training Programs 1 PT + Group	Per week	\$49.50	\$49.50
Special Personal Training Programs 2 PT + Group	Per week	\$88.00	\$88.00

2020/21 Proposed Fees & Charges Schedule	Unit Type	2019/20 Unit Fee GST incl. (where applicable)	2020/21 Unit Fee GST incl where applicable
<b>Personal Training Memberships - Fortnightly</b>			
PT 1	Each	\$82.50	\$82.50
PT 2	Each	\$165.00	\$165.00
PT 3	Each	\$247.50	\$247.50
PT 4	Each	\$330.00	\$330.00
PT 5	Each	\$412.50	\$412.50
PT 6	Each	\$495.00	\$495.00
<b>Personal Training Memberships - Fortnightly</b>			
PT Plus 1	Each	\$82.50	\$82.50
PT Plus 2	Each	\$165.00	\$165.00
PT Plus 3	Each	\$247.50	\$247.50
PT Plus 4	Each	\$330.00	\$330.00
PT Plus 5	Each	\$412.50	\$412.50
<b>MONASH AQUATIC AND RECREATION CENTRE</b>			
<b>Entrance Fees</b>			
Adult Swim	Each	\$8.40	\$8.40
Child Swim	Each	\$6.30	\$6.30
Concession Swim	Each	\$6.30	\$6.30
Family Swim	Each	\$27.70	\$27.70
Non Swim Entry	Each	\$2.00	\$2.00
25 Visit Adult Swim	Each	\$193.00	\$193.00
25 Visit Child Swim	Each	\$145.00	\$145.00
25 Visit Concession Swim	Each	\$145.00	\$145.00
50 Visit Adult Swim	Each	\$353.00	\$353.00
50 Visit Child Swim	Each	\$266.00	\$266.00
50 Visit Concession Swim	Each	\$266.00	\$266.00
Adult Swim/Spa/Sauna	Each	\$15.80	\$15.80
Concession Swim/Spa/Sauna	Each	\$12.80	\$12.80
25 Visit Swim/Spa/Sauna	Each	\$363.00	\$363.00
25 Visit concession Swim/Spa/Sauna	Each	\$294.00	\$294.00
<b>Aquatics</b>			
Lane Hires - 50m Pool	Each	\$71.00	\$71.00
Lane Hires - 50m Pool - Term Hire	Per Hour	\$56.80	\$56.80
Lane Hires - 50m Pool - Over 10hrs per week	Per Hour	\$53.30	\$53.30
Lane Hires - 50m Pool - Over 30hrs per week PEAK	Per Hour	\$44.70	\$44.70
Lane Hires - 50m Pool - Over 30hrs per week OFF PEAK	Per Hour	\$24.10	\$24.10
Full Pool Booking - 50m pool	Per Hour	\$380.10	\$380.10
50m Pool Carnival - Setup/Equipment Hire	Each	\$215.50	\$215.50
Lane Hires - 25m Pool Hire Casual	Per Hour	\$65.80	\$65.80
Lane Hires - 25m Pool - Term Hire	Per Hour	\$52.60	\$52.60
Lane Hires - 25m Pool - Over 20hrs per week	Per Hour	\$49.40	\$49.40
Lane Hires - 25m Pool - Over 30hrs per week PEAK	Per Hour	\$36.80	\$36.80
Lane Hires - 25m Pool - Over 30hrs per week OFF PEAK	Per Hour	\$19.70	\$19.70
Lane Hires - 25m Pool - Full Pool Booking	Per Hour	\$413.90	\$413.90
Learn To Swim Pool Lane Hire - Casual	Per Hour	\$35.40	\$35.40
Learn To Swim Pool Lane Hire - Term Hire	Per Hour	\$28.30	\$28.30
Learn To Swim Pool Lane Hire - Over 20 hrs per week	Per Hour	\$26.60	\$26.60
Learn To Swim Pool - Full Pool Booking	Per Hour	\$127.40	\$127.40
Warm Water Exercise Half Pool Hire - Casual	Per Hour	\$99.90	\$99.90
Warm Water Exercise Half Pool Hire - Term Hire	Per Hour	\$79.90	\$79.90
Warm Water Exercise Half Pool Hire - Over 20 hrs per week	Per Hour	\$74.90	\$74.90
Warm Water Exercise Full Pool Hire	Per Hour	\$199.60	\$199.60
Wave Pool Hire - Casual	Per Hour	\$186.50	\$186.50
Wave Pool Hire - Term Hire	Per Hour	\$149.20	\$149.20
<b>Facility/Room Hire</b>			
<b>Health &amp; Fitness</b>			
Facility Hire - Casual Group booking (per person)	Per Hour	\$3.80	\$3.80
Room Hire - Aerobic Studio - Casual	Each	\$116.90	\$116.90

2020/21 Proposed Fees & Charges Schedule	Unit Type	2019/20 Unit Fee GST incl. (where applicable)	2020/21 Unit Fee GST incl where applicable
Room Hire - Aerobic Studio - Term Hire	Each	\$93.50	\$93.50
Room Hire - Aerobic Studio - Over 20hrs per week	Each	\$87.70	\$87.70
Room Hire - Exercise Studio - Casual	Each	\$116.90	\$116.90
Room Hire - Exercise Studio - Term Hire	Each	\$93.50	\$93.50
Room Hire - Exercise Studio - Over 20hrs per week	Each	\$87.70	\$87.70
Room Hire - Meeting Room - Casual	Each	\$69.60	\$69.60
Room Hire - Meeting Room - Term Hire	Each	\$55.70	\$55.70
Room Hire - Meeting Room - Over 20hrs per week	Each	\$52.20	\$52.20
Room Hire - Crèche - Casual	Each	\$85.40	\$85.40
Room Hire - Crèche - Term Hire	Each	\$68.30	\$68.30
Room Hire - Crèche - Over 20hrs per week	Each	\$64.10	\$64.10
<b>Learn to Swim</b>			
Squad Program	Each	\$25.30	\$25.30
Concession Squad Program	Each	\$22.80	\$22.80
Term Program	Each	\$20.90	\$20.90
Concession Term Program	Each	\$18.80	\$18.80
Privates (Not School)	Each	\$64.50	\$64.50
Concession Privates (Not school)	Each	\$58.10	\$58.10
Term Program Administration Fee	Each	\$30.00	\$30.00
Schools 6-7 Ratio	Each	\$10.00	\$10.00
Schools 8-9 Ratio	Each	\$9.70	\$9.70
Schools 10+ Ratio	Each	\$9.20	\$9.20
Schools Fun Day	Each	\$12.30	\$12.30
Buses 1st Bus - No Seat Belt	Each	\$323.90	\$323.90
Buses 1st Bus - With Seat Belt	Each	\$461.00	\$461.00
Buses Consecutive Bus - No Seat Belt	Each	\$83.10	\$83.10
Buses Consecutive Bus - With Seat Belt	Each	\$101.20	\$101.20
Birthday Parties	Each	\$31.60	\$31.60
Additional Party Leader	Each	\$44.70	\$44.70
ASI Program	Each	\$33.10	\$33.10
<b>Membership Fees</b>			
<b>Membership Joining &amp; Administration Fees</b>			
Administration Fee	Each	\$ 30.00	\$ 30.00
Joining Fee	Each	\$ 50.00	\$ 50.00
Concession Joining Fee	Each	\$ 19.00	\$ 19.00
<b>Club Memberships - Fortnightly</b>			
Blue Club	Each	\$46.80	\$46.80
Blue Concession Club	Each	\$42.10	\$42.10
Blue Corporate Club	Each	\$41.80	\$41.80
<b>Flexi Memberships - Fortnightly</b>			
Blue Flexi	Each	\$51.90	\$51.90
Blue Concession Flexi	Each	\$46.70	\$46.70
Blue Corporate Flexi	Each	\$46.70	\$46.70
Blue Prime of Life	Each	\$35.20	\$35.20
Blue Teen Fitness	Each	\$35.20	\$35.20
Results (Incl. Blue access)	Each	\$59.90	\$59.90
Results Concession (Incl. Blue access)	Each	\$55.40	\$55.40
Results Only	Each	\$32.00	\$32.00
<b>Upfront Club Membership</b>			
Blue Club 12 Months Upfront	Each	\$1,217.00	\$1,217.00
Blue Concession Club 12 Months Upfront	Each	\$1,095.00	\$1,095.00
Blue Corporate Club 12 Months Upfront	Each	\$1,095.00	\$1,095.00
Blue Prime of Life 12 Months Upfront	Each	\$915.20	\$915.20
<b>Upfront Flexi Membership</b>			
Blue Flexi 3 Months Upfront	Each	\$468.00	\$468.00
Blue Concession Flexi 3 Months Upfront	Each	\$391.00	\$391.00

2020/21 Proposed Fees & Charges Schedule	Unit Type	2019/20 Unit Fee GST incl. (where applicable)	2020/21 Unit Fee GST incl where applicable
Blue Prime of Life 3 Months Upfront	Each	\$302.00	\$302.00
<b>Funded Membership</b>			
Funded Membership - 3 Months Upfront	Each	\$468.00	\$468.00
Funded Membership - 6 Months Upfront	Each	\$851.90	\$851.90
Funded Membership - 12 Months Upfront	Each	\$1,217.00	\$1,217.00
<b>Fitness Programs</b>			
Group Exercise	Per Session	\$19.40	\$19.40
Group Exercise Concession	Per Session	\$11.20	\$11.20
Older Adult Group Exercise	Per Session	\$11.20	\$11.20
Active Link	Each	\$7.30	\$7.30
Active Kids / Active Abilities / Teen Fitness Class	Each	\$6.00	\$6.00
10 Visit Group Exercise	Each	\$175.00	\$175.00
10 Visit Group Exercise Concession	Per Session	\$101.00	\$101.00
10 Visit Group Exercise Older Adult	Each	\$101.00	\$101.00
10 Visit Teen Fitness	Each	\$54.00	\$54.00
10 Visit Active Kids / Abilities /Teen Fitness Class	Per Session	\$54.00	\$54.00
10 Visit ActiveLink	Each	\$66.00	\$66.00
Casual Gym	Each	\$19.40	\$19.40
Casual Gym Concession	Each	\$17.00	\$17.00
Teen Fitness Gym	Per Session	\$11.00	\$11.00
<b>Personal Training Fees</b>			
Personal Training 1 Visit	Each	\$55.00	\$55.00
Personal Training 5 Visits	Each	\$248.00	\$248.00
Personal Training 10 Visits	Each	\$468.00	\$468.00
Personal Training 20 Visits	Each	\$880.00	\$880.00
Personal Training Group - Intro into PT	Each	\$99.00	\$99.00
Group Personal Training 1 Session	Each	\$92.00	\$92.00
Group Personal Training 5 Sessions	Each	\$414.00	\$414.00
Special Personal Training Programs 0 PT + Group	Per week	\$15.20	\$15.20
Special Personal Training Programs 1 PT + Group	Per week	\$49.50	\$49.50
Special Personal Training Programs 2 PT + Group	Per week	\$88.00	\$88.00
<b>Personal Training Memberships - Fortnightly</b>			
PT 1	Each	\$82.50	\$82.50
PT 2	Each	\$165.00	\$165.00
PT 3	Each	\$247.50	\$247.50
PT 4	Each	\$330.00	\$330.00
PT 5	Each	\$412.50	\$412.50
PT 6	Each	\$495.00	\$495.00
<b>Personal Training Memberships - Fortnightly</b>			
PT Plus 1	Each	\$82.50	\$82.50
PT Plus 2	Each	\$165.00	\$165.00
PT Plus 3	Each	\$247.50	\$247.50
PT Plus 4	Each	\$330.00	\$330.00
PT Plus 5	Each	\$412.50	\$412.50
<b>Club Memberships - Monthly</b>			
MARC Club	Each	\$101.40	\$0.00
MARC Concession Club	Each	\$91.20	\$0.00
MARC Corporate Club	Each	\$90.60	\$0.00
<b>Flexi Memberships - Monthly</b>			
MARC Flexi	Each	\$112.50	\$0.00
MARC Concession Flexi	Each	\$101.20	\$0.00
MARC Corporate Flexi	Each	\$101.20	\$0.00
MARC Prime Of Life	Each	\$76.30	\$0.00
<b>Personal Training Memberships - Monthly</b>			

2020/21 Proposed Fees & Charges Schedule	Unit Type	2019/20 Unit Fee GST incl. (where applicable)	2020/21 Unit Fee GST incl where applicable
MARC PT Plus 1	Each	\$178.75	\$0.00
MARC PT Plus 2	Each	\$357.50	\$0.00
<b>OAKLEIGH RECREATION CENTRE</b>			
<b>Membership Fees</b>			
<b>Membership Joining &amp; Administration Fees</b>			
Administration Fee	Each	\$30.00	\$30.00
Joining Fee	Each	\$50.00	\$50.00
Concession Joining Fee	Each	\$19.00	\$19.00
<b>Club Memberships - Fortnightly</b>			
Orange Club	Each	\$39.10	\$39.10
Orange Concession Club	Each	\$35.20	\$35.20
Orange Corporate Club	Each	\$35.20	\$35.20
Orange Stadium Club	Each	\$29.60	\$0.00
<b>Flexi Memberships - Fortnightly</b>			
Orange Flexi	Each	\$44.20	\$44.20
Orange Concession Flexi	Each	\$39.80	\$39.80
Orange Corporate Flexi	Each	\$39.80	\$39.80
Orange Prime of Life	Each	\$28.60	\$28.60
Orange Teen Fitness	Each	\$28.60	\$28.60
Results (Incl. Blue access)	Each	\$59.90	\$59.90
Results Concession (Incl. Blue access)	Each	\$55.40	\$55.40
Results Only	Each	\$32.00	\$32.00
<b>Upfront Club Membership</b>			
Orange Club 12 Months Upfront	Each	\$1,016.00	\$1,016.00
Orange Concession Club 12 Months Upfront	Each	\$914.00	\$914.00
Orange Corporate Club 12 Months Upfront	Each	\$914.00	\$914.00
Orange Prime of Life 12 Months Upfront	Each	\$743.00	\$743.00
<b>Upfront Flexi Membership</b>			
Orange Flexi 3 Months Upfront	Each	\$402.00	\$402.00
Orange Concession Flexi 3 Months Upfront	Each	\$341.00	\$341.00
Orange Prime of Life 3 Months Upfront	Each	\$245.20	\$245.20
<b>Funded Membership</b>			
Funded Membership - 3 Months Upfront	Each	\$468.00	\$468.00
Funded Membership - 6 Months Upfront	Each	\$851.90	\$851.90
Funded Membership - 12 Months Upfront	Each	\$1,217.00	\$1,217.00
<b>Club Memberships - Monthly</b>			
ORC Club	Each	\$84.70	\$0.00
ORC Club Concession	Each	\$76.20	\$0.00
ORC Club Corporate	Each	\$76.20	\$0.00
ORC Stadium Club	Each	\$64.20	\$0.00
<b>Flexi Memberships - Monthly</b>			
ORC Flexi	Each	\$95.80	\$0.00
ORC Concession Flexi	Each	\$86.20	\$0.00
ORC Corporate Flexi	Each	\$86.20	\$0.00
ORC Prime Of Life	Each	\$61.90	\$0.00



2020/21 Proposed Fees & Charges Schedule	Unit Type	2019/20 Unit Fee GST incl. (where applicable)	2020/21 Unit Fee GST incl where applicable
<b>Fitness Programs</b>			
Group Exercise	Per Session	\$19.40	\$19.40
Group Exercise Concession	Per Session	\$11.20	\$11.20
Older Adult Group Exercise		\$11.20	\$11.20
Active Link	Each	\$7.30	\$7.30
Active Abilities	Each	\$6.00	\$6.00
10 Visit Group Exercise	Each	\$175.00	\$175.00
10 Visit Group Exercise Concession		\$101.00	\$101.00
10 Visit Group Exercise Older Adult	Each	\$101.00	\$101.00
10 Visit Teen Fitness	Each	\$54.00	\$54.00
10 Visit Active Kids / Abilities /Teen Fitness Class		\$54.00	\$54.00
10 Visit ActiveLink	Each	\$66.00	\$66.00
Casual Gym	Per Session	\$19.40	\$19.40
Casual Gym Concession	Per Session	\$17.00	\$17.00
Teen Fitness Gym		\$11.00	\$11.00
<b>Personal Training</b>			
Personal Training 1 Visit	Each	\$55.00	\$55.00
Personal Training 5 Visits	Each	\$248.00	\$248.00
Personal Training 10 Visits	Each	\$468.00	\$468.00
Personal Training 20 Visits	Each	\$880.00	\$880.00
Personal Training - Intro to PT	Each	\$99.00	\$99.00
Group Personal Training 1 Session	Each	\$92.00	\$92.00
Group Personal Training 5 Sessions	Each	\$414.00	\$414.00
Special Personal Training Programs 0 PT + Group	Per week	\$15.20	\$15.20
Special Personal Training Programs 1 PT + Group	Per week	\$49.50	\$49.50
Special Personal Training Programs 2 PT + Group	Per week	\$88.00	\$88.00
<b>Personal Training Memberships - Fortnightly</b>			
PT 1	Each	\$0.00	\$82.50
PT 2	Each	\$0.00	\$165.00
PT 3	Each	\$0.00	\$247.50
PT 4	Each	\$0.00	\$330.00
PT 5	Each	\$0.00	\$412.50
PT 6	Each	\$0.00	\$495.00
<b>Personal Training Memberships - Fortnightly</b>			
PT Plus 1	Each	\$82.50	\$82.50
PT Plus 2	Each	\$165.00	\$165.00
PT Plus 3	Each	\$247.50	\$247.50
PT Plus 4	Each	\$0.00	\$330.00
PT Plus 5	Each	\$0.00	\$412.50
PT Plus 6	Each	\$0.00	\$495.00
<b>OAKLEIGH STADIUM</b>			
<b>Entrance Fees</b>			
Basketball Game Fee	Each	\$76.50	\$0.00
Junior Basketball Game Fee	Each	\$46.20	\$0.00
Basketball Senior Registration	Each	\$201.80	\$0.00
Basketball Junior Registration U/18	Each	\$116.70	\$0.00
Basketball Junior Registration U/12,14,16	Each	\$77.70	\$0.00
Futsal Game Fee	Each	\$76.50	\$0.00
Futsal Registration	Each	\$188.40	\$0.00
<b>MEBA Game Fee</b>			
MEBA Game Fee	Each	\$36.80	\$0.00
Netball Game Fee	Each	\$78.90	\$0.00
Netball Registration Fee	Each	\$188.40	\$0.00
Table Tennis Hire	Each	\$17.20	\$17.20
Senior Walk over fee less than 8 hrs	Each	\$110.50	\$0.00
Senior Walk over fee more than 8 hrs	Each	\$86.30	\$0.00

2020/21 Proposed Fees & Charges Schedule	Unit Type	2019/20 Unit Fee GST incl. (where applicable)	2020/21 Unit Fee GST incl where applicable
Junior Walk over fee less than 8 hrs	Each	\$72.90	\$0.00
Junior Walk over fee more than 8 hrs	Each	\$54.70	\$0.00
Monash Dribblers	Each	\$4.70	\$4.70
Casual Court User Fee Adult	Per head	\$0.00	\$0.00
Casual Court User Fee Child/Concession	Per head	\$0.00	\$0.00
Spectator Fee	Each	\$2.00	\$2.00
<b>Facility/Room Hire</b>			
Casual Group Exercise Room	Per hour	\$66.90	\$66.90
Casual cycle room / crossfit box	Per hour	\$69.60	\$69.60
Casual hire Table Tennis room	Per hour	\$53.20	\$53.20
Hire - Casual Court User Fee Adult	Per head	\$7.20	\$7.20
Hire - Casual Court User Fee Child	Per head	\$5.40	\$5.40
Hire - Casual Stadium Court	Per hour	\$53.20	\$53.20
<b>OAKLEIGH AQUATIC CENTRE</b>			
<b>Entrance Fees</b>			
Adult Swim	Each	\$7.50	\$7.50
Child Swim	Each	\$5.80	\$5.80
Concession Swim	Each	\$5.80	\$5.80
Family Swim	Each	\$22.00	\$22.00
Non Swim Entry	Each	\$2.00	\$2.00
25 Visit Adult Swim	Each	\$172.50	\$172.50
25 Visit Child Swim	Each	\$133.00	\$133.00
25 Visit Concession Swim	Each	\$133.40	\$133.40
50 Visit Adult Swim	Each	\$315.00	\$315.00
50 Visit Child Swim	Each	\$244.00	\$244.00
50 Visit Concession Swim	Each	\$243.60	\$243.60
Adult Season Pass	Each	\$320.30	\$320.30
Child/Concession Season Pass	Each	\$247.90	\$247.90
Family Season pass	Each	\$495.70	\$495.70
Learn to Swim Term Program	Each	\$20.90	\$20.90
Concession Learn to Swim Term Program	Each	\$18.80	\$18.80
Birthday Parties	Each	\$31.60	\$31.60
<b>Pool Hire</b>			
50m Pool Lane Hire Casual	Each	\$71.00	\$71.00
50m Pool Lane Hire Term Hire	Each	\$56.80	\$56.80
Pool Booking Multi Purpose Pool (hourly fee)	Per Hour	\$71.00	\$71.00
Pool Booking Dive Pool (hourly fee)	Per Hour	\$232.70	\$232.70
Pool Booking Dive Pool (term fee)	Per Hour	\$186.20	\$186.20
Full Pool Booking 50m Pool (hourly fee)	Per Hour	\$380.10	\$380.10
Lane Hires - 50m Pool - Over 10hrs per week	Per Hour	\$53.30	\$53.30
<b>COMMUNITY AMENITY</b>			
<b>PUBLIC HEALTH</b>			
<b>Food Premises</b>			
New Premises Approval Fee	Each	\$208.00	\$208.00
New Premises Approval Fee - Class 3 or existing home kitchen	Each	\$0.00	\$208.00
Inspection Report on Transfer - Food Premises (within 10 working days)	Each	\$224.64	\$224.64
Inspection Report on Transfer - Food Premises (within 5 working days)	Each	\$312.00	\$312.00
Registration Temporary Premises	Each	\$126.88	\$126.88
Transfer of Registration - Food Premises	Each	\$200.20	\$200.20
Food Premises Reinspection Fee	Each	\$140.40	\$140.40
Class 1 Food Premises	Each	\$625.04	\$625.04
<b>Class 2 Food Premises</b>			
1- 10 employees	Each	\$663.52	\$663.52
11-20 employees	Each	\$781.04	\$781.04
20+ employees	Each	\$1,248.00	\$1,248.00

2020/21 Proposed Fees & Charges Schedule	Unit Type	2019/20 Unit Fee GST incl. (where applicable)	2020/21 Unit Fee GST incl where applicable
<b>Class 3 Food Premises</b>	Each	\$331.76	\$331.76
Higher risk off site activities	Each	\$462.80	\$462.80
Not for profit food businesses/community groups	Each	50% of full fee	
Overdue Renewal of registration fee - Food & Health Premise	Each	\$113.00	\$113.00
<b>Health Premises</b>			
Hairdressers & Make-Up Premises (once only registration)	Each	\$252.72	\$252.72
Beauty Therapy Premises	Each	\$189.28	\$189.28
Skin Penetration Premises	Each	\$273.52	\$273.52
Prescribed Accommodation base fee - Rooming houses etc.	Each	\$244.40	\$244.40
Prescribed Accommodation - Per additional room	Each	\$21.84	\$21.84
Prescribed Accommodation - Maximum	Each	\$886.08	\$886.08
Inspection Report on Transfer - Health Premises (10 working days)	Each	\$224.64	\$224.64
Inspection Report on Transfer - Health Premises (5 working days)	Each	\$312.00	\$312.00
Transfer of Registration - Health Premises	Each	\$157.04	\$157.04
New Premise Approval Fee - Health Premises	Each	\$166.40	\$166.40
Aquatic Facilities - base fee	Each	\$0.00	\$30.00
Aquatic facilities - per additional system	Each	\$0.00	\$250.00
<b>Other Fees</b>			
Food Safety Program	Each	\$61.98	\$0.00
Grey Water Permit Fee	Each	\$359.84	\$359.84
<b>Health Fines</b>			
The value of a penalty unit for a financial year is fixed by the Treasurer under section 6 of the Monetary Units Act 2004.			
<b>COMMUNITY LAWS</b>			
<b>Animal Registration Fees</b>			
Dogs full fee	Each	\$146.88	\$147.00
Cats full fee	Each	\$124.85	\$125.00
Dogs full fee Concession (pension)	Each	\$60.18	\$60.00
Cats full fee Concession (pension)	Each	\$51.00	\$51.00
Dogs reduced fee (sterilised micro chipped or over 10 yrs old etc)	Each	\$48.96	\$49.00
Cats reduced fee (sterilised micro chipped or over 10 yrs old etc)	Each	\$41.62	\$41.50
Dogs reduced fee (sterilised micro chipped or over 10 yrs old etc) Concession (pension)	Each	\$20.04	\$20.00
Cats reduced fee (sterilised micro chipped or over 10 yrs old etc) Concession (pension)	Each	\$17.14	\$17.00
Dangerous Dogs/Restricted/Menacing/Guard	Each	\$270.30	\$270.00
Dogs kept in foster care by a foster carer registered with Council (eligible for one period of registration only)	Each	\$7.00	\$7.00
Cats kept in foster care by a foster carer registered with Council (eligible for one period of registration only)	Each	\$4.00	\$4.00
Registraion as a foster carer	Each	\$60.18	\$60.00
Pro rata registration fee will be applicable from 10 October 2019 to 9 April 2020. The fee will be 50% of the annual fee stated above.			
Note: Animal registration fees are non refundable.			
<b>Pound Release Fee</b>			
Animal Pound Release Fee (not inclusive of incidental costs charged by the pound contractor to the animal owner)	Each	\$184.08	\$202.50
Sustenance fee per day (in circumstances an animal is held for longer than 8 days)	Per day	\$32.64	\$32.65
<b>Other Fees</b>			
Release of impounded items	Each	\$89.96	\$89.95
Shopping trolley release fee	Each	\$99.00	\$99.00
<b>Other Fees &amp; Charges</b>			
Fire Hazard Removal or Land Clearance	Each	Cost Recovery +\$162.38	Cost Recovery +\$162.38



2020/21 Proposed Fees & Charges Schedule	Unit Type	2019/20 Unit Fee GST incl. (where applicable)	2020/21 Unit Fee GST incl where applicable
<b>Other Permit Fees</b>			
Estate Agents A board signs	Each	\$356.72	\$356.72
Keeping excess no. of animals re clause 129 of Local Law No 3 - Community Amenity	Each	\$89.96	\$89.96
Other Animals re clause 130 of Local Law No 3 - Community Amenity	Each	\$89.96	\$89.96
Permit to Film (for commercial purposes)	Each	\$327.60	\$327.60
Registration of Animal Business	Each	\$276.64	\$276.64
<b>Other Permit Fees</b>			
Community Law General Permit	Each	\$89.96	\$89.96
Car Parking Agreements	Each	\$1,822.08	\$1,822.08
Residential Parking Permit - additional permit special event permit	Each	\$50.00	\$50.00
Residential Parking Permit - additional permits	Each	\$150.00	\$150.00
Residential Parking Permit - Booklet of 10 Daily Permits	Each	\$50.00	\$50.00
Residential Parking Permit - Booklet of 10 Daily Permits - Concession	Each	\$25.00	\$25.00
Residential Parking Permit - Replacement Permit	Each	\$25.00	\$25.00
Trader Parking Permit - additional permit	Each	\$250.00	\$250.00
Trader Parking Permit - customer permit	Each	\$2.50	\$2.50
Parking Bays-Builders Exemptions	Per week	\$62.71	\$62.71
Signs - A Frame	Each	\$100.30	\$100.30
Goods	Each	\$163.90	\$163.90
Additional signs and goods	Each	\$227.76	\$227.76
Street Seating	Each	\$242.00	\$242.00
Street Seating- additional seats over 10	Each	\$418.60	\$418.60
Event Permit - Additional event costs may be applicable	Each	\$214.76	\$0.00
<b>Derelict Vehicles</b>			
Impounded Vehicle Release Fee	Each	\$343.20	\$343.20
Impounded vehicle storage fee	Per day	\$33.30	\$33.30
<b>Fines &amp; Infringements</b>			
Local Law Infringement per penalty unit as set by relevant Statutes			
<b>Parking</b>			
The value of a penalty unit for a financial year is fixed by the Treasurer under section 6 of the Monetary Units Act 2004. The Monash fee will be set to 0.5 Penalty Units for offences as per Council Resolution. The dollar value of all other Parking Infringements has been indexed by the State Government and is subject to annual review.			
<b>Other Infringements</b>			
The value of a penalty unit for a financial year is fixed by the Treasurer under section 6 of the Monetary Units Act 2004.			
<b>BUILDING CONTROL</b>			
Please note Building Control fees are subject to market forces and may be changed during the year at the discretion of the Chief Executive Officer.			
<b>Building Permit Fees</b>			
<b>Class 1a and 10</b>			
All Demolitions	Each	\$930.00	\$1,070.00
Minor Works - Brick garages retaining walls pools	Each	\$940.00	\$1,081.00
Minor Works - Carports, brick fences, reclads signs sheds etc.	Each	\$780.00	\$900.00
Swimming pool barrier comprehensive report	Each	\$180.00	\$0.00
Timber Fences	Each	\$510.00	\$585.00
<b>Class 1b, 2-9 Internal</b>			
\$0 - \$60,000	Each	\$1,305.00	\$1,500.00
\$60,001 - \$99,999	Each	\$1,420.00	\$1,635.00
\$100,000 - \$499,999	Each	\$1,805.00	\$2,075.00
\$500,000 - \$999,999	Each	\$3,245.00	\$3,730.00
\$1,000,000 + subject to complexity	Each	\$3,614.00	\$4,155.00

2020/21 Proposed Fees & Charges Schedule	Unit Type	2019/20 Unit Fee GST incl. (where applicable)	2020/21 Unit Fee GST incl where applicable
<b>Alterations/Additions</b>			
<b>Registered Builder</b>			
\$0 - \$30,000	Each	\$1,145.00	\$1,315.00
\$30,000 - \$60,000	Each	\$1,330.00	\$1,530.00
\$60,001 - \$100,000	Each	\$1,520.00	\$1,750.00
\$100,001 - \$150,000	Each	\$1,725.00	\$1,985.00
\$150,001 - \$180,000	Each	\$1,900.00	\$2,185.00
\$180,001 - \$220,000	Each	\$2,195.00	\$2,525.00
\$220,000 +	Each	Cost divided by 85	
<b>Owner Builder</b>			
\$0 - \$30,000	Each	\$1,320.00	\$1,520.00
\$30,000 - \$60,000	Each	\$1,570.00	\$1,805.00
\$60,001 - \$100,000	Each	\$1,740.00	\$2,000.00
\$100,001 - \$150,000	Each	\$1,975.00	\$2,270.00
\$150,001 - \$180,000	Each	\$2,215.00	\$2,550.00
\$180,001 - \$220,000	Each	\$2,380.00	\$2,740.00
\$220,001 +	Each	Cost divided by 80	
<b>Dwellings</b>			
Up to \$150,000	Each	\$1,805.00	\$2,075.00
\$150,001 - \$200,000	Each	\$2,020.00	\$2,325.00
\$200,001 - \$250,000	Each	\$2,195.00	\$2,525.00
\$250,001 - \$300,000	Each	\$2,475.00	\$2,850.00
\$300,001 +	Each	Cost divided by 105	
<b>Owner Builders</b>			
Up to \$150,000	Each	\$2,195.00	\$2,525.00
\$150,001 - \$200,000	Each	\$2,400.00	\$2,760.00
\$200,001 - \$250,000	Each	\$2,575.00	\$2,960.00
\$250,001 - \$300,000	Each	\$2,755.00	\$3,170.00
\$300,001+	Each	Cost divided by 95	
<b>Dual Occupancy</b>			
<b>Internal</b>			
1 Additional Unit	Each	\$2,045.00	\$2,350.00
2 New Units to \$350,000	Each	\$2,800.00	\$3,220.00
\$350,001 + (Negotiated)	Each	Cost divided by 105	
<b>Owner Builder</b>			
1 Additional Unit	Each	\$2,485.00	\$2,860.00
2 New Units to \$350,000	Each	\$3,245.00	\$3,730.00
\$350,001 + (Negotiated)	Each	Cost divided by 90	
<b>Multi Units/Houses</b>			
<b>Internal</b>			
3 - 5 Units	Each	\$1,415.00	\$1,630.00
6 or more Units	Each	\$1,320.00	\$1,520.00
<b>Owner Builder</b>			
3 - 5 Units	Each	\$1,775.00	\$2,040.00
6 or more Units	Each	\$1,645.00	\$1,890.00
<b>Shopfronts - Internal</b>	Each	\$1,300.00	\$1,495.00
<b>Shop Fitouts - Internal</b>			
Small Projects	Each	\$1,310.00	\$1,505.00
Medium Projects	Each	\$1,520.00	\$1,750.00
Major Projects > \$150,000	Each	Cost divided by 85	
Lodgement fee	Each	\$121.80	\$121.90

2020/21 Proposed Fees & Charges Schedule	Unit Type	2019/20 Unit Fee GST incl. (where applicable)	2020/21 Unit Fee GST incl where applicable
<b>Removal of Hose Reels</b>	Minimum for up to 6 locations plus \$30	\$1,085.00	\$1,250.00
Temporary Structures	Each	\$480.00	\$550.00
Temporary Structures - urgent (< 5 days)	Each	\$930.00	\$1,070.00
<b>Building Applications or Building Amendments</b>			
Class 1 and 10 (with Form 13) MINOR	Each	\$262.00	\$300.00
Class 1 and 10 (with Form 13) MAJOR	Each	\$485.00	\$560.00
Class 2- 9 MINOR	Each	\$485.00	\$560.00
Class 2-9 MAJOR	Each	\$680.00	\$780.00
Lodgement fee (if over \$5,000)	Each	\$118.90	\$121.80
<b>Lapsed Permit Renewal</b>			
Class 1 or 10	Each	\$840.00	\$965.00
Class 2 to 9	Each	\$1,030.00	\$1,185.00
<b>Community Groups</b>			
When Building on Council property normal permit fees will be payable.			
<b>Permits for Essential Services</b>			
Charges same as other permit and application fees shown above.			
Lodgement Fees	Each	\$121.80	\$121.80
<b>Dispensations (Report and Consent)</b>			
Class 1 & 10 (flood & sitting etc)	Each	\$290.40	\$290.40
Class 10 (fences)	Each	\$290.40	\$290.40
Class 2 to 9	Each	\$290.40	\$290.40
Modification Application	Each	\$166.00	\$166.00
Regulation 502 or 503 Statement	Each	\$315.00	\$315.00
<b>Extension of Time for Building Permits</b>			
Class 1 or 10	Each	\$430.00	\$495.00
Class 2 to 9	Each	\$605.00	\$695.00
<b>Swimming pools and Spas</b>			
Application for registration	Each	\$0.00	\$31.80
Construction date search fee	Each	\$0.00	\$47.20
<b>Swimming pools and Spas</b>			
Lodgement of Certificate of Compliance	Each	\$0.00	\$20.80
<b>Swimming pools and Spas</b>			
Lodgement of Certificate of Non-Compliance	Each	\$0.00	\$385.10
<b>Swimming pools and Spas</b>			
Certificate of Compliance Service	Each	\$0.00	\$390.00
<b>Inspection Fees</b>			
Contract or Finalisation of Lapsed Building Permit	Each	\$262.00	\$300.00
Out of Hours Building	Per hour	\$148.00	\$170.00
Removal of Buildings	Each	\$535.00	\$615.00
Retention of Buildings	Each	\$710.00	\$815.00
<b>Other Services</b>			
Place of Public Entertainment (POPE)	Each	\$895.00	\$1,030.00
Class 1 - 10	Per Hour	\$142.00	\$163.00
Class 2 - 9	Per hour	\$167.00	\$192.00
Part 12 Inspection of Essential Safety Measures	Each	\$740.00	\$850.00

2020/21 Proposed Fees & Charges Schedule	Unit Type	2019/20	2020/21
		Unit Fee GST incl. (where applicable)	Unit Fee GST incl where applicable
Illegally Erected or Altered Buildings for Retention	155% of scheduled permit fee for class of building		
<b>Request for Information</b>			
Request for Information	Each	\$47.25	\$47.25
Copy of occupancy permit or certificate of final inspection	Each	\$47.25	\$47.25
Details of permits issued in preceding 10 years and information on flooding/termites.	Each	\$47.25	\$47.25
<b>Copies of Documents</b>			
Copy of Plans - Class 1 or 10 - minor - small office shop (A0-A2)	Per sheet	\$30.00	\$30.00
Copy of Plans - Class 1 or 10 - minor - small office shop (A3-A4)	Per sheet	\$1.85	\$1.85
Copy of Plans - Class 2 - 9 - minor - small office shop - retrieval	Each	\$240.00	\$240.00
Copy of Plans - Class 1 or 10 dwelling shed garage etc (Each additional building permit)	Each	\$44.00	\$44.00
Copy of Plans - Class 1 or 10 dwelling shed garage etc	Each	\$170.00	\$170.00
Copy of Plans - Class 2 to 9 - major - supermarket, factory, s/centr, hotel - retrieval	Each	\$455.00	\$455.00
Copy of Plans - Class 2 to 9 - major - supermarket, factory, s/centr, hotel	Per sheet	\$30.00	\$30.00
Copy of Plans - Class 2 to 9 - major - supermarket, factory, s/centre, hotel (A4)	Per sheet	\$1.85	\$1.85
To View Plans - Class 2 - 9 Commercial/Industrial	Each	\$240.00	\$240.00
<b>STATUTORY PLANNING</b>			
<b>TOWN PLANNING APPLICATION FEES (STATUTORY)</b>			
<b>Service Charges</b>			
Property Enquiries	Per plan	\$150.00	\$150.00
<b>S.173 Agreements</b>			
Subdivision approvals (preparation & administration)	Each	\$935.00	\$935.00
Other Specific Requirements		As required	
<b>Extension of Time - Planning Permit</b>			
Change of use/use permits	Each	\$1,286.10	\$1,286.10
VicSmart/Single dwelling fee	Each	\$195.10	\$195.10
\$0 - \$100,000	Each	\$1,119.90	\$1,119.90
\$100,001 - \$1,000,000	Each	\$1,510.00	\$1,510.00
\$1,000,000 +	Each	\$3,330.70	\$3,330.70
Subdivision	Each	\$0.00	\$1,286.10
<b>TOWN PLANNING APPLICATION FEE</b>			
<b>Application for Permit</b>			
Application for Permit - Class 1	Each	\$1,286.10	\$1,286.10
Application for Permit - Class 2	Each	\$195.10	\$195.10
Application for Permit - Class 3	Each	\$614.10	\$614.10
Application for Permit - Class 4	Each	\$1,257.20	\$1,257.20
Application for Permit - Class 5	Each	\$1,358.30	\$1,358.30
Application for Permit - Class 6	Each	\$1,459.50	\$1,459.50
Class 7 - new - VicSmart	Each	\$195.10	\$195.10
Class 8 - new - VicSmart	Each	\$419.10	\$419.10
Class 9 - new - VicSmart	Each	\$195.10	\$195.10
Class 10 - new - VicSmart	Each	\$195.10	\$195.10
Application for Permit - Class 11	Each	\$1,119.90	\$1,119.90
Application for Permit - Class 12	Each	\$1,510.00	\$1,510.00
Application for Permit - Class 13	Each	\$3,330.70	\$3,330.70
Application for Permit - Class 14	Each	\$8,489.40	\$8,489.40
Application for Permit - Class 15	Each	\$25,034.60	\$25,034.60
Application for Permit - Class 16	Each	\$56,268.30	\$56,268.30
Application for Permit - Class 17	Each	\$1,286.10	\$1,286.10
Application for Permit - Class 18	Each	\$1,286.10	\$1,286.10
Application for Permit - Class 19	Each	\$1,286.10	\$1,286.10
Application for Permit - Class 20	Each	\$1,286.10	\$1,286.10
Application for Permit - Class 21	Each	\$1,286.10	\$1,286.10
Application for Permit - Class 22	Each	\$1,286.10	\$1,286.10
<b>Sect. 72 Amendment to Permit</b>			
Sect. 72 Amendment to Permit - Class 1	Each	\$1,286.10	\$1,286.10

2020/21 Proposed Fees & Charges Schedule	Unit Type	2019/20 Unit Fee GST incl. (where applicable)	2020/21 Unit Fee GST incl where applicable
Sect. 72 Amendment to Permit - Class 2	Each	\$1,286.10	\$1,286.10
Sect. 72 Amendment to Permit - Class 3	Each	\$195.10	\$195.10
Sect. 72 Amendment to Permit - Class 4	Each	\$614.10	\$614.10
Sect. 72 Amendment to Permit - Class 5	Each	\$1,257.20	\$1,257.20
Sect. 72 Amendment to Permit - Class 6	Each	\$1,358.30	\$1,358.30
Sect. 72 Amendment to Permit - Class 7	Each	\$195.10	\$195.10
Sect. 72 Amendment to Permit - Class 8	Each	\$419.10	\$419.10
Sect. 72 Amendment to Permit - Class 9	Each	\$195.10	\$195.10
Sect. 72 Amendment to Permit - Class 10	Each	\$1,119.90	\$1,119.90
Sect. 72 Amendment to Permit - Class 11	Each	\$1,510.00	\$1,510.00
Sect. 72 Amendment to Permit - Class 12	Each	\$3,330.70	\$3,330.70
Sect. 72 Amendment to Permit - Class 13 - 18	Each	\$3,213.00	\$3,213.00
Sect. 72 Amendment to Permit - Class 14 - 19	Each	\$1,286.10	\$1,286.10
<b>Other Town Planning Fees</b>			
Satisfaction of Responsible Authority fee	Each	\$320.00	\$320.00
Sect.57A Amendment to Permit Application	Each	40% of original application fee	40% of original application fee
To amend or end a S173 Agreement	Each	\$643.00	\$643.00
<b>Statutory Fees</b>			
Planning Certificates of Compliance	Each	\$317.90	\$317.90
Certify a Plan of Subdivision	Per plan + lot fee	\$170.50	\$170.50
Any other application for certification under Subdivision Act	Each	\$137.30	\$137.30
<b>Other Statutory Fees</b>			
Sect. 29A Demolition Requests	Each	\$83.10	\$83.10
<b>Public Notification</b>			
Residential	Per property	\$180.00	\$180.00
Commercial <\$1M	Per property	\$360.00	\$360.00
Commercial >\$1M	Per property	\$650.00	\$650.00
Notification >15 Properties	Per property	\$7.50	\$7.50
Notification >100 Properties	Per property	\$15.00	\$15.00
Additional Sign - Standard A2	Per property	\$75.00	\$75.00
Larger Sign - A0	Per property	\$145.00	\$145.00
Larger Sign - A1	Per property	\$100.00	\$100.00
<b>Photocopies/Sale of Publications</b>			
<i>Permit Enquiries</i>			
Copies of Permits - hardcopy	Each	\$220.00	\$220.00
Copies of Permits - electronic	Each	\$0.00	\$150.00
General Photocopies	Plus Per Page	\$1.85	\$1.85
Plan Printing	Per plan	\$30.00	\$30.00
Heritage Study	Per plan	\$35.00	\$35.00
Character Study	Per plan	\$70.00	\$70.00
<b>STRATEGIC PLANNING</b>			
<b>PLANNING SCHEME AMENDMENT</b>			
<b>Other Service Charges</b>			
Adoption of Amendment Pursuant to Sec.29	Each	\$462.20	\$462.20
Consider Request to Amend Planning Scheme	Each	\$2,929.30	\$2,929.30
Consider Submission to Amendment	Each	\$14,518.60	\$14,518.60
<b>ENGINEERING</b>			
<b>Service Charges</b>			
Vehicle Crossing Permit - Road Speed <=50km/h and < 8.5 square metres of work area - (Application and Permit Fee including 2 on site inspections)	Security Bond plus fee	\$139.00	\$250.00
Vehicle Crossing Permit - Road Speed <=50km/h and > 8.5 square metres of work area - (Application and Permit Fee including 2 on site inspections)	Security Bond plus fee	\$348.00	\$450.00



2020/21 Proposed Fees & Charges Schedule	Unit Type	2019/20 Unit Fee GST incl. (where applicable)	2020/21 Unit Fee GST incl where applicable
Vehicle Crossing Permit - Road Speed >50km/h and < 8.5 square metres of work area - (Application and Permit Fee including 2 on site inspections)	Security Bond plus fee	\$236.00	\$350.00
Vehicle Crossing Permit - Road Speed >50km/h and >8.5 square metres of work area - (Application and Permit Fee including 2 on site inspections)	Security Bond plus fee	\$638.00	\$750.00
Vehicle Crossing Permit (Additional Inspections)	Fee	\$0.00	\$125.00
Road Opening (Service Supply Tapping) Permit (includes application fee, permit fee and 2 inspections)	Security Bond plus fee	\$139.00	\$250.00
Road Opening (Service Supply Tapping) Permit (Additional Inspection Fee)	Security Bond plus fee	\$0.00	\$125.00
Nature Strip Planting Permit Fee	Fee	\$0.00	\$0.00
Access through Reserves Permit (Minor Building Works as defined in Local Law No 3)	Security Bond plus fee	\$155.00	\$155.00
Access through Reserves Permit (Major Building Works as defined in Local Law No 3)	Security Bond plus fee	\$0.00	\$500.00
Gate Access into Council Reserve Permit (As defined in Local Law No 3)	Security Bond plus fee	\$0.00	\$200.00
Occupy Part of Roadway Fee - (Fee for both Long-Term and Short-Term Occupation)	Security Bond plus fee	\$139.00	\$142.00
Occupy Part of Roadway - Land Leasing Charge (\$10/square metre/month)	per square metre per month	\$0.00	\$10.00
Occupy Part of Roadway - Gantry Land Leasing Charge (\$1.5/square metre/month)	per square metre per month	\$0.00	\$1.50
Skip Bin Fees - Local roads - 1 week max.	Charge	\$59.45	\$95.00
Skip Bin Fees - Activity/Shopping Centres - 2 hours max.	Charge	\$59.45	\$100.00
<b>Building Permit Fees</b>			
Builders Infringement	Each	\$200.00	\$200.00
Asset Protection Permit + security bond (Veranda, Pergola, Decking greater than \$30,000 in value)	Each	\$160.00	\$170.00
Asset Protection Permit + security bond (Carport, Above Ground Swimming Pool, Restumping, reblocking and underpinning, Internal House Renovation, Independent Unit)	Each	\$160.00	\$170.00
Asset Protection Permit + security bond (In-Ground Swimming Pool, Landscaping, Garage)	Each	\$215.00	\$225.00
Asset Protection Permit + security bond (Demolition)	Each	\$325.00	\$340.00
Asset Protection Permit + security bond (House Additions, Factory/Warehouse/Office Fitouts)	Each	\$490.00	\$510.00
Asset Protection Permit + security bond (Single Dwelling Construction only)	Each	\$490.00	\$510.00
Asset Protection Permit + security bond (Single Dwelling Construction including Demolition)	Each	\$810.00	\$850.00
Asset Protection Permit + security bond (Dual Occupancy Construction Only)	Each	\$650.00	\$680.00
Asset Protection Permit + security bond (Dual Occupancy Construction including Demolition)	Each	\$970.00	\$1,020.00
Asset Protection Permit + security bond (Multi-Storey Development >2 but <5 Storeys - including double storey sites with underground car parking - Construction only)	Each	\$1,835.00	\$1,910.00
Asset Protection Permit + security bond (Multi-Storey Development >2 but <5 Storeys - including double storey sites with underground car parking - Construction including demolition)	Each	\$2,160.00	\$2,250.00
Asset Protection Permit + security bond (Multi-Storey Development >5 Storeys - Construction only).	Each	\$2,900.00	\$3,025.00
Asset Protection Permit + security bond (Multi-Storey Development >5 Storeys - Construction including demolition).	Each	\$3,225.00	\$3,365.00
Asset Protection Permit + security bond (Major Development - e.g. shopping centre, factory, warehouse development, hotels, hospitals and age care buildings)	Each	\$0.00	\$7,500.00

2020/21 Proposed Fees & Charges Schedule	Unit Type	2019/20 Unit Fee GST incl. (where applicable)	2020/21 Unit Fee GST incl where applicable
Permit Renewal	Each	\$0.00	\$150.00
<b>Development Engineering Fees</b>			
Stormwater Connection Permit (Kerb and Channel Connection without Detention System) - Connection Fee & Inspection Fee	Security Bond plus fee	\$152.00	\$206.00
Stormwater Connection Permit (Council Barrel Drain, Council Pit Connection or Kerb and Channel with Detention System) - Allows for Pre & Final Inspection	Security Bond plus fee	\$244.00	\$268.00
Stormwater Connection Additional Inspection Fee	Fee	\$0.00	\$125.00
Stormwater Connection Inspection Written Report	Fee	\$0.00	\$30.00
Legal Point of Discharge	Each	\$146.80	\$152.65
Building Over Easement - Minor	From	\$136.20	\$141.65
Building Over Easement - Major	From	\$589.70	\$613.30
Drainage Plan Initial Assessment and Approval. (Includes initial assessment of plans and approval/ also one amendment to submitted plan for reassessment and approval after initial comments)	Fee	\$0.00	\$400.00
Drainage Plan Amendment Charge (for any additional checks of plans over and above those included in the Drainage Plan Initial Assessment and Approval Charge)	Fee	\$0.00	\$150.00
Drainage Plan Assessment Charge for Additional Amendments to Approved Plans)	Fee	\$0.00	\$150.00
Civil Construction Plan Approval Fee (Allows for 2 revisions - any further amendments will attract an additional fee)	Fee	\$0.00	\$960.00
Civil Construction Plan Amendment to Approved Plans Fee (for additional amendments to Approved Plans)	Fee	\$0.00	\$300.00
<b>Transport Engineering Fees</b>			
Preparation of Work Zone Signs Plan (Inclusive of site visit to assess existing conditions)	Each	\$0.00	\$200.00
Fabrication, installation and reinstatement of Work Zone Signs (minum 2 signs required) - 12m in length	Each	\$0.00	\$450.00
3 Month Blocks - For Occupying Work Zone Length	Each	\$0.00	\$300.00
6 Month Blocks - For Occupying Work Zone Length	Each	\$0.00	\$600.00
9 Month Blocks - For Occupying Work Zone Length	Each	\$0.00	\$900.00
Additional Months after 9 Months - For Occupying Work Zone Length	Each	\$0.00	\$150.00
Construction Management Plan Checking Fee	Fee	\$0.00	\$400.00
<b>Design Team Fees</b>			
Service Authority Letters - Assessment & Approval (within the Nature Strip)	Each	\$0.00	\$80.00
Service Authority Letters - Assessment & Approval (within the Footpath & Pavers)	Each	\$0.00	\$320.00
<b>WASTE MANAGEMENT</b>			
Big Bin (Commercial)	Per additional bin lift	\$255.60	\$265.80
Ratepayer Big Bins Upgrade	120L to 240L per year	\$211.25	\$219.70
Residential Additional Waste bin (240L)	240L per year	\$0.00	\$439.40
Residential Additional Recycling bin (240L)	120L or 240L per year	\$0.00	\$219.70
Residential Additional Organics bin (240L)	120L or 240L per year	\$0.00	\$219.70
Skip Bins	Per Permit	\$59.45	\$0.00
<b>Hard Rubbish</b>			
Hard Rubbish - at call collection	Per call	\$143.00	\$149.00
Hard Rubbish - at call collection concession	Per call	\$123.00	\$128.00
<b>WASTE TRANSFER STATION</b>			
<b>Tipping Fees</b>			
Commercial Soil m3 (for loads >1.0m3)	Each	\$330.00	\$345.00
Gas Bottles (up to 9kg)	Each	\$15.20	\$17.50
Residential Soil up to and per ½ m3	Each	\$120.00	\$127.50

2020/21 Proposed Fees & Charges Schedule	Unit Type	2019/20 Unit Fee GST incl. (where applicable)	2020/21 Unit Fee GST incl where applicable
Concession-General Waste up to and per ½ m3	Each	\$49.20	\$62.50
Concession-Green Waste up to and per ½ m3	Each	\$21.80	\$27.50
Concrete/Bricks up to and per 1/2 m3	Each	\$33.80	\$40.00
Single Item	Each	\$6.00	\$7.00
<b>Tipping Fees</b>			
General Waste up to and per ½ m3	Each	\$56.40	\$70.00
Green Waste up to and per ½ m3	Each	\$27.00	\$32.50
Mixed General / Green Waste up to and per 1/2m3	Each	\$59.45	\$75.00
Oil - over 30 Litres (charge to per 5 litre container)	Per Litre	\$2.50	\$2.50
Mattress and/or Base	Each	\$29.70	\$31.00
Fridges/Air Conditioners	Each	\$20.00	\$25.00
Fridges/Air Conditioners (large)	Each	\$20.00	\$60.00
Polystyrene handling fee per 1/2m3 (for loads >1/2m3)	Each	\$6.00	\$6.00
Polystyrene commercial handling fee per 1/2m3 (for loads >1/2m3)	Each	\$25.00	\$26.00
Car Boot-General Waste	Per Boot	\$26.60	\$34.00
Car Boot-Green Waste	Per Boot	\$17.00	\$20.00
<b>Tyres</b>			
Car with Rims	Each	\$12.30	\$13.00
Car without Rims	Each	\$8.00	\$8.50
Heavy Truck with Rims	Each	\$47.15	\$49.00
Heavy Truck without Rims	Each	\$27.15	\$28.50
Light truck/4WD with Rims	Each	\$19.00	\$20.00
Light truck/4WD without Rims	Each	\$11.80	\$12.50
Motorcycle without rim	Each	\$3.50	\$4.00
Motorcycle with rim	Each	\$0.00	\$12.00
Solid (up to 60cm)	Each	\$49.00	\$55.00
Solid Large (>1.90m)	Each	\$425.00	\$500.00
Solid Large (0.60 to 1.50 m)	Each	\$88.00	\$100.00
Solid Large (1.50 to 1.90 m)	Each	\$233.00	\$300.00