



CITY OF
MONASH

Draft Budget 2021/22



Monash City Council
293 Springvale Road,
Glen Waverley, 3150

Phone
9518 3555

National Relay Service (for the hearing and speech impaired)
1800 555 660

www.monash.vic.gov.au

To discuss this Budget in the language of your choice please phone:

Monash Language Assist

| | |
|---------------------|-----------|
| 普通话 | 9321 5485 |
| Ελληνικά | 9321 5482 |
| 廣東話 | 9321 5481 |
| සිංහල | 7005 3002 |
| Italiano | 9321 5483 |
| हिंदी | 7005 3000 |
| Việt Ngữ | 9321 5487 |
| தமிழ் | 7005 3003 |
| 한국어 | 9321 5484 |
| Bahasa Indonesia | 7005 3001 |

CONTENTS

| | |
|----------------------------|---|
| Mayor’s Introduction | 1 |
| Executive Summary | 3 |
| Budget Influences | 9 |

Budget Reports

| | |
|--|----|
| 1. Link to Council Plan | 12 |
| 2. Services and service performance indicators | 15 |
| 3. Financial Statements | 37 |
| 4. Notes to Financial Statements | 48 |
| 4.1 Comprehensive Income Statement..... | 48 |
| 4.2 Balance Sheet | 68 |
| 4.3 Statement of changes in Equity | 71 |
| 4.4 Statement of Cash Flows..... | 74 |
| 4.5 Capital works program | 76 |
| 5. Financial Performance Indicators..... | 93 |
| 6. Schedule of Fees and Charges | 95 |

Mayor Brian Little's message



I am pleased to present Monash Council's 2021/22 draft Budget for the community's consideration and feedback.

A year ago in 2020, we drafted our most challenging Budget as the COVID-19 pandemic began and we considered what impact it would have, and how we could mitigate the fallout for our community.

Our package of support at that time included a deferral of rate payments and charges, without any penalty interest charged up to 30 June 2021, for those who applied under the COVID-19 hardship policy.

As we consider the Budget for 2021/22, many in our community are still feeling the effects of the pandemic and the financial impact of job losses or business closures. To that end, we are proposing to extend the rate deferral option until 30 June 2022 to help support those in our community who are struggling. To qualify, ratepayers only need to make an application declaring how COVID-19 has impacted their ability to pay their rates and/or other charges. Those who applied last year in the first package of support will be automatically eligible for the extension and need not apply again.

As we move forward, what many of us have taken from the experience of the past year is a greater appreciation for the times we can come together and enjoy simple things like a meal with friends, family gatherings and the joy of listening to live music. The in-person events and citizenship ceremonies we have finally been able to hold have demonstrated to me how much we value the human connection.

What you have told us, and what has clearly resonated with you from the long periods in lockdown, is the importance of local neighbourhoods. It's the freedom to get out and into green spaces, to enjoy activity centres and playspaces, and stretch the legs on walking and bike paths. It's being able to spend time in local community spaces. To this end we are making infrastructure improvements that cater for our diverse community and continue the growth, prosperity and sustainability of Monash.

This has framed our thinking for this Budget which outlines details of proposed capital expenditure to improve and renew our valued facilities, reserves, play and leisure spaces, footpaths, roads and drains.

Critical to the process of getting it right is for you to have your say and provide feedback. COVID has limited our ability to meet with you face to face as we have previously done, but many of you have shared your priorities through letters, emails and phone calls and in online meetings.

With the release of the draft Budget, you have a further opportunity to tell us what you think about our priorities for the next year and to help us shape the future Monash.

Council has developed the 2021/22 proposed budget in line with the rate cap of 1.5 per cent as declared by the Minister for Local Government.

The recycling and waste levy, a service charge introduced to meet increased costs in recycling and in the State Government's landfill levy, will increase from \$27 to \$42. This increase also reflects the need to secure e-waste processing contracts following the State Government's ban on any e-waste going to landfill, triggering increased costs.

Council continues to provide eligible pensioners with a \$50 rebate on their rates and they will be provided a full waiver of the Recycling and Waste charge.

This draft Budget includes:

- Design work is underway on a new \$26.7M 18-court public tennis centre in Glen Waverley, with \$21 million in funding from the State Government and a \$5.77M commitment from Council. It is planned to deliver this exciting project on an area zoned Public Park and Recreation that is adjacent to the Glen Waverley Golf Course, and includes the current limited distance golf driving range. The project will include a new pavilion, golf practice facilities and landscaping
- Local Area Traffic Management Study for Hughesdale - to investigate both traffic management and parking issues in the Hughesdale area,
- An audit of local shopping strips in Monash to inform a priority list and general scope of works for future Budget programs,
- Developing a work model design to evaluate the way Monash Public Library Service will function, including the roles staff will play and the systems that will support them,
- A number of playspace upgrades,
- Sportsground lighting improvements,
- Carbon Zero project will see the implementation of the actions endorsed under the Zero Net Carbon Action Plan and progress Council to be carbon neutral by 2025.

Other highlights of the Capital Work Program include:

- \$13.5M for building works
- \$13.4M for plant & equipment, including \$5.9M for computers and telecommunications
- \$3.3M for plant and fleet renewal
- \$9.0M for recreational, leisure and community facilities
- \$9.9M for road works
- \$5.2M for footpath and cycleways renewal
- \$4.7M for parks, open spaces and streetscapes, and
- \$2.9M for drainage.

Have your say

We are looking forward to receiving community feedback on our draft Budget. Your feedback does have an impact. Our aim is to deliver a fair and financially responsible budget that responds to the needs of our community. We look forward to receiving your feedback during the community consultation period.

BRIAN LITTLE
MAYOR

EXECUTIVE SUMMARY

Under the *Local Government Act 2020* (the Act) and Local Government (Planning and Reporting) Regulations 2020 (the Regulations), Monash City Council (Council) is required to prepare and adopt a budget for the 2021/22 financial year and the subsequent three financial years.

In 2020 the world was faced with the coronavirus global pandemic, and like many other organisations, Council continues to operate in a very uncertain and volatile environment. As a gesture of support to the Monash community who were significantly impacted by the pandemic, Council made a decision to provide a one-off 10 per cent rate waiver on its 2020/21 rates and charges to all Monash ratepayers (on the grounds of financial hardship under section 171(1)(b) of *the Local Government Act 1989*). Council also immediately recognised support for those financially impacted by COVID-19 and provided a deferral of rate payments and charges, without any penalty interest charged up to 30 June 2021, for those who applied under the COVID-19 hardship policy.

The impacts of the extended lockdown restrictions resulted in greater losses than anticipated when the budget was adopted in late August 2020. Council's revenue from mostly fee paying clients, such as its aquatic and leisure centres, libraries, halls and golf courses took a significant reduction in revenues in the year. This also saw some savings in expenditure through reduced service delivery, which were able to partially offset some of the revenue losses.

In developing the 2021/22 annual budget, Council recognises a shift to a 'new' normal and is well prepared in the event of any further lockdown restrictions and closures of services if required. Council also recognises the global pandemic will continue to impact lives and businesses and has proposed to extend the rate deferral option until 30 June 2022. To qualify, ratepayers will need to make an application declaring how COVID-19 has impacted their ability to pay their rates and/or other charges. However, ratepayers who have already opted into the deferral scheme will be automatically eligible for the extension.

The State Government, through additional grant funding for COVID-19 support, has enabled Council to continue to support local businesses and to re-ignite activity centres to encourage the return of patrons. In addition, Council has been able to commit to a number of infrastructure projects through additional capital grant funding.

The delivery of a COVID-19 vaccination program will assist in business and community recovery as we live with the virus in a new 'COVID normal'. Council will work closely with the State Government agency to assist in the delivery of the COVID-19 vaccination program in addition to continuing to deliver its routine immunisation program.

Council has developed the 2021/22 proposed budget in line with the rate cap of 1.5 per cent as declared by the Minister of Local Government. The \$50 pension rebate to eligible pensioners will continue to be provided in addition to the rebate for recycling and waste levy, as Council recognises this can be a financial burden to pensioners due to the effect of rising costs. The recycling and waste levy, which is a service charge to meet the increase in recycling and State Government landfill levy, will increase from \$27 per rateable property to \$42. However, pensioners will also receive an additional \$42 rebate to offset the Recycling and Waste charge.

Operating Result

The budget returns a surplus of \$10.9M in 2021/22 (Forecast 2020/21 surplus \$3.8M) and an adjusted underlying surplus of \$0.99M. This is made up of total revenue projection of \$209.1M, which incorporates an average rate revenue increase of 1.5 per cent and total expenditure budget to be \$198.2M.

Total revenue is an increase of approximately 11 per cent compared to the 2020/21 forecast levels primarily based on projecting recovery of services impacted by COVID-19 lockdown restrictions and reinstatement of the one-off 10 per cent rate waiver on Council rates. Total operating expenditure is budgeted to increase by \$13.5M from \$184.7M to \$198.2M. This is a 7 per cent increase related to a number of new initiatives proposed in the budget and also assuming recovery of services due to closures of facilities during lockdown periods (full details in section 4).

New Initiatives

Council has proposed to include the following projects in the 2021/22 year. They are;

- Additional people resources:
 - Recreation Contracts and Performance Officer 1 Full Time Equivalent (FTE), to undertake the management of a large number of leases and licences to ensure these agreements are current as per industry standards, requirements and regulations;
 - Child & Young People Friendly City/Child Safe Standards Co-ordination Officer 1 FTE, to continue both the mandatory work of Child Safe Standards and the important work of continuing to be a Child Friendly City;
 - A Graphic Designer FTE position and Digital Communications FTE position to meet the growing demands for communications across diverse platforms and support Council as the source of truth in providing news and information to the Monash Community;
 - Gender Equity Project Officer is a 2 year position which will support the implementation of the new *Gender Equality Act 2020* and progress a number of initiatives including coordinating the establishment and ongoing running of the new LGBTIQ Advisory Committee;

- Project Capability Lead 0.8 FTE, will play a key role in the Project Management Office team to influence and embed best practice project management into the Monash culture and implementing new initiatives;
 - Playspace Inspector 1 FTE, position will ensure playgrounds and other infrastructure like skateboard ramps and exercise equipment are maintained to the legislative and regulatory requirements;
 - HR System, Projects & Initiatives Officer 1 FTE, will support the People and Culture (P&C) department on a number of change initiatives without compromising delivery of business as usual services;
 - Economic Development Retail Liaison Officer 1 FTE, will help to engage and support traders across retail centres in the Monash area;
 - Waste Transfer Station Customer Service Officer 1 FTE, will support the increasing customer growth in conjunction with ongoing customer feedback as being the most important responsibility of Council; and
 - 2 positions under the Zero Net Carbon Project, will help implement the priorities of the Zero Net Carbon Action Plan to achieve carbon neutrality by 2025.
- Other budget initiatives include:
 - Local Area Traffic Management Study for Hughesdale to investigate both traffic management and parking issues in Hughesdale;
 - Keeping cool with solar savers to help low income and pension householders to invest in solar by providing an interest free loan issued against the property, with the capital paid back through rates. This will assist pensioners and eligible householders in Monash to generate their own power so that they can keep cool in summer and warm in winter and still be eligible for State Government rebates;
 - Audit of local shopping strips to inform a priority list and general scope of works for future budget programs;
 - Portman Station Street Public Realm & Haughton Road Feasibility study to further develop the design and provide analysis and scenario modelling in addition to the technical and financial viability to alter the road condition of Haughton Road, between Johnson St and Mill Road Oakleigh;
 - Monash Future Libraries, developing a work model design to evaluate the way Monash Public Library Service will function, including the roles staff will play and the systems that will support them;
 - Sports Club Framework education series (sport and rec development program), a new initiative which is driven by the newly endorsed Sports Club Development Framework that supports, encourages and develops clubs to become better clubs through the three priorities of Healthy and Resilient, Accountable, and Sustainable clubs;

- Carols by Candlelight Risk and Operating Requirements to address the risk and operational needs to provide an event that will service the community into the future;
- Introduction to water and water safety is a new safety initiative which aims to educate the community to consider any dangers that may be encountered before visiting a water environment as well in situations where there is danger and safety is compromised;
- Active Communities project aims to support Council's focus on improving the opportunities for physical activity. This will be achieved through targeted engagement with members of the community who would not typically participate in physical activity programs, providing them with a pathway towards better health outcomes;
- Monash Asset Technical Design Standards is a project that will provide the necessary resource required to properly undertake the full development of Technical Asset Standards Suite. The Technical design Standards are common in many councils and other large organisations as a way to manage their multiple assets and capital projects delivered by multiple different parties;
- Pop Up Council Engagement Trailer (lease) will provide ease of transport of materials and an inviting suite of engagement tools for when Council has engagement activities with listening posts and deliberative engagement on Council's key strategic documents, such as the Community Vision, Council Plan, Financial Plan and Asset Plan;
- Urban Forest Performance Monitoring with LiDAR will support the deployment of a Tree Ledger combined with Council's current asset data and aerial photography to build data that tracks and forecasts greening targets along with monitoring trees at an individual scale e.g. electrical line clearance; and
- Carbon Zero project will see the implementation of the actions endorsed under the Zero Net Carbon Action Plan and forge Council to be carbon neutral by 2025.

Capital Works Highlights

The Capital Works Program for 2021/22 totals \$61.2M with proposed funding for renewal capital works of \$50.2M. The total Capital Works budget has increased by \$14.5M compared to the 2020/21 forecast.

Highlights of the overall Capital Works program in 2021/22 (including carry forward works):

- \$15.8M for building works;
- \$11.8M for plant & equipment, including \$5.9M for computers and telecommunications, \$3.3M for plant and fleet renewal;

- \$9.4M for recreational, leisure and community facilities;
- \$10M for road work, \$6.1M for footpath and cycleways renewal;
- \$4.1M for parks, open spaces and streetscapes; and
- \$2.6M for drainage.

In December 2020 Council resolved to proceed with a new project - New Regional Tennis Facility. Design work is underway on a new \$26.7M 18-court public tennis centre in Glen Waverley, with \$21 million in funding from the State Government and a \$5.77M commitment from Council. It is planned to deliver this exciting project on an area zoned Public Park and Recreation that is adjacent to the Glen Waverley Golf Course, and includes the 3.4 hectare golf driving range.

The tennis centre will add another facility to this well-known sporting precinct, which already offers netball, softball and golf. The tennis centre is anticipated to be ready for play by early 2024. Detailed costings, including spending on design will be incorporated into the final Budget document proposed to be adopted in June.

Continuation of COVID-19 Hardship Assistance

At a Special Meeting of the Council on 27 March 2020, it was resolved to provide additional assistance to any ratepayer impacted by COVID-19 and experiencing hardship and difficulty with paying rates and/or other charges. Council has recognised that residents, businesses and organisations will continue to experience these difficulties under these circumstances and therefore has proposed to continue to provide assistance under the hardship policy.

This covered any remaining balance of rates for 2019/20 and any continuing difficulty in meeting payment of rates in 2020/21. The assistance will be by way of a rates payment deferral, without any penalty interest being charged up to 30 June 2021. This assistance will now be extended until 30 June 2022. There will be no interest charged on approved rate and/or charge deferrals up until 30 June 2022. Up until 30 June 2022, Council will not require that the property which is the subject of a deferral application be the ratepayer's principal place of residence for an application.

To qualify, ratepayers will need to make an application declaring how COVID-19 has impacted their ability to pay their rates and/or other charges. However, ratepayers who are already opted into the deferral scheme will be automatically eligible for the extension.

Financial Sustainability

As we navigate through the recovery phase of a global pandemic, one of the major focuses of the 2021/22 budget is Council's continued commitment to long-term financial sustainability. Despite the losses and cuts made to the budget during 2020/21, Council has always had a focus on ensuring sound financial decisions are made to place Council in a strong financial position.

Council remains committed to continuing to support the community without incurring debt and will continue to maintain a working capital ratio (Current Assets/Current Liabilities) at above 150 per cent over the life of the long term financial plan.

BUDGET INFLUENCES

This section sets out the key budget influences arising from the internal and external environments within which Council operates.

External Influences

The four years represented within the budget are 2021/22 through to 2024/25. In preparing the 2021/22 budget a number of external influences have been taken into consideration.

Location - The City of Monash is a culturally diverse community, located 13 and 24 kilometres south-east of Melbourne's CBD. Our City covers 81.5 square kilometres which includes the following suburbs: Ashwood, Clayton, Glen Waverley, Hughesdale, Huntingdale, Mount Waverley, Mulgrave, Notting Hill, Oakleigh, Oakleigh East, and Wheelers Hill. Parts of Chadstone, Burwood and Oakleigh South are also included in Monash. Also home to one of Australia's most recognised innovation clusters within the Monash area. Research institutions such as the CSIRO and Monash University combined with major facilities such as the Australian Synchrotron to generate one of the largest hubs for Professional, Scientific and Technical Services in Melbourne.

Population growth – City of Monash is home to an estimated population of 202,847 residents, making us one of the most populous municipalities in Victoria. The projected growth between 2016 and 2031 is 11.0 per cent. It is anticipated that most of this growth will occur in the population of working age of 19.4 per cent, population of retirement age is estimated at 15 per cent and a 11 per cent increase in population under the working age.

Superannuation - Council has an ongoing obligation to fund any investment shortfalls in the Defined Benefits Scheme. The last call on Local Government was in the 2011/12 financial year where Council was required to pay \$12.3M to top up its share of the Defined Benefits Scheme. The amount and timing of any liability is dependent on the global investment market. At present the actuarial ratios are at a level that additional calls from Local Government are not expected in the next 12 months.

Federal Assistance Grants - The largest source of government funding to Council is through the annual Victorian Grants Commission allocation. The overall state allocation is determined by the Federal Financial Assistance Grant.

Capital Grant Funding - Capital grant opportunities arise continually and are forecasted throughout the year when grant applications are successful for various capital projects. Council receives Roads to Recovery (R2R) funding of \$0.8M each year to construct and maintain roads. The current R2R program runs from 2019/20 to 2023/24, with Council estimating to receive \$4.0M over this period.

Cost Shifting - This occurs where Local Government provides a service to the community on behalf of the state and federal Governments. Over time, the funds received by local government does not increase in line with real cost increases, such as school crossing or library services, resulting in a further reliance on rate revenue to meet service delivery expectations.

Enterprise Agreement (EA) – Council’s current EA will expire on 30 June 2022. Assumptions have been used in the budget for wage increases for 2022/23 and onwards. These assumptions will be adjusted as required following agreement and implementation.

Rate Capping – The State Government continues with a cap on rate increases. The cap for 2021/22 has been set at 1.5 per cent.

Supplementary Rates – Supplementary rates are additional rates received after the budget is adopted each year, for the part of the year when a property value increases in value (e.g. due to improvements made or change in land class), or new properties become assessable. Importantly, supplementary rates recognises that new residents require services on the day they move into the municipality and Council is committed to providing these. Supplementary rates income is based on historical and forecast data and is set at anticipated levels.

Waste Disposal Costs – The Environment Protection Agency (EPA) regulation has a sustained impact on Council with regards to compliance with existing and past landfill sites. Waste disposal costs are also impacted by industry changes such as increasing EPA landfill levies and negotiation of contracts e.g. recycling sorting and acceptance. The EPA levy was expected to increase from \$65.90 per tonne to \$85.90 per tonne from 1 January 2021. However, the State Government delayed the increase due to COVID-19 impacts and has announced it will increase it by \$40 to \$105.90 per tonne from 1 July 2021.

Consumer Price Index (CPI) – Council has applied an inflation rate of 1.5 per cent for 2021/22 which has been derived from the Victorian Department of Treasury and Finance (Victorian Budget Papers 2020/21).

Development Contributions – The rate of growth and flow of development contributions income depends on land sales and the desire of developers to construct new developments within the municipality.

Coronavirus (COVID-19) – COVID-19 has presented a fast-evolving significant challenge to businesses, households, and the economy worldwide. Council has acted in the interest of keeping our community, residents and workforce safe.

Council provided significant COVID-19 relief to the Monash community by way of a 10 per cent rate waiver on the 2020/21 municipal rates. Operational and capital expenditure were reduced to support the rate waiver, however did not anticipate lockdown restrictions to be extended further which resulted on a greater loss of income from user fees and charges.

CONSULTATION

Council invited the Monash Community to participate in a 2021/22 online Budget Survey, i.e. Participate in shaping our 2021/22 Monash Budget. For people that could not access the survey online they were given the option of telephoning the Co-ordinator Corporate Performance & Reporting. The Survey opened on line, i.e. Shape Monash, on the 9 November 2020 and closed on 18 December 2020. A total of 137 people contributed to the Survey and the results were presented to Council during their budget workshops. The results of the Budget Survey can be found on Council's website; www.monash.vic.gov.au

The proposed Annual Budget 2021/22 will be available for public inspection between 29 April and 28 May 2021 (both dates inclusive) at the following locations, during normal advertised business hours:

- Civic Centre 293 Springvale Road. Glen Waverley
- Oakleigh Service Centre, Atherton Road. Oakleigh
- Mount Waverley Library, 41 Miller Crescent. Mt Waverley
- Wheelers Hill Library, 860 Ferntree Gully Road. Wheelers Hill
- Oakleigh Library, Drummond Street. Oakleigh
- Clayton Library, Cooke Street. Clayton
- Glen Waverley Library, Kingsway. Glen Waverley
- Mulgrave Library, Mackie Road. Mulgrave
- on Have Your Say via Council's web site: www.monash.vic.gov.au. and
- on <https://shape.monash.vic.gov.au/budget-2021-2022>

BUDGET REPORTS

1. LINKAGE TO THE COUNCIL PLAN

1.1 COUNCIL PLAN – STRATEGIC FRAMEWORK

Council takes an integrated approach to planning, budgeting and reporting on its performance. There is an alignment of plans so Council can work towards long-term goals through its ongoing decision making, operations and budget allocation. The Council Plan provides key directions and principles and the Annual Budget focuses on major and other initiatives in the short term.

This approach also builds in opportunities for review and renewal to ensure Council is responding to what the community is saying and to shifts in the external environment.

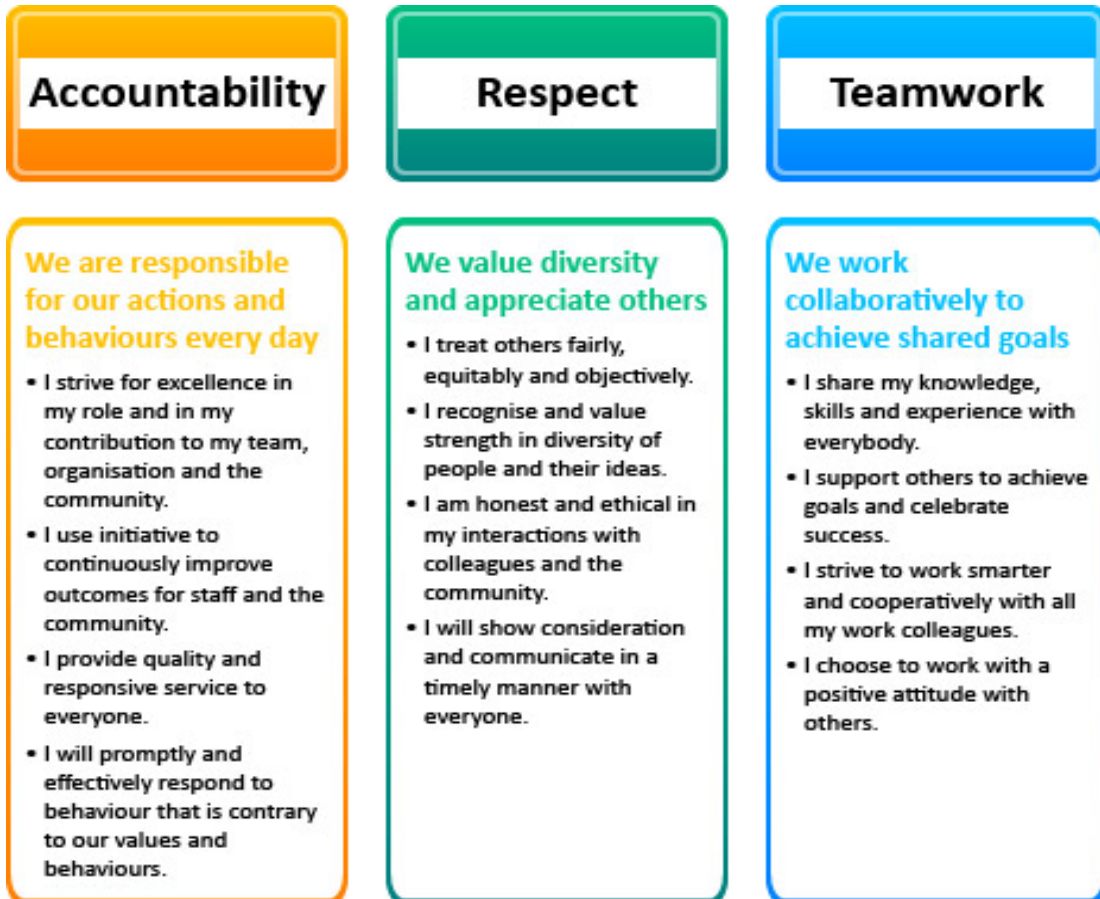
This diagram illustrates the relationship between Council’s medium and short term planning activities and how we report to the community on our achievements.



1.2 OUR PURPOSE

Our Values

At all levels in our organisation people are expected to demonstrate the following three core values: **Accountability, Respect and Teamwork.**



1.3 STRATEGIC OBJECTIVES

Council is developing the 2021-25 Council Plan which is due to be adopted by the end of October 2021. For the 2021/22 Budget Council services, performance indicators and initiatives have been aligned to the Strategic Objectives of the 2017-21 Council Plan. The 2021-25 Council Plan will therefore be used for the 2022/23 Budget.

The 2017-21 Council Plan sets out four Strategic Objectives and their underpinning Strategies.

A series of Initiatives of how Council will deliver on these Strategic Objectives are outlined in Section 2.

Strategic Objectives & Strategies

| 1. A LIVEABLE & SUSTAINABLE CITY | 2. INVITING OPEN & URBAN SPACES | 3. AN INCLUSIVE COMMUNITY | 4. RESPONSIVE & EFFICIENT SERVICES |
|---|---|--|---|
| Strengthening our strategic policy & local planning framework | Ensuring the 'walkability' of our City | Supporting families & children to create a 'Child-friendly City' | Keeping our community informed through provision of Council services & activities |
| Expanding our advocacy on sustainable residential development outcomes & integrated transport | Improving our green open spaces and linking up our bicycle trails | Enabling residents to live independently & safely in their own community | Enhancing community consultation & involvement in our decision-making |
| Increasing our community engagement & education about town planning, animal management & community laws | Enhancing our activity centres with an increased focus on the moveability & prioritisation of pedestrians | Facilitating more engaged, socially connected communities | Delivering leading customer service |
| Advocacy for enhancement of the National Employment Cluster | Committing to long term infrastructure & asset management planning | Strengthening Monash as an 'age-friendly' City | Investing in technology and information systems to enhance our services |
| Delivering responsive & sustainable waste management services | Renewing & maximising use of our community & sporting facilities | Fostering an equitable, just & inclusive Monash | Delivering responsive high quality services |
| Proactively managing risks from climate change & reducing Council's greenhouse emissions | Preserving & expanding our bushland & passive open spaces | Delivering integrated planning & community strengthening | Planning for Council's financial sustainability |

2. SERVICES AND SERVICE PERFORMANCE INDICATORS

This section provides a description of the services and initiatives to be funded in the Budget for the 2021/22 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes a number of major initiatives, initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify initiatives, major initiatives and service performance outcome indicators in the Budget and report against them in its Annual Report, to support transparency and accountability.

2.1 Strategic Objective 1: A Liveable and Sustainable City

We value our natural environment and want to preserve and enhance the leafy green character of our city. Monash's desirability as a place to live, learn, work and play needs to be protected.

Services

| Service area | Description of services provided | | 2019/20 | 2020/21 | 2021/22 |
|--|---|-------------|---------|----------|---------|
| | | | Actual | Forecast | Budget |
| | | | \$'000 | \$'000 | \$'000 |
| City Planning | The <i>City Planning Department</i> is the point of contact for residents enquiring about planning applications and building permits. The Department comprises Statutory Planning and Building Services and receives both applications for planning and building permits, as well as other applications for Council's 'consent' relating to planning and building regulations. The Department is also responsible for swimming pool and spa registration and compliance, inspecting buildings, structures and fences as part of Essential Safety Measures, as well as investigating potential breaches in planning and/or building control. | Income | 3,657 | 3,347 | 3,551 |
| | | Expenditure | 5,377 | 5,782 | 5,932 |
| | | Deficit | (1,720) | (2,435) | (2,381) |
| Strategic Planning and Economic Development | The <i>Strategic Planning and Economic Development Department</i> is responsible for facilitating and guiding the strategic directions of Monash to foster sustainable economic development, growth and prosperity throughout the municipality. This includes: <ul style="list-style-type: none"> • Structure Planning work in and around Activity Centres; • Responding to State and Federal government policy proposals | Income | 49 | 11 | 46 |
| | | Expenditure | 1,456 | 1,818 | 1,891 |
| | | Deficit | (1,407) | (1,807) | (1,845) |

| | | | | | | | | | | | | | | | | | |
|---------------------------|--|--|----------|--------|-------|-------|-------------|--------|--------|--------|-----------------------|----------|----------|----------|--|--|--|
| | <ul style="list-style-type: none"> • Advocacy for Monash on urban issues, infrastructure , employment, liveability at a local and regional level; • Development of housing policy to provide greater certainty about where different types of development may be appropriate; • Development of urban policy on open space, landscape, built form and housing. • Facilitating training and support services to business and encouraging environmental sustainability practices; • Supporting a cluster of “high technology enterprises”; • Facilitating new business investment; • Encouraging further growth in Activity Centres; and • Advocating for the framework to encourage ongoing infrastructure development and management. | | | | | | | | | | | | | | | | |
| Community Amenity | <p>The <i>Community Amenity Department</i> consists of two teams: Community Laws and Public Health. The primary role of these teams is to ensure that regulatory controls are complied with to help Monash residents enjoy amenity, maintain a safe environment, and manage issues that may cause a nuisance. The units’ specific roles include:</p> <ul style="list-style-type: none"> • Community Laws Team- responsible for parking control; animal management; administering and enforcing Council’s local laws and a range of State government statutes such as the Environment Protection Act; and providing school crossing supervision; and • Public Health Team –delivers a range of support services designed to maintain and improve public health, food safety and wellbeing of the local community using health and food protection mechanisms of education, prevention, monitoring and enforcement, health program development, and promotion of health awareness. | <table> <tr> <td>Income</td> <td>10,640</td> <td>5,687</td> <td>8,557</td> </tr> <tr> <td>Expenditure</td> <td>8,826</td> <td>8,663</td> <td>9,233</td> </tr> <tr> <td>Surplus/ (Deficit)</td> <td>1,814</td> <td>(2,976)</td> <td>(676)</td> </tr> </table> | Income | 10,640 | 5,687 | 8,557 | Expenditure | 8,826 | 8,663 | 9,233 | Surplus/ (Deficit) | 1,814 | (2,976) | (676) | | | |
| Income | 10,640 | 5,687 | 8,557 | | | | | | | | | | | | | | |
| Expenditure | 8,826 | 8,663 | 9,233 | | | | | | | | | | | | | | |
| Surplus/ (Deficit) | 1,814 | (2,976) | (676) | | | | | | | | | | | | | | |
| Sustainable Monash | <p>The <i>Sustainable Monash Department</i> provides a range of community services which are integral to maintaining a healthy and clean municipality. Sustainable Monash covers services and projects including:</p> <ul style="list-style-type: none"> • <u>Waste Management</u> - Kerbside residential and commercial collection of waste, recyclables, greens, annual hard rubbish, At call hard waste collection and landfill management; • <u>Waste Transfer Station</u> - A facility for the community to dispose of recyclables and waste; • <u>Cleansing Operations</u> - Scheduled/unscheduled road and precinct; • <u>Sweeping</u>, public space cleansing, and Monash Pride; | <table> <tr> <td>Income</td> <td>5,502</td> <td>5,748</td> <td>6,952</td> </tr> <tr> <td>Expenditure</td> <td>25,594</td> <td>26,830</td> <td>3,1869</td> </tr> <tr> <td>Deficit</td> <td>(20,092)</td> <td>(21,082)</td> <td>(24,917)</td> </tr> </table> | Income | 5,502 | 5,748 | 6,952 | Expenditure | 25,594 | 26,830 | 3,1869 | Deficit | (20,092) | (21,082) | (24,917) | | | |
| Income | 5,502 | 5,748 | 6,952 | | | | | | | | | | | | | | |
| Expenditure | 25,594 | 26,830 | 3,1869 | | | | | | | | | | | | | | |
| Deficit | (20,092) | (21,082) | (24,917) | | | | | | | | | | | | | | |

| | | | | | |
|--|---|--|--|--|--|
| | <ul style="list-style-type: none"> • <u>Waste Projects</u> - Implementation of Litter Action Plan, Fogo, waste education and management of charity bins, and • <u>Sustainability Unit</u> delivers on the seven key priorities of the Environmental Sustainability Strategy which include enhancing our Urban Ecology, reducing waste, improving water efficiency and addressing Climate Change, including the Zero Net Carbon Action Plan. We do this through partnerships with key stakeholders, education and engagement of staff, businesses and community, and report on our achievements. | | | | |
|--|---|--|--|--|--|

Major Initiatives

- Implement the following initiatives from the Zero Net Carbon Action Plan:
 - ❖ Replace the pool water heating boiler at Monash Aquatic & Recreation Centre (MARC);
 - ❖ Install a solar system at MARC;
 - ❖ Install a solar system at Clayton Aquatic & Health Club (CAHC);
 - ❖ Install a solar system at Monash Operations Centre;
 - ❖ Install a boiler and heat pump at Oakleigh Recreation Centre (ORC);
 - ❖ Building tuning to optimise energy savings; and
 - ❖ Analyse and report to verify financial and Green House Gas (GHG) saving.

Initiatives

- Implement the 2021/22 funded priorities in the Waste Management Strategy.
- Implement the 2021/22 funded priorities in the Environmental Sustainability Strategy.
- Enhance engagement with, and support for local trader groups, across Monash.
- Continue with implementation of the Affordable Housing Strategy.
- Develop an implementation plan for the Mount Waverley Structure Plan.
- Progress with the implementation of the Monash Urban Landscape and Canopy Vegetation Strategy.
- Progress the review of the Monash Planning Scheme.

Service Performance Outcome Indicators

| Service | Indicator | 2019/20 Actual | 2020/21 Forecast | 2021/22 Budget |
|--------------------|-------------------|----------------|------------------|----------------|
| Statutory Planning | Decision Making | 51.43% | 55% | 55% |
| Animal Management | Health and safety | 100% | 100% | 100% |
| Food safety | Health and safety | 100% | 100% | 100% |
| Waste collection | Waste diversion | 52.33% | 55% | 57% |

Service Performance Indicators

| Service | Indicator | Service Measure | Computation |
|--------------------|-------------------|---|---|
| Statutory Planning | Decision Making | <i>Council planning decisions upheld at VCAT</i> (Percentage of planning application decisions subject to review by VCAT and that were not set aside). | (Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100. |
| Animal Management | Health and safety | <i>Animal management prosecutions</i> (Percentage of successful animal management prosecutions). | (Number of successful animal management prosecutions/ Total number of animal management prosecutions(x 100. |
| Food safety | Health and safety | <i>Critical and major non-compliance outcome notifications</i> (Percentage of critical and major non-compliance outcome notifications that are followed up by Council). | [Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100. |
| Waste collection | Waste diversion | <i>Kerbside collection waste diverted from landfill</i> (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill). | [Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100. |

2.2 Strategic Objective 2: Inviting Open & Urban Spaces

We will continue to invest in our public infrastructure, meeting places and open spaces, providing inclusive, safe and inviting places for community use.

Services

| Service area | Description of services provided | | 2019/20 | 2020/21 | 2021/22 |
|-----------------------------------|--|-------------|---------|----------|---------|
| | | | Actual | Forecast | Budget |
| | | | \$'000 | \$'000 | \$'000 |
| Strategic Asset Management | <p>The <i>Strategic Asset Management Department</i> provides strategic asset planning to guide sustainable management of Council's assets to support services that will meet current and future community needs. Services include:</p> <ul style="list-style-type: none"> • <i>Asset Management Information Systems</i> – Delivery of systems setup, maintenance, reporting, documentation, training and support; • <i>Asset Data Management</i> – Delivery of asset data collection and inspections, Asset valuations, Utilisation and Performance Reporting, Pavement Management System and Data Modelling; • <i>Strategic Asset Planning</i> – Development of the Asset Management Policy, Strategy and Plans, Road Management Plan, Asset Plan, Asset Reporting and Development of Asset Renewal Programs; and • <i>Infrastructure Planning and Compliance</i> – Provide support for Emergency Management, State Emergency Services Unit Liaison, management of Council's Utilities, and divisional responsibilities of OHS, Business Improvements, Quality Management System development and Long Term Capital Works. | Income | 0 | 52 | 84 |
| | | Expenditure | 1,209 | 4,297 | 4,619 |
| | | Deficit | (1,209) | (4,245) | (4,535) |
| Capital Works | <p>The <i>Capital Works Department</i> is responsible for: The delivery of Civil Infrastructure projects;</p> <ul style="list-style-type: none"> • Delivery of Building and Reserves related projects; • Key role in the development of Council's annual and long term Capital Works Program; • Planning and delivery of road and footpath renewal and maintenance programs; | Income | 289 | 390 | 245 |
| | | Expenditure | 3,258 | 3,212 | 3,202 |
| | | Deficit | (2,969) | (2,822) | (2,957) |

| Service area | Description of services provided | 2019/20 | 2020/21 | 2021/22 | |
|--------------------|---|----------------------------------|---------------------------|---------------------------|---------------------------|
| | | Actual | Forecast | Budget | |
| | | \$'000 | \$'000 | \$'000 | |
| | <ul style="list-style-type: none"> • Certification of subdivision / major private development construction that create assets that will be handed over to Council once completed (e.g. Waverley Park); • Administration of contracts undertaken by the Infrastructure and Environment Division; • Utility Works - coordination of Council asset reinstatement; and • Project support services to the Infrastructure and Environment Division. | | | | |
| Engineering | <p>The <i>Engineering Department</i> assesses and improves Monash's infrastructure to create an efficient, effective and safe traffic environment and ensure best design outcomes for the community related to developments and utility works. This department is also responsible for ensuring that development and construction meet agreed statutory and /or permit conditions that developments have minimum impact on the safety and amenity of residents, businesses and Council infrastructure. The Department manages a diverse portfolio and is broken up into four main areas:</p> <ul style="list-style-type: none"> • <u>Transport Engineering;</u> • <u>Development Engineering;</u> • <u>Engineering Design;</u> and • <u>Asset Protection.</u> <p>Other customer service tasks that the Department is involved with are:</p> <ul style="list-style-type: none"> • Assessing and issuing permits to occupy Council land; • Asset protection permit applications and bond management; • Proactive inspections of all permits issued; • Management of utility consent notifications process; • Managing reactive requests received from the public in relation to building sites and non-compliant activities; • Advocacy for improved public transport services; • Investigating and delivering road safety initiatives for cyclists and pedestrians; • New Public Road Lighting - upgrades and requests; • Assessment of referred development applications; • Development engineering plan checking services; | Income Expenditure Deficit | 1,115 3,909 (2,794) | 1,187 3,504 (2,317) | 1,159 4,092 (2,933) |

| Service area | Description of services provided | | 2019/20 | 2020/21 | 2021/22 |
|--|--|-------------|----------|----------|----------|
| | | | Actual | Forecast | Budget |
| | | | \$'000 | \$'000 | \$'000 |
| | <ul style="list-style-type: none"> Assessing and issuing permits for new stormwater connections; and Assessing use of easement approvals. | | | | |
| Facility and Infrastructure Maintenance | <p>The <i>Facilities and Infrastructure Maintenance Department</i> provides a range of maintenance, support and essential services to the Community, the Division and the Monash Operations Centre (MOC). These are provided via a tiered arrangement of service level agreements including rapid response, reactive and scheduled programs. The Services include:</p> <ul style="list-style-type: none"> <u><i>Fleet & Operations Centre Management</i></u> – Light passenger, heavy vehicle and plant procurement, disposal, maintenance and repair, store control and facility management of the Monash Operations Centre; <u><i>Facility Maintenance</i></u> - Building and structures maintenance and renewal, facility programs and facility services including cleaning of Council’s buildings, public toilets and BBQ’s; <u><i>Infrastructure Support</i></u> - Administration related to works and correspondence management supporting the customer service activities of the Infrastructure and Environment Division; <u><i>Infrastructure Maintenance</i></u> - Maintain Council’s roads and road signs, footpaths, kerb and channels, drainage systems and street furniture, shared fencing, after hours call-out service; and coordinate emergency management support to Council’s MEMO (Municipal Emergency Management Officer) | Income | 4,629 | 4,701 | 4,852 |
| | | Expenditure | 16,232 | 12,614 | 13,182) |
| | | Deficit | (11,603) | (7,913) | (8,330) |
| Property | <p>The <i>Property Department</i> is responsible for the contractual management, sale and facilitation of development of Council-owned or managed properties. This includes:</p> <ul style="list-style-type: none"> Facilitating private and public development on Council land to enhance the economic viability of the area; Conducting feasibilities for potential development of major facilities such as car parks within activity centres or sports pavilions in reserves; Management of the purchase or sale of land required for or surplus to Council needs; and Management of leases, licences and agreements associated with Council properties. | Income | 356 | 387 | 374 |
| | | Expenditure | 686 | 787 | 846 |
| | | Deficit | (330) | (400) | (472) |
| Horticultural Services | <p>The <i>Horticultural Services Department</i> provides a range of services for the maintenance of horticulture and associated assets for Council managed public land. The department is made up of four service areas:</p> | Income | 226 | 123 | 150 |
| | | Expenditure | 15,568 | 15,219 | 15,395 |
| | | Deficit | (15,342) | (15,096) | (15,245) |

| Service area | Description of services provided | | 2019/20 | 2020/21 | 2021/22 |
|----------------------|---|-------------|---------|----------|---------|
| | | | Actual | Forecast | Budget |
| | | | \$'000 | \$'000 | \$'000 |
| | <ul style="list-style-type: none"> • <u>Sports Ground and Golf Course Maintenance Services</u> – Responsible for the maintenance of council’s sportsgrounds and golf courses. This includes proactive maintenance program and sports grounds & golf course capital works; • <u>Parks and Gardens Maintenance Services</u> - Responsible for the maintenance of council’s ornamental gardens and passive open space areas; • <u>Heritage and Conservation Services</u> - Responsible for the maintenance of council’s bushland reserves and play spaces. This includes; wetlands maintenance, seed collection and propagation, revegetation, minor landscaping works and play space inspections and maintenance works and; • <u>Arboricultural Services</u> Responsible for the management of council’s valued tree population. This includes both proactive and reactive tree inspections and works and the delivery of street tree planting and establishment works. | | | | |
| City Design | <p>The <i>City Design Department’s</i> role is to guide city design and assist Council in making the City of Monash a more liveable and sustainable city. This includes:</p> <ul style="list-style-type: none"> • Providing a multi-disciplinary range of planning and design services, including environmental, heritage, civic, landscape and architecture to all Council departments; • Working across council to assist in the development of current and future community needs in relation to facilities, public spaces and infrastructure; • Enhancing the quality of all public spaces, streetscapes and civic/community architecture by addressing safety, amenity, access for all, permeability, aesthetic quality, cultural vitality, landscape character, context and ecologically sustainable design; and • Developing and maintaining appropriate design standards for civic and community buildings, as well as natural and built environments. | Income | 0 | 0 | 0 |
| | | Expenditure | 794 | 923 | 1,344 |
| | | Deficit | (794) | (923) | (1,344) |
| Active Monash | <p>The <i>Active Monash Department</i> comprises of Aquatics and Leisure Services, Recreation Services, and supports improved community health and wellbeing through active participation in sports and leisure activities. The Service Units include:</p> <ul style="list-style-type: none"> • <u>The Aquatic and Leisure Services Business</u> - This Unit manages the following centres: <ul style="list-style-type: none"> ❖ Clayton Aquatics and Health Club (CAHC); | Income | 8,116 | 4,354 | 10,645 |
| | | Expenditure | 12,671 | 11,921 | 16,280 |
| | | Deficit | (4,555) | (7,567) | (5,635) |

| Service area | Description of services provided | 2019/20 | 2020/21 | 2021/22 |
|--------------|--|---------|----------|---------|
| | | Actual | Forecast | Budget |
| | | \$'000 | \$'000 | \$'000 |
| | <ul style="list-style-type: none"> ❖ Monash Aquatic and Recreation Centre (MARC); and ❖ Oakleigh Recreation Centre (ORC). • <u>Recreation Services</u> – This Unit has four responsibility areas including: strategy and policy development; capital works planning and development; facility management; and club development and support, and programs. Recreation delivers a large annual capital works program, upgrading playgrounds, sports pavilions and facilities and other associated works to support local grassroots sport and recreation. | | | |

Major Initiatives

N/A

Initiatives

- Deploy and commence implementation of a Light Detection and Ranging (LiDAR) for Urban Forest Performance Monitoring.
- Complete the construction of the Scotchmans Creek Trail from Waverley Road to Betty Court (Rear), Mount Waverley.
- Complete the Gardiners Creek Trail from Highbury Road to High Street Road, Ashwood.
- Complete Local Area Traffic Management Study in Hughesdale.
- Implementation of the Strategic Asset Management Module in Confirm to enable evidence based modelling of Asset Condition to produce long term funding requirements.
- Implement the actions from the Asset Management Strategy 2020-2025.
- Complete footpath priority works as identified in the Asset Renewal Program.
- Complete road resurfacing priority works as identified in the Asset Renewal Program.
- Implement the funded priorities of the Street Tree Strategy.
- Implement the 2021-22 funded priorities of the Avendon Estate Cypress Windrow Replacement Program.
- Commence and progress a feasibility study of Portman/Station Street Public Realm and Haughton Road.
- Commence the design for Kingsway Redevelopment.
- Implement the following initiatives from the Public Toilet Strategy:

- ❖ Complete the design of Galbally Reserve public toilet and commence construction; and
- ❖ Complete the design of Holmesglen Reserve public toilet and commence construction.
- Undertake a feasibility study for a new tennis centre in Monash located at the Glen Waverley Golf Course.
- Complete the construction of the Mulgrave Reserve Pavilion.
- Complete the redevelopment of the Tally Ho Reserve Sportsground.
- Renew Monash’s Playspaces, including construction of:
 - ❖ • Garnett Street, Huntingdale;
 - ❖ • Carlson Reserve, Clayton;
 - ❖ • Gardiners Reserve (Octavia Court), Burwood;
 - ❖ • Botanic Drive, Glen Waverley;
 - ❖ • Petronella Avenue, Wheelers Hill, and;
 - ❖ • Westerfield Drive, Notting Hill.
- Undertake planning for the Pinewood Child and Family Hub.
- Working with our community to deliver community safety and crime prevention initiatives in and around the Oakleigh Activity Centre.
- Develop an Active Recreation strategy for open space areas across Monash.
- Upgrade and expand the open space at Cambridge Reserve to maximise community access.
- Upgrade the Progress Park Playground and link with the open space at Cameron Avenue Reserve through shared access across Pitt Street.
- Introduce a new flexible and low cost membership structure at Active Monash Aquatic and Leisure facilities.
- Introduce an education series for Monash Sports Clubs as part of the adopted Sports Club Framework.
- Commence the Introduction to Water and Water Safety community education program at Clayton Aquatics & Health Club.
- Deliver the Active Communities Program.

Service Performance Outcome Indicators

| Service | Indicator | 2019/20 Actual | 2020/21 Forecast | 2021/22 Budget |
|--------------------|--------------|-------------------|---------------------|-------------------|
| Roads | Satisfaction | 76 | 76 | 76 |
| Aquatic Facilities | Utilisation | 5.13 | 4 | 8.25 |

Service Performance Indicators

| Service | Indicator | Service Measure | Computation |
|--------------------|--------------|--|---|
| Roads | Satisfaction | <i>Satisfaction with sealed local roads</i> (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads). | Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads. |
| Aquatic Facilities | Utilisation | <i>Utilisation of aquatic facilities</i> (Number of visits to aquatic facilities per head of municipal population). | Number of visits to aquatic facilities / Municipal population. |

2.3 Strategic Objective 3: An Inclusive Community

Our people and our communities are healthy, connected and engaged.

Services

| Service area | Description of services provided | | 2019/20 | 2020/21 | 2021/22 |
|-----------------------------------|---|-----------------------|---------|----------|---------|
| | | | Actual | Forecast | Budget |
| | | | \$'000 | \$'000 | \$'000 |
| Aged and Community Support | <p><i>The Aged and Community Support Department</i> is responsible for direct support and service planning for seniors across Monash.</p> <p>The Department provides a range of service delivery and service planning activities that directly support seniors to remain living independently in their own homes. Additionally, this department facilitates and supports seniors to remain active and celebrated participants in all aspects of community life. Key funding for in home support programs is delivered via the Commonwealth Home Support Programme and Council fund a range of additional activities</p> | Income | 9,569 | 9,405 | 9,592 |
| | | Expenditure | 9,507 | 9,065 | 9,324 |
| | | Surplus/ (Deficit) | 62 | 340 | (268) |

| Service area | Description of services provided | | 2019/20 | 2020/21 | 2021/22 |
|--|---|-------------|---------|----------|---------|
| | | | Actual | Forecast | Budget |
| | | | \$'000 | \$'000 | \$'000 |
| | focused on ensuring seniors throughout Monash have multiple opportunities to stay socially active and connected within their community. | | | | |
| Children, Youth and Family Services | <p>The <i>Children, Youth and Family Services Department</i> delivers a range of services for children and young people to have the best opportunities to grow, learn and thrive in a strong and supported community, where they are nurtured by capable, confident families from the time they are born until they reach adulthood. Services and activities delivered by this Department include:</p> <ul style="list-style-type: none"> • <u><i>Maternal and Child Health Service</i></u> provides support to families with infants and young children from a number of centres located across the municipality. Other services include an enhanced program for vulnerable families as well as an outreach program for families unable to attend a centre based service; • <u><i>Immunisation Service</i></u> provides infant vaccines across the municipality and an immunization program for secondary school students; • <u><i>Brine St Childcare and Kindergarten</i></u> is an early childhood education and care centre with a capacity of 67 places. The centre also offers a funded kindergarten program for four year olds; • <u><i>Monash Youth Services (MYS)</i></u> provides programs, events and services to young people and their families living and accessing the City of Monash. MYS provides generalist youth worker support for young people aged 10-25 years; programs for personal growth and leadership along with opportunities for peer support and social interaction. MYS also offers Teen and Youth Mental Health First Aid programs for the community and programs within schools through the School Focussed Youth Worker; • <u><i>Early Years & Integrated Family Support</i></u> provides support and planning to early years services across the municipality, including kindergartens, childcare centres, playgroups and toy libraries. It also offers family support to parents/carers of children aged 0-17 years and parenting support programs. EY&IFS also offers a number of community and supported playgroups across the municipality; and • Provision and administration of the Monash Central Enrolment System for <u><i>kindergartens</i></u>, most of which are operated from Council-owned buildings. | Income | 4,291 | 4,846 | 4,163 |
| | | Expenditure | 7,990 | 7,748 | 7,937 |
| | | Deficit | (3,699) | (2,902) | (3,774) |

| Service area | Description of services provided | | 2019/20 | 2020/21 | 2021/22 |
|--------------------------------|---|-------------|---------|----------|---------|
| | | | Actual | Forecast | Budget |
| | | | \$'000 | \$'000 | \$'000 |
| Community Strengthening | <p><i>Community Strengthening</i> builds community capacity through community partnerships, planning and development initiatives, enabling Council and community partners to make informed, effective decisions. The team implements collaborative and integrated actions to improve community health and wellbeing. This is achieved through the provision of Council's State-legislated Municipal Public Health and Wellbeing Plan and associated social policies and frameworks, and a range of other projects and programs as shown below.</p> <p>The <i>Community Strengthening Team</i> is responsible for the following areas:</p> <ul style="list-style-type: none"> • Community development and capacity building; • Monash community grants program; • Health Promotion and Community Partnerships • Social Policy, Research and Integrated Planning; • Community Wellbeing, Inclusion and Diversity; • Volunteering; • Gender Equity & Prevention of Violence Against Women & Children; • LGBTIQ+; • Place Making and Community Safety; • Community and social infrastructure projects and planning; and • Advocacy and state government partnerships | Income | 753 | 726 | 572 |
| | | Expenditure | 4,110 | 4,107 | 4,703 |
| | | Deficit | (3,357) | (3,381) | (4,131) |
| Arts and Libraries | <p>The <i>Arts and Libraries Department</i> is responsible for providing library services, cultural events and for the operation of the Monash Arts Gallery (MGA). The three service delivery units are:</p> <ul style="list-style-type: none"> • The Monash Public Library Service is the community living room. Located at six service points and online, it develops and delivers diverse library collections, provides activities, spaces and services to inform, inspire and build strong and resilient communities; • <i>The Cultural Development and Events Unit</i> works closely with community, cultural and arts groups to facilitate a vibrant and diverse cultural life in the City of Monash and deliver a range of community arts services and significant events such as Carols by Candlelight and the Live at Warrawee Music event; • <i>The MGA</i>. MGA is the Australian home of photography. MGA champions Australian photography, and inspires audiences to embrace, explore and value photography | Income | 1,786 | 1,915 | 1,826 |
| | | Expenditure | 8,364 | 7,915 | 9,065 |
| | | Deficit | (6,578) | (6,000) | (7,239) |

| Service area | Description of services provided | | 2019/20 | 2020/21 | 2021/22 |
|--------------|--|--|---------|----------|---------|
| | | | Actual | Forecast | Budget |
| | | | \$'000 | \$'000 | \$'000 |
| | through the delivery of high quality, thought provoking exhibitions, events and education and public programs. | | | | |

Major Initiatives

N/A

Initiatives

- Implement Council's decision regarding Aged Care Reform, giving consideration to the Royal Commission into Aged Care Quality and Safety.
- Monash Council to continue to lead and coordinate the Regional Local Government Homelessness & Social Housing Charter coalition of 13 East & South-East Councils to advocate for increased social housing in the region to prevent homelessness.
- Develop a Resilience and Recovery Framework.
- Strengthen the representation and inclusion of the Monash LGBTIQ+ community through the establishment of a LGBTIQ+ Advisory Committee, development of an action plan and undertaking the Rainbow Tick Accreditation.
- Coordinate the Gender Impact Assessment process when Council is developing or reviewing any policy, program or service that has a direct and significant impact on the community as part of the *Gender Equality Act 2020*.
- Undertake the expansion of the Mulgrave Library.
- Complete the construction of the Wellington Integrated Children & Family Hub
- Partner with other stakeholders to offer lifelong learning opportunities around climate change and sustainability.
- Implement Year 1 actions of the Municipal Public Health and Wellbeing Plan 2021-2025.
- Implement Year 3 of the Monash Gallery of Art Strategic Plan.
- Implement engagement strategies to expand the reach of the library service to the Monash community.

Service Performance Outcome Indicators

| Service | Indicator | 2019/20 Actual | 2020/21 Forecast | 2021/22 Budget |
|---------------------------|--------------------------------------|----------------|------------------|----------------|
| Maternal and Child Health | Participation in service | 77.22% | 77.22% | 78% |
| | Participation by Aboriginal children | 82.72% | 82.72% | 84% |
| Libraries | Participation | 16.28% | 16.00% | 16.28% |

Service Performance Indicators

| Service | Indicator | Service Measure | Computation |
|---------------------------|---------------|---|--|
| Maternal and Child Health | Participation | <i>Participation in the MCH service (Percentage of children enrolled who participate in the MCH service).</i> | [Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100. |
| | | <i>Participation in MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service).</i> | [Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100. |
| Libraries | Participation | <i>Active library borrowers in municipality (Percentage of the municipal population that are active library borrowers).</i> | (The sum of the number of active library borrowers in the last 3 financial years/The sum of the population in the last 3 financial years) x 100. |

2.4 Strategic Objective 4: Responsive & Efficient Services

People can have a say in, and are at the centre of, our decisions. We will deliver affordable, respectful, responsive, reliable and high quality services.

Services

| Service area | Description of services provided | | 2019/20 | 2020/21 | 2021/22 |
|--|--|-------------|---------|----------|---------|
| | | | Actual | Forecast | Budget |
| | | | \$'000 | \$'000 | \$'000 |
| Executive Leadership | To lead the organisation in the achievement of outcomes and the provision of a wide range of customer focused services which are relevant, of high quality and accessible to all residents of Monash. | Income | 1 | 505 | 505 |
| | | Expenditure | 2,694 | 3,279 | 3,382 |
| | | Deficit | (2,693) | (2,774) | (2,877) |
| Corporate Administration and Customer Service | <p>The <i>Corporate Administration and Customer Service Executive Department</i> has six business and one Department that provide a range of services to the organisation and to the Monash community. The six business Units are:</p> <ul style="list-style-type: none"> <u><i>Customer Service</i></u> is at the forefront of service to the Monash community. The unit's focus is on delivering an efficient and effective customer service that meets the needs of the community. <u><i>Civic and Governance</i></u> provides support to the Mayor and the Councillors, including organising Mayoral functions, planning of civic events, management of civic functions, coordination of Council business, Council elections and provides statutory advice; <u><i>Civic Operations</i></u> provides a range of facility management services for the Civic Centre, as the Council's main civic building, and the office space occupied by the Council at 295 Springvale Road, Glen Waverley, which is immediately adjacent to the Civic Centre; <u><i>Halls Management</i></u> manages Council's facilities across the municipality that are available for hire by the public; both private hirers and community groups; <u><i>Information Management</i></u> is responsible for managing records to meet operational business needs, accountability requirements and community expectations; and <u><i>Legal Services</i></u> oversees the provision and coordination of legal services. | Income | 1,283 | 1,152 | 1,529 |
| | | Expenditure | 9,518 | 8,981 | 9,016 |
| | | Deficit | (8,235) | (7,829) | (7,487) |

| Service area | Description of services provided | | 2019/20 | 2020/21 | 2021/22 |
|---|--|-------------|---------|----------|---------|
| | | | Actual | Forecast | Budget |
| | | | \$'000 | \$'000 | \$'000 |
| Corporate Administration and Customer Service - Business Technology Department | The <i>Business Technology Department (BT)</i> is responsible for ensuring that the organisation has the technological and communication tools to enable the effective operation of Council business and community services. This includes: <ul style="list-style-type: none"> • BT Hardware procurement, maintenance and support; • Maintenance of an effective IT Disaster Recovery system; and • Applications support and development. | Income | 10 | 11 | 11 |
| | | Expenditure | 6,926 | 6,830 | 7,357 |
| | | Deficit | (6,916) | (6,819) | (7,346) |
| Communications | The <i>Communications Executive Department</i> is responsible for all internal and external communications. This includes: <ul style="list-style-type: none"> • <u>Media relations</u> - Handling media enquiries for the organisation/writing media releases to promote Council projects and services; • <u>Digital/social media</u> - Managing Council's website, Twitter, Facebook and Instagram accounts; • <u>Issues management</u> - Advising the organisation and Council on how issues could be managed; • <u>Publications</u> - Production of the Monash Bulletin newsletter, annual and newsletters; • <u>Engagement</u>: Facilitating high levels of community consultation and engagement across the organisation; • <u>Graphic design</u> - Design of corporate documents including letterhead, business cards, posters and flyers; and • Organising the annual Sir John Monash Awards for outstanding community service and leadership. | Income | 0 | 0 | 0 |
| | | Expenditure | 1,411 | 1,511 | 1,730 |
| | | Deficit | (1,411) | (1,511) | (1,730) |
| People and Culture | The <i>People and Culture Executive Department</i> is responsible to support the capability and engagement of the organisation's workforce, as well as, providing operational and strategic policies, procedures, programs and specialised advice and support to achieve organisational objectives and legislative compliance. This includes: <ul style="list-style-type: none"> • <u>People Services</u> – responsible for attraction, recruitment, on-boarding, payroll, reporting requirements (internal and external), data analytics, HR system management and the day-to-day management of other workforce processes such as, | Income | 0 | 0 | 0 |
| | | Expenditure | 2,828 | 2,765 | 3,063 |
| | | Deficit | (2,828) | (2,765) | (3,063) |

| Service area | Description of services provided | | 2019/20 | 2020/21 | 2021/22 |
|----------------|--|---|--|--|--|
| | | | Actual | Forecast | Budget |
| | | | \$'000 | \$'000 | \$'000 |
| | <p>probation and probity, remuneration benchmarking and position description management;</p> <ul style="list-style-type: none"> • <u>Workplace Relations</u> – responsible for the end-to-end industrial and employee relations, enterprise agreement management, contract management, case management, performance management and HR policy and procedure framework implementation ensuring legislative compliance; • <u>Organisational Development</u> – responsible for the development and implementation of strategies that support workforce development, including, induction, training, learning, performance development, succession and leadership capability. Underpinned by key values and behaviours that shape organisational wide cultural strategies to support diversity, inclusion, wellbeing and gender equity. The organisational development function also encompasses the management of employee related surveys to measure satisfaction, climate, engagement and culture change progression; and • <u>Occupational Health and Safety</u> – responsible to implement and manage processes to ensure legislative compliance, physical and psychological workforce safety, risk management, injury management, return to work program, safety audit requirements and provision of specialist advice and support to achieve a culture of safety. | | | | |
| Finance | <p>The <i>Finance Department</i> provides accounting information and advice necessary for the efficient financial operation of Council, specifically:</p> <ul style="list-style-type: none"> • Ensure the financial sustainability of the Council; • Ensuring compliance with relevant Legislations and Standards; • Provide meaningful analysis of results to ensure all users have an accurate understanding of their financial position and results in a timely manner; • Ensure Council’s budget is compiled in accordance within statutory guidelines and the parameters of the Financial Plan; | <p>Income</p> <p>Expenditure</p> <hr/> <p>Surplus</p> | <p>17,282</p> <p>3,704</p> <hr/> <p>13,578</p> | <p>18,415</p> <p>6,549</p> <hr/> <p>11,866</p> | <p>13,600</p> <p>3,105</p> <hr/> <p>10,495</p> |

| Service area | Description of services provided | | 2019/20 | 2020/21 | 2021/22 |
|------------------------------|---|---|----------------------------------|----------------------------------|----------------------------------|
| | | | Actual | Forecast | Budget |
| | | | \$'000 | \$'000 | \$'000 |
| | <ul style="list-style-type: none"> • Providing accurate and timely financial transaction processing, financial information, advice, analysis and systems to achieve Council objectives; • Maintain accurate and up-to-date accounting data and information on the financial system; • Maximise returns on Council's financial investments; • Ensure that financial relationships with customers and suppliers are maintained professionally and accurately; • Management of the Property, Revenue and Valuation Services Unit (PRAVS) which provides property data management services for the organisation and manages the collection of Rate revenue; • Ensuring that through effective processes within the Unit and with other property related units such as Valuations, Building and Town Planning, that Council's Corporate Property Database is updated in an accurate and timely manner; • The timely and accurate levying and reconciliation of Council's Rates and Charges Revenue, and the efficient collection of this revenue; | | | | |
| Strategic Procurement | <p>The <i>Strategic Procurement Department</i> is responsible for:</p> <ul style="list-style-type: none"> • Purchasing Processes and Systems to support organisational requirements for goods and services; • Compliance Auditing to ensure that procurement activities are compliant with Council Policies and best practice procurement; • Business Continuity Systems and Support to assist Council with Business Continuity Risk Management; and • Tendering and Contract Management Processes, Systems and Support including the provision of tendering and contract management advice, the administration of quotations and tenders and contract execution. | <p>Income</p> <p>Expenditure</p> <p>Deficit</p> | <p>0</p> <p>552</p> <p>(552)</p> | <p>0</p> <p>557</p> <p>(557)</p> | <p>0</p> <p>673</p> <p>(673)</p> |

| Service area | Description of services provided | | 2019/20 | 2020/21 | 2021/22 |
|------------------------------|---|-------------|---------|----------|---------|
| | | | Actual | Forecast | Budget |
| | | | \$'000 | \$'000 | \$'000 |
| Corporate Performance | <p>The Corporate Performance Department is responsible for:</p> <ul style="list-style-type: none"> Coordinating Council's integrated planning including development of the Community Vision and Council Plan; Coordinating the Annual Planning Process; Corporate performance reporting including Council Plan Actions, Customer Service Guarantee measures and the Local Government Performance Reporting Framework (LGPRF), including the Performance Statement (Annual Report); Coordinating service planning and reviews; Monitoring, analysing and reporting on Council's efficiency and performance; Running the Project Management Office, supporting officers across the organisation successfully deliver projects Overseeing the Internal Audit contract, implementation of the Strategic Internal Audit Plan and administering the Audit and Risk Committee; Legislative Compliance including managing the monitoring and reporting on Council's legislative obligations; Implementation of the Fraud & Corruption Control Framework; and Risk management, overseeing Council's insurance portfolio and managing small claims against Council. | Income | 47 | 2 | 2 |
| | | Expenditure | 2,974 | 3,273 | 3,736 |
| | | Deficit | (2,927) | (3,271) | (3,734) |

Major Initiatives

- Minimum 90% of agreed Capital Works Program delivered annually.
- Deliver the following initiatives from the Digital Strategy:
 - ❖ Digital Experience Platform (DXP) - Website Refresh;
 - ❖ E-Services Implementation Program;
 - ❖ Digital - Data Analytics Program;
 - ❖ Digital - Integration Platform Commissioning (Middleware); and
 - ❖ Digital engagement platforms – Website.

Initiatives

- Enhance the promotion of Council activities and projects, particularly through the use of photography, video and graphic designed materials.
- Develop a digital newsroom on the Monash website creating well-crafted podcasts and content to promote Council services and engage the community.
- Analyse the results of the annual Community Satisfaction Survey and provide recommendations to the Executive Leadership Team for continual improvements to performance.
- Complete the upgrade of the Financial System.
- Implement strategic and operational actions outlined in the People, Safety and Culture Strategy including meeting the Gender Equity and Local Government Acts (2020) requirements, continue to focus on a culture of diversity, inclusion, safety and wellbeing and embed aligned values and behaviours underpinned by policies, processes and practices.
- Relocate Halcyon Day Centre Social Group.

Service Performance Outcome Indicators

| Service | Indicator | 2019/20 Actual | 2020/21 Forecast | 2021/22 Budget |
|------------|--------------|-------------------|---------------------|-------------------|
| Governance | Satisfaction | 74 | 74 | 74 |

Service Performance Indicators

| Service | Indicator | Service Measure | Computation |
|------------|--------------|--|--|
| Governance | Satisfaction | <i>Satisfaction with council decisions</i> (Community satisfaction rating out 100 with how council has performed in making decisions in the interest of the community). | Community satisfaction rating out of 100 with the performance of council in making decisions in the interest of the community. |

3. Performance Statement

The service performance indicators listed under the Directions above will be reported in the Performance Statement which is prepared at the end of the year as required by section 132 of the Act and included in the 2019/20 Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance (see Section 4) and sustainable capacity, which are not included in this budget.

The full set of prescribed performance indicators are audited each year by the Victorian Auditor-General who issues an audit opinion on the Performance Statement. The major initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the report of operations

4. Reconciliation with budgeted operating result

| | Surplus/ (Deficit) \$'000 | Expenditure \$'000 | Revenue \$'000 |
|------------------------------------|---------------------------------|-----------------------|-------------------|
| 1. A Liveable and Sustainable City | (\$29,819) | \$48,924 | \$19,106 |
| 2. Inviting Open & Urban Spaces | (\$41,451) | \$58,960 | \$17,509 |
| 3. An Inclusive Community | (\$14,874) | \$31,028 | \$16,153 |
| 4. Responsive & Efficient Services | (\$16,416) | \$32,062 | \$15,647 |
| Total | (\$102,559) | \$170,975 | \$68,415 |

Expenses added in:

| | |
|---------------|----------|
| Depreciation | \$33,490 |
| Finance costs | \$160 |
| Others | \$700 |

Surplus/(Deficit) before funding sources **(\$136,909)**

Funding sources added in:

| | |
|---------------------------|-----------|
| Rates and charges revenue | \$132,289 |
| Non attributable revenue | \$12,027 |
| Waste charge revenue | \$3,504 |

Total funding sources **\$147,820**

Operating surplus/(deficit) for the year **\$10,910**

3. FINANCIAL STATEMENTS

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the years 2021/22 to 2024/25 has been extracted from the Strategic Resource Plan.

This section includes the following financial statements in accordance with the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020*.

- Comprehensive Income Statement
- Balance Sheet
- Statement of Changes in Equity
- Statement of Cash Flows
- Statement of Capital Works
- Statement of Human Resources

BUDGET 2021/22

Comprehensive Income Statement

For the four years ending 30 June 2025

| | NOTES | Forecast | Budget | Projections | | |
|---------------------------------------|--------|------------------------------|--------------------|--------------------|--------------------|--------------------|
| | | Actual 2020/21 \$ '000 | 2021/22 \$ '000 | 2022/23 \$ '000 | 2023/24 \$ '000 | 2024/25 \$ '000 |
| Income | | | | | | |
| Rates & Charges | 4.1.1 | 119,279 | 136,192 | 139,872 | 144,221 | 148,601 |
| Statutory fees & fines | 4.1.2 | 6,963 | 9,314 | 9,686 | 10,074 | 10,477 |
| User fees | 4.1.3 | 14,518 | 23,659 | 24,605 | 25,589 | 26,613 |
| Grants - Operating | 4.1.4 | 20,783 | 18,020 | 18,336 | 18,703 | 19,123 |
| Grants - Capital | 4.1.4 | 11,904 | 11,844 | 9,130 | 8,156 | 8,185 |
| Contributions - monetary | 4.1.5 | 13,329 | 8,965 | 13,120 | 16,368 | 13,539 |
| Net Profit from Sale of Assets | | 287 | - | - | - | - |
| Other Income | 4.1.6 | 1,366 | 1,106 | 1,133 | 1,104 | 1,172 |
| Total Income | | 188,428 | 209,100 | 215,882 | 224,214 | 227,711 |
| Expenses | | | | | | |
| Employee costs | 4.1.7 | 82,690 | 87,721 | 90,547 | 93,452 | 96,429 |
| Materials, services | 4.1.8 | 67,918 | 76,009 | 80,067 | 81,761 | 85,651 |
| Depreciation | 4.1.9 | 29,863 | 29,680 | 30,089 | 30,504 | 30,925 |
| Amortisation - Intangible assets | 4.1.10 | 1,539 | 2,223 | 2,254 | 2,285 | 2,316 |
| Amortisation - Right of use assets | 4.1.11 | 1,670 | 1,588 | 1,100 | 902 | 814 |
| Bad and doubtful debts | | 10 | 10 | 11 | 10 | 11 |
| Borrowing costs | | - | - | - | - | - |
| Finance Costs - Leases | | 193 | 160 | 126 | 104 | 82 |
| Other Expenses | 4.1.12 | 793 | 800 | 814 | 830 | 849 |
| Total Expenses | | 184,675 | 198,190 | 205,007 | 209,847 | 217,078 |
| Surplus/(deficit) for the year | | 3,753 | 10,910 | 10,875 | 14,366 | 10,633 |
| Transfers to Reserve | | 0 | - | - | - | - |
| Total Comprehensive Result | | 3,753 | 10,910 | 10,875 | 14,366 | 10,633 |

BUDGET 2021/22

Balance Sheet

For the four years ending 30 June 2025

| | NOTES | Forecast | Budget | Projections | | |
|--|-------|------------------------------|--------------------|--------------------|--------------------|--------------------|
| | | Actual 2020/21 \$ '000 | 2021/22 \$ '000 | 2022/23 \$ '000 | 2023/24 \$ '000 | 2024/25 \$ '000 |
| ASSETS | | | | | | |
| Current Assets | | | | | | |
| Cash and Cash equivalents | | 81,388 | 66,520 | 31,501 | 49,874 | 49,142 |
| Trade and Other Receivables | | 13,266 | 15,467 | 15,817 | 16,248 | 16,430 |
| Non-current assets classified as held for sale | | 4,635 | 4,660 | 33,285 | 126 | 151 |
| Other Assets | | 1,435 | 1,435 | 1,435 | 1,435 | 1,435 |
| Total Current Assets | 4.2.1 | 100,725 | 88,082 | 82,039 | 67,683 | 67,158 |
| Non-Current Assets | | | | | | |
| Property, Plant & Equipment | | 3,227,188 | 3,255,759 | 3,278,815 | 3,305,067 | 3,315,597 |
| Right-of-use assets | 4.2.4 | 7,164 | 5,576 | 4,476 | 3,574 | 2,760 |
| Intangibles | | 4,880 | 4,435 | 3,477 | 3,056 | 2,634 |
| Other assets | | 478 | 478 | 478 | 478 | 478 |
| Total Non-Current Assets | 4.2.1 | 3,239,711 | 3,266,248 | 3,287,247 | 3,312,176 | 3,321,470 |
| Total Assets | | 3,340,436 | 3,354,330 | 3,369,285 | 3,379,859 | 3,388,628 |
| LIABILITIES | | | | | | |
| Current Liabilities | | | | | | |
| Trade and Other Payables | | 20,698 | 24,486 | 28,880 | 25,198 | 23,355 |
| Trust Funds & Deposits | | 13,648 | 13,698 | 13,748 | 13,798 | 13,848 |
| Provisions | | 16,714 | 19,048 | 19,714 | 20,396 | 21,093 |
| Lease Liabilities | 4.2.4 | 1,554 | 1,080 | 891 | 821 | 757 |
| Total Current Liabilities | 4.2.2 | 52,613 | 58,311 | 63,233 | 60,212 | 59,054 |
| Non-Current Liabilities | | | | | | |
| Provisions | | 3,376 | 1,742 | 1,791 | 1,841 | 1,892 |
| Other Liabilities | | 1,896 | 1,896 | 1,896 | 1,896 | 1,896 |
| Lease Liabilities | 4.2.4 | 5,737 | 4,658 | 3,766 | 2,946 | 2,188 |
| Total Non-Current Liabilities | 4.2.2 | 11,009 | 8,296 | 7,453 | 6,683 | 5,976 |
| Total Liabilities | | 63,622 | 66,607 | 70,687 | 66,895 | 65,030 |
| Net Assets | | 3,276,813 | 3,287,723 | 3,298,598 | 3,312,964 | 3,323,597 |
| EQUITY | | | | | | |
| Accumulated surplus | | 1,014,120 | 1,028,404 | 1,038,959 | 1,056,023 | 1,064,320 |
| Reserves | | 2,262,693 | 2,259,319 | 2,259,639 | 2,256,941 | 2,259,277 |
| Total Equity | | 3,276,813 | 3,287,723 | 3,298,598 | 3,312,964 | 3,323,597 |

BUDGET 2021/22

Statement of Changes in Equity

For the four years ending 30 June 2025

| | Total \$'000 | Accumulated Surplus \$'000 | Revaluation Reserve \$'000 | Other Reserves \$'000 |
|---|------------------------|----------------------------------|----------------------------------|-----------------------------|
| 2021 Forecast Actual | | | | |
| Balance at beginning of the financial year | 3,269,652 | 1,010,367 | 2,232,282 | 27,003 |
| Surplus/(deficit) for the year | 3,753 | 3,753 | - | - |
| Transfer to reserves | - | - | - | - |
| Transfer from reserves | 3,408 | - | - | 3,408 |
| Balance at end of the financial year | 3,276,813 | 1,014,120 | 2,232,282 | 30,411 |
| 2022 Budget | | | | |
| Balance at beginning of the financial year | 3,276,813 | 1,014,120 | 2,232,282 | 30,411 |
| Surplus/(deficit) for the year | 10,910 | 10,910 | - | - |
| Transfer to reserves | 4.3.1 - | (10,943) | - | 10,943 |
| Transfer from reserves | 4.3.1 - | 14,317 | - | (14,317) |
| Balance at end of the financial year | 4.3.2 3,287,723 | 1,028,404 | 2,232,282 | 27,037 |
| 2023 | | | | |
| Balance at beginning of the financial year | 3,287,723 | 1,028,404 | 2,232,282 | 27,037 |
| Surplus/(deficit) for the year | 10,875 | 10,875 | - | - |
| Transfer to reserves | - | (13,120) | - | 13,120 |
| Transfer from reserves | - | 12,800 | - | (12,800) |
| Balance at end of the financial year | 3,298,598 | 1,038,959 | 2,232,282 | 27,357 |
| 2024 | | | | |
| Balance at beginning of the financial year | 3,298,598 | 1,038,959 | 2,232,282 | 27,357 |
| Surplus/(deficit) for the year | 14,366 | 14,366 | - | - |
| Transfer to reserves | - | (16,368) | - | 16,368 |
| Transfer from reserves | - | 19,066 | - | (19,066) |
| Balance at end of the financial year | 3,312,964 | 1,056,023 | 2,232,282 | 24,659 |
| 2025 | | | | |
| Balance at beginning of the financial year | 3,312,964 | 1,056,023 | 2,232,282 | 24,659 |
| Surplus/(deficit) for the year | 10,633 | 10,633 | - | - |
| Transfer to reserves | - | (13,539) | - | 13,539 |
| Transfer from reserves | - | 11,203 | - | (11,203) |
| Balance at end of the financial year | 3,323,597 | 1,064,320 | 2,232,282 | 26,995 |

BUDGET 2021/22

Statement of Cash Flows

For the four years ending 30 June 2025

| | NOTES | Forecast | Budget | Projections | | |
|---|-------|------------------------------|--------------------|--------------------|--------------------|--------------------|
| | | Actual 2020/21 \$ '000 | 2021/22 \$ '000 | 2022/23 \$ '000 | 2023/24 \$ '000 | 2024/25 \$ '000 |
| Cash flow from operating activities | | | | | | |
| Receipts | | | | | | |
| Rates & Charges | | 119,279 | 136,192 | 139,872 | 144,221 | 148,601 |
| Statutory Fees & Fines | | 6,963 | 9,314 | 9,686 | 10,074 | 10,477 |
| User Fees | | 15,534 | 25,315 | 26,328 | 27,381 | 28,476 |
| Grants - Operating | | 20,783 | 18,020 | 18,336 | 18,703 | 19,123 |
| Grants - Capital | | 11,904 | 11,844 | 9,130 | 8,156 | 8,184 |
| Contributions - monetary | | 13,329 | 8,965 | 13,120 | 16,368 | 13,539 |
| Interest Revenue | | 655 | 263 | 277 | 230 | 279 |
| GST Reimbursement | | 10,384 | 12,421 | 14,860 | 12,819 | 11,798 |
| Other Receipts | | 1,860 | (1,309) | 556 | 493 | 762 |
| Total Receipts | | 200,691 | 221,026 | 232,165 | 238,443 | 241,241 |
| Payments | | | | | | |
| Employee Costs | | (82,005) | (87,021) | (89,831) | (92,720) | (95,681) |
| Materials and Services | | (79,092) | (79,132) | (82,951) | (92,877) | (95,278) |
| GST Paid to Government | | (1,016) | (1,656) | (1,722) | (1,791) | (1,863) |
| Other Payments | | (803) | (810) | (825) | (841) | (860) |
| Total Payments | | (162,916) | (168,619) | (175,329) | (188,229) | (193,681) |
| Net cash provided by/(used in) operating activities | 4.4.1 | 37,775 | 52,406 | 56,836 | 50,214 | 47,559 |
| Cash flows from investing activities | | | | | | |
| Payment for Property, Plant & Equipment | | (50,873) | (66,709) | (91,817) | (65,223) | (48,607) |
| Proceeds from Sale of Property, Plant & Equipment | | 6,419 | 1,149 | 1,169 | 34,376 | 1,219 |
| Net cash provided by/(used in) investing activities | 4.4.2 | (44,454) | (65,560) | (90,649) | (30,846) | (47,388) |
| Cash flows from financing activities | | | | | | |
| Repayment of Current Borrowings/Leases | | 0 | 0 | 0 | 0 | 0 |
| Receipt from Redraw/New Borrowings | | 0 | 0 | 0 | 0 | 0 |
| Interest paid - lease liability | | (193) | (160) | (126) | (104) | (82) |
| Repayment of lease liabilities | | (1,599) | (1,554) | (1,080) | (891) | (821) |
| Net cash provided by/(used in) financing activities | 4.4.3 | (1,792) | (1,713) | (1,206) | (995) | (903) |
| Net increase/(decrease) in cash & cash equivalents | | (8,471) | (14,868) | (35,019) | 18,373 | (732) |
| Cash and cash equivalents at the beginning of the financial year | | 89,860 | 81,388 | 66,520 | 31,501 | 49,874 |
| Cash and cash equivalents at the end of the financial year | | 81,388 | 66,520 | 31,501 | 49,874 | 49,142 |

BUDGET 2021/22

Statement of Capital Works

For the four years ending 30 June 2025

| | Forecast | | Projections | | |
|--|----------|---------|-------------|---------|---------|
| | Actual | Budget | | | |
| | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2024/25 |
| | \$ '000 | \$ '000 | \$ '000 | \$ '000 | \$ '000 |
| Property | | | | | |
| Land | - | - | - | - | - |
| Land Improvements | 115 | 563 | 449 | 446 | 453 |
| Total land | 115 | 563 | 449 | 446 | 453 |
| Buildings and Building Improvements | 16,017 | 15,822 | 47,723 | 23,502 | 7,668 |
| Total buildings and building Improvements | 16,017 | 15,822 | 47,723 | 23,502 | 7,668 |
| Total property | 16,132 | 16,385 | 48,172 | 23,948 | 8,121 |
| Plant & Equipment | | | | | |
| Plant, machinery and equipment | 3,748 | 3,296 | 4,664 | 4,636 | 4,713 |
| Fixtures, fittings and furniture | 207 | 1,266 | 535 | 531 | 540 |
| Computers and telecommunications | 4,389 | 5,925 | 3,704 | 3,727 | 3,789 |
| Library books | 558 | 1,336 | 1,585 | 1,575 | 1,602 |
| Total plant and equipment | 8,902 | 11,823 | 10,488 | 10,468 | 10,644 |
| Infrastructure | | | | | |
| Roads | 5,784 | 9,997 | 8,547 | 7,495 | 7,621 |
| Bridges | 138 | 45 | 318 | 816 | 821 |
| Footpaths and cycleways | 5,268 | 6,081 | 5,939 | 5,903 | 6,001 |
| Drainage | 1,734 | 2,566 | 3,834 | 3,811 | 3,874 |
| Recreational, leisure and community facilities | 5,413 | 9,431 | 4,183 | 4,157 | 4,227 |
| Waste management | 284 | 286 | 292 | 290 | 295 |
| Parks, open space and streetscapes | 2,396 | 4,057 | 2,111 | 2,598 | 2,633 |
| Off street car parks | 405.00 | 470 | 352 | 350 | 356 |
| Other infrastructure | 219 | 60 | - | - | - |
| Total Infrastructure | 21,641 | 32,993 | 25,576 | 25,421 | 25,829 |
| Total capital works expenditure | 46,675 | 61,201 | 84,236 | 59,837 | 44,594 |
| Expenditure types represented by: | | | | | |
| Asset renewal expenditure | 38,239 | 50,225 | 38,151 | 40,816 | 41,145 |
| New asset expenditure | 171 | 4,346 | 353 | 579 | 135 |
| Asset expansion expenditure | 2,508 | 2,386 | 40,683 | 17,009 | 1,052 |
| Asset upgrade expenditure | 5,756 | 4,245 | 5,049 | 1,433 | 2,262 |
| Total capital works expenditure | 46,674 | 61,201 | 84,236 | 59,837 | 44,594 |
| Funding sources represented by: | | | | | |
| Grants | 11,904 | 11,844 | 9,130 | 8,156 | 8,185 |
| Contributions | 1,209 | 183 | - | - | - |
| Council cash | 33,562 | 49,174 | 75,106 | 51,681 | 36,409 |
| Borrowings | - | - | - | - | - |
| Total capital works expenditure | 46,675 | 61,201 | 84,236 | 59,837 | 44,594 |

BUDGET 2021/22

Statement of Human Resources

For the four years ending 30 June 2025

| | Forecast | Budget | Projections | | |
|--------------------------------|---------------|---------------|---------------|---------------|----------------|
| | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2024/25 |
| | \$ '000 | \$ '000 | \$ '000 | \$ '000 | \$ '000 |
| Staff Expenditure | | | | | |
| Employee Costs - Operating | 82,690 | 87,721 | 90,547 | 93,452 | 96,429 |
| Employee Costs - Capital | 3,921 | 3,563 | 3,678 | 3,796 | 3,917 |
| Total Staff Expenditure | 86,611 | 91,284 | 94,225 | 97,248 | 100,346 |
| | EFT | EFT | EFT | EFT | EFT |
| Staff Numbers | | | | | |
| Employees | 837.7 | 851.7 | 851.7 | 851.7 | 851.7 |
| Total Staff Numbers | 837.7 | 851.7 | 851.7 | 851.7 | 851.7 |

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

| Division | Comprises | | | |
|--|---------------|---------------|---------------|---------------|
| | Budget | Permanent | Permanent | Casual |
| | 2021/22 | Full time | Part time | |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Chief Executive Office | 10,851 | 9,259 | 1,375 | 217 |
| Corporate Services | 4,706 | 3,799 | 907 | 0 |
| Community Services | 36,587 | 14,471 | 8,539 | 13,577 |
| City Development | 11,746 | 11,142 | 604 | 0 |
| Infrastructure & Environment | 23,831 | 22,938 | 740 | 153 |
| Total permanent staff expenditure | 87,721 | 61,609 | 12,165 | 13,947 |
| Capitalised Labour costs | 3,563 | | | |
| Total Expenditure | 91,284 | | | |

BUDGET 2021/22



A summary of the number of equivalent full time (EFT) Council staff in relation to the above expenditure is included below:

| Division | Budget EFT 2021/22 | Comprises | | Casual |
|------------------------------|-----------------------|------------------------|------------------------|--------------|
| | | Permanent Full time | Permanent Part time | |
| Chief Executive Office | 83.3 | 71.0 | 10.6 | 1.7 |
| Corporate Services | 37.2 | 30.0 | 7.2 | 0.0 |
| Community Services | 375.0 | 148.3 | 87.5 | 139.2 |
| City Development | 96.6 | 91.6 | 5.0 | 0.0 |
| Infrastructure & Environment | 231.4 | 222.7 | 7.2 | 1.5 |
| Total permanent staff | 823.4 | 563.7 | 117.4 | 142.3 |
| Capitalised EFT | 28.3 | | | |
| Total staff | 851.7 | | | |

Summary of Planned Human Resources Expenditure

For the four years ending 30 June 2025

| | 2021/22 | 2022/23 | 2023/24 | 2024/25 |
|-------------------------------------|---------------|---------------|---------------|---------------|
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Chief Executive Office | | | | |
| Permanent - Full time | 9,259 | 9,557 | 9,864 | 10,178 |
| Female | 6,183 | 6,382 | 6,587 | 6,797 |
| Male | 3,076 | 3,175 | 3,277 | 3,381 |
| Self-described gender | 0 | 0 | 0 | 0 |
| Permanent - Part time | 1,375 | 1,419 | 1,465 | 1,512 |
| Female | 976 | 1,007 | 1,039 | 1,072 |
| Male | 399 | 412 | 425 | 439 |
| Self-described gender | 0 | 0 | 0 | 0 |
| Casual | 217 | 224 | 231 | 238 |
| Total Chief Executive Office | 10,851 | 11,200 | 11,560 | 11,928 |
| Corporate Services | | | | |
| Permanent - Full time | 3,799 | 3,921 | 4,047 | 4,176 |
| Female | 2,922 | 3,016 | 3,113 | 3,212 |
| Male | 877 | 905 | 934 | 964 |
| Self-described gender | 0 | 0 | 0 | 0 |
| Permanent - Part time | 907 | 936 | 966 | 997 |
| Female | 907 | 936 | 966 | 997 |
| Male | 0 | 0 | 0 | 0 |
| Self-described gender | 0 | 0 | 0 | 0 |
| Casual | 0 | 0 | 0 | 0 |
| Total Corporate Services | 4,706 | 4,857 | 5,013 | 5,173 |
| Community Services | | | | |
| Permanent - Full time | 14,471 | 14,937 | 15,416 | 15,907 |
| Female | 10,736 | 11,082 | 11,438 | 11,802 |
| Male | 3,735 | 3,855 | 3,979 | 4,106 |
| Self-described gender | 0 | 0 | 0 | 0 |
| Permanent - Part time | 8,539 | 8,814 | 9,097 | 9,387 |
| Female | 7,399 | 7,637 | 7,882 | 8,133 |
| Male | 1,111 | 1,147 | 1,184 | 1,222 |
| Self-described gender | 28 | 29 | 30 | 31 |
| Casual | 13,577 | 14,014 | 14,464 | 14,925 |
| Total Community Services | 36,587 | 37,765 | 38,977 | 40,219 |
| City Development | | | | |
| Permanent - Full time | 11,142 | 11,501 | 11,870 | 12,248 |
| Female | 5,660 | 5,842 | 6,029 | 6,221 |
| Male | 5,240 | 5,409 | 5,583 | 5,761 |
| Self-described gender | 0 | 0 | 0 | 0 |
| Permanent - Part time | 604 | 623 | 643 | 663 |
| Female | 492 | 508 | 524 | 541 |
| Male | 113 | 117 | 121 | 125 |
| Self-described gender | 0 | 0 | 0 | 0 |
| Casual | 0 | 0 | 0 | 0 |
| Total City Development | 11,746 | 12,124 | 12,513 | 12,911 |

BUDGET 2021/22

| | 2021/22 \$'000 | 2022/23 \$'000 | 2023/24 \$'000 | 2024/25 \$'000 |
|---|-------------------|-------------------|-------------------|-------------------|
| Infrastructure & Environment | | | | |
| Permanent - Full time | 22,938 | 23,677 | 24,437 | 25,215 |
| Female | 5,117 | 5,282 | 5,451 | 5,625 |
| Male | 17,821 | 18,396 | 18,986 | 19,591 |
| Self-described gender | 0 | 0 | 0 | 0 |
| Permanent - Part time | 740 | 762 | 785 | 810 |
| Female | 494 | 508 | 524 | 541 |
| Male | 246 | 252 | 260 | 268 |
| Self-described gender | 0 | 0 | 0 | 0 |
| Casual | 153 | 158 | 163 | 168 |
| Total Infrastructure & Environment | 23,831 | 24,597 | 25,389 | 26,198 |
| Capitalised labour costs | 3,563 | 3,678 | 3,796 | 3,917 |
| Total staff expenditure | 87,721 | 90,547 | 93,452 | 96,429 |

| | 2021/22 FTE | 2022/23 FTE | 2023/24 FTE | 2024/25 FTE |
|-------------------------------------|----------------|----------------|----------------|----------------|
| Chief Executive Office | | | | |
| Permanent - Full time | 71.0 | 71.0 | 71.0 | 71.0 |
| Female | 47.4 | 47.4 | 47.4 | 47.4 |
| Male | 23.6 | 23.6 | 23.6 | 23.6 |
| Self-described gender | 0.0 | 0.0 | 0.0 | 0.0 |
| Permanent - Part time | 10.6 | 10.6 | 10.6 | 10.6 |
| Female | 7.5 | 7.5 | 7.5 | 7.5 |
| Male | 3.1 | 3.1 | 3.1 | 3.1 |
| Self-described gender | 0.0 | 0.0 | 0.0 | 0.0 |
| Casual | 1.7 | 1.7 | 1.7 | 1.7 |
| Total Chief Executive Office | 83.3 | 83.3 | 83.3 | 83.3 |
| Corporate Services | | | | |
| Permanent - Full time | 30.0 | 30.0 | 30.0 | 30.0 |
| Female | 23.1 | 23.1 | 23.1 | 23.1 |
| Male | 6.9 | 6.9 | 6.9 | 6.9 |
| Self-described gender | 0.0 | 0.0 | 0.0 | 0.0 |
| Permanent - Part time | 7.2 | 7.2 | 7.2 | 7.2 |
| Female | 7.2 | 7.2 | 7.2 | 7.2 |
| Male | 0.0 | 0.0 | 0.0 | 0.0 |
| Self-described gender | 0.0 | 0.0 | 0.0 | 0.0 |
| Casual | 0.0 | 0.0 | 0.0 | 0.0 |
| Total Corporate Services | 37.2 | 37.2 | 37.2 | 37.2 |

BUDGET 2021/22

| | 2021/22 | 2022/23 | 2023/24 | 2024/25 |
|---|--------------|--------------|--------------|--------------|
| | FTE | FTE | FTE | FTE |
| Community Services | | | | |
| Permanent - Full time | 148.3 | 148.3 | 148.3 | 148.3 |
| Female | 110.1 | 110.1 | 110.1 | 110.1 |
| Male | 38.3 | 38.3 | 38.3 | 38.3 |
| Self-described gender | 0.0 | 0.0 | 0.0 | 0.0 |
| Permanent - Part time | 87.5 | 87.5 | 87.5 | 87.5 |
| Female | 75.8 | 75.8 | 75.8 | 75.8 |
| Male | 11.4 | 11.4 | 11.4 | 11.4 |
| Self-described gender | 0.3 | 0.3 | 0.3 | 0.3 |
| Casual | 139.2 | 139.2 | 139.2 | 139.2 |
| Total Community Services | 375.0 | 375.0 | 375.0 | 375.0 |
| City Development | | | | |
| Permanent - Full time | 91.6 | 91.6 | 91.6 | 91.6 |
| Female | 46.5 | 46.5 | 46.5 | 46.5 |
| Male | 43.1 | 43.1 | 43.1 | 43.1 |
| Self-described gender | 2.0 | 2.0 | 2.0 | 2.0 |
| Permanent - Part time | 5.0 | 5.0 | 5.0 | 5.0 |
| Female | 4.0 | 4.0 | 4.0 | 4.0 |
| Male | 0.9 | 0.9 | 0.9 | 0.9 |
| Self-described gender | 0.0 | 0.0 | 0.0 | 0.0 |
| Casual | 0.0 | 0.0 | 0.0 | 0.0 |
| Total City Development | 96.6 | 96.6 | 96.6 | 96.6 |
| Infrastructure & Environment | | | | |
| Permanent - Full time | 222.7 | 222.7 | 222.7 | 222.7 |
| Female | 49.7 | 49.7 | 49.7 | 49.7 |
| Male | 173.0 | 173.0 | 173.0 | 173.0 |
| Self-described gender | 0.0 | 0.0 | 0.0 | 0.0 |
| Permanent - Part time | 7.2 | 7.2 | 7.2 | 7.2 |
| Female | 4.8 | 4.8 | 4.8 | 4.8 |
| Male | 2.4 | 2.4 | 2.4 | 2.4 |
| Self-described gender | 0.0 | 0.0 | 0.0 | 0.0 |
| Casual | 1.5 | 1.5 | 1.5 | 1.5 |
| Total Infrastructure & Environment | 231.4 | 231.4 | 231.4 | 231.4 |
| Capitalised labour | 28.3 | 28.3 | 28.3 | 28.3 |
| Total staff numbers | 851.7 | 851.7 | 851.7 | 851.7 |

NOTES TO THE FINANCIAL STATEMENTS

4.1 Comprehensive Income Statement

4.1.1 Rates and charges

This section presents information about rates and charges which the Act and the Regulations require to be disclosed in the Council's annual budget.

In developing the Financial Plan, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the long term financial planning process.

The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2021/22 the FGRS cap has been set at 1.5% (2020/21 2.0%). The cap applies to both general rates and municipal charges (although Monash does not levy a Municipal Charge) and is calculated on the basis of council's average rates and charges.

Table 1 Rates for 2021/22

| Rates for 2021/22 | | |
|--------------------------------|-----|--------------------|
| Rateable Properties | | 83,433 |
| Annualised Rate Income 2020/21 | \$ | 129,956,193 |
| Plus 1.5% Rate Cap | \$ | 1,949,343 |
| Total Rates for 2021/22 | | 131,905,536 |
| Rates | | |
| Residential | 86% | 0.00150660 |
| Commercial & Industrial | 14% | 0.00175070 |
| Residential | | 113,438,761 |
| Commercial & Industrial | | 18,466,775 |
| | | 131,905,536 |

Differential Rating

Council will continue to utilise/apply Differential Rating with the main objective that differential rating will contribute to the equitable and efficient carrying out of council functions and will, amongst other reasons,¹ raise funds across all property categories to ensure the rate burden is equitably spread across different property types.

¹ Refer Differential Rating Section 4.1.1

Table 1 above shows that differential rates are set to ensure there is a consistent level of rating between Residential (86%) and “Other” classes (14% e.g. Commercial & Industrial). Differential rating was introduced in the 2015/16 budget year to realign Council’s revenue from rates to the rating year of 2010/11; the year Council converted to Capital Improved Values (CIV) from Site Value (SV) rating.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community. To achieve these objectives while maintaining service levels and a strong capital expenditure program, the annualised rate income will increase by 1.5% in line with the rate cap.

Recycling & Waste Charge

For 2021/22 Council will again apply a service charge under Section 162 of the *Local Government Act 1989* to recover the additional costs of recycling and increases to the State’s Waste Levy. Monash Council has secured its household recycling service with Visy, despite the volatility of the recycling industry in the wake of the global crisis triggered by China’s ban on recycling. However, this has come at a significant cost. For 2021/22 Council will continue to charge a “Recycling & Waste Charge” which is a service charge to meet those increased costs and also cover the increase to the State’s Waste levy.

The current contract with Visy Recycling is in place until April 2023. It is expected that the levy and offsetting pensioner rebate will cover the costs for the remainder of the contract. Monash Council has been able to ensure recyclable kerbside collections have not ended up as landfill and will work to ensure that continues. The recycling & waste charge has been set at \$42 per rateable property with provision to provide a waiver (\$42) for every eligible pensioner ratepayer.

Recycling & Waste Charge – Pensioner waiver

Council acknowledges that some ratepayers may experience difficulty from time to time in meeting the recycling & waste charge due to the effect of rising costs, cost of Council services and personal circumstance. Council further understands that relief measures have a cost to Council which must be borne by other ratepayers either short or long term. It is for this reason that Council provides limited assistance, rates waivers and rebates to assist persons or classes of person in accordance with *Local Government Act 1989* Section 169 or 171.

For 2021/22 Council will again provide a waiver under Section 171 of the *Local Government Act 1989* to all eligible pensioner ratepayers from paying the Recycling & Waste Levy which has been applied to all ratepayers to recover the additional costs of recycling & the State’s Waste Levy.

Pensioner Rebate

Council declares a rebate under Section 169 of the Local Government Act 1989. Council will provide a \$50 subsidy to eligible pensioners on their Council rates in 2021/22 to ease some of the household budget pressures.

Fair Go Rates System (FGRS) Compliance

The Annual Budget 2021/22 has been prepared in accordance with the State Government's FGRS. The proposed Budget incorporates an average rate increase of 1.5% for the 2021/22 year as determined by the Minister for Local Government in December 2020 to apply to all Councils. This rate is a forecast movement of 1.5% in the Consumer Price Index (CPI), as determined by the Department of Treasury & Finance (that is the guide the Minister has used since the Rate Cap introduction).

Covid-19 New Hardship Assistance

Monash Council is working to help ratepayers who are experiencing difficulties due to the Coronavirus / COVID-19 pandemic as it impacts lives and businesses. Council has introduced changes to its hardship policy to support our community at this time.

At a Special Meeting of the Council on 27 March 2020, it was resolved to provide additional assistance to any ratepayer impacted by Covid-19 and experiencing hardship and difficulty with paying rates and/or other charges.

This covers any remaining balance of rates this year (2020/21) and any continuing difficulty in meeting payment of rates in 2020/21. The assistance will be by way of a rates payment deferral, without any penalty interest being charged. This has now been extended to 30 June 2022.

Examples of a charge where this applies includes fees paid for Council's Home Care service, Meals on Wheels or pet registrations.

The assistance will be by way of a rates or other charges payment deferral, without any penalty interest being charged. This assistance applies to all residents and ratepayers (including residential, business and investment property ratepayers).

To qualify, ratepayers will need to make an application declaring how they have been impacted by COVID-19 and how that is impacting on their ability to pay their rates or a charge.

Council recognised that during the Coronavirus pandemic:

- every member of our community will be impacted;
- every business in the municipality will be impacted; and
- Council's usual operations and staff will be impacted.

In response to the expected consequences of Australia's response to the coronavirus:

- There will be no interest charged on approved rate and/or charge deferrals up until 30 June 2022.
- Up until 30 June 2022, Council will not require that the property which is the subject of a deferral application be the ratepayer's principal place of residence for an application.

To qualify, ratepayers will need to make an application declaring how Covid-19 has impacted their ability to pay their rates and/or other charges. <https://www.monash.vic.gov.au/About-Us/Rates/Hardship-Policy>.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

| | 2020/21 | | 2021/22 Budget \$'000 | Change \$'000 | % | Projections | | | Trend +/- |
|--|-----------------------------|------------------------------|-----------------------------|------------------|--------------|----------------|----------------|----------------|--------------|
| | 2019/20 Actual \$'000 | Forecast Actual \$'000 | | | | 2022/23 | 2023/24 | 2024/25 | |
| | | | | | | \$'000 | \$'000 | \$'000 | |
| General Rates* | 122,927 | 113,981 | 130,893 | 16,912 | 14.8% | 134,333 | 138,186 | 142,478 | + |
| Waste management charge* | - | - | - | - | - | - | - | - | + |
| Service rates and charges (recycling and waste levy) | 1,505 | 2,196 | 3,504 | 1,309 | 59.6% | 3,721 | 4,193 | 4,256 | + |
| Special rates and charges | - | - | - | - | - | - | - | - | + |
| Supplementary rates and rate adjustments | 896 | 2,368 | 1,122 | - 1,246 | -52.6% | 1,133 | 1,145 | 1,156 | + |
| Interest on rates and charges | 398 | 476 | 400 | - 76 | -16.0% | 407 | 414 | 421 | + |
| Revenue in lieu of rates | 266 | 258 | 273 | 15 | 5.9% | 278 | 283 | 290 | + |
| Total rates and charges | 125,992 | 119,279 | 136,192 | 16,913 | 14.2% | 139,872 | 144,221 | 148,601 | + |

* items are subject to a rate cap established under the FGRS

4.1.1(b) The rate in the dollar to be levied as general rates under Section 158 of the Act for each type or class of land compared with the previous financial year.

| Type or class of land | 2020/21 cents/\$CIV* | 2021/22 cents/\$CIV* | Change |
|---|-------------------------|-------------------------|--------------|
| General rate for rateable residential properties | 0.00151350 | 0.00150660 | -0.5% |
| General rate for rateable commercial properties | 0.00174115 | 0.00175070 | 0.5% |
| General rate for rateable industrial properties | 0.00174115 | 0.00175070 | 0.5% |
| General rate for rateable primary production properties | 0.00174115 | 0.00175070 | 0.5% |

(*CIV is the valuation basis used by the Council)

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

| Type or class of land | 2020/21 \$'000 | 2021/22 \$'000 | Change \$'000 | % |
|---|-------------------|-------------------|------------------|--------------|
| Residential | 109,725 | 113,439 | 3,714 | 3.4% |
| Commercial | 10,335 | 10,654 | 319 | 3.1% |
| Industrial | 7,503 | 7,789 | 286 | 3.8% |
| Primary Production | 24 | 24 | 0 | -0.3% |
| Total amount to be raised by general rates | 127,587 | 131,905 | 4,318 | 3.4% |

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

| Type or class of land | 2020/21 Number | 2021/22 Number | Change Number | % |
|------------------------------------|-------------------|-------------------|------------------|-------------|
| Residential | 74,588 | 76,607 | 2,019 | 2.7% |
| Commercial | 4,046 | 4,140 | 94 | 2.3% |
| Industrial | 2,679 | 2,680 | 1 | 0.0% |
| Primary Production | 6 | 6 | - | 0.0% |
| Total number of assessments | 81,319 | 83,433 | 2,114 | 2.6% |

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV).

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

| Type or class of land | 2020/21 \$'000 | 2021/22 \$'000 | Change \$'000 | % |
|----------------------------|-------------------|-------------------|------------------|--------------|
| Residential | 72,497,451 | 75,294,990 | 2,797,539 | 3.9% |
| Commercial | 5,935,867 | 6,085,745 | 149,878 | 2.5% |
| Industrial | 4,309,193 | 4,448,776 | 139,583 | 3.2% |
| Primary Production | 13,770 | 13,650 | 120 | -0.9% |
| Total value of land | 82,756,281 | 85,843,161 | 3,086,880 | 3.7% |

4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year

| Type of Charge | Per Rateable Property 2020/21 \$ | Per Rateable Property 2021/22 \$ | Change \$ | % |
|----------------|---|---|--------------|---|
| Municipal | - | - | - | - |

BUDGET 2021/22

4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year

| Type of Charge | 2020/21 | 2021/22 | Change | |
|----------------|---------|---------|--------|---|
| | \$ | \$ | \$ | % |
| Municipal | - | - | - | - |

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

| Type of Charge | Per Rateable Property 2020/21 | Per Rateable Property 2021/22 | Change | |
|------------------------|-------------------------------|-------------------------------|--------|-------|
| | \$ | \$ | \$ | % |
| Recycling & Waste Levy | 27 | 42 | 15 | 55.6% |
| Total | 27 | 42 | 15 | 55.6% |

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

| Type of Charge | 2020/21 | 2021/22 | Change | |
|------------------------|---------|---------|--------|-------|
| | \$ | \$ | \$ | % |
| Recycling & Waste Levy | 2,196 | 3,504 | 1,309 | 59.6% |
| Total | 2,196 | 3,504 | 1,309 | 59.6% |

*Net of recycling levy - pensioner waiver

4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year

| | 2020/21 | 2021/22 | Change | |
|---|---------|---------|--------|--------|
| | \$'000 | \$'000 | \$'000 | % |
| General Rates | 127,587 | 131,905 | 4,318 | 3.4% |
| Municipal charge | - | - | - | - |
| Supplementary rates and charges | 2,368 | 1,122 | 1,246 | -52.6% |
| Service Charge - Recycling & Waste Levy | 2,196 | 3,504 | 1,309 | 59.6% |
| Total Rates and charges | 132,151 | 136,532 | 4,381 | 3.3% |

4.1.1(l) Fair Go Rates System Compliance

Monash City Council is required to comply with the State Government's Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

| | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2024/25 | Trend '+/'o/'- |
|---|----------------|----------------|----------------|----------------|----------------|-------------------|
| Total Rates | \$ 127,587,043 | \$ 131,905,491 | \$ 135,355,472 | \$ 139,218,466 | \$ 143,521,186 | + |
| Number of rateable properties | 81,319 | 83,433 | 84,708 | 86,002 | 87,316 | + |
| Base Average Rate | \$1,569 | \$1,581 | \$1,598 | \$1,619 | \$1,644 | + |
| Maximum Rate Increase (set by the State Government) | 2.00% | 1.5% | 1.75% | 2.00% | 2.25% | + |
| Capped Average Rate | \$1,569 | \$1,593 | \$1,598 | \$1,619 | \$1,644 | + |
| Maximum General Rates and Municipal Charges Revenue | \$ 127,587,043 | \$ 131,905,491 | \$ 134,213,837 | \$ 136,898,114 | \$ 139,978,321 | + |
| Budgeted General Rates and Municipal Charges Revenue | \$ 127,587,043 | \$ 131,905,491 | \$ 134,213,837 | \$ 136,898,114 | \$ 139,978,321 | + |
| Budgeted Supplementary Rates | \$1,100,000 | \$ 1,122,000 | \$1,133,220 | \$1,144,552 | \$1,155,998 | + |
| Budgeted Total Rates and Municipal Charges Revenue | \$ 128,687,043 | \$ 133,027,491 | \$ 135,347,057 | \$ 138,042,666 | \$ 141,134,319 | + |

4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2021/22: estimated \$1.1M and 2020/21 forecast: \$2.37M)
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa.

4.1.1(n) Differential rates

Rates to be levied

For 2021/22 Council has adopted two differential rates:

1. Residential rate; and
2. Non-Residential rate.

The rate and amount of rates payable in relation to land in each category of differential are:

- A Residential rate of 0.150660% (0.00150660 cents in the dollar of CIV) for all rateable residential properties; and

- A Non-Residential rate of 0.175070% (0.00175070 cents in the dollar of CIV) for all non-residential rateable properties.

For the purposes of identifying the types/classes of land applicable to each rate, the properties are grouped in accordance with the Australian Valuation Property Classification Code (AVPCC) Categories, as adopted by the Valuer-General Victoria (VGV) for the 2021 Revaluation.

Each differential rate will be determined by multiplying the Capital Improved Value of each rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council considers that each differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate, are set out below.

Residential rate land

Residential land is any land, which is:

- Occupied for the principal purpose of physically accommodating persons; or
- Unoccupied but zoned residential under the Monash Planning Scheme and which is not commercial or industrial land.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of health and community services; and
- Provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is where it is located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improved land, is any use of land.

The characteristics of planning scheme zoning are applicable to the determination of vacant land which will be subject to the rate applicable to residential land. The vacant land affected by this rate is that which is zoned residential under the Monash Planning Scheme. The classification of land which is improved will be determined by the occupation of that land, and have reference to the planning scheme zoning.

The types of buildings on the land within this differential rate are all buildings already on the land or which will be constructed prior to the expiry of the 2021/22 financial year.

Non-Residential Rate Land

Non-Residential land is any land, which is:

- Classified under the AVPCC Categories as being either Commercial, Industrial, Primary Production; or
- Occupied for the principal purpose of carrying out the manufacture or production of, or trade in, goods or services.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of health and community services; and
- Provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever located within the municipal district, without reference to ward boundaries.

Properties rated under the Cultural & Recreational Lands Act 1963

The properties listed in the table below include six properties on private land and the rest on Council land that are eligible to be rated under the *Cultural and Recreational Lands Act 1963* (CRLA). The Council has considered the service utilised by the lands and the benefit these lands provide to the community by consideration of their cultural or recreational land use, as required under the CRLA.

| CULTURAL AND RECREATIONAL LANDS ACT 1964 | | |
|---|-------------------|-------------------|
| NAME | 2020/21 CHARGE | 2021/22 CHARGE |
| Riversdale Golf Club Ltd | \$77,655 | \$95,659 |
| Glen Iris Valley Recreation Club Inc | \$3,482 | \$4,832 |
| Huntingdale Golf Club Incorporated | \$49,588 | \$55,112 |
| Hawthorn Football Club Ltd | \$4,778 | \$4,804 |
| Hawthorn Football Club Ltd | \$2,375 | \$2,157 |
| The Metropolitan Golf Club Inc | \$64,144 | \$56,443 |
| Bayview Tennis Club (Chadstone) | \$1,832 | \$1,548 |
| Glen Waverley Tennis Club | \$1,031 | \$1,071 |
| Glen Waverley Bowls Club Inc | \$1,971 | \$3,102 |
| Glenvale Tennis Club Inc | \$230 | \$242 |
| North Oakleigh Tennis Club Inc | \$2,570 | \$2,465 |
| Oakleigh Bowling Club | \$5,781 | \$4,426 |
| Oakleigh South Bowling Club | \$5,182 | \$4,244 |
| Notting Hill Pinewood Tennis Club | \$4,576 | \$4,083 |
| Glenburn Tennis Club Inc | \$3,308 | \$3,501 |
| Mount Waverley Bowling Club | \$1,727 | \$1,709 |
| Tally Ho Tennis Club Incorporated | \$1,699 | \$1,667 |
| Mount Waverley Tennis Club | \$1,873 | \$1,744 |
| Waverley Night Netball Association Inc | \$8,218 | \$8,824 |
| Whites Lane Tennis Club | \$982 | \$966 |
| Lum Reserve Tennis Club Inc | \$2,020 | \$2,010 |
| Wellington Tennis Club Inc | \$1,581 | \$1,562 |
| Essex Heights Tennis Club Inc | \$2,918 | \$2,892 |
| Waverley Hockey Club Inc | \$2,236 | \$1,975 |
| Wheelers Hill Tennis Club Inc | \$1,288 | \$1,282 |
| Legend Park Tennis Club Inc | \$2,591 | \$2,570 |
| Mayfield Park Tennis Club Inc | \$815 | \$833 |
| Gladeswood Reserve Tennis Club Inc | \$1,372 | \$1,345 |
| Total Cultural and Recreational Land Charges | \$257,822 | \$273,065 |

Note: Outdoor Recreation/ Sporting Clubs on Council Owned Land

Council resolved in August 2018 that some Council owned leased properties, used exclusively for outdoor recreation (23 bowls, tennis and sporting clubs with leases providing exclusive use over Council land) are rated (a charge in lieu of rates) under the CRLA with Council paying the CRLA charge.

Lease of Land

Under the *Local Government Act 2020* (the Act), Council is required to include any proposal to lease land in a financial year in the budget, where the lease is for

- a) one year or more and
 - i. the rent for any period of the lease is \$100 000 or more a year; or
 - ii. the current market rental value of the land is \$100 000 or more a year; or
- b) for 10 years or more.

Council has a number of leases due to expire in the financial year 2021/22 and intends to enter into new lease agreements. The tenants listed below have been informed about the proposed new lease arrangements. Subject to mutual agreement, the new tenancy arrangements will be in place for the financial year 2021/22.

| Tenant | Street No. | Street | Suburb | Use of Property | Proposed Term |
|--|------------|------------------|----------------|-----------------|---------------|
| Fioretto Fencing Club Inc | 2B | Highland Avenue | Oakleigh East | Fencing | 10 Years |
| Waverley Hockey Club Inc | 106 | High Street Road | Ashwood | Hockey | 10 Years |
| Whites Lane Tennis Club | 58A | Watsons Road | Glen Waverley | Tennis | 10 Years |
| Bayview Tennis Club (Chadstone) Inc | 313 | Huntingdale Road | Chadstone | Tennis | 10 Years |
| Essex Heights Tennis Club Inc | 2 | Federal Street | Mount Waverley | Tennis | 10 Years |
| Gladeswood Reserve Tennis Club Inc | 24-56 | Maygrove Way | Mulgrave | Tennis | 10 Years |
| Glenburn Tennis Club Inc | 5 | Mulgrave Street | Glen Waverley | Tennis | 10 Years |
| Legend Park Tennis Club Inc | 85-95 | Capital Avenue | Glen Waverley | Tennis | 10 Years |
| Lum Reserve Tennis Club Inc | 231-259 | Lum Road | Wheelers Hill | Tennis | 10 Years |
| M.P. Tennis Club Inc (Mayfield Park Tennis Club) | 34-38 | Mayfield Drive | Mount Waverley | Tennis | 10 Years |
| Notting Hill / Pinewood Tennis Club Inc | 1 - 9 | Baker Avenue | Glen Waverley | Tennis | 10 Years |
| Tally Ho Tennis Club Inc | 42 | Bennet Avenue | Mount Waverley | Tennis | 10 Years |
| Wellington Tennis Club Inc | 161 - 181 | Police Road | Mulgrave | Tennis | 10 Years |
| Wheelers Hill Tennis Club Inc | 65 - 73 | Jells Road | Wheelers Hill | Tennis | 10 Years |
| Wellington Pre school Centre Inc | 53 | Shaftsbury Drive | Mulgrave | Kindergarten | 10 Years |

4.1.2 Statutory fees and fines

| | Forecast | | | Change | | Projections | | | Trend |
|---------------------------------------|-------------------|-------------------|-------------------|--------------|--------------|--------------|---------------|---------------|----------|
| | Actual | Actual | Budget | | | 2022/23 | 2023/24 | 2024/25 | |
| | 2019/20 \$'000 | 2020/21 \$'000 | 2021/22 \$'000 | \$'000 | % | \$'000 | \$'000 | \$'000 | +/- |
| Infringements and costs | 6,262 | 2,553 | 5,053 | 2,500 | 97.9% | 5,255 | 5,465 | 5,684 | + |
| Court recoveries | 1,588 | 889 | 643 | (246) | (27.7%) | 669 | 695 | 723 | + |
| Town planning fees | 3,130 | 2,561 | 2,563 | 2 | 0.1% | 2,666 | 2,772 | 2,883 | + |
| Land Information Certificates | 147 | 150 | 150 | 0 | 0.0% | 156 | 162 | 169 | + |
| Permits | 686 | 810 | 905 | 95 | 11.7% | 941 | 979 | 1,018 | + |
| Total statutory fees and fines | 11,813 | 6,963 | 9,314 | 2,351 | 33.8% | 9,687 | 10,074 | 10,477 | + |

Statutory fees relate mainly to fees and fines levied in accordance with legislation and include animal registrations, *Public Health and Wellbeing Act 2008* registrations and parking fines. Increases in statutory fees are made in accordance with legislative requirements as determined by the Victorian State Government.

Statutory Fees and Fines are budgeted to increase by \$2.35M compared to the 2020/21 forecast. Income from parking infringements is expected to increase by \$2.50M. This is partly due to the previous year impacts of the COVID-19 restrictions. A more detailed listing of statutory fees is included in Appendix A.

4.1.3 User fees

| | Forecast | | | Change | | Projections | | | Trend |
|--------------------------------|-------------------|-------------------|-------------------|--------------|--------------|---------------|---------------|---------------|----------|
| | Actual | Actual | Budget | | | 2022/23 | 2023/24 | 2024/25 | |
| | 2019/20 \$'000 | 2020/21 \$'000 | 2021/22 \$'000 | \$'000 | % | \$'000 | \$'000 | \$'000 | +/- |
| Aged, health services | 1,152 | 969 | 1,035 | 66 | 6.8% | 1,076 | 1,119 | 1,164 | + |
| Leisure centre and recreation | 7,717 | 4,134 | 10,240 | 6,106 | 147.7% | 10,650 | 11,076 | 11,519 | + |
| Child care/children's programs | 824 | 660 | 1,057 | 397 | 60.2% | 1,099 | 1,143 | 1,189 | + |
| Library fees and fines | 126 | 14 | 42 | 28 | 200.0% | 44 | 45 | 47 | + |
| Registration and other permits | 541 | 480 | 480 | 0 | 0.0% | 499 | 519 | 540 | + |
| Building services | 1,686 | 1,683 | 2,249 | 566 | 33.6% | 2,339 | 2,433 | 2,530 | + |
| Waste management services | 2,553 | 2,250 | 3,969 | 1,719 | 76.4% | 4,128 | 4,293 | 4,465 | + |
| Bin Charges | 1,754 | 2,007 | 1,844 | (163) | (8.1%) | 1,918 | 1,994 | 2,074 | + |
| Hire and rental charges | 564 | 456 | 780 | 324 | 71.1% | 811 | 844 | 877 | + |
| Lease charges | 493 | 329 | 399 | 70 | 21.3% | 415 | 432 | 449 | + |
| Other fees and charges | 1,753 | 1,537 | 1,564 | 27 | 1.8% | 1,627 | 1,692 | 1,759 | + |
| Total user fees | 19,162 | 14,518 | 23,659 | 9,140 | 63.0% | 24,605 | 25,589 | 26,613 | + |

User fees relates mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include use of leisure, entertainment and other community facilities and the provision of human services such as family day care and home care services.

BUDGET 2021/22

Total income from User fees is budgeted to increase by 63% (\$9.1M) over the 2020/21 levels. The Oakleigh Recreation Centre reopened in February 2021 and leisure and aquatic facilities are expected to return to capacity during 2021/22 which will generate an increase in income by \$6.1M compared to the 2020/21 forecast. A significant increase on the Environment Protection Levy (EPA) from 1 January 2021 will see an increase of \$20 per tonne (2019/20 \$65.90 and 2020/21 \$85.90) and in accordance, fees and charges at the Waste Transfer Station has increased to recover operational costs. Building approvals such as swimming pool compliance and inspections and private developer fees have been introduced which will contribute to additional income (\$0.57M) in 2021/22.

A more detailed listing of fees is included in Appendix A.

4.1.4 Grants

| Grant Funding Types & Source | Forecast | | Change \$'000 | % |
|--|-----------------------------|-----------------------------|------------------|--------------|
| | Actual 2020/21 \$'000 | Budget 2021/22 \$'000 | | |
| Grants were received in respect of the following: | | | | |
| Summary of grants | | | | |
| Commonwealth funded grants | 16,632 | 22,295 | 5,663 | 34% |
| State funded grants | 16,055 | 7,571 | (8,485) | (53%) |
| Total grants received | 32,687 | 29,865 | (2,822) | (9%) |
| (a) Operating Grants | | | | |
| Recurrent - Commonwealth Government | | | | |
| Financial Assistance Grants | 2,221 | 4,396 | 2,176 | 98% |
| Aged & Community Services | 8,416 | 8,542 | 126 | 1% |
| Early Years & Integrated Family Services | 370 | 289 | (81) | (22%) |
| Monash Gallery of Art | 75 | 75 | 0 | 0% |
| Children's Services | 1,180 | 1,037 | (144) | (12%) |
| Recurrent - State Government | | | | |
| Children's Services | 282 | 274 | (7) | (3%) |
| Maternal and Child health | 1,642 | 1,235 | (407) | (25%) |
| Early Years & Integrated Family Services | 294 | 130 | (164) | (56%) |
| Libraries | 1,273 | 1,248 | (25) | (2%) |
| Youth | 95 | 33 | (62) | (65%) |
| Community Health | 25 | 25 | - | 0% |
| School Crossings | 575 | 575 | - | 0% |
| Total recurrent grants | 16,447 | 17,858 | 1,412 | 9% |
| Non-recurrent - State Government | | | | |
| COVID-19 Grant Relief | 3,158 | 0 | (3,158) | (100%) |
| Early Years & Integrated Family Services | 94 | 0 | (94) | (100%) |
| Community Programs | 154 | 0 | (154) | (100%) |
| Monash Gallery of Art | 272 | 0 | (272) | (100%) |
| Arts & Culture | 21 | 0 | (21) | (100%) |
| Recreation Services | 27 | 0 | (27) | (100%) |
| Strategic Planning & Development | 197 | 30 | (167) | (85%) |
| Sustainability & Environmental | 184 | 26 | (158) | (86%) |
| Youth - School Focussed | 230 | 106 | (124) | (54%) |
| Total non-recurrent grants | 4,336 | 162 | (4,174) | (96%) |
| Total operating grants | 20,783 | 18,020 | (2,764) | (13%) |

BUDGET 2021/22

| Grant Funding Types & Source | Forecast | Budget | Change | |
|--|-----------------------------|-------------------|----------------|-------------|
| | Actual 2020/21 \$'000 | 2021/22 \$'000 | \$'000 | % |
| (b) Capital Grants | | | | |
| Recurrent - Commonwealth Government | | | | |
| Roads to Recovery | 1,115 | 807 | (308) | (28%) |
| Victorian Grants Commission | 667 | 1,280 | 613 | 92% |
| Recurrent - State Government | | | | |
| Libraries | 22 | 22 | 0 | 0% |
| Total recurrent grants | 1,804 | 2,109 | 305 | 17% |
| Non-recurrent - Commonwealth Government | | | | |
| Buildings | 2,038 | 150 | (1,888) | (93%) |
| Offstreet Car Park | 0 | 300 | 300 | 0% |
| Footpaths and cycleways | 0 | 1,076 | 1,076 | 0% |
| Parks, open space and streetscapes | 0 | 2,700 | 2,700 | 0% |
| Roads | 806 | 450 | (356) | (44%) |
| Recreation Leisure & Community Facilities | 0 | 1,194 | 1,194 | 0% |
| Non-recurrent - State Government | | | | |
| Buildings | 2,400 | 2,618 | 218 | 9% |
| Footpaths and cycleways | 490 | 0 | (490) | (100%) |
| Roads | 19 | 0 | (19) | (100%) |
| Parks, open space and streetscapes | 854 | 400 | (454) | (53%) |
| Recreation Leisure & Community Facilities | 2,984 | 848 | (2,136) | (72%) |
| Computers and telecommunications | 148 | 0 | (148) | (100%) |
| Offstreet Car Park | 300 | 0 | (300) | (100%) |
| Other projects | 61 | 0 | (61) | (100%) |
| Total non-recurrent grants | 10,100 | 9,735 | (365) | (4%) |
| Total capital grants | 11,904 | 11,844 | (60) | (1%) |
| Total Grants | 32,687 | 29,864 | (2,823) | (9%) |

Operating grants include all monies received from state and federal government sources for the purpose of funding the delivery of Council's services to ratepayers. The decrease in Grants-Operating is 13% or \$2.8M compared to the 2020/21 forecast. The main reason for the decrease in operating grants relates to non-recurrent State Government 'one-off' grants, including the Covid-19 grant relief initiative – Working for Victoria, which is not expected during 2021/22.

Capital grants include all monies received from state and federal governments, and community sources for the purposes of funding the capital works program. Overall the level of capital grants will only decrease by 1% or \$0.06M compared to 2020/21 forecast. The main cause for this unfavourable variance is completion of key projects at the Waverley Netball Centre and Outdoor Court redevelopment (\$2M) and the Oakleigh Recreation Centre Redevelopment project (\$1.6M).

4.1.5 Contributions

| | Forecast | | Budget 2021/22 \$'000 | Change | | Projections | | | Trend +/o/- |
|---------------------------|-----------------------------|-----------------------------|-----------------------------|----------------|----------------|---------------|---------------|---------------|----------------|
| | Actual 2019/20 \$'000 | Actual 2020/21 \$'000 | | \$'000 | % | 2022/23 | 2023/24 | 2024/25 | |
| | | | | | | \$'000 | \$'000 | \$'000 | |
| Monetary | 11,241 | 13,329 | 8,965 | (4,364) | (32.7%) | 13,120 | 16,368 | 13,539 | - |
| Non-monetary | 295 | - | - | - | - | - | - | - | o |
| Total contribution | 11,536 | 13,329 | 8,965 | (4,364) | (32.7%) | 13,120 | 16,368 | 13,539 | - |

Contributions are expected to decrease compared to forecast levels. It is expected that income from public open space contributions will be lower than the 2020/21 forecast. In addition to a reduction in contributions received from sporting clubs and other organisations to fund various capital projects (\$0.18M).

4.1.6 Other income

| | Forecast | | Budget 2021/22 \$'000 | Change | | Projections | | | Trend +/o/- |
|---------------------------|-----------------------------|-----------------------------|-----------------------------|--------------|----------------|--------------|--------------|--------------|----------------|
| | Actual 2019/20 \$'000 | Actual 2020/21 \$'000 | | \$'000 | % | 2022/23 | 2023/24 | 2024/25 | |
| | | | | | | \$'000 | \$'000 | \$'000 | |
| Interest | 1,517 | 655 | 263 | (392) | (59.8%) | 277 | 230 | 279 | + |
| Other | 982 | 711 | 843 | 132 | 18.6% | 856 | 874 | 893 | + |
| Total other income | 2,499 | 1,366 | 1,106 | (260) | (19.0%) | 1,133 | 1,104 | 1,172 | + |

Other income is expected to reduce by \$0.26M mainly due to investment interest (\$0.39M) as the cash investment rate is lower than the forecast levels.

4.1.7 Employee costs

| | Forecast | | Budget 2021/22 \$'000 | Change | | Projections | | | Trend +/- |
|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-------------------|-------------------|-------------------|---------------|---------------|--------------|
| | Actual 2019/20 \$'000 | Actual 2020/21 \$'000 | | 2022/23 \$'000 | 2023/24 \$'000 | 2024/25 \$'000 | | | |
| | | | | | | | % | | |
| Wages and salaries | 69,951 | 71,057 | 75,378 | (4,321) | (6.1%) | 77,806 | 80,302 | 82,861 | + |
| Workcover | 1,780 | 1,228 | 1,276 | (48) | (3.9%) | 1,317 | 1,359 | 1,403 | + |
| Superannuation | 6,236 | 6,918 | 7,541 | (623) | (9.0%) | 7,784 | 8,034 | 8,290 | + |
| Long Service Leave | 1,247 | 2,038 | 2,110 | (72) | (3.5%) | 2,178 | 2,248 | 2,319 | + |
| Fringe benefit tax | 276 | 275 | 275 | - | - | 284 | 293 | 302 | + |
| Other | 922 | 1,174 | 1,141 | 33 | 2.8% | 1,178 | 1,216 | 1,254 | + |
| Total employee costs | 80,412 | 82,690 | 87,721 | (5,031) | (6.1%) | 90,547 | 93,452 | 96,429 | + |

Employee Costs include all labour related expenditure for wages and salaries and on-cost allowances (for leave entitlements, employer superannuation etc), temporary and agency staff expenditure. The total employee costs are forecast to increase by 6.1% or \$5.0M compared to the 2020/21 forecast levels. The increase is mainly due to new budget initiatives and temporary appointment of staffing resources.

In addition closure of council facilities due to the pandemic situation has had a significant impact on employee costs for 2020/21. As the facilities have progressively resumed full operations heading into the new financial year, the employee cost budgets for 2021/22 are restored as per normal therefore resulting in a higher variance from forecast to budget.

The 2021/22 budget also includes an additional 11.8 FTE positions approved through the new budget initiative process, these include:

- Recreation Contracts and Performance Officer 1 FTE,
- Child & Young People Friendly City/Child Safe Standards Co-ordination Officer 1 FTE,
- A Graphic Designer and Digital Communications position – 2 FTE;
- Gender Equity Project Officer (2 year position);
- Project Capability Lead 0.8 FTE
- Playspace Inspector 1 FTE;
- HR System, Projects & Initiatives Officer 1 FTE;
- Economic Development Retail Liaison Officer 1 FTE;
- Waste Transfer Station Customer Service Officer 1 FTE; and
- 2 positions under the Zero Net Carbon Project.

Along with Council's Enterprise Bargaining agreement conditions, budget costs include an increase in the Superannuation Guarantee Levy (SGL) from a mandatory 9.5% to 10.0% applicable 1 July 2021.

4.1.8 Materials and services

| | Forecast | | | Projections | | | | | | Trend +/- |
|-------------------------------------|-------------------|-------------------|-------------------|----------------|----------------|---------------|---------------|---------------|----------|--------------|
| | Actual | Actual | Budget | Change | | 2022/23 | 2023/24 | 2024/25 | | |
| | 2019/20 \$'000 | 2020/21 \$'000 | 2021/22 \$'000 | \$'000 | % | \$'000 | \$'000 | \$'000 | | |
| Building maintenance | 7,173 | 4,994 | 5,513 | (519) | (10.4%) | 5,807 | 5,930 | 6,297 | + | |
| General maintenance | 10,939 | 12,352 | 12,652 | (299) | (2.4%) | 13,327 | 13,609 | 15,577 | + | |
| Waste Management Services | 18,721 | 19,383 | 23,944 | (4,561) | (23.5%) | 25,222 | 25,756 | 24,444 | + | |
| Local Law Services | 4,958 | 5,005 | 5,555 | (550) | (11.0%) | 5,852 | 5,976 | 6,312 | + | |
| Fleet Management | 821 | 700 | 840 | (140) | (20.0%) | 885 | 904 | 883 | + | |
| Utilities | 4,200 | 4,320 | 4,979 | (659) | (15.3%) | 5,245 | 5,356 | 5,448 | + | |
| General Administration | 9,918 | 9,676 | 10,818 | (1,143) | (11.8%) | 11,396 | 11,637 | 12,202 | + | |
| Information Technology | 5,008 | 4,734 | 5,018 | (284) | (6.0%) | 5,286 | 5,398 | 5,970 | + | |
| Legal costs | 1,341 | 923 | 980 | (57) | (6.2%) | 1,032 | 1,054 | 1,164 | + | |
| Insurance | 1,914 | 2,143 | 2,517 | (374) | (17.5%) | 2,651 | 2,707 | 2,703 | + | |
| Consultants | 1,564 | 1,907 | 2,022 | (115) | (6.0%) | 2,130 | 2,175 | 2,405 | + | |
| Council elections | - | 801 | 0 | 801 | 1.00 | - | - | 1,010 | + | |
| Other | 3,369 | 980 | 1,171 | (191) | (19.5%) | 1,234 | 1,260 | 1,236 | + | |
| Total materials and services | 69,925 | 67,918 | 76,009 | (8,091) | (11.9%) | 80,067 | 81,761 | 85,651 | + | |

Materials and services includes the purchases of consumables and payments to contractors for the provision of services and utility costs. This is forecasted to increase by 11.9% or \$8.1M compared to the 2020/21 forecast, primarily due to the following significant variances:

- Waste management costs are expected to increase by \$4.6M over the 2020/21 forecast. This is mainly due to higher garbage disposal costs (\$1.0M) related to anticipated increases in contract rates and tonnages and the significant increase on the Environment Protection Levy (EPA) from 1 January 2021 which will impact operational costs ;
- Building maintenance costs are expected to increase by \$0.5M over the 2020/21 forecast. Closure of council facilities during 2020/21 has impacted the general maintenance spend and the budgets are restored to accommodate routine and reactive works that may arise post pandemic restrictions;
- Utilities costs are budgeted higher than 2020/21 forecast by \$0.66M. All facilities are resuming normal operations and budgets are restored back as per normal. The reopening of the Oakleigh Recreation Centre and all centres resuming full operations will also contribute to the increase in utilities;
- The increase in budget within the Local law services (\$0.55M) is mainly attributable to increases in contractor costs (\$0.31M); and
- General Administration is budgeted higher than the 2020/21 forecast by \$1.1M mostly due to increased program costs as services resume full activity.

4.1.9 Depreciation

| | Forecast | | Budget 2021/22 \$'000 | Change | | Projections | | | Trend +/- |
|-------------------------------|-----------------------------|-----------------------------|-----------------------------|------------|-------------|---------------|---------------|---------------|--------------|
| | Actual 2019/20 \$'000 | Actual 2020/21 \$'000 | | \$'000 | % | 2022/23 | 2023/24 | 2024/25 | |
| | | | | | | \$'000 | \$'000 | \$'000 | |
| Property | 7,473 | 7,560 | 7,514 | 46 | 0.6% | 7,617 | 7,723 | 7,829 | + |
| Plant & equipment | 6,125 | 6,196 | 6,158 | 38 | 0.6% | 6,243 | 6,330 | 6,417 | + |
| Infrastructure | 15,921 | 16,107 | 16,008 | 99 | 0.6% | 16,229 | 16,453 | 16,680 | + |
| Total depreciation and | 29,519 | 29,863 | 29,680 | 183 | 0.6% | 30,089 | 30,505 | 30,926 | + |

Depreciation relates to the usage of Council's property, plant and equipment and infrastructure assets including roads and drains. The increase of \$0.18M is due to the full year effect of depreciation on the 2020/21 capital works program and the impact of depreciation on the capital works completed for 2021/22; also some infrastructure assets have reached full life which will reduce depreciation.

Refer to Section 4.5 Capital Works program for a more detailed analysis of Council's Capital Works program for the 2020/21 year.

4.1.10 Amortisation – Intangible assets

| | Forecast | | Budget 2021/22 \$'000 | Change | | Projections | | | Trend +/- |
|---|-----------------------------|-----------------------------|-----------------------------|--------------|----------------|--------------|--------------|--------------|--------------|
| | Actual 2019/20 \$'000 | Actual 2020/21 \$'000 | | \$'000 | % | 2022/23 | 2023/24 | 2024/25 | |
| | | | | | | \$'000 | \$'000 | \$'000 | |
| Intangible assets | 1,101 | 1,539 | 2,223 | (684) | (44.5%) | 2,254 | 2,285 | 2,316 | + |
| Total amortisation - intangible assets | 1,101 | 1,539 | 2,223 | (684) | (44.5%) | 2,254 | 2,285 | 2,316 | + |

Amortisation is an accounting measure which attempts to allocate the value of an intangible asset over its useful life such as software.

4.1.11 Amortisation – Right of use assets

| | Forecast | | Budget 2021/22 \$'000 | Change | | Projections | | | Trend +/o/- |
|---|-----------------------------|-----------------------------|-----------------------------|-----------|-------------|--------------|------------|------------|----------------|
| | Actual 2019/20 \$'000 | Actual 2020/21 \$'000 | | \$'000 | % | 2022/23 | 2023/24 | 2024/25 | |
| | | | | | | \$'000 | \$'000 | \$'000 | |
| Buildings | 468 | 468 | 468 | - | - | 156 | - | - | - |
| Gym equipment | 184 | 736 | 736 | - | - | 736 | 736 | 736 | o |
| Waste contract - vehicles | 221 | 271 | 270 | 1 | 0.3% | 208 | 165 | 78 | o |
| Printers | 196 | 196 | 114 | 82 | 41.7% | - | - | - | o |
| Total amortisation-right of use assets | 1,069 | 1,670 | 1,588 | 82 | 4.9% | 1,100 | 902 | 814 | - |

The implementation of the accounting standard *AASB 16 Leases* requires most operating leases to be recognised in the balance sheet including right of use assets, such as leased printers, gym equipment and building assets. It is an accounting measure which attempts to allocate the value of an asset over its useful life.

4.1.11 Other expenses

| | Forecast | | Budget 2021/22 \$'000 | Change | | Projections | | | Trend +/o/- |
|------------------------------------|-----------------------------|-----------------------------|-----------------------------|------------|---------------|-------------|------------|------------|----------------|
| | Actual 2019/20 \$'000 | Actual 2020/21 \$'000 | | \$'000 | % | 2022/23 | 2023/24 | 2024/25 | |
| | | | | | | \$'000 | \$'000 | \$'000 | |
| Auditor Remuneration-VAGO | 71 | 80 | 80 | - | - | 81 | 83 | 85 | + |
| Auditor Remunerations- Internal | 133 | 230 | 225 | 5 | 2.2% | 229 | 234 | 239 | + |
| Councillor Allowances | 453 | 463 | 475 | (12) | (0.03) | 483 | 493 | 504 | + |
| Other | 0 | 20 | 20 | 0 | 0.0% | 20 | 21 | 21 | + |
| Total other expenses | 657 | 793 | 800 | (7) | (0.9%) | 814 | 830 | 849 | + |

Other Expenses relates to a range of items including audit fees and councillor allowances. The increase in other expenses is predominantly due to higher internal auditor remunerations to ensure greater compliance and mitigation of risk exposure to Council.

4.2 Balance Sheet

This section analyses the movements in assets, liabilities and equity between 2020/21 and 2021/22. It also considers a number of key performance indicators.

| | Forecast Actual 2021 \$'000 | Budget 2022 \$'000 | Variance \$'000 |
|--|-----------------------------------|--------------------------|--------------------|
| Current Assets | | | |
| Cash and cash equivalents | 81,388 | 66,520 | (14,868) |
| Trade and other receivables | 13,266 | 15,467 | 2,201 |
| Non-current assets classified as held for sale | 4,635 | 4,660 | 25 |
| Other Assets | 1,435 | 1,435 | - |
| Total Current Assets | 100,725 | 88,082 | (12,642) |
| Non-Current Assets | | | |
| Property, Plant & Equipment | 3,227,188 | 3,255,759 | 28,570 |
| Right-of-use assets | 7,164 | 5,576 | (1,588) |
| Intangibles | 4,880 | 4,435 | (446) |
| Other assets | 478 | 478 | - |
| Total Non-Current Assets | 3,239,711 | 3,266,248 | 26,537 |
| Total Assets | 3,340,436 | 3,354,330 | 13,894 |
| Current Liabilities | | | |
| Trade and Other Payables | 20,698 | 24,486 | (3,788) |
| Trust Funds & Deposits | 13,648 | 13,698 | (50) |
| Provisions | 16,714 | 19,048 | (2,334) |
| Lease Liabilities | 1,554 | 1,080 | 474 |
| Total Current Liabilities | 52,613 | 58,311 | (5,698) |
| Non-Current Liabilities | | | |
| Provisions | 3,376 | 1,742 | 1,634 |
| Other Liabilities | 1,896 | 1,896 | - |
| Lease Liabilities | 5,737 | 4,658 | 1,080 |
| Total Non-Current Liabilities | 11,009 | 8,296 | 2,713 |
| Total Liabilities | 63,622 | 66,607 | (2,984) |
| Net Assets | 3,276,813 | 3,287,723 | 10,908 |
| Equity | | | |
| Accumulated surplus | 1,014,120 | 1,028,404 | 14,284 |
| Reserves | 2,262,693 | 2,259,319 | (3,374) |
| Total equity | 3,276,813 | 3,287,723 | 10,910 |

Source: Section 3 Financial Statements

4.2.1 Assets

Cash and Cash Equivalents includes items such as short term deposits of three months or less, cash held in the bank, and petty cash. Trade and other receivables are monies owed to Council by ratepayers and others. Current assets also includes land held for resale, the proceeds of which Council has resolved to use in the refurbishment of other infrastructure assets in the 2021/22 financial year.

Current assets are projected to decrease by \$12.6M during the year mainly due to a higher capital investment in the capital works program for 2021/22. Other assets include items such as prepayments for expenses that Council has paid in advance of service delivery and other revenues due to be received in the next 12 months.

Plant, Property and Equipment is the largest component of Council's net worth and represents the value of all the land, buildings, roads, vehicles and equipment which has been built up by Council over many years. The increase in this balance is attributable to the net result of the capital works program, contribution of non-monetary assets, depreciation of assets and through the sale of property, plant and equipment.

The implementation of *AASB 16 Leases* requires the recognition of right of use assets in the balance sheet. Such assets include building leases, gym equipment, waste contract trucks and printers.

4.2.2 Liabilities

Trade and Other Payables represents amounts owed by Council at 30 June. The current liabilities are budgeted to increase over 2020/21 levels by \$5.7M. The increase in Current Liabilities relates to timing of cash payments and its effect on Trade Creditors and the recognition of the current lease liability requirement.

Provisions include accrued long service leave, annual leave and rostered days off owing to employees. These employee entitlements are expected to increase only marginally due to more active management of entitlements despite factoring in an increase for Enterprise Bargaining Agreement outcomes.

4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

| | Forecast | | Budget 2021/22 \$'000 | Budget 2022/23 \$'000 | Budget 2023/24 \$'000 | Budget 2024/25 \$'000 |
|---|---|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| | Actual 2019/20 \$'000 | Actual 2020/21 \$'000 | | | | |
| | Amount borrowed as at 30 June of the prior year | - | | | | |
| Amount proposed to be borrowed | - | - | - | - | - | - |
| Amount projected to be redeemed | - | - | - | - | - | - |
| Amount of borrowings as at 30 June | - | - | - | - | - | - |

4.2.4 Leases by category

As a result of the introduction of *AASB 16 Leases*, right of use assets and lease liabilities have been recognised as outlined in the table below.

| | Forecast | | Budget 2021/22 \$'000 | Budget 2022/23 \$'000 | Budget 2023/24 % | Budget 2024/25 \$'000 |
|--|-----------------------------|-----------------------------|-----------------------------|-----------------------------|------------------------|-----------------------------|
| | Actual 2019/20 \$'000 | Actual 2020/21 \$'000 | | | | |
| | Right of use assets | | | | | |
| Buildings | 1,091 | 624 | 156 | - | - | - |
| Gym equipment | 308 | 5,705 | 4,969 | 4,233 | 3,497 | 2,760 |
| Waste contract - vehicles | 6,441 | 722 | 452 | 243 | 78 | 0 |
| Other | 310 | 114 | - | - | - | - |
| Total right of use assets | 8,150 | 7,164 | 5,576 | 4,476 | 3,574 | 2,760 |
| Leases liabilities | | | | | | |
| Current lease liabilities | | | | | | |
| Buildings | 465 | 482 | 166 | - | - | - |
| Gym equipment | 670 | 687 | 704 | 721 | 739 | 757 |
| Waste contract - vehicles | 155 | 268 | 210 | 170 | 82 | - |
| Other | 197 | 117 | - | - | - | - |
| Total current lease liabilities | 1,488 | 1,554 | 1,080 | 891 | 821 | 757 |
| Non-current leases liabilities | | | | | | |
| Current lease liabilities | | | | | | |
| Buildings | 647 | 166 | - | - | - | - |
| Gym equipment | 5,789 | 5,102 | 4,398 | 3,677 | 2,938 | 2,181 |
| Waste contract - vehicles | 156 | 469 | 259 | 89 | 8 | 8 |
| Other | 117 | - | - | - | - | - |
| Total non-current lease liabilities | 6,710 | 5,737 | 4,658 | 3,767 | 2,946 | 2,188 |
| Total lease liabilities | 8,198 | 7,291 | 5,737 | 4,658 | 3,767 | 2,946 |

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. The current incremental borrowing rate is 2.44%.

4.3 Statement of changes in Equity

4.3.1 Reserves

| | Forecast Actual 2020/21 \$'000 | Budget 2021/22 \$'000 | Variance \$'000 |
|--|---|-----------------------------|--------------------|
| Total cash and investments | 81,388 | 66,520 | (14,868) |
| Restricted cash and investments | | | |
| - Statutory reserves | (18,207) | (18,333) | (126) |
| - Trust funds and deposits | (13,648) | (13,698) | (50) |
| Unrestricted cash and investments | 49,533 | 34,489 | (15,044) |
| - Discretionary reserves | (9,204) | (8,704) | 500 |
| Unrestricted cash adjusted for discretionary reserves | 40,329 | 25,785 | (14,544) |

1. Statutory Reserves

These funds must be applied for specified statutory purposes in accordance with various legislative requirements. While these funds earn interest revenue for Council, they are not available for other purposes. At 30 June 2022, statutory reserves are expected to increase to \$18.3M after transfers from Drainage, Parking and Public Open Space Reserves for capital works projects.

Statutory Reserves comprise:

1.1. Drainage Reserve

New property developments are required to make a contribution towards Council's strategic drainage system where the development impacts on the current system. These funds are maintained by a catchment area and when any strategic drainage projects are undertaken, funds in that catchment area's account are utilised to fund the works. In 2021/22, \$1.025M will be drawn from this Reserve to fund drainage works listed in the Capital Works Program in Section 4.5.

1.2. Parking Reserve

When a development will increase the parking requirements for a centre, the developer has been required to pay a predetermined amount per additional parking space needed. It is anticipated to receive \$0.1M in 2021/22.

1.3. Public Open Space Reserve (POS)

The Monash Planning Scheme states that a person who proposes to subdivide land must make a contribution to Council for public open space (being a percentage of the land intended to be used for residential, industrial or commercial purposes, or a percentage of the site value of such land, or a combination of both). If no amount is specified, a contribution for public open space may still be required under section 18 of the Subdivision Act 1988.

These funds are then used to either upgrade recreational facilities in existing open space areas or provide additional open space in the municipality. Funds budgeted to be received in 2021/22 (\$7.2M) will be allocated to eligible projects.

Unrestricted cash and investments

These funds are shown as unrestricted cash and not restricted by a statutory purpose.

2. Discretionary Reserves

Council has made decisions regarding the future use of these funds and unless there is a Council resolution these funds should be used for those earmarked purposes. The decisions about future use of these funds have been reflected in Council's Strategic Resource Plan and any changes in future use of the funds will be made in the context of the future funding requirements set out in the plan.

Discretionary Reserves comprise:

2.1. Development Reserve

This Reserve (formerly named the Aged Residential Care Facilities Upgrade Reserve) provided for future capital upgrades and refurbishment at Council's Aged Care facilities. Following the divestment of Council's Aged Care facilities in 2013/14 the Reserve was renamed to reflect Council's desire to utilise the funds for wider municipal development.

2.2. Superannuation

Council decided, as part of the Budget for 2016/17, to create a Reserve and set aside funds in the event of there being another superannuation call. A call to top-up the Defined Benefits Superannuation Fund could arise if the Fund's performance was well below the targeted – Vested Benefits Index (VBI) of 100% set by the Australian Prudential Regulation Authority (APRA). As at the December 2020 update, the VBI was at 109.6%, reported quarterly, was satisfactory and Council were advised that the fund had sufficient resources to support Council's superannuation obligations.

2.3. Unexpended Grants Reserve

Council created a reserve to quarantine funds related to grants received from state and federal government agencies to fund the Capital Works projects. Any funds unexpended at the end of the financial year will be held in a discretionary reserve.

Unrestricted cash adjusted for Discretionary Reserves

These funds are free of all specific Council commitments and represent funds available to meet daily cash flow requirements, unexpected short term needs and any budget commitments which will be expended in the following year such as grants and contributions. Council regards these funds as the minimum necessary to ensure that it can meet its commitments as and when they fall due, without borrowing further funds.

4.4 Statement of Cash Flows

| | Forecast Actual 2020/21 \$ '000 | Budget 2021/22 \$'000 | Variance \$'000 |
|---|--|-----------------------------|--------------------|
| Cash Flows from Operating Activities | | | |
| Receipts | | | |
| Rates & Charges | 119,279 | 136,192 | 16,913 |
| User fees & fines | 22,497 | 34,629 | 12,132 |
| Grants - Operating | 20,783 | 18,020 | (2,762) |
| Grants - Capital | 11,904 | 11,844 | (60) |
| Contributions - monetary | 13,329 | 8,965 | (4,364) |
| Interest Revenue | 655 | 263 | (392) |
| Other receipts | 1,860 | (1,309) | (3,169) |
| GST reimbursed by Australian Tax Office | 10,384 | 12,421 | 2,036 |
| | 200,691 | 221,025 | 20,335 |
| Payments | | | |
| Employee Costs | (82,005) | (87,021) | (5,016) |
| Materials, Services and Contracts | (79,092) | (79,132) | (40) |
| Other Payments | (803) | (810) | (7) |
| GST paid to Australian Tax Office | (1,016) | (1,656) | (640) |
| | (162,916) | (168,619) | (5,703) |
| Net Cash provided by/(used in) operating activities | 37,775 | 52,406 | 14,632 |
| Cash from Investing Activities | | | |
| Payment for Property, Plant and Equipment | (50,873) | (66,709) | (15,836) |
| Proceeds from Sale of Property, Plant and Equipment | 6,419 | 1,149 | (5,270) |
| Net Cash provided by/(used in) investing activities | (44,454) | (65,560) | (21,106) |
| Cash Flows from Financing Activities | | | |
| Interest paid - lease liability | (193) | (160) | 33 |
| Repayment of lease liabilities | (1,599) | (1,554) | 45 |
| Net Cash provided by/(used in) Financing Activities | (1,791.62) | (1,713.43) | 78 |
| Net increase/(decrease) in cash and cash equivalents | (8,471) | (14,868) | (6,397) |
| Cash and cash equivalents at the beginning of the financial year | 89,860 | 81,388 | (8,472) |
| Cash and cash equivalents at the end of the financial year | 81,388 | 66,520 | (14,868) |

Source: Section 3

4.4.1 Net cash flows provided by / (used in) operating activities

The net cash from operating activities is a \$14.6M increase compared to the 2020/21 forecast, which is made up of higher cash receipts of \$20.3M offsetting additional cash payments of \$5.7M. The increase in net cash compared to the 2020/21 forecast is largely due to increased receipts expected from rates and charges due to reinstatement of the 10% rate waiver, and user fees and fines as services return to capacity in 2021/22. Additional payments mainly relate to positions approved as part of the New Budget Initiatives process for specific service level provision.

The net cash flows from operating activities does not equal the surplus (deficit) for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table.

| | Forecast Actual | Budget | Variance |
|---|-----------------|---------------|---------------|
| | 2020/21 | 2021/22 | |
| | \$'000 | \$'000 | \$'000 |
| Surplus (deficit) for the year | 3,753 | 10,910 | 7,156 |
| Depreciation | 33,072 | 33,490 | 419 |
| Net movement in current assets and liabilities | 950 | 8,006 | 7,056 |
| Cash flows available from operating activities | 37,775 | 52,406 | 14,632 |

4.4.2 Net cash flows provided by / (used in) investing activities

The increase in net cash used in investing activities of \$21.1M is primarily due to the increase in capital works expenditure.

4.4.3 Net cash flows provided by / (used in) financing activities

During the year Council implemented the reporting requirements under the accounting standard *AASB 16 Leases* which recognises the financial obligation of the right of use assets. Council has not budgeted for any loan facilities in 2021/22.

BUDGET 2021/22

4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2021/22 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

4.5.1 Summary

| | Forecast Actual 2020/21 \$'000 | Budget 2021/22 \$'000 | Change \$'000 | % |
|---------------------|--------------------------------------|-----------------------------|------------------|---------------|
| Property | 16,132 | 16,383 | (251) | -1.6% |
| Plant and equipment | 8,902 | 11,824 | (2,922) | -32.8% |
| Infrastructure | 21,641 | 32,994 | (11,353) | -52.5% |
| Total | 46,675 | 61,201 | (14,526) | -31.1% |

| | Total Project cost \$'000 | Asset expenditure types | | | |
|---------------------|------------------------------|-------------------------|-------------------|-------------------|---------------------|
| | | New \$'000 | Renewal \$'000 | Upgrade \$'000 | Expansion \$'000 |
| Property | 16,383 | 1,357 | 12,846 | 408 | 1,772 |
| Plant and equipment | 11,824 | 1,852 | 8,214 | 1,698 | 60 |
| Infrastructure | 32,994 | 1,138 | 29,165 | 2,138 | 553 |
| Total | 61,201 | 4,346 | 50,225 | 4,245 | 2,386 |

| | Summary of funding sources | | | | |
|---------------------|----------------------------|------------------|--------------------|------------------------|----------------------|
| | Total \$'000 | Grants \$'000 | Contrib. \$'000 | Council cash \$'000 | Borrowings \$'000 |
| Property | 16,383 | 2,768 | - | 13,616 | - |
| Plant and equipment | 11,824 | 22 | - | 11,802 | - |
| Infrastructure | 32,994 | 9,054 | 183 | 23,757 | - |
| Total | 61,201 | 11,844 | 183 | 49,175 | - |

BUDGET 2021/22

NEW WORKS

PROPERTY \$11.76M

Property comprises land improvements, buildings and building improvements including community facilities, municipal offices and sporting pavilions.

Projects in 2021/22 include:

- \$2.00M for completion of the Mulgrave Reserve Pavilion, funding has been sourced through the Victoria Government – Sport and Recreation Victoria;
- \$1.50M to complete construction of the Integrated Child & Family Hub at Wellington Kindergarten, including \$0.5M funded from the Victoria Government – Department of Education and Training;
- Zero Net Carbon Action Plan \$1.19M; and
- Various Buildings Service/Structure Renewal program \$6.54M and Site Remediation and Sale at 333 Waverley Road, Mt Waverley \$0.53M.

PLANT AND EQUIPMENT \$11.38M

Plant and Equipment includes plant, machinery and equipment, business technology, fixtures fittings and furniture and library books.

Projects in 2021/22 include:

- \$3.15M to maintain and replace Council's plant and fleet and \$0.15M Equipment Replacement Program for the recreation centres;
- \$5.48M for renewal and upgrade of computer software, data , telephones including implantation the new digital stationary and \$1.26M for fixtures, fittings, furniture and equipment replacement; and
- \$1.34M to continue renewal of library books and resources, including \$0.22M from Premier reading challenge.

BUDGET 2021/22

INFRASTRUCTURE \$31.39M

Infrastructure includes roads, bridges, footpath and shared paths, drainage, recreation, leisure and community facilities, parks, open space and streetscapes, car parks and other structures.

Road Projects \$9.88M in 2021/22 include:

- \$4.50M for Road Resurfacing Program, inclusive of \$1.28M grant funding from Victorian Local Government Grants Commission;
- \$2.00M Road Reconstruction at Normanby Street, Hughesdale, Between Dallas Avenue and Kangaroo Road including \$0.81M Roads to Recovery Program Funding and \$2.10M for Kerb and Channel Renewal Program;
- Various roads reconstruction projects totaling \$1.28M, inclusive of \$0.45M grant funding from the Federal Government - Local Roads and Community Infrastructure (LRCI) Program.

Other Infrastructure projects in 2021/22 include:

- \$8.02M for Recreational, Leisure and Community Facilities projects, including \$2.04M grant funding from LRCI and the State Government's Local Parks Program;
- \$5.97M for the Footpath and Cycleway Renewal Programs, including \$1.08M grant funding from LRCI;
- \$2.54M for the renewal and upgrade of local drainage projects, which includes \$1.03M funded by developer contributions through the Drainage Contribution Program;
- \$2.70M of LRCI grant funding has been committed towards Renewal of Public Lighting, New Street Furniture Works, and Glen Waverley Forecourt Activation and \$0.4M from the State Government's Local Parks Program funding that has been allocated to Westerfield Drive Playspace Construction; \$1.25M budget has also been allocated to other parks, open space and streetscapes of projects;
- \$0.63M for Bridges, Off-Street Carparks, and Waste Management projects.

BUDGET 2021/22

CARRIED FORWARD WORKS \$6.68M

At the end of each financial year, some projects are left incomplete or not commenced due to factors including planning issues, weather delays and extended consultation. For the 2020/21 year, it is forecast that \$6.68M of capital works will be incomplete and be carried forward into the 2021/22 year including:

- \$1.74M for the construction of a multi-level car park at Montclair Avenue Glen Waverley, the progress of this project is subject to the Suburban Railway Loop Authority confirming the preferred site at the Glen Waverley station;
- \$1.61M for the construction of Mulgrave Reserve Pavilion;
- Various other building construction works totalling \$1.27M including the Building Service Renewal Program \$0.42M, Building Fit-Out Program \$0.18M, and Waste Transfer Station Barrier Walls Construction \$0.15M;
- \$0.45M for Computers And Telecommunications;
- \$0.97M for Recreational, Leisure and Community Facilities; and
- \$0.64M for Other Infrastructure

ASSET EXPENDITURE

New \$4.35M, Renewal \$50.23M, Upgrade \$4.25M and Expansion \$2.39M

A distinction is made between expenditure on new assets, asset renewal, upgrade and expansion. In 2021/22 Council will undertake significant expenditure on the renewal and upgrade of existing assets.

Expenditure on asset renewal is expenditure on an existing asset, or on replacing an existing asset, that returns the service of the asset to its original capability.

Projects for 2021/22 that will be new Council assets include Property \$1.36M, Plant and Equipment \$1.85M and Infrastructure projects \$1.14M.

BUDGET 2021/22

Major projects that constitute expenditure on renewal of assets in 2021/22 include Footpath Renewal Program \$4.72M, the Road Resurfacing Program \$4.50M, Mulgrave Reserve Pavilion \$3.61M, Fleet and Plant Renewal Program \$3.15M, Major Category Public Lighting Renewal \$2.20M, Kerb & Channel Renewal Program \$2.1M and Road Reconstruction at Normanby Street, Hughesdale, Between Dallas Avenue and Kangaroo Road \$2.0M.

Projects for 2021/22 that will upgrade Council assets include Property \$0.41M, Plant and Equipment \$1.70M and Infrastructure projects \$2.14M.

Projects for 2021/22 that will expand Council assets include Property \$1.77M, Plant and Equipment \$0.06M and Infrastructure projects \$0.55M.

Funding Sources

Grants \$11.84M

Capital grants include all monies received from State and Federal Government sources for the purposes of funding the capital works program. Significant grants are budgeted to be received from LRCI Program \$5.87M. Victoria Government – Sport and Recreation Victoria will provide \$2.00M support for the Mulgrave Reserve Pavilion project. The State Government’s Local Park Program is funding \$1.25M for both Cameron Avenue Reserve and Pitt Street Works \$0.85M and Westerfield Drive Playspace Construction \$0.40M.

Contributions \$0.18M

In 2021-2022 Council will receive external contributions towards the Sportsground Lighting Renewal Program - Mulgrave \$0.11M, Sportsground Lighting Conversion to LED - Notting Hill Pinewood Tennis Club \$0.05M and Bushland Reserves Revegetation Program \$0.03M.

Council Cash - Operations \$49.18M

Council generates cash from its operating activities, which is used as funding for the capital works program. It is forecast that \$41.80M will be required to fund the 2021-2022 program.

BUDGET 2021/22

4.5.2 Current Budget

| Capital Works Area | Total Project cost \$'000 | Asset expenditure type | | | | | Total \$'000 | Summary of Funding Sources | | | |
|---|------------------------------|------------------------|-------------------|-------------------|---------------------|------------------|-----------------|----------------------------|------------------------|----------------------|--|
| | | New \$'000 | Renewal \$'000 | Upgrade \$'000 | Expansion \$'000 | Grants \$'000 | | Contri. \$'000 | Council cash \$'000 | Borrowings \$'000 | |
| PROPERTY | | | | | | | | | | | |
| Land Improvements | | | | | | | | | | | |
| 2021-2022 Oakleigh Heritage Precinct Conservation | 36 | 0 | 36 | 0 | 0 | 36 | 0 | 0 | 36 | 0 | |
| Site remediation and sale - 333 Waverley Road, Mt Waverley | 527 | 0 | 527 | 0 | 0 | 527 | 0 | 0 | 527 | 0 | |
| Total Land Improvements | 563 | 0 | 563 | 0 | 0 | 563 | 0 | 0 | 563 | 0 | |
| Buildings and Building Improvements | | | | | | | | | | | |
| 2021-2022 Building Fit Out Program - Building Refurbishments | 900 | 0 | 900 | 0 | 0 | 900 | 0 | 0 | 900 | 0 | |
| 2021-2022 Building Services Program | 1,245 | 0 | 1,245 | 0 | 0 | 1,245 | 0 | 0 | 1,245 | 0 | |
| 2021-2022 Building Structures Renewal Program - Building Structural Elements | 405 | 0 | 405 | 0 | 0 | 405 | 0 | 0 | 405 | 0 | |
| 2021-2022 Building Structures Renewal Program - Roof Renewal | 670 | 0 | 670 | 0 | 0 | 670 | 0 | 0 | 670 | 0 | |
| 2021-2022 Early Years Reactive Projects | 80 | 0 | 56 | 24 | 0 | 80 | 0 | 0 | 80 | 0 | |
| 2021-2022 Libraries Internal Signage Upgrade | 32 | 0 | 22 | 10 | 0 | 32 | 0 | 0 | 32 | 0 | |
| 2021-2022 Major Civic Buildings | 250 | 0 | 250 | 0 | 0 | 250 | 0 | 0 | 250 | 0 | |
| 2021-2022 Monash Operations Center – Compliance and Renewal Program | 360 | 0 | 360 | 0 | 0 | 360 | 0 | 0 | 360 | 0 | |
| 2021-2022 Waste Transfer Station Essential Works | 640 | 0 | 640 | 0 | 0 | 640 | 0 | 0 | 640 | 0 | |
| Building Service Renewal Program - MARC Pool Water Heating Boiler replacement | 782 | 0 | 782 | 0 | 0 | 782 | 0 | 0 | 782 | 0 | |
| Ecosave Watch - BMS & Analytics Tuning for Zero Net Carbon Action Plan - Energy Performance Contracts project | 223 | 223 | 0 | 0 | 0 | 223 | 0 | 0 | 223 | 0 | |
| Galbally Reserve Public Toilet Design & Installation | 200 | 0 | 200 | 0 | 0 | 200 | 0 | 0 | 200 | 0 | |
| Holmesglen Reserve Public Toilet Design & Installation | 200 | 200 | 0 | 0 | 0 | 200 | 0 | 0 | 200 | 0 | |
| Hughesdale Kindergarten Refurbishment | 150 | 0 | 53 | 68 | 30 | 150 | 150 | 0 | 0 | 0 | |
| Installation of Solar at CAHC - part of the Zero Net Carbon Action Plan - Energy Performance Contracts project | 307 | 0 | 0 | 307 | 0 | 307 | 0 | 0 | 307 | 0 | |
| Installation of solar at MARC - part of the Zero Net Carbon Action Plan - Energy Performance Contracts project | 317 | 317 | 0 | 0 | 0 | 317 | 0 | 0 | 317 | 0 | |
| Installation of Solar at Monash Operations Centre - part of the Zero Net Carbon Action Plan - Energy Performance Contracts project | 122 | 122 | 0 | 0 | 0 | 122 | 0 | 0 | 122 | 0 | |
| Monitoring, Measurement and Verification for Guaranteed Savings under for Zero Net Carbon Action Plan - Energy Performance Contracts project. | 225 | 225 | 0 | 0 | 0 | 225 | 0 | 0 | 225 | 0 | |
| Mt Waverley Library Toilets Refurbishment -Year 1 Design | 21 | 0 | 21 | 0 | 0 | 21 | 0 | 0 | 21 | 0 | |
| Mulgrave Library Expanded Space (Construct) | 270 | 270 | 0 | 0 | 0 | 270 | 118 | 0 | 153 | 0 | |
| Mulgrave Reserve Pavilion | 2,000 | 0 | 2,000 | 0 | 0 | 2,000 | 2,000 | 0 | 0 | 0 | |
| Pinewood Child and Family Hub | 300 | 0 | 300 | 0 | 0 | 300 | 0 | 0 | 300 | 0 | |
| Wellington Integrated Children & Family Hub | 1,499 | 0 | 1,499 | 0 | 0 | 1,499 | 500 | 0 | 999 | 0 | |
| Total Buildings and Building Improvements | 11,198 | 1,357 | 9,404 | 408 | 30 | 11,198 | 2,768 | 0 | 8,431 | 0 | |
| TOTAL PROPERTY | 11,761 | 1,357 | 9,966 | 408 | 30 | 11,761 | 2,768 | 0 | 8,993 | 0 | |

BUDGET 2021/22



CITY OF
MONASH

| Capital Works Area | Total Project cost \$'000 | Asset expenditure type | | | | Total \$'000 | Summary of funding sources | | | | |
|---|------------------------------|------------------------|-------------------|-------------------|---------------------|-----------------|----------------------------|-------------------------|------------------------|----------------------|--|
| | | New \$'000 | Renewal \$'000 | Upgrade \$'000 | Expansion \$'000 | | Grants \$'000 | Contributions \$'000 | Council cash \$'000 | Borrowings \$'000 | |
| PLANT AND EQUIPMENT | | | | | | | | | | | |
| Plant, Machinery and Equipment | | | | | | | | | | | |
| 2021-2022 Equipment Replacement for MARC / CAHC/ ORC Program | 150 | 0 | 15 | 135 | 0 | 150 | 0 | 0 | 150 | 0 | |
| 2021-2022 Fleet and Plant Renewal Program | 3,146 | 0 | 3,146 | 0 | 0 | 3,146 | 0 | 0 | 3,146 | 0 | |
| Total Plant, Machinery and Equipment | 3,296 | 0 | 3,161 | 135 | 0 | 3,296 | 0 | 0 | 3,296 | 0 | |
| Fixtures, Fittings and Furniture | | | | | | | | | | | |
| 2021-2022 Building Fit Out Program -Electronic Security Access across various locations | 190 | 0 | 190 | 0 | 0 | 190 | 0 | 0 | 190 | 0 | |
| 2021-2022 Building Fit Out Program - Closed Circuit Television System (CCTV) Program | 33 | 0 | 33 | 0 | 0 | 33 | 0 | 0 | 33 | 0 | |
| 2021-2022 Libraries and Gallery Furniture and Equipment Maintenance | 120 | 120 | 0 | 0 | 0 | 120 | 0 | 0 | 120 | 0 | |
| 2021-2022 Monash Gallery of Art Collection Development and Acquisitions | 57 | 0 | 57 | 0 | 0 | 57 | 0 | 0 | 57 | 0 | |
| 2021-2022 Office Equipment Renewal Program | 100 | 100 | 0 | 0 | 0 | 100 | 0 | 0 | 100 | 0 | |
| Christmas decorations | 60 | 0 | 60 | 0 | 0 | 60 | 0 | 0 | 60 | 0 | |
| Installation of Boiler and Heat pump at Oakleigh Recreation Centre - part of the Zero Net Carbon Action Plan - Energy Performance Contracts project | 427 | 427 | 0 | 0 | 0 | 427 | 0 | 0 | 427 | 0 | |
| MARC Pool Accessibility | 150 | 0 | 30 | 60 | 60 | 150 | 0 | 0 | 150 | 0 | |
| Monash Gallery of Art Retail and Community spaces renewal | 15 | 0 | 15 | 0 | 0 | 15 | 0 | 0 | 15 | 0 | |
| Sports Lighting - Electronic Swipe Access Implementation | 15 | 0 | 0 | 15 | 0 | 15 | 0 | 0 | 15 | 0 | |
| Technological enhancements to Council Chamber, Function Room & live streaming of Council mtgs | 100 | 0 | 100 | 0 | 0 | 100 | 0 | 0 | 100 | 0 | |
| Total Fixtures, Fittings and Furniture | 1,266 | 647 | 485 | 75 | 60 | 1,266 | 0 | 0 | 1,266 | 0 | |
| Computers and Telecommunications | | | | | | | | | | | |
| 2021-2022 Aurion Self Service & Application Upgrades | 25 | 0 | 25 | 0 | 0 | 25 | 0 | 0 | 25 | 0 | |
| 2021-2022 Azure Platform Transition | 150 | 0 | 150 | 0 | 0 | 150 | 0 | 0 | 150 | 0 | |
| 2021-2022 BT Server and Storage Hardware Renewal | 104 | 0 | 42 | 62 | 0 | 104 | 0 | 0 | 104 | 0 | |
| 2021-2022 BT Infrastructure and Security Renewal | 250 | 250 | 0 | 0 | 0 | 250 | 0 | 0 | 250 | 0 | |
| 2021-2022 BT Location Information Improvement Program | 75 | 0 | 75 | 0 | 0 | 75 | 0 | 0 | 75 | 0 | |
| 2021-2022 BT PC & Laptop Renewal | 260 | 0 | 260 | 0 | 0 | 260 | 0 | 0 | 260 | 0 | |
| 2021-2022 BT Windows Packaging Standard Operating Environment (SOE) Renewal | 50 | 0 | 50 | 0 | 0 | 50 | 0 | 0 | 50 | 0 | |
| 2021-2022 Digital - Data Analytics Program | 365 | 0 | 146 | 219 | 0 | 365 | 0 | 0 | 365 | 0 | |

BUDGET 2021/22

| Capital Works Area | Total Project cost \$'000 | Asset expenditure type | | | | Total \$'000 | Summary of funding sources | | | |
|--|------------------------------|------------------------|-------------------|-------------------|---------------------|-----------------|----------------------------|-------------------------|------------------------|----------------------|
| | | New \$'000 | Renewal \$'000 | Upgrade \$'000 | Expansion \$'000 | | Grants \$'000 | Contributions \$'000 | Council cash \$'000 | Borrowings \$'000 |
| 2021-2022 Digital - Integration Platform Commissioning (Middleware) | 340 | 0 | 204 | 136 | 0 | 340 | 0 | 0 | 340 | 0 |
| 2021-2022 Digital - Smart City Transition Program | 505 | 505 | 0 | 0 | 0 | 505 | 0 | 0 | 505 | 0 |
| 2021-2022 Digital Experience Platform (DXP) - Website Refresh | 300 | 300 | 0 | 0 | 0 | 300 | 0 | 0 | 300 | 0 |
| 2021-2022 E-Services Implementation Program | 550 | 0 | 220 | 330 | 0 | 550 | 0 | 0 | 550 | 0 |
| 2021-2022 BT- Mobile Devices Renewal Program | 175 | 0 | 175 | 0 | 0 | 175 | 0 | 0 | 175 | 0 |
| BT 2021/22 Corporate Reporting Renewal Program | 50 | 0 | 0 | 50 | 0 | 50 | 0 | 0 | 50 | 0 |
| BT 2021/22 Lease & Licence Management System | 60 | 0 | 60 | 0 | 0 | 60 | 0 | 0 | 60 | 0 |
| BT 2021/22 Pathway Application & Database Upgrade | 80 | 0 | 80 | 0 | 0 | 80 | 0 | 0 | 80 | 0 |
| BT 2021/22 Pathway Mobility & ePathway | 79 | 0 | 0 | 79 | 0 | 79 | 0 | 0 | 79 | 0 |
| BT 2021/22 Pathway Software Renewal Program | 250 | 0 | 0 | 250 | 0 | 250 | 0 | 0 | 250 | 0 |
| BT 2021/22 Timetarget Upgrade & Renewal | 55 | 0 | 55 | 0 | 0 | 55 | 0 | 0 | 55 | 0 |
| Business Continuity Management System and Support | 70 | 0 | 70 | 0 | 0 | 70 | 0 | 0 | 70 | 0 |
| Confirm AMIS – Implementation of the Strategic Asset Management (SAM) Module | 167 | 0 | 0 | 167 | 0 | 167 | 0 | 0 | 167 | 0 |
| Digital engagement platforms - Website | 150 | 0 | 75 | 75 | 0 | 150 | 0 | 0 | 150 | 0 |
| Electronic Document Management System Replacement Project | 40 | 0 | 40 | 0 | 0 | 40 | 0 | 0 | 40 | 0 |
| Financial Upgrade | 1,282 | 0 | 1,282 | 0 | 0 | 1,282 | 0 | 0 | 1,282 | 0 |
| Our Project Place - Financial Upgrade and System Enhancements | 45 | 0 | 45 | 0 | 0 | 45 | 0 | 0 | 45 | 0 |
| Total Computers and Telecommunications | 5,477 | 1,055 | 3,054 | 1,368 | 0 | 5,477 | 0 | 0 | 5,477 | 0 |
| Library Books | | | | | | | | | | |
| 2021/22 Library Collection Renewal Program | 1,336 | 0 | 1,336 | 0 | 0 | 1,336 | 22 | 0 | 1,314 | 0 |
| Total Library Books | 1,336 | 0 | 1,336 | 0 | 0 | 1,336 | 22 | 0 | 1,314 | 0 |
| TOTAL PLANT AND EQUIPMENT | 11,376 | 1,702 | 8,036 | 1,578 | 60 | 11,376 | 22 | 0 | 11,354 | 0 |

BUDGET 2021/22

| Capital Works Area | Total Project cost \$'000 | Asset expenditure type | | | | | Total \$'000 | Summary of funding sources | | | |
|--|------------------------------|------------------------|-------------------|-------------------|---------------------|------------------|-----------------|----------------------------|------------------------|----------------------|--|
| | | New \$'000 | Renewal \$'000 | Upgrade \$'000 | Expansion \$'000 | Grants \$'000 | | Contributions \$'000 | Council cash \$'000 | Borrowings \$'000 | |
| INFRASTRUCTURE | | | | | | | | | | | |
| Roads | | | | | | | | | | | |
| 2021-2022- Major Activity Centres Renewal Program | 570 | 0 | 570 | 0 | 0 | 570 | 0 | 0 | 570 | 0 | |
| 2021-2022 Kerb & Channel Renewal Program | 2,100 | 0 | 2,100 | 0 | 0 | 2,100 | 0 | 0 | 2,100 | 0 | |
| 2021-2022 Road Hump Renewal Program | 115 | 0 | 115 | 0 | 0 | 115 | 0 | 0 | 115 | 0 | |
| 2021-2022 Road Resurfacing Program | 4,500 | 0 | 4,500 | 0 | 0 | 4,500 | 1,280 | 0 | 3,220 | 0 | |
| Gardiner Road, Clayton - Road Reconstruction Program(design) | 67 | 0 | 67 | 0 | 0 | 67 | 0 | 0 | 67 | 0 | |
| Jingella Avenue, Ashwood - Road Reconstruction Program(design) | 96 | 0 | 96 | 0 | 0 | 96 | 0 | 0 | 96 | 0 | |
| Josephine Avenue, Mount Waverley - Road Reconstruction Program(design) | 89 | 0 | 89 | 0 | 0 | 89 | 0 | 0 | 89 | 0 | |
| Kingsway Redevelopment Consultation and Design | 223 | 0 | 0 | 223 | 0 | 223 | 0 | 0 | 223 | 0 | |
| Road Reconstruction, Normanby Street, Hughesdale, Between Dallas Avenue and Kangaroo Road (Construction) | 2,000 | 0 | 2,000 | 0 | 0 | 2,000 | 807 | 0 | 1,193 | 0 | |
| Traffic Management Treatments - Windsor Avenue, Mount Waverley | 110 | 0 | 110 | 0 | 0 | 110 | 0 | 0 | 110 | 0 | |
| Vision Street, Chadstone - Road Reconstruction Program(design) | 11 | 0 | 11 | 0 | 0 | 11 | 0 | 0 | 11 | 0 | |
| Total Roads | 9,881 | 0 | 9,658 | 223 | 0 | 9,881 | 2,087 | 0 | 7,794 | 0 | |
| Bridges | | | | | | | | | | | |
| Drummies Bridge Underpass Works | 45 | 0 | 0 | 0 | 45 | 45 | 0 | 0 | 45 | 0 | |
| Total Bridges | 45 | 0 | 0 | 0 | 45 | 45 | 0 | 0 | 45 | 0 | |
| Footpaths and Cycleways | | | | | | | | | | | |
| 2021-2022 Footpath Renewal Program | 4,716 | 0 | 4,716 | 0 | 0 | 4,716 | 576 | 0 | 4,140 | 0 | |
| Gardiners Creek Trail from Highbury Road to High Street Road, Ashwood - shared path renewal Year 2 | 450 | 302 | 104 | 45 | 0 | 450 | 450 | 0 | 0 | 0 | |
| New Footpath Freda Street Hughesdale (Construction) | 35 | 0 | 35 | 0 | 0 | 35 | 0 | 0 | 35 | 0 | |
| New Footpath Jingella Reserve Ashwood (Design and Construct) | 70 | 0 | 70 | 0 | 0 | 70 | 0 | 0 | 70 | 0 | |
| New Footpath Larpent Reserve Glen Waverley (Design) | 25 | 0 | 25 | 0 | 0 | 25 | 0 | 0 | 25 | 0 | |
| Scotchmans Creek Trail in Mount Waverley - Stanley Avenue Road Narrowing & Trail Widening - Design Only | 20 | 10 | 10 | 0 | 0 | 20 | 0 | 0 | 20 | 0 | |
| Scotchmans Creek Trail - Waverley Road to Betty Court (Rear), Mount Waverley - Year 2 (Construction) | 500 | 0 | 500 | 0 | 0 | 500 | 500 | 0 | 0 | 0 | |
| Scotchmans Creek Trail Widening - Blackburn Road to Waverley Road - Design Only | 50 | 0 | 50 | 0 | 0 | 50 | 0 | 0 | 50 | 0 | |
| Shared Path Feasibility Study - Huntingdale Road to Mayfield Drive, Mount Waverley | 30 | 0 | 0 | 30 | 0 | 30 | 0 | 0 | 30 | 0 | |
| Total Footpaths and Cycleways | 5,896 | 312 | 5,509 | 75 | 0 | 5,896 | 1,526 | 0 | 4,370 | 0 | |

BUDGET 2021/22



CITY OF
MONASH

| Capital Works Area | Total Project cost \$'000 | Asset expenditure type | | | | | Total \$'000 | Summary of funding sources | | | |
|---|------------------------------|------------------------|-------------------|-------------------|---------------------|------------------|-----------------|----------------------------|------------------------|----------------------|--|
| | | New \$'000 | Renewal \$'000 | Upgrade \$'000 | Expansion \$'000 | Grants \$'000 | | Contributions \$'000 | Council cash \$'000 | Borrowings \$'000 | |
| Drainage | | | | | | | | | | | |
| 2021-2022 Outfall Creeks to Drains Program | 90 | 36 | 36 | 18 | 0 | 90 | 0 | 0 | 90 | 0 | |
| 2021-2022 Pit throat widening program | 263 | 26 | 236 | 0 | 0 | 263 | 0 | 0 | 263 | 0 | |
| 21 Lennox Avenue, Glen Waverley - Rehabilitation Drainage Program(design) | 42 | 0 | 42 | 0 | 0 | 42 | 0 | 0 | 42 | 0 | |
| 29-32 Banksia Street, Clayton - DCP (construction) | 110 | 0 | 39 | 50 | 22 | 110 | 0 | 0 | 110 | 0 | |
| 3 Yarrinup Avenue, Chadstone - Development Contribution Plan (DCP) Program(design) | 26 | 26 | 0 | 0 | 0 | 26 | 0 | 0 | 26 | 0 | |
| 30 Cypress Avenue, Glen Waverley - Development Contribution Plan (DCP) Program(design) | 27 | 0 | 0 | 27 | 0 | 27 | 0 | 0 | 27 | 0 | |
| 4-7 Darvell Close , Wheelers Hill - Rehabilitation Drainage Program (design) | 42 | 0 | 42 | 0 | 0 | 42 | 0 | 0 | 42 | 0 | |
| DCP - 4 Layton court, Glen Waverley Construction | 210 | 0 | 105 | 105 | 0 | 210 | 0 | 0 | 210 | 0 | |
| Doubell Close, Glen Waverley - Development Contribution Plan (DCP) Program (construction) | 570 | 0 | 570 | 0 | 0 | 570 | 0 | 0 | 570 | 0 | |
| Drainage Rehabilitation, View Street, Clayton(construction) | 260 | 0 | 260 | 0 | 0 | 260 | 0 | 0 | 260 | 0 | |
| Highland Avenue, Oakleigh East - DCP (construction) | 335 | 0 | 335 | 0 | 0 | 335 | 0 | 0 | 335 | 0 | |
| Inverell Avenue, Mount Waverley - Rehabilitation Drainage Program(design) | 68 | 0 | 51 | 17 | 0 | 68 | 0 | 0 | 68 | 0 | |
| Kalonga Court, Glen Waverley - Development Contribution Plan (DCP) Program(design) | 32 | 0 | 10 | 22 | 0 | 32 | 0 | 0 | 32 | 0 | |
| Local Drainage Improvements 42-50 Morton Road, Burwood (construction) | 40 | 0 | 40 | 0 | 0 | 40 | 0 | 0 | 40 | 0 | |
| Maureen Street, Kathleen Avenue, Mount Waverley – Development Contribution Program (construction) | 285 | 0 | 0 | 29 | 257 | 285 | 0 | 0 | 285 | 0 | |
| Minor Miscellaneous Drainage Improvements | 70 | 0 | 70 | 0 | 0 | 70 | 0 | 0 | 70 | 0 | |
| Sienna Falls Pumps Renewal | 75 | 75 | 0 | 0 | 0 | 75 | 0 | 0 | 75 | 0 | |
| Total Drainage | 2,545 | 163 | 1,835 | 267 | 279 | 2,545 | 0 | 0 | 2,545 | 0 | |
| Recreational, Leisure and Community Facilities | | | | | | | | | | | |
| 2021-2022 Cricket Net Renewal Designs | 41 | 0 | 41 | 0 | 0 | 41 | 0 | 0 | 41 | 0 | |
| 2021-2022 Golf Course Renewal Projects | 110 | 0 | 110 | 0 | 0 | 110 | 0 | 0 | 110 | 0 | |
| 2021-2022 Reactive Playground Improvements | 75 | 0 | 75 | 0 | 0 | 75 | 0 | 0 | 75 | 0 | |
| 2021-2022 Road Reserve Landscaping Improvement Program | 115 | 0 | 115 | 0 | 0 | 115 | 0 | 0 | 115 | 0 | |
| 2021-2022 Sports Field Playing Surface Improvements | 300 | 0 | 300 | 0 | 0 | 300 | 0 | 0 | 300 | 0 | |
| 2021-2022 Sports Reserve Infrastructure Program | 207 | 0 | 207 | 0 | 0 | 207 | 0 | 0 | 207 | 0 | |

BUDGET 2021/22

| Capital Works Area | Total Project cost \$'000 | Asset expenditure type | | | | Total \$'000 | Summary of funding sources | | | |
|---|------------------------------|------------------------|-------------------|-------------------|---------------------|-----------------|----------------------------|-------------------------|------------------------|----------------------|
| | | New \$'000 | Renewal \$'000 | Upgrade \$'000 | Expansion \$'000 | | Grants \$'000 | Contributions \$'000 | Council cash \$'000 | Borrowings \$'000 |
| 27 Danien Street Retaining Wall Reconstruction | 87 | 9 | 79 | 0 | 0 | 87 | 0 | 0 | 87 | 0 |
| 42 Ashwood Dr Retaining Wall Reconstruction | 172 | 0 | 172 | 0 | 0 | 172 | 0 | 0 | 172 | 0 |
| Atheldene Drive Reserve Playspace Upgrade Design | 24 | 5 | 19 | 0 | 0 | 24 | 0 | 0 | 24 | 0 |
| Bogong Reserve Playspace Upgrade | 56 | 0 | 56 | 0 | 0 | 56 | 0 | 0 | 56 | 0 |
| Botanic Drive Playspace Upgrade Construct | 103 | 0 | 103 | 0 | 0 | 103 | 0 | 0 | 103 | 0 |
| Burnett Reserve Playground (aka Rivett Crescent), Mulgrave – Design 2021-22 | 75 | 0 | 38 | 37 | 0 | 75 | 0 | 0 | 75 | 0 |
| Caloola Reserve Cricket Net Renewal | 250 | 0 | 250 | 0 | 0 | 250 | 0 | 0 | 250 | 0 |
| Cambridge Street Reserve & Playground Upgrade | 35 | 0 | 35 | 0 | 0 | 35 | 0 | 0 | 35 | 0 |
| Cameron Avenue Reserve and Pitt Street Works | 879 | 0 | 879 | 0 | 0 | 879 | 848 | 0 | 31 | 0 |
| Carlson Reserve Playspace Upgrade Construction | 432 | 432 | 0 | 0 | 0 | 432 | 0 | 0 | 432 | 0 |
| Central Reserve Scout Hall Demolition | 100 | 0 | 100 | 0 | 0 | 100 | 0 | 0 | 100 | 0 |
| Centre Road West Landscape and Stage 2 Playspace Works | 72 | 0 | 72 | 0 | 0 | 72 | 0 | 0 | 72 | 0 |
| Davies Reserve Athletic Track Redevelopment | 1,064 | 0 | 1,064 | 0 | 0 | 1,064 | 910 | 0 | 154 | 0 |
| England Road Reserve Playspace Upgrade Design | 39 | 12 | 27 | 0 | 0 | 39 | 0 | 0 | 39 | 0 |
| Flora Road Reserve Playspace Upgrade Design | 39 | 0 | 39 | 0 | 0 | 39 | 0 | 0 | 39 | 0 |
| Gardiners Reserve (Octavia Court) Playspace Upgrade Construct | 243 | 0 | 243 | 0 | 0 | 243 | 0 | 0 | 243 | 0 |
| Garnett Street Playspace Upgrade Construction | 243 | 0 | 146 | 97 | 0 | 243 | 0 | 0 | 243 | 0 |
| Meade Reserve Sportground Lighting Upgrade | 340 | 0 | 340 | 0 | 0 | 340 | 0 | 0 | 340 | 0 |
| Open Space Reserve Infrastructure | 75 | 0 | 75 | 0 | 0 | 75 | 0 | 0 | 75 | 0 |
| Petronella Avenue Playspace Upgrade Construct | 383 | 0 | 383 | 0 | 0 | 383 | 0 | 0 | 383 | 0 |
| Progress Park Playspace Upgrade Construct | 243 | 0 | 243 | 0 | 0 | 243 | 0 | 0 | 243 | 0 |
| Samada Street Reserve Improvements | 110 | 0 | 110 | 0 | 0 | 110 | 0 | 0 | 110 | 0 |
| Sportsground Lighting Conversion to LED - Nottinghill Pinewood Tennis Club | 104 | 0 | 104 | 0 | 0 | 104 | 0 | 52 | 52 | 0 |
| Sportsground Lighting Renewal Program Mulgrave | 264 | 0 | 92 | 119 | 53 | 264 | 0 | 106 | 158 | 0 |
| Sportsground Lighting Renewal Program Pinewood | 307 | 0 | 178 | 129 | 0 | 307 | 0 | 0 | 307 | 0 |
| Talbot Park Playspace Upgrade | 113 | 0 | 113 | 0 | 0 | 113 | 0 | 0 | 113 | 0 |
| Tally Ho Reserve Sportsground Redevelopment | 961 | 0 | 961 | 0 | 0 | 961 | 0 | 0 | 961 | 0 |
| Wellington Reserve Sportsground Boundary Fence Renewal | 349 | 0 | 185 | 164 | 0 | 349 | 284 | 0 | 65 | 0 |
| Westerfield Drive Playspace Construction | 400 | 0 | 400 | 0 | 0 | 400 | 400 | 0 | 0 | 0 |
| Total Recreational, Leisure and Community Facilities | 8,410 | 458 | 7,354 | 546 | 53 | 8,410 | 2,442 | 158 | 5,810 | 0 |

BUDGET 2021/22

| Capital Works Area | Total Project cost \$'000 | Asset expenditure type | | | | | Total \$'000 | Summary of funding sources | | | |
|---|------------------------------|------------------------|-------------------|-------------------|---------------------|------------------|-----------------|----------------------------|------------------------|----------------------|--|
| | | New \$'000 | Renewal \$'000 | Upgrade \$'000 | Expansion \$'000 | Grants \$'000 | | Contributions \$'000 | Council cash \$'000 | Borrowings \$'000 | |
| Waste Management | | | | | | | | | | | |
| 2021-2022 Post Closure Landfill Management | 286 | 0 | 0 | 286 | 0 | 286 | 0 | 0 | 286 | 0 | |
| Total Waste Management | 286 | 0 | 0 | 286 | 0 | 286 | 0 | 0 | 286 | 0 | |
| Parks, Open Space and Streetscapes | | | | | | | | | | | |
| 2021-2022 Avendon Estate Cypress Windrow Replacement Program | 196 | 0 | 196 | 0 | 0 | 196 | 0 | 0 | 196 | 0 | |
| 2021-2022 Bushland Reserves Revegetation Program | 125 | 0 | 0 | 125 | 0 | 125 | 0 | 25 | 100 | 0 | |
| 2021-2022 Irrigation System Improvement Program | 124 | 0 | 124 | 0 | 0 | 124 | 0 | 0 | 124 | 0 | |
| 2021-2022 Park & Gardens Irrigation System Improvement Program | 100 | 0 | 100 | 0 | 0 | 100 | 0 | 0 | 100 | 0 | |
| 2021-2022 Public Lighting Renewal Program | 42 | 0 | 42 | 0 | 0 | 42 | 0 | 0 | 42 | 0 | |
| 2021-2022 Public Litter Bin Replacement Program | 125 | 46 | 79 | 0 | 0 | 125 | 0 | 0 | 125 | 0 | |
| 2021-2022 Reserve Improvement Program | 180 | 0 | 180 | 0 | 0 | 180 | 0 | 0 | 180 | 0 | |
| 2021-2022 Street Tree Strategy Implementation | 300 | 30 | 270 | 0 | 0 | 300 | 0 | 0 | 300 | 0 | |
| 2021-2022 Swale Drain Identification and Minor Works Program | 60 | 6 | 54 | 0 | 0 | 60 | 0 | 0 | 60 | 0 | |
| Glen Waverley Forecourt Activation | 200 | 0 | 100 | 100 | 0 | 200 | 200 | 0 | 0 | 0 | |
| Hughesdale Activity Centre - Additional Streetscape Enhancement Works | 75 | 0 | 75 | 0 | 0 | 75 | 0 | 0 | 75 | 0 | |
| Major Category Public Lighting Renewal | 2,200 | 0 | 2,200 | 0 | 0 | 2,200 | 2,200 | 0 | 0 | 0 | |
| New Street Furniture Works | 300 | 0 | 0 | 300 | 0 | 300 | 300 | 0 | 0 | 0 | |
| Total Parks, Open Space and Streetscapes | 4,027 | 82 | 3,420 | 525 | 0 | 4,027 | 2,700 | 25 | 1,302 | 0 | |
| Off Street Car Parks | | | | | | | | | | | |
| Lever Street Car Park & Brick Makers Park Improvements | 300 | 0 | 150 | 150 | 0 | 300 | 300 | 0 | 0 | 0 | |
| Total Off Street Car Parks | 300 | 0 | 150 | 150 | 0 | 300 | 300 | 0 | 0 | 0 | |
| TOTAL INFRASTRUCTURE | 31,389 | 1,015 | 27,926 | 2,072 | 376 | 31,389 | 9,054 | 183 | 22,152 | 0 | |
| TOTAL NEW CAPITAL WORKS 2021-2022 | 54,526 | 4,073 | 45,928 | 4,058 | 466 | 54,526 | 11,844 | 183 | 42,499 | 0 | |

BUDGET 2021/22

4.5.3 Works carried forward from the 2020/21 year

| Capital Works Area | Total Project cost \$'000 | Asset expenditure type | | | | | Total \$'000 | Summary of funding sources | | | |
|---|------------------------------|------------------------|--------------|------------|--------------|--------------|-----------------|----------------------------|--------------|------------|--------|
| | | New | Renewal | Upgrade | Expansion | Grants | | Contributions | Council cash | Borrowings | |
| | | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | | \$'000 | \$'000 | \$'000 | \$'000 |
| PROPERTY | | | | | | | | | | | |
| Buildings and Building Improvements | | | | | | | | | | | |
| 2020-2021 Building Fit-Out Program - Ward Avenue Preschool | 175 | 0 | 175 | 0 | 0 | 175 | 0 | 0 | 175 | 0 | |
| 2019-2020 Building Services Renewal Program - MARC Heating Water Boilers | 323 | 0 | 323 | 0 | 0 | 323 | 0 | 0 | 323 | 0 | |
| 2020-2021 Building Services Renewal Program – HVAC & Mechanical Renewal – Glen Waverley Library | 100 | 0 | 100 | 0 | 0 | 100 | 0 | 0 | 100 | 0 | |
| 2020-2021 Waste Transfer Station Barrier Walls Construction | 154 | 0 | 154 | 0 | 0 | 154 | 0 | 0 | 154 | 0 | |
| Mulgrave Reserve Pavilion | 1,608 | 0 | 1,608 | 0 | 0 | 1,608 | 0 | 0 | 1,608 | 0 | |
| Multi Level Car park – Montclair Avenue, Glen Waverley | 1,742 | 0 | 0 | 0 | 1,742 | 1,742 | 0 | 0 | 1,742 | 0 | |
| Wellington Integrated Children & Family Hub | 521 | 0 | 521 | 0 | 0 | 521 | 0 | 0 | 521 | 0 | |
| Total Buildings | 4,623 | 0 | 2,880 | 0 | 1,742 | 4,623 | 0 | 0 | 4,623 | 0 | |
| TOTAL PROPERTY | 4,623 | 0 | 2,880 | 0 | 1,742 | 4,623 | 0 | 0 | 4,623 | 0 | |
| PLANT AND EQUIPMENT | | | | | | | | | | | |
| Computers and Telecommunications | | | | | | | | | | | |
| Corporate Performance Reporting System | 98 | 0 | 98 | 0 | 0 | 98 | 0 | 0 | 98 | 0 | |
| Digital - E-Services Implementation Program | 100 | 0 | 40 | 60 | 0 | 100 | 0 | 0 | 100 | 0 | |
| Digital - Experience Platform (DXP) - Website Refresh | 150 | 150 | 0 | 0 | 0 | 150 | 0 | 0 | 150 | 0 | |
| Digital - Data and Analytics Program | 100 | 0 | 40 | 60 | 0 | 100 | 0 | 0 | 100 | 0 | |
| Total Computers and Telecommunications | 448 | 150 | 178 | 120 | 0 | 448 | 0 | 0 | 448 | 0 | |
| TOTAL PLANT AND EQUIPMENT | 448 | 150 | 178 | 120 | 0 | 448 | 0 | 0 | 448 | 0 | |

BUDGET 2021/22



CITY OF
MONASH

| Capital Works Area | Total Project \$'000 | Asset expenditure type | | | | Total \$'000 | Summary of funding sources | | | |
|---|-------------------------|------------------------|-------------------|-------------------|---------------------|-----------------|----------------------------|------------------------|------------------------|----------------------|
| | | New \$'000 | Renewal \$'000 | Upgrade \$'000 | Expansion \$'000 | | Grants \$'000 | Contribution \$'000 | Council cash \$'000 | Borrowings \$'000 |
| INFRASTRUCTURE | | | | | | | | | | |
| Drainage | | | | | | | | | | |
| Simpson Drive, Mount Waverley | 21 | 0 | 0 | 21 | 0 | 21 | 0 | 0 | 21 | 0 |
| Total Drainage | 21 | 0 | 0 | 21 | 0 | 21 | 0 | 0 | 21 | 0 |
| Footpaths and Cycleways | | | | | | | | | | |
| Hughesdale Activity Centre | 110 | 0 | 110 | 0 | 0 | 110 | 0 | 0 | 110 | 0 |
| Total Footpaths and Cycleways | 110 | 0 | 110 | 0 | 0 | 110 | 0 | 0 | 110 | 0 |
| Recreational, Leisure and Community Facilities | | | | | | | | | | |
| Cameron Avenue Reserve and Pitt Street Works | 80 | 0 | 80 | 0 | 0 | 80 | 0 | 0 | 80 | 0 |
| Davies Reserve Athletic Track Redevelopment | 891 | 0 | 891 | 0 | 0 | 891 | 0 | 0 | 891 | 0 |
| Total Rec, Leisure and Community Facilities | 971 | 0 | 971 | 0 | 0 | 971 | 0 | 0 | 971 | 0 |
| Roads | | | | | | | | | | |
| Road Reconstruction Program - Coleman Parade, Blackburn Road to Myrtle Street, Glen Waverley. | 70 | 0 | 70 | 0 | 0 | 70 | 0 | 0 | 70 | 0 |
| O'Sullivan Road, Glen Waverley | 47 | 2 | 37 | 0 | 7 | 47 | 0 | 0 | 47 | 0 |
| Total Rec, Leisure and Community Facilities | 116 | 2 | 107 | 0 | 7 | 116 | 0 | 0 | 116 | 0 |
| Other Infrastructure | | | | | | | | | | |
| Stan Riley Erosion Control & Pedestrian Link - Investigation. | 60 | 15 | 0 | 45 | 0 | 60 | 0 | 0 | 60 | 0 |
| Total Other Infrastructure | 60 | 15 | 0 | 45 | 0 | 60 | 0 | 0 | 60 | 0 |
| Off Street Car Park | | | | | | | | | | |
| Extension of Bogong Multi Level Carpark | 170 | 0 | 0 | 0 | 170 | 170 | 0 | 0 | 170 | 0 |
| Total Off Street Car Park | 170 | 0 | 0 | 0 | 170 | 170 | 0 | 0 | 170 | 0 |
| Parks, Open Space and Streetscapes | | | | | | | | | | |
| LXRA Centre Road West Community Playspace | 106 | 106 | 0 | 0 | 0 | 106 | 0 | 0 | 106 | 0 |
| Cambridge Street Reserve & Playground upgrade | 50 | 0 | 50 | 0 | 0 | 50 | 0 | 0 | 50 | 0 |
| Total Parks, Open Space and Streetscapes | 156 | 106 | 50 | 0 | 0 | 156 | 0 | 0 | 156 | 0 |
| TOTAL INFRASTRUCTURE | 1,605 | 123 | 1,238 | 66 | 177 | 1,605 | 0 | 0 | 1,605 | 0 |
| TOTAL CARRIED FORWARD WORKS 2021-2022 | 6,676 | 273 | 4,297 | 186 | 1,919 | 6,676 | 0 | 0 | 6,676 | 0 |
| TOTAL CAPITAL WORKS | 61,201 | 4,346 | 50,225 | 4,245 | 2,386 | 61,201 | 11,844 | 183 | 49,175 | 0 |

BUDGET 2021-22

4.6 Summary of Planned Capital Works Expenditure

For the four years ended 30 June 2025

| 2022/23 | Asset Expenditure Types | | | | | Funding Sources | | | | |
|--|-------------------------|---------------|-------------------|---------------------|-------------------|-----------------|------------------|-------------------------|------------------------|----------------------|
| | Total \$'000 | New \$'000 | Renewal \$'000 | Expansion \$'000 | Upgrade \$'000 | Total \$'000 | Grants \$'000 | Contributions \$'000 | Council Cash \$'000 | Borrowings \$'000 |
| Property | | | | | | | | | | |
| Land | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Land improvements | 282 | 0 | 282 | 0 | 0 | 282 | 0 | 0 | 282 | 0 |
| Total Land | 282 | 0 | 282 | 0 | 0 | 282 | 0 | 0 | 282 | 0 |
| Buildings | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Heritage Buildings | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Building improvements | 47,723 | 0 | 7,100 | 40,623 | 0 | 47,723 | 2,174 | 0 | 45,549 | 0 |
| Leasehold improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Buildings | 47,723 | 0 | 7,100 | 40,623 | 0 | 47,723 | 2,174 | 0 | 45,549 | 0 |
| Total Property | 48,005 | 0 | 7,382 | 40,623 | 0 | 48,005 | 2,174 | 0 | 45,831 | 0 |
| Plant and Equipment | | | | | | | | | | |
| Heritage plant and equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Plant, machinery and equipment | 3,260 | 0 | 3,260 | 0 | 0 | 3,260 | 0 | 0 | 3,260 | 0 |
| Fixtures, fittings and furniture | 2,739 | 253 | 435 | 19 | 2,032 | 2,739 | 0 | 0 | 2,739 | 0 |
| Computers and telecommunications | 2,360 | 100 | 2,200 | 42 | 18 | 2,360 | 0 | 0 | 2,360 | 0 |
| Library books | 1,310 | 0 | 1,310 | 0 | 0 | 1,310 | 20 | 0 | 1,290 | 0 |
| Total Plant and Equipment | 9,668 | 353 | 7,205 | 61 | 2,050 | 9,668 | 20 | 0 | 9,648 | 0 |
| Infrastructure | | | | | | | | | | |
| Roads | 8,015 | 0 | 8,015 | 0 | 0 | 8,015 | 2,110 | 0 | 5,904 | 0 |
| Bridges | 3,783 | 0 | 1,179 | 0 | 2,604 | 3,783 | 0 | 0 | 3,783 | 0 |
| Footpaths and cycleways | 4,262 | 0 | 4,262 | 0 | 0 | 4,262 | 1,215 | 0 | 3,047 | 0 |
| Drainage | 2,879 | 0 | 2,879 | 0 | 0 | 2,879 | 0 | 0 | 2,879 | 0 |
| Recreational, leisure and community facilities | 3,599 | 0 | 3,599 | 0 | 0 | 3,599 | 2,562 | 0 | 1,037 | 0 |
| Waste management | 395 | 0 | 0 | 0 | 395 | 395 | 0 | 0 | 395 | 0 |
| Parks, open space and streetscapes | 2,544 | 0 | 2,544 | 0 | 0 | 2,544 | 1,049 | 0 | 1,495 | 0 |
| Aerodromes | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Off street car parks | 436 | 0 | 436 | 0 | 0 | 436 | 0 | 0 | 436 | 0 |
| Other infrastructure | 650 | 0 | 650 | 0 | 0 | 650 | 0 | 0 | 650 | 0 |
| Total Infrastructure | 26,563 | 0 | 23,564 | 0 | 2,999 | 26,563 | 6,936 | 0 | 19,626 | 0 |
| Total Capital Works Expenditure | 84,236 | 353 | 38,151 | 40,684 | 5,049 | 84,236 | 9,130 | 0 | 75,106 | 0 |

BUDGET 2021-22

| 2023/24 | Asset Expenditure Types | | | | | Funding Sources | | | | |
|--|-------------------------|---------------|-------------------|---------------------|-------------------|-----------------|------------------|-------------------------|------------------------|----------------------|
| | Total \$'000 | New \$'000 | Renewal \$'000 | Expansion \$'000 | Upgrade \$'000 | Total \$'000 | Grants \$'000 | Contributions \$'000 | Council Cash \$'000 | Borrowings \$'000 |
| Property | | | | | | | | | | |
| Land | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Land improvements | 282 | 0 | 282 | 0 | 0 | 282 | 0 | 0 | 282 | 0 |
| Total Land | 282 | 0 | 282 | 0 | 0 | 282 | 0 | 0 | 282 | 0 |
| Buildings | 8,500 | 0 | 8,500 | 0 | 0 | 8,500 | 0 | 0 | 8,500 | 0 |
| Heritage Buildings | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Building improvements | 15,202 | 0 | 0 | 15,002 | 200 | 15,202 | 2,190 | 0 | 13,012 | 0 |
| Leasehold improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Buildings | 23,702 | 0 | 8,500 | 15,002 | 200 | 23,702 | 2,190 | 0 | 21,512 | 0 |
| Total Property | 23,984 | 0 | 8,782 | 15,002 | 200 | 23,984 | 2,190 | 0 | 21,794 | 0 |
| Plant and Equipment | | | | | | | | | | |
| Heritage plant and equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Plant, machinery and equipment | 2,965 | 0 | 2,965 | 0 | 0 | 2,965 | 0 | 0 | 2,965 | 0 |
| Fixtures, fittings and furniture | 851 | 0 | 435 | 0 | 416 | 851 | 0 | 0 | 851 | 0 |
| Computers and telecommunications | 2,666 | 419 | 2,047 | 0 | 200 | 2,666 | 0 | 0 | 2,666 | 0 |
| Library books | 1,310 | 0 | 1,310 | 0 | 0 | 1,310 | 20 | 0 | 1,290 | 0 |
| Total Plant and Equipment | 7,792 | 419 | 6,757 | 0 | 616 | 7,792 | 20 | 0 | 7,772 | 0 |
| Infrastructure | | | | | | | | | | |
| Roads | 9,624 | 0 | 9,624 | 0 | 0 | 9,624 | 2,135 | 0 | 7,489 | 0 |
| Bridges | 649 | 0 | 649 | 0 | 0 | 649 | 0 | 0 | 649 | 0 |
| Footpaths and cycleways | 4,262 | 0 | 4,262 | 0 | 0 | 4,262 | 1,227 | 0 | 3,035 | 0 |
| Drainage | 4,646 | 0 | 3,027 | 1,619 | 0 | 4,646 | 0 | 0 | 4,646 | 0 |
| Recreational, leisure and community facilities | 3,581 | 0 | 3,581 | 0 | 0 | 3,581 | 1,535 | 0 | 2,046 | 0 |
| Waste management | 563 | 0 | 0 | 388 | 175 | 563 | 0 | 0 | 563 | 0 |
| Parks, open space and streetscapes | 3,255 | 160 | 2,653 | 0 | 442 | 3,255 | 1,049 | 0 | 2,206 | 0 |
| Aerodromes | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Off street car parks | 645 | 0 | 645 | 0 | 0 | 645 | 0 | 0 | 645 | 0 |
| Other infrastructure | 836 | 0 | 836 | 0 | 0 | 836 | 0 | 0 | 836 | 0 |
| Total Infrastructure | 28,061 | 160 | 25,277 | 2,007 | 617 | 28,061 | 5,946 | 0 | 22,115 | 0 |
| Total Capital Works Expenditure | 59,837 | 579 | 40,816 | 17,009 | 1,433 | 59,837 | 8,156 | 0 | 51,681 | 0 |

BUDGET 2021-22



CITY OF
MONASH

| 2024/25 | Asset Expenditure Types | | | | | Funding Sources | | | | |
|--|-------------------------|---------------|-------------------|---------------------|-------------------|-----------------|------------------|-------------------------|------------------------|----------------------|
| | Total \$'000 | New \$'000 | Renewal \$'000 | Expansion \$'000 | Upgrade \$'000 | Total \$'000 | Grants \$'000 | Contributions \$'000 | Council Cash \$'000 | Borrowings \$'000 |
| Property | | | | | | | | | | |
| Land | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Land improvements | 282 | 0 | 282 | 0 | 0 | 282 | 0 | 0 | 282 | 0 |
| Total Land | 282 | 0 | 282 | 0 | 0 | 282 | 0 | 0 | 282 | 0 |
| Buildings | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Heritage Buildings | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Building improvements | 9,583 | 0 | 8,744 | 385 | 454 | 9,583 | 2,208 | 0 | 7,375 | 0 |
| Leasehold improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Buildings | 9,583 | 0 | 8,744 | 385 | 454 | 9,583 | 2,208 | 0 | 7,375 | 0 |
| Total Property | 9,865 | 0 | 9,026 | 385 | 454 | 9,865 | 2,208 | 0 | 7,657 | 0 |
| Plant and Equipment | | | | | | | | | | |
| Heritage plant and equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Plant, machinery and equipment | 2,994 | 0 | 2,994 | 0 | 0 | 2,994 | 0 | 0 | 2,994 | 0 |
| Fixtures, fittings and furniture | 493 | 0 | 434 | 59 | 0 | 493 | 0 | 0 | 493 | 0 |
| Computers and telecommunications | 2,879 | 0 | 1,756 | 50 | 1,073 | 2,879 | 0 | 0 | 2,879 | 0 |
| Library books | 1,310 | 0 | 1,310 | 0 | 0 | 1,310 | 20 | 0 | 1,290 | 0 |
| Total Plant and Equipment | 7,676 | 0 | 6,494 | 109 | 1,073 | 7,676 | 20 | 0 | 7,656 | 0 |
| Infrastructure | | | | | | | | | | |
| Roads | 10,422 | 0 | 10,422 | 0 | 0 | 10,422 | 2,164 | 0 | 8,258 | 0 |
| Bridges | 120 | 0 | 120 | 0 | 0 | 120 | 0 | 0 | 120 | 0 |
| Footpaths and cycleways | 4,262 | 0 | 4,262 | 0 | 0 | 4,262 | 1,238 | 0 | 3,024 | 0 |
| Drainage | 3,333 | 0 | 2,687 | 0 | 646 | 3,333 | 0 | 0 | 3,333 | 0 |
| Recreational, leisure and community facilities | 4,156 | 135 | 3,546 | 385 | 89 | 4,156 | 1,506 | 0 | 2,650 | 0 |
| Waste management | 173 | 0 | 0 | 173 | 0 | 173 | 0 | 0 | 173 | 0 |
| Parks, open space and streetscapes | 3,107 | 0 | 3,107 | 0 | 0 | 3,107 | 1,049 | 0 | 2,058 | 0 |
| Aerodromes | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Off street car parks | 696 | 0 | 696 | 0 | 0 | 696 | 0 | 0 | 696 | 0 |
| Other infrastructure | 785 | 0 | 785 | 0 | 0 | 785 | 0 | 0 | 785 | 0 |
| Total Infrastructure | 27,053 | 135 | 25,625 | 558 | 736 | 27,053 | 5,957 | 0 | 21,096 | 0 |
| Total Capital Works Expenditure | 44,594 | 135 | 41,145 | 1,052 | 2,262 | 44,594 | 8,185 | 0 | 36,409 | 0 |

5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

| Indicator | Measure | Notes | Actual 2019/20 | Forecast 2020/21 | Budget 2021/22 | Projections 2022/23 | 2023/24 | 2024/25 | Trend +/- |
|--------------------------------|--|-------|-------------------|---------------------|-------------------|------------------------|----------|----------|--------------|
| Operating position | | | | | | | | | |
| Adjusted Underlying result | Adjusted underlying surplus (deficit) / Adjusted underlying revenue | 1 | 4.68% | -4.5% | 0.5% | 1.9% | 3.8% | 2.1% | o |
| Liquidity | | | | | | | | | |
| Working Capital | Current assets / current liabilities | 2 | 189.7% | 191.4% | 151.1% | 129.7% | 112.4% | 113.7% | - |
| Unrestricted cash | Unrestricted cash / current liabilities | 3 | 24.8% | 106.0% | 69.8% | 8.4% | 43.8% | 39.3% | - |
| Obligations | | | | | | | | | |
| Loans and borrowings | Interest bearing loans and borrowings / rate revenue | 4 | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | o |
| Loans and borrowings | Interest and principal repayments on interest bearing loans and borrowings / rate revenue | | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | o |
| Indebtedness | Non-current liabilities / own source revenue | | 7.2% | 7.7% | 4.9% | 4.3% | 3.7% | 3.2% | o |
| Asset renewal | Asset renewal and upgrade expense / Asset depreciation | 5 | 178.2% | 128.0% | 169.2% | 126.8% | 133.8% | 133.0% | o |
| Stability | | | | | | | | | |
| Rates concentration | Rate revenue / adjusted underlying revenue | 6 | 65.5% | 68.0% | 68.4% | 67.0% | 66.1% | 67.0% | + |
| Rates effort | Rate revenue / CIV of rateable properties in the municipality | | 0.16% | 0.16% | 0.2% | 0.2% | 0.2% | 0.2% | o |
| Efficiency | | | | | | | | | |
| Expenditure level | Total expenses / Number of property assessments | | \$ 2,256 | \$ 2,305 | \$ 2,437 | \$ 2,521 | \$ 2,581 | \$ 2,669 | + |
| Revenue level | Residential rate revenue / Number of residential assessments | | \$ 1,529 | \$ 1,444 | \$ 1,471 | \$ 1,501 | \$ 1,531 | \$ 1,561 | + |
| Workforce turnover | Number of permanent staff resignations & terminations / Average number of permanent staff for the financial year | | 9.3% | 8.7% | 11.0% | 11.0% | 11.0% | 11.0% | o |
| Sustainability Capacity | | | | | | | | | |
| Population | Total expenses / Municipal population | | \$ 901 | \$ 910 | \$ 977 | \$ 1,011 | \$ 1,035 | \$ 1,070 | + |
| Population | Value of infrastructure / Municipal population | | \$ 4,580 | \$ 4,589 | \$ 4,730 | \$ 4,844 | \$ 4,973 | \$ 5,025 | + |
| Population | Municipal population / Kilometres of local roads | | \$ 268 | \$ 268 | \$ 268 | \$ 268 | \$ 268 | \$ 268 | o |
| Own-source revenue | Own source revenue / Municipal population | | \$ 787 | \$ 701 | \$ 839 | \$ 864 | \$ 892 | \$ 921 | + |
| Recurrent grants | Recurrent grants / Municipal population | | \$ 99 | \$ 96 | \$ 101 | \$ 103 | \$ 105 | \$ 107 | + |

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

Notes to indicators

1 Adjusted underlying result – An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Continued surpluses means Council is less reliant on cash reserves or increased debt to maintain services.

2 Working Capital – The proportion of current liabilities represented by current assets. Working capital is forecast to decrease from the 2020/21 forecast position due to reductions in cash which will be invested into the capital works program in 2021/22. The aim is to restore the working capital ratio toward 150%.

3 Unrestricted cash – cash without restriction compared to liabilities, shows a trend that is lowering levels of unrestricted cash particularly over the projected years as significant investments in capital works program is planned.

4 Debt compared to rates - Trend indicates Council's non- reliance on debt against its annual rate revenue. Council has been debt free since 30 June 2015.

5 Asset renewal - This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets. The trend reflects the Council's aim to bridge the asset renewal gap by funding more renewal capital works to upgrade the City's infrastructure.

6 Rates concentration - Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will become slightly more reliant on rate revenue compared to all other revenue sources.

Fees and Charges Schedule 2021/22

This appendix presents the fees and charges of a statutory and non-statutory nature which will be charges in respect to various goods and services provided during 2021/22 year.

| Draft 2021/22 Fees & Charges Schedule | Statutory/ Non-Statutory | Unit Type | GST | 2020/21 Unit Fee GST incl. (where applicable) | 2021/22 Unit Fee GST incl (where applicable) | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|-----------------------------|-----------|---------|--|---|------------------------------------|-----------------------------------|
| RATES | | | | | | | |
| Personal Service - Section 177 LGA Rent Demands/Urgent Response Letters | Statutory | Each | GST | \$65.00 | \$70.00 | \$5.00 | 8% |
| Personal Service / Field Call - Section 177 LGA | Statutory | Each | GST | \$65.00 | \$70.00 | \$5.00 | 8% |
| Debt Recovery Administration Monash Pac | Non-Statutory | Each | GST | \$25.00 | \$30.00 | \$5.00 | 20% |
| Arrangement | Non-Statutory | Each | GST | \$0.00 | \$22.00 | \$22.00 | 0% |
| Deferment/hardship (COVID19 Management) | Non-Statutory | Each | GST | \$0.00 | \$11.00 | \$11.00 | 0% |
| Solicitor's Letter | Non-Statutory | Each | GST | \$25.00 | \$30.00 | \$5.00 | 20% |
| Administrative Cost-Investigation/Search Fee/Internal skip tracing fee | Non-Statutory | Each | GST | \$10.00 | \$45.00 | \$35.00 | 350% |
| Debt Recovery Search Fee (title searches, company searches etc) | Non-Statutory | Each | GST | \$25.00 | \$30.00 | \$5.00 | 20% |
| Attempted Service Fee | Non-Statutory | Each | GST | \$49.00 | \$85.00 | \$36.00 | 73% |
| Debt Recovery Admin Skip Tracing Unsuccessful | Non-Statutory | Each | GST | \$99.00 | \$150.00 | \$51.00 | 52% |
| Debt Recovery Admin Skip Tracing Successful | Non-Statutory | Each | GST | \$198.00 | \$270.00 | \$72.00 | 36% |
| Land Information Certificates | | | | | | | |
| Land Information Certificates | Statutory | Each | Non-GST | \$27.00 | \$27.00 | \$0.00 | 0% |
| MONASH SEMINAR & TRAINING CENTRE | | | | | | | |
| Community Use | | | | | | | |
| Community Hourly Rate Board Room | Non-Statutory | Per Hour | GST | \$16.80 | \$16.80 | \$0.00 | 0% |
| Community Hourly Rate Mtg Room 1 | Non-Statutory | Per Hour | GST | \$16.80 | \$16.80 | \$0.00 | 0% |
| Community Hourly Rate Mtg Room 2 | Non-Statutory | Per Hour | GST | \$22.20 | \$22.20 | \$0.00 | 0% |
| Community Hourly Rate Training Room | Non-Statutory | Per Hour | GST | \$22.20 | \$22.20 | \$0.00 | 0% |
| Commercial Use | | | | | | | |
| Commercial Hourly Rate Boardroom | Non-Statutory | Per Hour | GST | \$28.60 | \$28.60 | \$0.00 | 0% |
| Commercial Hourly Rate Mtg Room 1 | Non-Statutory | Per Hour | GST | \$28.60 | \$28.60 | \$0.00 | 0% |
| Commercial Hourly Rate Mtg Room 2 | Non-Statutory | Per Hour | GST | \$38.30 | \$38.30 | \$0.00 | 0% |
| Commercial Hourly Rate Training Room | Non-Statutory | Per Hour | GST | \$38.30 | \$38.30 | \$0.00 | 0% |
| MONASH HALLS | | | | | | | |
| Community Use | | | | | | | |
| Small Hall - Mon to Fri | Non-Statutory | Per Hour | GST | \$20.30 | \$20.30 | \$0.00 | 0% |
| Small Hall - Saturday/Sunday/Public Holidays | Non-Statutory | Per Hire | GST | \$286.00 | \$286.00 | \$0.00 | 0% |
| Small Hall - New Year's Eve | Non-Statutory | Per Hire | GST | \$371.80 | \$371.80 | \$0.00 | 0% |

| Draft 2021/22 Fees & Charges Schedule | Statutory/ Non-Statutory | Unit Type | GST | 2020/21 Unit Fee GST incl. (where applicable) | 2021/22 Unit Fee GST incl. (where applicable) | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|-----------------------------|-----------|-----|--|--|------------------------------------|-----------------------------------|
| Small Meeting Room - Mon to Fri | Non-Statutory | Per Hour | GST | \$11.20 | \$11.20 | \$0.00 | 0% |
| Small Meeting Room - Saturday/Sunday/Public Holidays | Non-Statutory | Per Hire | GST | \$102.85 | \$102.85 | \$0.00 | 0% |
| Small Meeting Room - New Year's Eve | Non-Statutory | Per Hire | GST | \$133.65 | \$133.65 | \$0.00 | 0% |
| Medium Hall - Mon to Fri | Non-Statutory | Per Hour | GST | \$28.00 | \$28.00 | \$0.00 | 0% |
| Medium Hall - Saturday/Sunday/Public Holidays | Non-Statutory | Per Hire | GST | \$525.80 | \$525.80 | \$0.00 | 0% |
| Medium Hall - New Year's Eve | Non-Statutory | Per Hire | GST | \$684.20 | \$684.20 | \$0.00 | 0% |
| Medium Meeting Room - Mon to Fri | Non-Statutory | Per Hour | GST | \$16.80 | \$16.80 | \$0.00 | 0% |
| Medium Meeting Room - Saturday/Sunday/Public Holidays | Non-Statutory | Per Hire | GST | \$114.40 | \$114.40 | \$0.00 | 0% |
| Medium Meeting Room - New Year's Eve | Non-Statutory | Per Hire | GST | \$148.50 | \$148.50 | \$0.00 | 0% |
| Large Hall - Mon to Fri | Non-Statutory | Per Hour | GST | \$33.70 | \$33.70 | \$0.00 | 0% |
| Large Hall - Saturday/Sunday/Public Holidays | Non-Statutory | Per Hire | GST | \$753.50 | \$753.50 | \$0.00 | 0% |
| Large Hall - New Year's Eve | Non-Statutory | Per Hire | GST | \$981.20 | \$981.20 | \$0.00 | 0% |
| Large Meeting Room - Mon to Fri | Non-Statutory | Per Hour | GST | \$22.20 | \$22.20 | \$0.00 | 0% |
| Large Meeting Room - Saturday/Sunday/Public Holidays | Non-Statutory | Per Hire | GST | \$119.90 | \$119.90 | \$0.00 | 0% |
| Large Meeting Room - New Year's Eve | Non-Statutory | Per Hire | GST | \$156.20 | \$156.20 | \$0.00 | 0% |
| Commercial Use | | | | | | | |
| Small Hall - Mon to Fri | Non-Statutory | Per Hour | GST | \$34.00 | \$34.00 | \$0.00 | 0% |
| Small Hall - Saturday/Sunday/Public Holidays | Non-Statutory | Per Hire | GST | \$480.50 | \$480.50 | \$0.00 | 0% |
| Small Hall - New Year's Eve | Non-Statutory | Per Hire | GST | \$626.90 | \$626.90 | \$0.00 | 0% |
| Small Meeting Room - Mon to Fri | Non-Statutory | Per Hour | GST | \$19.00 | \$19.00 | \$0.00 | 0% |
| Small Meeting Room - Saturday/Sunday/Public Holidays | Non-Statutory | Per Hire | GST | \$169.30 | \$169.30 | \$0.00 | 0% |
| Small Meeting Room - New Year's Eve | Non-Statutory | Per Hire | GST | \$220.50 | \$220.50 | \$0.00 | 0% |
| Medium Hall - Mon to Fri | Non-Statutory | Per Hour | GST | \$47.60 | \$47.60 | \$0.00 | 0% |
| Medium Hall - Saturday/Sunday/Public Holidays | Non-Statutory | Per Hire | GST | \$883.20 | \$883.20 | \$0.00 | 0% |
| Medium Hall - New Year's Eve | Non-Statutory | Per Hire | GST | \$1,151.70 | \$1,151.70 | \$0.00 | 0% |
| Medium Meeting Room - Mon to Fri | Non-Statutory | Per Hour | GST | \$28.60 | \$28.60 | \$0.00 | 0% |
| Medium Meeting Room - Saturday/Sunday/Public Holidays | Non-Statutory | Per Hire | GST | \$184.20 | \$184.20 | \$0.00 | 0% |
| Medium Meeting Room - New Year's Eve | Non-Statutory | Per Hire | GST | \$239.80 | \$239.80 | \$0.00 | 0% |
| Large Hall - Mon to Fri | Non-Statutory | Per Hour | GST | \$57.20 | \$57.20 | \$0.00 | 0% |
| Large Hall - Saturday/Sunday/Public Holidays | Non-Statutory | Per Hire | GST | \$1,276.70 | \$1,276.70 | \$0.00 | 0% |
| Large Hall - New Year's Eve | Non-Statutory | Per Hire | GST | \$1,657.30 | \$1,657.30 | \$0.00 | 0% |
| Large Meeting Room - Mon to Fri | Non-Statutory | Per Hour | GST | \$38.30 | \$38.30 | \$0.00 | 0% |
| Large Meeting Room - Saturday/Sunday/Public Holidays | Non-Statutory | Per Hire | GST | \$199.10 | \$199.10 | \$0.00 | 0% |

| Draft 2021/22 Fees & Charges Schedule | Statutory/ Non-Statutory | Unit Type | GST | 2020/21 Unit Fee GST incl. (where applicable) | 2021/22 Unit Fee GST incl (where applicable) | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---------------------------------------|-----------------------------|-----------|-----|--|---|------------------------------------|-----------------------------------|
| Large Meeting Room - New Year's Eve | Non-Statutory | Per Hire | GST | \$258.10 | \$258.10 | \$0.00 | 0% |
| BATESFORD HUB | | | | | | | |
| Facility/Room Hire | | | | | | | |
| Meeting Room 1 Community | Non-Statutory | Per Hour | GST | \$11.20 | \$11.20 | \$0.00 | 0% |
| Meeting Room 2 Community | Non-Statutory | Per Hour | GST | \$16.80 | \$16.80 | \$0.00 | 0% |
| Meeting Room 3 Community | Non-Statutory | Per Hour | GST | \$16.80 | \$16.80 | \$0.00 | 0% |
| Multi purpose room Community | Non-Statutory | Per Hour | GST | \$28.00 | \$28.00 | \$0.00 | 0% |
| Jordanville Centre Hire - Community | Non-Statutory | Per Hour | GST | \$20.30 | \$20.30 | \$0.00 | 0% |
| Meeting Room 1 Commercial | Non-Statutory | Per Hour | GST | \$19.00 | \$19.00 | \$0.00 | 0% |
| Meeting Room 2 Commercial | Non-Statutory | Per Hour | GST | \$28.60 | \$28.60 | \$0.00 | 0% |
| Meeting Room 3 Commercial | Non-Statutory | Per Hour | GST | \$28.60 | \$28.60 | \$0.00 | 0% |
| Multi purpose room Commercial | Non-Statutory | Per Hour | GST | \$47.60 | \$47.60 | \$0.00 | 0% |
| Jordanville Centre Hire | Non-Statutory | Per Hour | GST | \$34.00 | \$34.00 | \$0.00 | 0% |
| CLAYTON COMMUNITY CENTRE | | | | | | | |
| Facility/Room Hire | | | | | | | |
| Additional Cleaning | Non-Statutory | Per Hour | GST | \$71.10 | \$71.10 | \$0.00 | 0% |
| Bump In/Out & Rehearsal Community | Non-Statutory | Per Week | GST | \$64.90 | \$64.90 | \$0.00 | 0% |
| Bump In/Out Rehearsal Commercial | Non-Statutory | Per Week | GST | \$107.10 | \$107.10 | \$0.00 | 0% |
| Meeting Room Community | Non-Statutory | Per Hour | GST | \$21.60 | \$21.60 | \$0.00 | 0% |
| Meeting Room Commercial | Non-Statutory | Per Hour | GST | \$42.50 | \$42.50 | \$0.00 | 0% |
| Security Mon-Friday | Non-Statutory | Per Hour | GST | \$46.20 | \$46.20 | \$0.00 | 0% |
| Security Public Holiday | Non-Statutory | Per Hour | GST | \$82.90 | \$82.90 | \$0.00 | 0% |
| Security Saturday | Non-Statutory | Per Hour | GST | \$56.90 | \$56.90 | \$0.00 | 0% |
| Security Sunday | Non-Statutory | Per Hour | GST | \$71.10 | \$71.10 | \$0.00 | 0% |
| Supervising Technician | Non-Statutory | Per Hour | GST | \$63.40 | \$63.40 | \$0.00 | 0% |
| Theatrette Community | Non-Statutory | Per day | GST | \$427.20 | \$427.20 | \$0.00 | 0% |
| Theatrette Community | Non-Statutory | Per Hour | GST | \$64.90 | \$64.90 | \$0.00 | 0% |
| Theatrette Community | Non-Statutory | Per Week | GST | \$1,416.90 | \$1,416.90 | \$0.00 | 0% |
| Theatrette Commercial | Non-Statutory | Per day | GST | \$693.10 | \$693.10 | \$0.00 | 0% |
| Theatrette Commercial | Non-Statutory | Per Hour | GST | \$106.90 | \$106.90 | \$0.00 | 0% |
| Theatrette Commercial | Non-Statutory | Per Week | GST | \$2,589.60 | \$2,589.60 | \$0.00 | 0% |

| Draft 2021/22 Fees & Charges Schedule | Statutory/ Non-Statutory | Unit Type | GST | 2020/21 Unit Fee GST incl. (where applicable) | 2021/22 Unit Fee GST incl (where applicable) | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|-----------------------------|--|---------|--|---|------------------------------------|-----------------------------------|
| RESIDENTIAL CARE | | | | | | | |
| Elizabeth Gardens- 2 bedrooms | Non-Statutory | Per Week | Non GST | \$115.50 | \$117.45 | \$1.95 | 2% |
| Elizabeth Gardens - New Residents | Non-Statutory | Per Week | Non GST | \$43.95 | \$44.70 | \$0.75 | 2% |
| HOME AND COMMUNITY CARE | | | | | | | |
| Planned Activity Groups - Halcyon | | | | | | | |
| Day | Non-Statutory | Per session | Non GST | \$17.10 | \$17.80 | \$0.70 | 4% |
| Full Cost Recovery including Social, Meal & Transport | Non-Statutory | Per session | GST | \$101.70 | \$105.80 | \$4.10 | 4% |
| Full Cost Recovery including Social and Meal | Non-Statutory | Per session | GST | \$79.00 | \$82.20 | \$3.20 | 4% |
| Positive Ageing Activity Centre (PAAC) | | | | | | | |
| Seniors Hub Social | Non-Statutory | Per Session | Non GST | \$5.50 | \$5.70 | \$0.20 | 4% |
| Full Cost Recovery | Non-Statutory | Per session | GST | \$28.00 | \$29.20 | \$1.20 | 4% |
| Home Maintenance including Garden Safety | | | | | | | |
| Low | Non-Statutory | Per hour plus materials | Non GST | \$15.80 | \$16.50 | \$0.70 | 4% |
| Medium | Non-Statutory | Per hour plus materials | Non GST | \$21.00 | \$21.90 | \$0.90 | 4% |
| High | Non-Statutory | Per hour plus materials | Non GST | \$26.80 | \$27.90 | \$1.10 | 4% |
| Full Cost Recovery | Non-Statutory | Per hour plus materials | GST | \$70.00 | \$72.80 | \$2.80 | 4% |
| Home Maintenance - Gutter Cleaning | | | | | | | |
| Low | Non-Statutory | Per staff hour (minimum 2 hours) | Non GST | \$24.40 | \$25.40 | \$1.00 | 4% |
| Medium | Non-Statutory | Per staff hour (minimum 2 hours) | Non GST | \$28.00 | \$29.20 | \$1.20 | 4% |
| High | Non-Statutory | Per staff hour (minimum 2 hours) | Non GST | \$38.90 | \$40.50 | \$1.60 | 4% |
| Full Cost Recovery | Non-Statutory | Per staff hour (minimum 2 hours) | GST | \$77.40 | \$80.50 | \$3.10 | 4% |
| General Home Care | | | | | | | |
| Low | Non-Statutory | Per hour | Non GST | \$7.40 | \$7.70 | \$0.30 | 4% |
| Medium | Non-Statutory | Per hour | Non GST | \$18.20 | \$19.00 | \$0.80 | 4% |
| High | Non-Statutory | Per hour | Non GST | \$38.50 | \$40.10 | \$1.60 | 4% |
| Full Cost Recovery | Non-Statutory | Per Hour | GST | \$58.40 | \$60.80 | \$2.40 | 4% |

| Draft 2021/22 Fees & Charges Schedule | Statutory/ Non-Statutory | Unit Type | GST | 2020/21 Unit Fee GST incl. (where applicable) | 2021/22 Unit Fee GST incl (where applicable) | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|-----------------------------|-----------------|---------|--|---|------------------------------------|-----------------------------------|
| Delivered Meals | | | | | | | |
| Low | Non-Statutory | Per Meal | Non GST | \$10.60 | \$11.10 | \$0.50 | 5% |
| Medium | Non-Statutory | Per Meal | Non GST | \$10.60 | \$11.10 | \$0.50 | 5% |
| High | Non-Statutory | Per Meal | Non GST | \$15.10 | \$15.80 | \$0.70 | 5% |
| Full Cost Recovery | Non-Statutory | Per Meal | GST | \$17.50 | \$18.20 | \$0.70 | 4% |
| Personal Care | | | | | | | |
| Low | Non-Statutory | Per hour | Non GST | \$5.40 | \$5.65 | \$0.25 | 5% |
| Medium | Non-Statutory | Per hour | Non GST | \$10.70 | \$11.20 | \$0.50 | 5% |
| High | Non-Statutory | Per hour | Non GST | \$25.80 | \$26.90 | \$1.10 | 4% |
| Full Cost Recovery | Non-Statutory | Per Hour | GST | \$58.50 | \$61.00 | \$2.50 | 4% |
| Respite Care | | | | | | | |
| Low | Non-Statutory | Per hour | Non GST | \$3.75 | \$3.90 | \$0.15 | 4% |
| Medium | Non-Statutory | Per hour | Non GST | \$5.80 | \$6.00 | \$0.20 | 3% |
| High | Non-Statutory | Per hour | Non GST | \$16.20 | \$16.90 | \$0.70 | 4% |
| Full Cost Recovery | Non-Statutory | Per Hour | GST | \$58.50 | \$61.00 | \$2.50 | 4% |
| Community Bus | | | | | | | |
| Assisted Transport Charge | Non-Statutory | Per return trip | GST | \$3.10 | \$3.20 | \$0.10 | 3% |
| Community Bus Hire -11 seater + Driver | Non-Statutory | Per hour | GST | \$7.90 | \$8.30 | \$0.40 | 5% |
| Community Bus Hire - 11 Seater + Driver | Non-Statutory | Per km | GST | \$2.20 | \$2.30 | \$0.10 | 5% |
| Community Bus Per Day Max - 11 Seater + Driver | Non-Statutory | Per day | GST | \$79.00 | \$82.20 | \$3.20 | 4% |
| Positive Ageing Community Grants Group Community Bus Hire | Non-Statutory | Per day | GST | \$32.00 | \$32.00 | \$0.00 | 0% |
| Child Care | | | | | | | |
| Brine Street - Daily | Statutory | Per day | Non GST | \$127.00 | \$132.00 | \$5.00 | 4% |
| Brine Street - Weekly | Statutory | Per week | Non GST | \$575.00 | \$594.00 | \$19.00 | 3% |
| Late Fee | Statutory | Per minute | Non GST | \$2.60 | \$2.70 | \$0.10 | 4% |
| Preschools | | | | | | | |
| Enrolment Fee | Non-Statutory | Per Child | Non GST | \$14.10 | \$14.35 | \$0.25 | 2% |
| Immunisation | | | | | | | |
| Vaccines | | | | | | | |
| Chicken Pox (Varicella) Vaccine | Statutory | Each | Non GST | \$69.40 | \$71.00 | \$1.60 | 2% |
| Boostrix Vaccine | Statutory | Each | Non GST | \$48.00 | \$49.00 | \$1.00 | 2% |
| Flu Vaccine | Statutory | Each | Non GST | \$15.00 | \$15.00 | \$0.00 | 0% |
| LIBRARIES | | | | | | | |
| Photocopy/Printing Charges | | | | | | | |
| B&W (A4 only) | Non-Statutory | Per page | GST | \$0.20 | \$0.20 | \$0.00 | 0% |

| Draft 2021/22 Fees & Charges Schedule | Statutory/ Non-Statutory | Unit Type | GST | 2020/21 Unit Fee GST incl. (where applicable) | 2021/22 Unit Fee GST incl (where applicable) | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|--|-----------------------------|--------------|---------|--|---|------------------------------------|-----------------------------------|
| B&W (A3) | Non-Statutory | Per page | GST | \$0.30 | \$0.30 | \$0.00 | 0% |
| Colour A4 | Non-Statutory | Per page | GST | \$1.00 | \$1.00 | \$0.00 | 0% |
| Colour A3 | Non-Statutory | Per page | GST | \$1.50 | \$1.50 | \$0.00 | 0% |
| Fax (1st page) | Non-Statutory | Per page | GST | \$3.40 | \$0.00 | (\$3.40) | (100.0%) |
| Fax (subsequent pages) | Non-Statutory | Per page | GST | \$1.00 | \$0.00 | (\$1.00) | (100.0%) |
| Printing | Non-Statutory | Per page | GST | \$0.20 | \$0.20 | \$0.00 | 0% |
| Other Library Charges | | | | | | | |
| Literature Festival Workshops | Non-Statutory | Each | GST | \$10.50 | \$10.70 | \$0.20 | 2% |
| Chargeable Programs | Non-Statutory | Each | GST | \$4.20 | \$4.30 | \$0.10 | 2% |
| Library Bags (polyester) | Non-Statutory | Each | GST | \$2.20 | \$2.20 | \$0.00 | 0% |
| Library Bags (cloth) | Non-Statutory | Each | GST | \$0.00 | \$5.00 | \$5.00 | 0% |
| Sale of Redundant Library Books | Non-Statutory | Each | GST | \$0.50 | \$0.50 | \$0.00 | 0% |
| Replacement Membership Card | Non-Statutory | Per card | Non GST | \$0.20 | \$0.20 | \$0.00 | 0% |
| Lost and Damaged Books | | | | | | | |
| Magazines and Paperbacks | Non-Statutory | Each | Non GST | \$5.00 | \$5.00 | \$0.00 | 0% |
| Books | Non-Statutory | Each | Non GST | \$5.00 | \$5.00 | \$0.00 | 0% |
| Library Meeting Rooms | | | | | | | |
| Weekdays and Saturdays - Community Rate | Non-Statutory | Per hour | GST | \$28.00 | \$30.00 | \$2.00 | 7% |
| Weekdays and Saturdays - Commercial Rate | Non-Statutory | Per hour | GST | \$40.00 | \$50.00 | \$10.00 | 25% |
| Sunday | Non-Statutory | Per half day | GST | \$370.00 | \$385.00 | \$15.00 | 4% |
| FESTIVAL SITE FEES | | | | | | | |
| Carols by Candlelight - Commercial Vendor | Non-Statutory | Per Stall | GST | \$440.00 | \$456.00 | \$16.00 | 4% |
| Festival - Oakleigh Commercial vendor site fee | Non-Statutory | Per stall | GST | \$165.00 | \$170.00 | \$5.00 | 3% |
| Festival - Clayton Commercial Vendor site fee | Non-Statutory | Per Stall | GST | \$165.00 | \$165.00 | \$0.00 | 0% |
| Festival vendors power fee | Non-Statutory | Per Stall | GST | \$75.00 | \$76.00 | \$1.00 | 1% |
| Marquee Weight | | Per Stall | GST | \$90.00 | \$92.00 | \$2.00 | 2% |
| Events - Commercial Marquee Hire | Non-Statutory | Per Stall | GST | \$185.00 | \$188.00 | \$3.00 | 2% |
| Events - Community Marquee Hire | Non-Statutory | Per stall | GST | \$161.00 | \$164.00 | \$3.00 | 2% |
| Events - Commercial Vendor Site Fee | Non-Statutory | Per Stall | GST | \$83.00 | \$85.00 | \$2.00 | 2% |
| Eaton Mall - Event Permit Fee – Commercial | Non-Statutory | Per event | GST | \$360.00 | \$370.00 | \$10.00 | 3% |
| Eaton Mall - Event Permit Fee – Community | Non-Statutory | Per event | GST | \$105.00 | \$107.00 | \$2.00 | 2% |
| Not for Profit Site Fee | Non-Statutory | Per Stall | GST | \$80.00 | \$80.00 | \$0.00 | 0% |
| Event Permit Fee - Commercial | Non-Statutory | Per event | Non-GST | \$215.00 | \$215.00 | \$0.00 | 0% |

| Draft 2021/22 Fees & Charges Schedule | Statutory/ Non-Statutory | Unit Type | GST | 2020/21 Unit Fee GST incl. (where applicable) | 2021/22 Unit Fee GST incl. (where applicable) | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|-----------------------------|-----------|-----|--|--|------------------------------------|-----------------------------------|
| MONASH GALLERY OF ART | | | | | | | |
| Hire and Rental Charges | | | | | | | |
| Staff Charge (min 3 hrs) | Non-Statutory | Per Hour | GST | \$65.00 | \$65.00 | \$0.00 | 0% |
| Security Guard | Non-Statutory | Each | GST | \$200.00 | \$200.00 | \$0.00 | 0% |
| Community rate: Gallery hire (after hours min 3 hours plus 1 hour pack up/down) | Non-Statutory | Per Hour | GST | \$235.00 | \$235.00 | \$0.00 | 0% |
| Community rate: Additional services Director and Curator led exhibition tour | Non-Statutory | Per Hour | GST | \$95.00 | \$95.00 | \$0.00 | 0% |
| Community rate: Additional services - Security | Non-Statutory | Per Hour | GST | \$200.00 | \$200.00 | \$0.00 | 0% |
| Community rate: MGA Board room (during business hours) | Non-Statutory | Per Hour | GST | \$65.00 | \$65.00 | \$0.00 | 0% |
| Community rate: MGA Board room (outside of business hours (3 hours min) | Non-Statutory | Per Hour | GST | \$70.00 | \$70.00 | \$0.00 | 0% |
| Community rate: Additional staff required (min 3 hours) | Non-Statutory | Per Hour | GST | \$65.00 | \$65.00 | \$0.00 | 0% |
| Commercial rate: Gallery hire (after hours - min 3 hours) | Non-Statutory | Per Hour | GST | \$350.00 | \$350.00 | \$0.00 | 0% |
| Commercial rate: Additional services Director and Curator led exhibition tour | Non-Statutory | Per Hour | GST | \$120.00 | \$120.00 | \$0.00 | 0% |
| Commercial rate: Additional services - Security (per hour) | Non-Statutory | Per Hour | GST | \$200.00 | \$200.00 | \$0.00 | 0% |
| Commercial rate: MGA Board room (during business hours) | Non-Statutory | Per Hour | GST | \$85.00 | \$85.00 | \$0.00 | 0% |
| Commercial rate: MGA Board room (outside business hours) | Non-Statutory | Per Hour | GST | \$90.00 | \$90.00 | \$0.00 | 0% |
| Commercial rate: Additional staff required (min 3 hours) | Non-Statutory | Per Hour | GST | \$65.00 | \$65.00 | \$0.00 | 0% |
| RECREATION SERVICES | | | | | | | |
| Waverley Golf Course | | | | | | | |
| 9 Holes Concession | Non-Statutory | Each | GST | \$16.00 | \$16.30 | \$0.30 | 2% |
| 9 Holes Concession Packaged (receive 10 rounds) | Non-Statutory | Each | GST | \$144.00 | \$147.00 | \$3.00 | 2% |
| 9 Holes Concession Packaged (receive 25 rounds) | Non-Statutory | Each | GST | \$352.00 | \$360.00 | \$8.00 | 2% |
| 9 Holes Mid Week | Non-Statutory | Each | GST | \$21.50 | \$22.00 | \$0.50 | 2% |
| 9 Holes Mid Week Packaged (receive 10 rounds) | Non-Statutory | Each | GST | \$193.50 | \$197.00 | \$3.50 | 2% |
| 9 Holes Mid Week Packaged (receive 25 rounds) | Non-Statutory | Each | GST | \$473.00 | \$483.00 | \$10.00 | 2% |
| 9 Holes Weekend | Non-Statutory | Each | GST | \$25.00 | \$25.50 | \$0.50 | 2% |
| 9 Holes Weekend Packaged (receive 10 rounds) | Non-Statutory | Each | GST | \$225.00 | \$230.00 | \$5.00 | 2% |
| 9 Holes Weekend Packaged (receive 25 rounds) | Non-Statutory | Each | GST | \$550.00 | \$561.00 | \$11.00 | 2% |
| 9 Hole Variable Pricing minimum | Non-Statutory | Each | GST | \$16.00 | discontinued | \$0.00 | 0% |
| 9 Hole Variable Pricing maximum | Non-Statutory | Each | GST | \$25.00 | discontinued | \$0.00 | 0% |
| 18 Holes Concession | Non-Statutory | Each | GST | \$21.50 | \$22.00 | \$0.50 | 2% |
| 18 Holes Concession Packaged (receive 10 rounds) | Non-Statutory | Each | GST | \$193.00 | \$197.00 | \$4.00 | 2% |
| 18 Holes Concession Packaged (receive 25 rounds) | Non-Statutory | Each | GST | \$472.50 | \$482.00 | \$9.50 | 2% |
| 18 Holes Mid Week | Non-Statutory | Each | GST | \$30.00 | \$30.60 | \$0.60 | 2% |
| 18 Holes Mid Week Packaged (receive 10 rounds) | Non-Statutory | Each | GST | \$265.00 | \$270.00 | \$5.00 | 2% |
| 18 Holes Mid Week Packaged (receive 25 rounds) | Non-Statutory | Each | GST | \$655.00 | \$668.00 | \$13.00 | 2% |
| 18 Holes Weekend | Non-Statutory | Each | GST | \$34.00 | \$34.70 | \$0.70 | 2% |
| 18 Holes Weekend Packaged (receive 10 rounds) | Non-Statutory | Each | GST | \$304.00 | \$310.00 | \$6.00 | 2% |
| 18 Holes Weekend Packaged (receive 25 rounds) | Non-Statutory | Each | GST | \$748.00 | \$748.00 | \$0.00 | 0% |
| 18 Holes Variable Pricing minimum | Non-Statutory | Each | GST | \$21.50 | discontinued | \$0.00 | 0% |

| Draft 2021/22 Fees & Charges Schedule | Statutory/ Non-Statutory | Unit Type | GST | 2020/21 Unit Fee GST incl. (where applicable) | 2021/22 Unit Fee GST incl (where applicable) | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|-----------------------------|-----------|-----|--|---|------------------------------------|-----------------------------------|
| 18 Holes Variable Pricing maximum | Non-Statutory | Each | GST | \$34.00 | discounted | \$0.00 | 0% |
| Twilight Rate | Non-Statutory | Each | GST | \$27.00 | \$27.50 | \$0.50 | 2% |
| Practice Range - 60 Balls | Non-Statutory | Each | GST | \$12.00 | \$12.20 | \$0.20 | 2% |
| Practice Range - 100 Balls | Non-Statutory | Each | GST | \$16.00 | \$16.30 | \$0.30 | 2% |
| Memberships | | | | | | | |
| Platinum Adult (7 days Golf Course and Driving Range) | Non-Statutory | Each | GST | \$1,999.00 | \$2,039.00 | \$40.00 | 2% |
| Gold Adult (7 days Golf) 12 Month | Non-Statutory | Each | GST | \$1,399.00 | \$1,427.00 | \$28.00 | 2% |
| Silver Adult 5 Day Membership 12 Months | Non-Statutory | Each | GST | \$1,080.00 | \$1,101.00 | \$21.00 | 2% |
| Bronze - Pensioners / Concession (7 days Golf) 12 Month Memberships - (reciprocal rights to Oakleigh) | Non-Statutory | Each | GST | \$1,175.80 | \$1,199.00 | \$23.20 | 2% |
| Bronze – Pensioner Concession (5 Days) 12 Months | Non-Statutory | Each | GST | \$950.00 | \$969.00 | \$19.00 | 2% |
| Afternoon Twilight Membership | Non-Statutory | Each | GST | \$1,040.00 | \$1,060.00 | \$20.00 | 2% |
| Junior – (7 days Golf) Memberships | Non-Statutory | Each | GST | \$485.00 | \$494.00 | \$9.00 | 2% |
| Driving Range (7 Day Membership) -100 Balls per day | Non-Statutory | Each | GST | \$780.00 | \$796.00 | \$16.00 | 2% |
| Oakleigh Golf Course | | | | | | | |
| 9 Holes Concession | Non-Statutory | Each | GST | \$13.50 | \$13.80 | \$0.30 | 2% |
| 9 Holes Concession Packaged (receive 10 rounds) | Non-Statutory | Each | GST | \$121.50 | \$124.00 | \$2.50 | 2% |
| 9 Holes Concession Packaged (receive 25 rounds) | Non-Statutory | Each | GST | \$297.00 | \$303.00 | \$6.00 | 2% |
| 9 Holes Mid Week | Non-Statutory | Each | GST | \$18.20 | \$18.60 | \$0.40 | 2% |
| 9 Holes Mid Week Packaged (receive 10 rounds) | Non-Statutory | Each | GST | \$163.80 | \$167.00 | \$3.20 | 2% |
| 9 Holes Mid Week Packaged (receive 25 rounds) | Non-Statutory | Each | GST | \$400.00 | \$408.00 | \$8.00 | 2% |
| 9 Holes Weekend | Non-Statutory | Each | GST | \$20.80 | \$21.20 | \$0.40 | 2% |
| 9 Holes Weekend Packaged (receive 10 rounds) | Non-Statutory | Each | GST | \$187.20 | \$191.00 | \$3.80 | 2% |
| 9 Holes Weekend Packaged (receive 25 rounds) | Non-Statutory | Each | GST | \$458.60 | \$468.00 | \$9.40 | 2% |
| 9 Hole Variable Pricing minimum | Non-Statutory | Each | GST | \$13.50 | discounted | \$0.00 | 0% |
| 9 Hole Variable Pricing maximum | Non-Statutory | Each | GST | \$20.80 | discounted | \$0.00 | 0% |
| 18 Holes Concession | Non-Statutory | Each | GST | \$18.00 | \$18.40 | \$0.40 | 2% |
| 18 Holes Concession Packaged (receive 10 rounds) | Non-Statutory | Each | GST | \$162.00 | \$165.00 | \$3.00 | 2% |
| 18 Holes Concession Packaged (receive 25 rounds) | Non-Statutory | Each | GST | \$396.00 | \$404.00 | \$8.00 | 2% |
| 18 Holes Mid Week | Non-Statutory | Each | GST | \$24.00 | \$24.50 | \$0.50 | 2% |
| 18 Holes Mid Week Packaged (receive 10 rounds) | Non-Statutory | Each | GST | \$216.00 | \$220.00 | \$4.00 | 2% |
| 18 Holes Mid Week Packaged (receive 25 rounds) | Non-Statutory | Each | GST | \$528.00 | \$539.00 | \$11.00 | 2% |
| 18 Holes Weekend | Non-Statutory | Each | GST | \$27.00 | \$27.50 | \$0.50 | 2% |
| 18 Holes Weekend Packaged (receive 10 rounds) | Non-Statutory | Each | GST | \$243.00 | \$248.00 | \$5.00 | 2% |
| 18 Holes Weekend Packaged (receive 25 rounds) | Non-Statutory | Each | GST | \$594.00 | \$606.00 | \$12.00 | 2% |
| 18 Holes Variable Pricing minimum | Non-Statutory | Each | GST | \$18.00 | discounted | \$0.00 | 0% |
| 18 Holes Variable Pricing maximum | Non-Statutory | Each | GST | \$27.00 | discounted | \$0.00 | 0% |
| Twilight Rate | Non-Statutory | Each | GST | \$17.70 | \$18.00 | \$0.30 | 2% |

| Draft 2021/22 Fees & Charges Schedule | Statutory/ Non-Statutory | Unit Type | GST | 2020/21 Unit Fee GST incl. (where applicable) | 2021/22 Unit Fee GST incl (where applicable) | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|-----------------------------|------------|-----|--|---|------------------------------------|-----------------------------------|
| Memberships | | | | | | | |
| Gold Adult (7 days Golf) 12 Month Memberships | Non-Statutory | Each | GST | \$830.00 | \$847.00 | \$17.00 | 2% |
| Silver Adult 5 Day Membership 12 Months Memberships | Non-Statutory | Each | GST | \$725.00 | \$740.00 | \$15.00 | 2% |
| Pensioners (7 days Golf) 12 Month Memberships | Non-Statutory | Each | GST | \$645.00 | \$658.00 | \$13.00 | 2% |
| Pensioners Concession (5 Days) 12 Months Membership | Non-Statutory | Each | GST | \$540.00 | \$550.00 | \$10.00 | 2% |
| Junior – (7 days Golf) Memberships | Non-Statutory | Each | GST | \$325.00 | \$332.00 | \$7.00 | 2% |
| ACTIVE RESERVES | | | | | | | |
| Hire Charges and Rental | | | | | | | |
| Archery- Freeway Reserve | Non-Statutory | Per year | GST | \$1,600.10 | \$1,632.00 | \$31.90 | 2% |
| Association Fee - Annual Ungraded Pavilions | Non-Statutory | Per year | GST | \$1,140.80 | \$1,164.00 | \$23.20 | 2% |
| Athletics- Central Reserve | Non-Statutory | Per year | GST | \$1,695.90 | \$1,730.00 | \$34.10 | 2% |
| Athletics- Davies Reserve | Non-Statutory | Per year | GST | \$748.70 | \$764.00 | \$15.30 | 2% |
| Baseball- A Grade - Senior | Non-Statutory | Per season | GST | \$336.60 | \$343.00 | \$6.40 | 2% |
| Baseball- A Grade - Junior | Non-Statutory | Per season | GST | \$168.30 | \$172.00 | \$3.70 | 2% |
| Baseball- A Grade - Under 13 | Non-Statutory | Per season | GST | \$84.15 | \$86.00 | \$1.85 | 2% |
| Baseball- B Grade - Senior | Non-Statutory | Per season | GST | \$242.75 | \$247.00 | \$4.25 | 2% |
| Baseball- B Grade - Junior | Non-Statutory | Per season | GST | \$125.50 | \$128.00 | \$2.50 | 2% |
| Baseball- B Grade - Under 13 | Non-Statutory | Per season | GST | \$60.70 | \$62.00 | \$1.30 | 2% |
| Baseball- C Grade - Senior | Non-Statutory | Per season | GST | \$224.40 | \$229.00 | \$4.60 | 2% |
| Baseball- C Grade - Junior | Non-Statutory | Per season | GST | \$112.20 | \$115.00 | \$2.80 | 2% |
| Baseball- C Grade - Under 13 | Non-Statutory | Per season | GST | \$56.10 | \$57.00 | \$0.90 | 2% |
| BMX - Stan Riley Reserve | Non-Statutory | Per year | GST | \$769.60 | \$785.00 | \$15.40 | 2% |
| BMX - Stan Riley Reserve - Casual Hire Rate | Non-Statutory | Per hour | GST | \$50.00 | \$50.00 | \$0.00 | 0% |
| Club Fee Annual Ungraded Pavilions : Different Use | Non-Statutory | Per year | GST | \$389.05 | \$397.00 | \$7.95 | 2% |
| Cricket - A Turf- Senior | Non-Statutory | Per season | GST | \$7,604.10 | \$7,756.00 | \$151.90 | 2% |
| Cricket - A Turf- Junior | Non-Statutory | Per season | GST | \$3,802.05 | \$3,878.00 | \$75.95 | 2% |
| Cricket - A Turf - Sunday Senior | Non-Statutory | Per season | GST | \$3,802.05 | \$3,878.00 | \$75.95 | 2% |
| Cricket - A Turf - Sunday Junior | Non-Statutory | Per season | GST | \$1,901.05 | \$1,939.00 | \$37.95 | 2% |
| Cricket - B & C Turf - Senior | Non-Statutory | Per season | GST | \$3,001.85 | \$3,062.00 | \$60.15 | 2% |
| Cricket - B & C Turf - Junior | Non-Statutory | Per season | GST | \$1,500.95 | \$1,531.00 | \$30.05 | 2% |
| Cricket - B & C Turf - Sunday Senior | Non-Statutory | Per season | GST | \$1,500.95 | \$1,531.00 | \$30.05 | 2% |
| Cricket - B & C Turf - Sunday Junior | Non-Statutory | Per season | GST | \$750.50 | \$765.50 | \$15.00 | 2% |
| Cricket - Synthetic - Senior | Non-Statutory | Per season | GST | \$540.60 | \$552.00 | \$11.40 | 2% |
| Cricket - Synthetic - Junior | Non-Statutory | Per season | GST | \$270.30 | \$276.00 | \$5.70 | 2% |
| Cricket - Synthetic - Under 13 | Non-Statutory | Per season | GST | \$135.15 | \$138.00 | \$2.85 | 2% |

| Draft 2021/22 Fees & Charges Schedule | Statutory/ Non-Statutory | Unit Type | GST | 2020/21 Unit Fee GST incl. (where applicable) | 2021/22 Unit Fee GST incl (where applicable) | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|-----------------------------|--------------------------------------|-----|--|---|------------------------------------|-----------------------------------|
| Cricket - synthetic nets - Monash City Council residents, club or school. | Non-Statutory | Casual hire - per bay per session | GST | \$0.00 | \$0.00 | \$0.00 | 0% |
| Cricket - synthetic nets - Non-Monash City Council residents, club or school. | Non-Statutory | Casual hire - per bay per session | GST | \$0.00 | \$20.00 | \$20.00 | 0% |
| Cricket - synthetic nets - Commercial Use | Non-Statutory | Casual hire - per bay per session | GST | \$0.00 | \$30.00 | \$30.00 | 0% |
| | | | | | | | |
| Croquet - Electra Reserve | Non-Statutory | Per year | GST | \$975.50 | \$995.00 | \$19.50 | 2% |
| Dog Clubs - Electra Reserve | Non-Statutory | Per year | GST | \$995.70 | \$1,015.00 | \$19.30 | 2% |
| | | | | | | | |
| Football - A Grade Reserve Senior | Non-Statutory | Per season | GST | \$1,346.40 | \$1,374.00 | \$27.60 | 2% |
| Football - A Grade Reserve Junior | Non-Statutory | Per season | GST | \$673.20 | \$687.00 | \$13.80 | 2% |
| Football - A Grade Reserve Under 13 | Non-Statutory | Per season | GST | \$336.60 | \$343.50 | \$6.90 | 2% |
| Football - A Grade Reserve Senior - annual fee | Non-Statutory | Per year | GST | \$3,368.00 | \$3,435.00 | \$67.00 | 2% |
| Football - A Grade Reserve Junior - annual fee | Non-Statutory | Per year | GST | \$1,684.00 | \$1,717.50 | \$33.50 | 2% |
| | | | | | | | |
| Football - B Grade Reserve Senior | Non-Statutory | Per season | GST | \$830.30 | \$847.00 | \$16.70 | 2% |
| Football - B Grade Reserve Junior | Non-Statutory | Per season | GST | \$415.15 | \$423.50 | \$8.35 | 2% |
| Football - B Grade Reserve Under 13 | Non-Statutory | Per season | GST | \$207.05 | \$211.75 | \$4.70 | 2% |
| Football - B Grade Reserve Senior - annual fee | Non-Statutory | Per year | GST | \$1,720.00 | \$1,755.00 | \$35.00 | 2% |
| Football - B Grade Reserve Junior - annual fee | Non-Statutory | Per year | GST | \$860.00 | \$877.50 | \$17.50 | 2% |
| | | | | | | | |
| Football - C & D Grade Reserve Senior (up to 49) | Non-Statutory | Per season | GST | \$753.80 | \$769.00 | \$15.20 | 2% |
| Football - C & D Grade Reserve Junior (includes 50+) | Non-Statutory | Per season | GST | \$376.90 | \$384.50 | \$7.60 | 2% |
| Football - C & D Grade Reserve Under 13 | Non-Statutory | Per season | GST | \$188.45 | \$192.25 | \$3.81 | 2% |
| Football - C & D Grade Reserve Senior - annual fee | Non-Statutory | Per year | GST | \$1,560.00 | \$1,592.00 | \$32.00 | 2% |
| Football - C & D Grade Reserve Junior - annual fee | Non-Statutory | Per year | GST | \$780.00 | \$796.00 | \$16.00 | 2% |
| | | | | | | | |
| Horse Riding - Drummie - Full usage | Non-Statutory | Per year | GST | \$263.00 | \$268.00 | \$5.00 | 2% |
| | | | | | | | |
| Leased Properties - Bowls (per court) | Non-Statutory | Each | GST | \$474.50 | \$484.00 | \$9.50 | 2% |
| Leased Properties - Bowls (per pavilion) | Non-Statutory | each | GST | \$377.15 | \$385.00 | \$7.85 | 2% |
| Leased Properties - Chadstone Calisthenics | Non-Statutory | each | GST | \$384.70 | \$393.00 | \$8.30 | 2% |
| Leased Properties - Fencing | Non-Statutory | each | GST | \$359.62 | \$367.00 | \$7.38 | 2% |
| Leased Properties - Tennis (per court) | Non-Statutory | Each | GST | \$127.75 | \$130.50 | \$2.75 | 2% |
| Leased Properties - Tennis (per pavilion) | Non-Statutory | Each | GST | \$377.15 | \$385.00 | \$7.85 | 2% |
| Leased Properties - Waverley Advanced Gymnastics Club | Non-Statutory | Per Year | GST | \$13,206.75 | \$15,000.00 | \$1,793.25 | 14% |
| Leased Properties - Waverley Basketball Association | Non-Statutory | Per Year | GST | \$4.90 | \$5.00 | \$0.10 | 2% |

| Draft 2021/22 Fees & Charges Schedule | Statutory/ Non-Statutory | Unit Type | GST | 2020/21 Unit Fee GST incl. (where applicable) | 2021/22 Unit Fee GST incl. (where applicable) | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|-----------------------------|--------------|-----|--|--|------------------------------------|-----------------------------------|
| Leased Properties - Waverley Hockey Club | Non-Statutory | Per Year | GST | \$1,508.60 | \$1,539.00 | \$30.40 | 2% |
| Leased Properties - Waverley Night Netball Association | Non-Statutory | Per Year | GST | \$4.90 | \$5.00 | \$0.10 | 2% |
| Netball - Ashwood College | Non-Statutory | Per Year | GST | \$1,539.20 | \$1,570.00 | \$30.80 | 2% |
| Off Season Pavilion Fee | Non-Statutory | Each | GST | \$202.50 | \$207.00 | \$4.50 | 2% |
| Pavilions - A Grade Junior | Non-Statutory | Per season | GST | \$268.60 | \$274.00 | \$5.40 | 2% |
| Pavilions - A Grade Senior | Non-Statutory | Per season | GST | \$539.40 | \$550.00 | \$10.60 | 2% |
| Pavilions - B Grade Junior | Non-Statutory | Per season | GST | \$196.85 | \$200.00 | \$3.15 | 2% |
| Pavilions - B Grade Senior | Non-Statutory | Per season | GST | \$387.80 | \$396.00 | \$8.20 | 2% |
| Pavilions - C Grade Junior | Non-Statutory | Per season | GST | \$143.20 | \$146.00 | \$2.80 | 2% |
| Pavilions - C Grade Senior | Non-Statutory | Per season | GST | \$286.40 | \$292.00 | \$5.60 | 2% |
| Pavilions - D Grade Junior | Non-Statutory | Per season | GST | \$71.60 | \$73.00 | \$1.40 | 2% |
| Pavilions - D Grade Senior | Non-Statutory | Per season | GST | \$139.75 | \$142.50 | \$2.75 | 2% |
| Rental of Reserve Commercial Rental | Non-Statutory | Per half day | GST | \$1,845.30 | \$1,882.00 | \$36.70 | 2% |
| Rental of Reserve Commercial Rental > 3 hours | Non-Statutory | Per day | GST | \$2,780.55 | \$2,836.00 | \$55.45 | 2% |
| Rental of Reserve Cricket final exclusive use - Synthetic (Juniors) | Non-Statutory | Per game | GST | \$131.35 | \$134.00 | \$2.65 | 2% |
| Rental of Reserve Cricket final exclusive use - Synthetic (Seniors) | Non-Statutory | Per game | GST | \$262.55 | \$268.00 | \$5.45 | 2% |
| Rental of Reserve Cricket final exclusive use - Turf (Juniors) | Non-Statutory | Per game | GST | \$256.55 | \$262.00 | \$5.45 | 2% |
| Rental of Reserve Cricket final exclusive use - Turf (Seniors) | Non-Statutory | Per game | GST | \$990.40 | \$1,010.00 | \$19.60 | 2% |
| Rental of Reserve - Central Reserve | Non-Statutory | Per season | GST | \$18,501.40 | \$18,872.00 | \$370.60 | 2% |
| Rental of Reserve Existing pitch use (turf cricket) | Non-Statutory | Per day | GST | \$256.50 | \$262.00 | \$5.50 | 2% |
| Rental of Reserve Existing pitch use with curator (turf cricket) | Non-Statutory | Per day | GST | \$638.40 | \$652.00 | \$13.60 | 2% |
| Rental of Reserve Fitness Group Franchise Rental | Non-Statutory | Per month | GST | \$188.45 | \$193.00 | \$4.55 | 2% |
| Rental of Reserve Football League final (Juniors) | Non-Statutory | Per day | GST | \$232.70 | \$238.00 | \$5.30 | 2% |
| Rental of Reserve Football League final (Seniors) | Non-Statutory | Per day | GST | \$465.40 | \$474.00 | \$8.60 | 2% |
| Rental of Reserve Full day | Non-Statutory | Per day | GST | \$268.45 | \$274.00 | \$5.55 | 2% |
| Rental of Reserve Half day | Non-Statutory | Per half day | GST | \$143.20 | \$146.00 | \$2.80 | 2% |
| Rental of Reserve Full day - Monash Clubs (25%) | Non-Statutory | Per day | GST | \$69.50 | \$71.00 | \$1.50 | 2% |
| Rental of Reserve Half day - Monash Clubs (25%) | Non-Statutory | Per half day | GST | \$35.75 | \$36.50 | \$0.75 | 2% |

| Draft 2021/22 Fees & Charges Schedule | Statutory/ Non-Statutory | Unit Type | GST | 2020/21 Unit Fee GST incl. (where applicable) | 2021/22 Unit Fee GST incl. (where applicable) | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|-----------------------------|------------|-----|--|--|------------------------------------|-----------------------------------|
| Rental of Reserve New pitch use (junior turf cricket) | Non-Statutory | Per game | GST | \$256.25 | \$262.00 | \$5.75 | 2% |
| Rental of Reserve New pitch use (senior turf cricket) | Non-Statutory | Per game | GST | \$984.40 | \$1,004.00 | \$19.60 | 2% |
| Rental of Reserve Rugby final (Juniors) | Non-Statutory | Per day | GST | \$232.70 | \$238.00 | \$5.30 | 2% |
| Rental of Reserve Rugby final (Seniors) | Non-Statutory | Per day | GST | \$465.40 | \$475.00 | \$9.60 | 2% |
| Rental of Reserve Soccer League final (Juniors) | Non-Statutory | Per day | GST | \$232.70 | \$238.00 | \$5.30 | 2% |
| Rental of Reserve Soccer League final (Seniors) | Non-Statutory | Per day | GST | \$465.40 | \$475.00 | \$9.60 | 2% |
| Rental of Storage Space - Poseidon Angling Club | Non-Statutory | Per Year | GST | \$202.95 | \$207.00 | \$4.05 | 2% |
| Rental of Open Space area | Non-Statutory | Per hire | GST | \$100.00 | \$100.00 | \$0.00 | 0% |
| Rugby Union & League - A Grade Senior | Non-Statutory | Per season | GST | \$725.20 | \$740.00 | \$14.80 | 2% |
| Rugby Union & League - A Grade Junior | Non-Statutory | Per season | GST | \$362.60 | \$370.00 | \$7.40 | 2% |
| Rugby Union & League - A Grade Under 13 | Non-Statutory | Per season | GST | \$181.30 | \$185.00 | \$3.70 | 2% |
| Rugby Union & League - B Grade Senior | Non-Statutory | Per season | GST | \$654.85 | \$668.00 | \$13.15 | 2% |
| Rugby Union & League - B Grade Junior | Non-Statutory | Per season | GST | \$327.40 | \$334.00 | \$6.60 | 2% |
| Rugby Union & League - B Grade Under 13 | Non-Statutory | Per season | GST | \$163.70 | \$167.00 | \$3.30 | 2% |
| Soccer - A Grade Senior | Non-Statutory | Per season | GST | \$725.20 | \$740.00 | \$14.80 | 2% |
| Soccer - A Grade Junior | Non-Statutory | Per season | GST | \$362.10 | \$370.00 | \$7.90 | 2% |
| Soccer - A Grade Under 13 | Non-Statutory | Per season | GST | \$181.05 | \$185.00 | \$3.95 | 2% |
| Soccer - A Grade Reserve Senior - annual fee | Non-Statutory | Per year | GST | \$1,494.00 | \$1,524.00 | \$30.00 | 2% |
| Soccer - A Grade Reserve Junior - annual fee | Non-Statutory | Per year | GST | \$747.00 | \$762.00 | \$15.00 | 2% |
| Soccer - B Grade Senior | Non-Statutory | Per season | GST | \$654.85 | \$668.00 | \$13.15 | 2% |
| Soccer - B Grade Junior | Non-Statutory | Per season | GST | \$327.60 | \$334.00 | \$6.40 | 2% |
| Soccer - B Grade Under 13 | Non-Statutory | Per season | GST | \$163.70 | \$167.00 | \$3.30 | 2% |
| Soccer - B Grade Reserve Senior - annual fee | Non-Statutory | Per year | GST | \$1,350.00 | \$1,377.00 | \$27.00 | 2% |
| Soccer - B Grade Reserve Junior - annual fee | Non-Statutory | Per year | GST | \$675.00 | \$688.50 | \$13.50 | 2% |
| Soccer - C Grade Senior | Non-Statutory | Per season | GST | \$542.65 | \$554.00 | \$11.35 | 2% |
| Soccer - C Grade Junior | Non-Statutory | Per season | GST | \$271.30 | \$277.00 | \$5.70 | 2% |
| Soccer - C Grade Under 13 | Non-Statutory | Per season | GST | \$135.65 | \$138.50 | \$2.85 | 2% |
| Soccer - C Grade Reserve Senior - annual fee | Non-Statutory | Per year | GST | \$1,118.00 | \$1,140.00 | \$22.00 | 2% |
| Soccer - C Grade Reserve Junior - annual fee | Non-Statutory | Per year | GST | \$559.00 | \$570.00 | \$11.00 | 2% |
| Softball -Waverley Women's Centre Senior | Non-Statutory | Per season | GST | \$209.10 | \$214.00 | \$4.90 | 2% |
| Softball -Waverley Women's Centre Junior | Non-Statutory | Per season | GST | \$104.55 | \$107.00 | \$2.45 | 2% |
| Softball -Waverley Women's Centre Under 13 | Non-Statutory | Per season | GST | \$52.30 | \$53.50 | \$1.20 | 2% |

| Draft 2021/22 Fees & Charges Schedule | Statutory/ Non-Statutory | Unit Type | GST | 2020/21 Unit Fee GST incl. (where applicable) | 2021/22 Unit Fee GST incl (where applicable) | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|--|-----------------------------|------------|-----|--|---|------------------------------------|-----------------------------------|
| Touch Football - Senior Competition | Non-Statutory | Per season | GST | \$915.70 | \$934.00 | \$18.30 | 2% |
| Touch Football - Junior Competition | Non-Statutory | Per season | GST | \$457.80 | \$467.00 | \$9.20 | 2% |
| Soccer - Synthetic (Monash Tenant clubs 20hr per week) | Non-Statutory | Per hour | GST | \$11.20 | \$11.40 | \$0.20 | 2% |
| Soccer - Synthetic (Monash based clubs) | Non-Statutory | Per hour | GST | \$22.45 | \$23.00 | \$0.55 | 2% |
| Soccer - Synthetic (Monash based schools) | Non-Statutory | Per hour | GST | \$33.70 | \$34.00 | \$0.30 | 1% |
| Soccer - Synthetic (Other users) | Non-Statutory | Per hour | GST | \$44.90 | \$46.00 | \$1.10 | 2% |
| Soccer-Synthetic (Commercial use) | Non-Statutory | Per hour | GST | \$208.00 | \$212.00 | \$4.00 | 2% |
| CLAYTON AQUATIC AND HEALTH CENTRE | | | | | | | |
| Entrance Fees | | | | | | | |
| Casual Swim - Adult | Non-Statutory | Each | GST | \$6.70 | \$6.90 | \$0.20 | 3% |
| Casual Swim - Concession (10% discount) | Non-Statutory | Each | GST | \$4.70 | \$6.20 | \$1.50 | 32% |
| Casual Swim - Concession (40% discount) | Non-Statutory | Each | GST | \$4.70 | \$4.10 | (\$0.60) | (13%) |
| Family Swim | Non-Statutory | Each | GST | \$19.80 | discontinued | \$0.00 | 0% |
| Family Swim Discount | Non-Statutory | Each | GST | N/A | N/A | \$0.00 | 0% |
| Non Swim Entry | Non-Statutory | Each | GST | \$1.00 | \$1.00 | \$0.00 | 0% |
| 10 Visit Swim - Adult | Non-Statutory | Each | GST | N/A | \$62.10 | \$0.00 | 0% |
| 10 Visit Swim - Concession (10% discount) | Non-Statutory | Each | GST | N/A | \$55.80 | \$0.00 | 0% |
| 10 Visit Swim - Concession (40% discount) | Non-Statutory | Each | GST | N/A | \$36.90 | \$0.00 | 0% |
| Casual Swim/Spa - Adult | Non-Statutory | Each | GST | \$11.30 | \$11.50 | \$0.20 | 2% |
| Casual Swim/Spa - Concession (10% discount) | Non-Statutory | Each | GST | \$7.90 | \$10.40 | \$2.50 | 32% |
| Casual Swim/Spa - Concession (40% discount) | Non-Statutory | Each | GST | N/A | \$6.90 | \$0.00 | 0% |
| 10 Visit Swim/Spa - Adult | Non-Statutory | Each | GST | N/A | \$103.50 | \$0.00 | 0% |
| 10 Visit Swim/Spa - Concession (10% discount) | Non-Statutory | Each | GST | N/A | \$93.60 | \$0.00 | 0% |
| 10 Visit Swim/Spa - Concession (40% discount) | Non-Statutory | Each | GST | N/A | \$62.10 | \$0.00 | 0% |
| 25 Visit Adult Swim | Non-Statutory | Each | GST | \$154.00 | discontinued | \$0.00 | 0% |
| 25 Visit Child Swim | Non-Statutory | Each | GST | \$108.00 | discontinued | \$0.00 | 0% |
| 25 Visit Concession Swim | Non-Statutory | Each | GST | \$108.00 | discontinued | \$0.00 | 0% |
| 50 Visit Adult Swim | Non-Statutory | Each | GST | \$281.00 | discontinued | \$0.00 | 0% |
| 50 Visit Child Swim | Non-Statutory | Each | GST | \$197.00 | discontinued | \$0.00 | 0% |
| 50 Visit Concession Swim | Non-Statutory | Each | GST | \$197.00 | discontinued | \$0.00 | 0% |
| Adult Swim/Spa | Non-Statutory | Each | GST | \$11.30 | discontinued | \$0.00 | 0% |
| Concession Swim/Spa | Non-Statutory | Each | GST | \$7.90 | discontinued | \$0.00 | 0% |
| 25 Visit Swim/Spa | Non-Statutory | Each | GST | \$260.00 | discontinued | \$0.00 | 0% |
| 25 Visit concession Swim/Spa | Non-Statutory | Each | GST | \$182.00 | discontinued | \$0.00 | 0% |
| Facility/Room Hire | | | | | | | |
| Lane Hire - 25m Pool Hire Casual | Non-Statutory | Per Hour | GST | \$65.80 | \$65.80 | \$0.00 | 0% |
| Lane Hire - 25m Pool Term Hire | Non-Statutory | Per Hour | GST | \$52.60 | \$52.60 | \$0.00 | 0% |
| Lane Hire - 25m Pool Hire Over 20hrs/week | Non-Statutory | Per Hour | GST | \$49.40 | \$49.40 | \$0.00 | 0% |
| Full Pool Booking - 25m Pool | Non-Statutory | Per Hour | GST | \$375.50 | \$375.50 | \$0.00 | 0% |

| Draft 2021/22 Fees & Charges Schedule | Statutory/ Non-Statutory | Unit Type | GST | 2020/21 Unit Fee GST incl. (where applicable) | 2021/22 Unit Fee GST incl (where applicable) | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|-----------------------------|-----------|---------|--|---|------------------------------------|-----------------------------------|
| Full Pool Booking - Learn To Swim Pool | Non-Statutory | Per Hour | GST | \$127.40 | \$127.40 | \$0.00 | 0% |
| Room Hire - Group Fitness Studio Casual | Non-Statutory | Per Hour | GST | \$71.00 | \$71.00 | \$0.00 | 0% |
| Room Hire - Group Fitness Studio - Term Hire | Non-Statutory | Per Hour | GST | \$35.40 | \$35.40 | \$0.00 | 0% |
| Room Hire - Group Fitness Studio - Over 20hrs/week | Non-Statutory | Per Hour | GST | \$28.30 | \$28.30 | \$0.00 | 0% |
| Learn To Swim | | | | | | | |
| Squad Program | Non-Statutory | Each | GST | \$25.30 | \$25.30 | \$0.00 | 0% |
| Concession Squad Program | Non-Statutory | Each | GST | \$22.80 | \$15.20 | (\$7.60) | (33%) |
| Term Program | Non-Statutory | Each | Non-GST | \$20.90 | \$20.90 | \$0.00 | 0% |
| Concession Term Program | Non-Statutory | Each | Non-GST | \$18.80 | \$12.50 | (\$6.30) | (34%) |
| Privates (Not school) | Non-Statutory | Each | Non-GST | \$64.50 | \$64.50 | \$0.00 | 0% |
| Concession Privates (Not school) | Non-Statutory | Each | Non-GST | \$58.10 | \$38.70 | (\$19.40) | (33%) |
| Term Program Administration Fee | Non-Statutory | Each | Non-GST | \$30.00 | discontinued | \$0.00 | 0% |
| Schools 6-7 Ratio | Non-Statutory | Each | Non-GST | \$10.00 | \$10.00 | \$0.00 | 0% |
| Schools 8-9 Ratio | Non-Statutory | Each | Non-GST | \$9.70 | \$9.70 | \$0.00 | 0% |
| Schools 10+ Ratio | Non-Statutory | Each | Non-GST | \$9.20 | \$9.20 | \$0.00 | 0% |
| Schools Fun Day | Non-Statutory | Each | GST | \$12.30 | \$12.30 | \$0.00 | 0% |
| Buses 1st Bus - No Seat Belt | Non-Statutory | Each | GST | \$323.90 | \$323.90 | \$0.00 | 0% |
| Buses 1st Bus - With Seat Belt | Non-Statutory | Each | GST | \$461.00 | \$461.00 | \$0.00 | 0% |
| Buses Consecutive Bus - No Seat Belt | Non-Statutory | Each | GST | \$83.10 | \$83.10 | \$0.00 | 0% |
| Buses Consecutive Bus - With Seat Belt | Non-Statutory | Each | GST | \$101.20 | \$101.20 | \$0.00 | 0% |
| Birthday Parties | Non-Statutory | Each | GST | \$31.60 | \$31.60 | \$0.00 | 0% |
| Additional Party Leader | Non-Statutory | Each | GST | \$44.70 | \$44.70 | \$0.00 | 0% |
| ASI Program | Non-Statutory | Each | GST | \$33.10 | \$33.10 | \$0.00 | 0% |
| Membership Fees | | | | | | | |
| Membership Joining & Administration Fees | | | | | | | |
| Administration Fee | Non-Statutory | Each | GST | \$30.00 | discontinued | \$0.00 | 0% |
| Joining Fee | Non-Statutory | Each | GST | \$50.00 | discontinued | \$0.00 | 0% |
| Concession Joining Fee | Non-Statutory | Each | GST | \$19.00 | discontinued | \$0.00 | 0% |
| Club Memberships - Fortnightly | | | | | | | |
| Membership - RED CAHC Complete | Non-Statutory | Each | GST | \$37.90 | \$38.60 | \$0.70 | 2% |
| Membership - RED CAHC Complete Concession (10% discount) | Non-Statutory | Each | GST | \$34.10 | \$34.70 | \$0.60 | 2% |
| Membership - RED CAHC Complete Concession (40% discount) | Non-Statutory | Each | GST | N/A | \$23.20 | \$0.00 | 0% |
| Membership - RED CAHC Corporate Club | Non-Statutory | Each | GST | \$34.10 | \$34.70 | \$0.60 | 2% |
| Memberships - Single Service (Gym or Aquatics or Group Fitness) - direct debit | | | | | | | |
| Membership - CAHC Single Service | Non-Statutory | Fortnight | GST | N/A | \$32.80 | \$0.00 | 0% |
| Membership - CAHC Single Service Concession (10% discount) | Non-Statutory | Fortnight | GST | N/A | \$29.50 | \$0.00 | 0% |
| Membership - CAHC Single Service Concession (40% discount) | Non-Statutory | Fortnight | GST | N/A | \$19.70 | \$0.00 | 0% |
| Flexi Membership - Fortnightly | | | | | | | |
| Membership - Red Flexi | Non-Statutory | Each | GST | \$43.20 | discontinued | \$0.00 | 0% |

| Draft 2021/22 Fees & Charges Schedule | Statutory/ Non-Statutory | Unit Type | GST | 2020/21 Unit Fee GST incl. (where applicable) | 2021/22 Unit Fee GST incl (where applicable) | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|-----------------------------|-------------|-----|--|---|------------------------------------|-----------------------------------|
| Membership - Red Concession Flexi | Non-Statutory | Each | GST | \$38.90 | discontinued | \$0.00 | 0% |
| Membership - Red Corporate Flexi | Non-Statutory | Each | GST | \$38.90 | discontinued | \$0.00 | 0% |
| Membership - Red Prime of Life | Non-Statutory | Each | GST | \$27.80 | \$28.30 | \$0.50 | 2% |
| Membership - Red Teen Fitness | Non-Statutory | Each | GST | \$27.80 | \$28.30 | \$0.50 | 2% |
| Membership - Results (Incl. Blue access) | Non-Statutory | Each | GST | \$59.90 | discontinued | \$0.00 | 0% |
| Membership - Results Concession (Incl. Blue access) | Non-Statutory | Each | GST | \$55.40 | discontinued | \$0.00 | 0% |
| Membership - Results Only | Non-Statutory | Each | GST | \$32.00 | discontinued | \$0.00 | 0% |
| | | | | | | | |
| Membership Fees - 3 months - Upfront | | | | | | | |
| CAHC Complete | Non-Statutory | Each | GST | \$355.00 | \$251.00 | (\$104.00) | (29%) |
| CAHC Complete Concession (10% concession) | Non-Statutory | Each | GST | \$293.00 | \$226.00 | (\$67.00) | (23%) |
| CAHC Complete Concession (40% concession) | Non-Statutory | Each | GST | N/A | \$151.00 | \$0.00 | 0% |
| CAHC Single Service | Non-Statutory | Each | GST | N/A | \$213.00 | \$0.00 | 0% |
| CAHC Single Service Concession (10% discount) | Non-Statutory | Each | GST | N/A | \$192.00 | \$0.00 | 0% |
| CAHC Single Service Concession (40% discount) | Non-Statutory | Each | GST | N/A | \$128.00 | \$0.00 | 0% |
| RED Prime of Life - 3 months upfront | Non-Statutory | Each | GST | \$239.00 | discontinued | \$0.00 | 0% |
| | | | | | | | |
| Funded Membership | | | | | | | |
| Funded Membership - 3 Months Upfront | Non-Statutory | Each | GST | \$468.00 | \$304.00 | (\$164.00) | (35%) |
| Funded Membership - 6 Months Upfront | Non-Statutory | Each | GST | \$851.90 | discontinued | \$0.00 | 0% |
| Funded Membership - 12 Months Upfront | Non-Statutory | Each | GST | \$1,217.00 | \$1,217.00 | \$0.00 | 0% |
| | | | | | | | |
| Membership Fees - 12 months - Upfront | | | | | | | |
| CAHC Complete | Non-Statutory | Each | GST | \$985.00 | \$1,004.00 | \$19.00 | 2% |
| CAHC Complete Concession (10% discount) | Non-Statutory | Each | GST | \$887.00 | \$902.00 | \$15.00 | 2% |
| CAHC Complete Concession (40% discount) | Non-Statutory | Each | GST | N/A | \$603.00 | \$0.00 | 0% |
| CAHC Single Service | Non-Statutory | Each | GST | N/A | \$853.00 | \$0.00 | 0% |
| CAHC Single Service (10% discount) | Non-Statutory | Each | GST | N/A | \$767.00 | \$0.00 | 0% |
| CAHC Single Service (40% discount) | Non-Statutory | Each | GST | N/A | \$512.00 | \$0.00 | 0% |
| RED Corporate Club | Non-Statutory | Each | GST | \$887.00 | discontinued | \$0.00 | 0% |
| RED Prime of Life - 12 months upfront | Non-Statutory | Each | GST | \$723.00 | discontinued | \$0.00 | 0% |
| | | | | | | | |
| | | | | | | | |
| Fitness Programs | | | | | | | |
| Casual - Group Fitness | Non-Statutory | Per Session | GST | \$19.40 | \$19.40 | \$0.00 | 0% |
| Casual - Group Fitness Concession (10% discount) | Non-Statutory | Per Session | GST | \$11.20 | \$17.50 | \$6.30 | 56% |
| Casual - Group Fitness Concession (40% discount) | | | | N/A | \$10.50 | \$0.00 | 0% |
| Casual - Older Adult Group Fitness | Non-Statutory | Per Session | GST | \$11.20 | discontinued | \$0.00 | 0% |
| Casual - Target Population Programs | Non-Statutory | Each | GST | \$6.00 | \$7.80 | \$1.80 | 30% |
| Casual - Active Link | Non-Statutory | Each | GST | \$7.30 | \$7.80 | \$0.50 | 7% |
| 10 Visit Group Fitness - Adult | Non-Statutory | Each | GST | \$175.00 | \$174.60 | (\$0.40) | (0%) |
| 10 Visit Group Fitness - Concession (10% discount) | | | | N/A | \$157.50 | \$0.00 | 0% |
| 10 Visit Group Fitness - Concession (40% discount) | Non-Statutory | Each | GST | \$101.00 | \$94.50 | (\$6.50) | (6%) |
| 10 Visit Group Exercise Older Adult | Non-Statutory | Each | GST | \$101.00 | discontinued | \$0.00 | 0% |
| 10 Visit Teen Fitness | Non-Statutory | Each | GST | \$54.00 | discontinued | \$0.00 | 0% |

| Draft 2021/22 Fees & Charges Schedule | Statutory/ Non-Statutory | Unit Type | GST | 2020/21 Unit Fee GST incl. (where applicable) | 2021/22 Unit Fee GST incl (where applicable) | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|--|-----------------------------|-----------|-----|--|---|------------------------------------|-----------------------------------|
| 10 Visit Target Population Programs | Non-Statutory | Each | GST | \$54.00 | \$70.20 | \$16.20 | 30% |
| 10 Visit ActiveLink | Non-Statutory | Each | GST | \$66.00 | discontinued | \$0.00 | 0% |
| Casual Gym | Non-Statutory | Each | GST | \$19.40 | \$19.40 | \$0.00 | 0% |
| Casual Gym Concession (10% discount) | Non-Statutory | Each | GST | \$17.00 | \$17.50 | \$0.50 | 3% |
| Casual Gym Concession (40% discount) | | | | N/A | \$10.50 | \$0.00 | 0% |
| Casual Gym Target Population Programs | Non-Statutory | Each | GST | \$11.00 | \$7.80 | (\$3.20) | (29%) |
| Personal Training | | | | | | | |
| Personal Training 1 Visit | Non-Statutory | Each | GST | \$55.00 | \$55.00 | \$0.00 | 0% |
| Personal Training 5 Visits | Non-Statutory | Each | GST | \$248.00 | \$248.00 | \$0.00 | 0% |
| Personal Training 10 Visits | Non-Statutory | Each | GST | \$468.00 | \$468.00 | \$0.00 | 0% |
| Personal Training 20 Visits | Non-Statutory | Each | GST | \$880.00 | \$880.00 | \$0.00 | 0% |
| Personal Training - Intro to PT | Non-Statutory | Per week | GST | \$99.00 | \$99.00 | \$0.00 | 0% |
| Group Personal Training 1 Session | Non-Statutory | Per week | GST | \$92.00 | discontinued | \$0.00 | 0% |
| Group Personal Training 5 Sessions | Non-Statutory | Per week | GST | \$414.00 | discontinued | \$0.00 | 0% |
| Special Personal Training Programs 0 PT + Group | Non-Statutory | Per week | GST | \$15.20 | discontinued | \$0.00 | 0% |
| Special Personal Training Programs 1 PT + Group | Non-Statutory | Per week | GST | \$49.50 | discontinued | \$0.00 | 0% |
| Special Personal Training Programs 2 PT + Group | Non-Statutory | Per week | GST | \$88.00 | discontinued | \$0.00 | 0% |
| Personal Training Memberships - Fortnightly | | | | | | | |
| PT 1 | Non-Statutory | Each | GST | \$82.50 | \$82.50 | \$0.00 | 0% |
| PT 2 | Non-Statutory | Each | GST | \$165.00 | \$165.00 | \$0.00 | 0% |
| PT 3 | Non-Statutory | Each | GST | \$247.50 | \$247.50 | \$0.00 | 0% |
| PT 4 | Non-Statutory | Each | GST | \$330.00 | \$330.00 | \$0.00 | 0% |
| PT 5 | Non-Statutory | Each | GST | \$412.50 | \$412.50 | \$0.00 | 0% |
| PT 6 | Non-Statutory | Each | GST | \$495.00 | \$495.00 | \$0.00 | 0% |
| Personal Training Memberships - Fortnightly | | | | | | | |
| PT Plus 1 | Non-Statutory | Each | GST | \$82.50 | discontinued | \$0.00 | 0% |
| PT Plus 2 | Non-Statutory | Each | GST | \$165.00 | discontinued | \$0.00 | 0% |
| PT Plus 3 | Non-Statutory | Each | GST | \$247.50 | discontinued | \$0.00 | 0% |
| PT Plus 4 | Non-Statutory | Each | GST | \$330.00 | discontinued | \$0.00 | 0% |
| PT Plus 5 | Non-Statutory | Each | GST | \$412.50 | discontinued | \$0.00 | 0% |
| Sub Total | | | | | | | |
| MONASH AQUATIC AND RECREATION CENTRE | | | | | | | |
| Entrance Fees | | | | | | | |
| Casual Swim - Adult | Non-Statutory | Each | GST | \$8.40 | \$8.60 | \$0.20 | 2% |
| Casual Swim - Concession (10% discount) | Non-Statutory | Each | GST | \$6.30 | \$7.70 | \$1.40 | 22% |
| Casual Swim - Concession (40% discount) | Non-Statutory | Each | GST | \$6.30 | \$5.20 | (\$1.10) | (17%) |
| Casual - Family Swim | Non-Statutory | Each | GST | \$27.70 | discontinued | \$0.00 | 0% |
| Casual - Family Swim Discount | Non-Statutory | Each | GST | N/A | N/A | \$0.00 | 0% |
| Non Swim Entry | Non-Statutory | Each | GST | \$2.00 | \$2.00 | \$0.00 | 0% |
| 10 Visit Swim - Adult | Non-Statutory | Each | GST | N/A | \$77.40 | \$0.00 | 0% |
| 10 Visit Swim - Concession (10% discount) | Non-Statutory | Each | GST | N/A | \$69.30 | \$0.00 | 0% |

| Draft 2021/22 Fees & Charges Schedule | Statutory/ Non-Statutory | Unit Type | GST | 2020/21 Unit Fee GST incl. (where applicable) | 2021/22 Unit Fee GST incl (where applicable) | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|-----------------------------|-----------|-----|--|---|------------------------------------|-----------------------------------|
| 10 Visit Swim - Concession (40% discount) | Non-Statutory | Each | GST | N/A | \$46.80 | \$0.00 | 0% |
| Casual Swim/Spa/Sauna/Steam - Adult | Non-Statutory | Each | GST | \$15.80 | \$16.00 | \$0.20 | 1% |
| Casual Swim/Spa/Sauna/Steam - Concession (10% discount) | Non-Statutory | Each | GST | \$12.80 | \$14.40 | \$1.60 | 13% |
| Casual Swim/Spa/Sauna/Steam - Concession (40% discount) | Non-Statutory | Each | GST | N/A | \$9.60 | \$0.00 | 0% |
| 10 Visit Swim/Spa/Sauna/Steam - Adult | Non-Statutory | Each | GST | N/A | \$144.00 | \$0.00 | 0% |
| 10 Visit Swim/Spa/Sauna/Steam - Concession (10% discount) | Non-Statutory | Each | GST | N/A | \$129.60 | \$0.00 | 0% |
| 10 Visit Swim/Spa/Sauna/Steam - Concession (40% discount) | Non-Statutory | Each | GST | N/A | \$86.40 | \$0.00 | 0% |
| 25 Visit Adult Swim | Non-Statutory | Each | GST | \$193.00 | discontinued | \$0.00 | 0% |
| 25 Visit Child Swim | Non-Statutory | Each | GST | \$145.00 | discontinued | \$0.00 | 0% |
| 25 Visit Concession Swim | Non-Statutory | Each | GST | \$145.00 | discontinued | \$0.00 | 0% |
| 50 Visit Adult Swim | Non-Statutory | Each | GST | \$353.00 | discontinued | \$0.00 | 0% |
| 50 Visit Child Swim | Non-Statutory | Each | GST | \$266.00 | discontinued | \$0.00 | 0% |
| 50 Visit Concession Swim | Non-Statutory | Each | GST | \$266.00 | discontinued | \$0.00 | 0% |
| 25 Visit Swim/Spa/Sauna | Non-Statutory | Each | GST | \$363.00 | discontinued | \$0.00 | 0% |
| 25 Visit concession Swim/Spa/Sauna | Non-Statutory | Each | GST | \$294.00 | discontinued | \$0.00 | 0% |
| | | | | | | | |
| Aquatics | | | | | | | |
| Lane Hires - 50m Pool | Non-Statutory | Each | GST | \$71.00 | \$71.00 | \$0.00 | 0% |
| Lane Hires - 50m Pool - Term Hire | Non-Statutory | Per Hour | GST | \$56.80 | \$56.80 | \$0.00 | 0% |
| Lane Hires - 50m Pool - Over 10hrs per week | Non-Statutory | Per Hour | GST | \$53.30 | \$53.30 | \$0.00 | 0% |
| Lane Hires - 50m Pool - Over 30hrs per week PEAK | Non-Statutory | Per Hour | GST | \$44.70 | \$44.70 | \$0.00 | 0% |
| Lane Hires - 50m Pool - Over 30hrs per week OFF PEAK | Non-Statutory | Per Hour | GST | \$24.10 | \$24.10 | \$0.00 | 0% |
| Full Pool Booking - 50m pool | Non-Statutory | Per Hour | GST | \$380.10 | \$380.10 | \$0.00 | 0% |
| 50m Pool Carnival - Setup/Equipment Hire | Non-Statutory | Each | GST | \$215.50 | \$215.50 | \$0.00 | 0% |
| Lane Hires - 25m Pool Hire Casual | Non-Statutory | Per Hour | GST | \$65.80 | \$65.80 | \$0.00 | 0% |
| Lane Hires - 25m Pool - Term Hire | Non-Statutory | Per Hour | GST | \$52.60 | \$52.60 | \$0.00 | 0% |
| Lane Hires - 25m Pool - Over 20hrs per week | Non-Statutory | Per Hour | GST | \$49.40 | \$49.40 | \$0.00 | 0% |
| Lane Hires - 25m Pool - Over 30hrs per week PEAK | Non-Statutory | Per Hour | GST | \$36.80 | \$36.80 | \$0.00 | 0% |
| Lane Hires - 25m Pool - Over 30hrs per week OFF PEAK | Non-Statutory | Per Hour | GST | \$19.70 | \$19.70 | \$0.00 | 0% |
| Lane Hires - 25m Pool - Full Pool Booking | Non-Statutory | Per Hour | GST | \$413.90 | \$413.90 | \$0.00 | 0% |
| Learn To Swim Pool Lane Hire - Casual | Non-Statutory | Per Hour | GST | \$35.40 | \$35.40 | \$0.00 | 0% |
| Learn To Swim Pool Lane Hire - Term Hire | Non-Statutory | Per Hour | GST | \$28.30 | \$28.30 | \$0.00 | 0% |
| Learn To Swim Pool Lane Hire - Over 20 hrs per week | Non-Statutory | Per Hour | GST | \$26.60 | \$26.60 | \$0.00 | 0% |
| Learn To Swim Pool - Full Pool Booking | Non-Statutory | Per Hour | GST | \$127.40 | \$127.40 | \$0.00 | 0% |
| Warm Water Exercise Half Pool Hire - Casual | Non-Statutory | Per Hour | GST | \$99.90 | \$99.90 | \$0.00 | 0% |
| Warm Water Exercise Half Pool Hire - Term Hire | Non-Statutory | Per Hour | GST | \$79.90 | \$79.90 | \$0.00 | 0% |
| Warm Water Exercise Half Pool Hire - Over 20 hrs per week | Non-Statutory | Per Hour | GST | \$74.90 | \$74.90 | \$0.00 | 0% |
| Warm Water Exercise Full Pool Hire | Non-Statutory | Per Hour | GST | \$199.60 | \$199.60 | \$0.00 | 0% |
| Wave Pool Hire - Casual | Non-Statutory | Per Hour | GST | \$186.50 | \$186.50 | \$0.00 | 0% |
| Wave Pool Hire - Term Hire | Non-Statutory | Per Hour | GST | \$149.20 | \$149.20 | \$0.00 | 0% |
| | | | | | | | |
| Facility/Room Hire | | | | | | | |
| Health & Fitness | | | | | | | |
| Facility Hire - Casual Group booking (per person) | Non-Statutory | Per Hour | GST | \$3.80 | \$3.80 | \$0.00 | 0% |
| Room Hire - Aerobic Studio - Casual | Non-Statutory | Each | GST | \$116.90 | \$116.90 | \$0.00 | 0% |

| Draft 2021/22 Fees & Charges Schedule | Statutory/ Non-Statutory | Unit Type | GST | 2020/21 Unit Fee GST incl. (where applicable) | 2021/22 Unit Fee GST incl (where applicable) | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|-----------------------------|-----------|---------|--|---|------------------------------------|-----------------------------------|
| Room Hire - Aerobic Studio - Term Hire | Non-Statutory | Each | GST | \$93.50 | \$93.50 | \$0.00 | 0% |
| Room Hire - Aerobic Studio - Over 20hrs per week | Non-Statutory | Each | GST | \$87.70 | \$87.70 | \$0.00 | 0% |
| Room Hire - Exercise Studio - Casual | Non-Statutory | Each | GST | \$116.90 | \$116.90 | \$0.00 | 0% |
| Room Hire - Exercise Studio - Term Hire | Non-Statutory | Each | GST | \$93.50 | \$93.50 | \$0.00 | 0% |
| Room Hire - Exercise Studio - Over 20hrs per week | Non-Statutory | Each | GST | \$87.70 | \$87.70 | \$0.00 | 0% |
| Room Hire - Meeting Room - Casual | Non-Statutory | Each | GST | \$69.60 | \$69.60 | \$0.00 | 0% |
| Room Hire - Meeting Room - Term Hire | Non-Statutory | Each | GST | \$55.70 | \$55.70 | \$0.00 | 0% |
| Room Hire - Meeting Room - Over 20hrs per week | Non-Statutory | Each | GST | \$52.20 | \$52.20 | \$0.00 | 0% |
| Room Hire - Crèche - Casual | Non-Statutory | Each | GST | \$85.40 | discontinued | \$0.00 | 0% |
| Room Hire - Crèche - Term Hire | Non-Statutory | Each | GST | \$68.30 | discontinued | \$0.00 | 0% |
| Room Hire - Crèche - Over 20hrs per week | Non-Statutory | Each | GST | \$64.10 | discontinued | \$0.00 | 0% |
| Learn to Swim | | | | | | | |
| Squad Program | Non-Statutory | Each | GST | \$25.30 | \$25.30 | \$0.00 | 0% |
| Concession Squad Program | Non-Statutory | Each | GST | \$22.80 | \$15.20 | (\$7.60) | (33%) |
| Term Program | Non-Statutory | Each | Non-GST | \$20.90 | \$20.90 | \$0.00 | 0% |
| Concession Term Program | Non-Statutory | Each | Non-GST | \$18.80 | \$12.50 | (\$6.30) | (34%) |
| Privates (Not School) | Non-Statutory | Each | Non-GST | \$64.50 | \$64.50 | \$0.00 | 0% |
| Concession Privates (Not school) | Non-Statutory | Each | Non-GST | \$58.10 | \$38.70 | (\$19.40) | (33%) |
| Term Program Administration Fee | Non-Statutory | Each | Non-GST | \$30.00 | discontinued | \$0.00 | 0% |
| Schools 6-7 Ratio | Non-Statutory | Each | Non-GST | \$10.00 | \$10.00 | \$0.00 | 0% |
| Schools 8-9 Ratio | Non-Statutory | Each | Non-GST | \$9.70 | \$9.70 | \$0.00 | 0% |
| Schools 10+ Ratio | Non-Statutory | Each | Non-GST | \$9.20 | \$9.20 | \$0.00 | 0% |
| Schools Fun Day | Non-Statutory | Each | GST | \$12.30 | \$12.30 | \$0.00 | 0% |
| Surf Safety student | Non-Statutory | Each | Non-GST | \$13.26 | \$12.00 | (\$1.26) | (10%) |
| Buses 1st Bus - No Seat Belt | Non-Statutory | Each | GST | \$323.90 | \$323.90 | \$0.00 | 0% |
| Buses 1st Bus - With Seat Belt | Non-Statutory | Each | GST | \$461.00 | \$461.00 | \$0.00 | 0% |
| Buses Consecutive Bus - No Seat Belt | Non-Statutory | Each | GST | \$83.10 | \$83.10 | \$0.00 | 0% |
| Buses Consecutive Bus - With Seat Belt | Non-Statutory | Each | GST | \$101.20 | \$101.20 | \$0.00 | 0% |
| Birthday Parties | Non-Statutory | Each | GST | \$31.60 | \$31.60 | \$0.00 | 0% |
| Additional Party Leader | Non-Statutory | Each | GST | \$44.70 | \$44.70 | \$0.00 | 0% |
| ASI Program | Non-Statutory | Each | Non-GST | \$33.10 | \$33.10 | \$0.00 | 0% |
| Membership Fees | | | | | | | |
| Membership Joining & Administration Fees | | | | | | | |
| Administration Fee | Non-Statutory | Each | GST | \$ 30.00 | discontinued | \$0.00 | 0% |
| Joining Fee | Non-Statutory | Each | GST | \$ 50.00 | discontinued | \$0.00 | 0% |
| Concession Joining Fee | Non-Statutory | Each | GST | \$ 19.00 | discontinued | \$0.00 | 0% |
| Memberships - Full Centre - direct debit | | | | | | | |
| BLUE MARC Complete | Non-Statutory | Each | GST | \$46.80 | \$47.60 | \$0.80 | 2% |
| BLUE MARC Complete Concession (10% discount) | Non-Statutory | Each | GST | \$42.10 | \$42.80 | \$0.70 | 2% |
| BLUE MARC Complete Concession (40% discount) | Non-Statutory | Fortnight | GST | N/A | \$28.60 | \$0.00 | 0% |
| BLUE MARC Corporate Club | Non-Statutory | Each | GST | \$41.80 | \$42.80 | \$1.00 | 2% |

| Draft 2021/22 Fees & Charges Schedule | Statutory/ Non-Statutory | Unit Type | GST | 2020/21 Unit Fee GST incl. (where applicable) | 2021/22 Unit Fee GST incl (where applicable) | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|-----------------------------|-------------|-----|--|---|------------------------------------|-----------------------------------|
| Memberships - Single Service (Gym or Aquatics or Group Fitness) - direct debit | | | | | | | |
| MARC Single Service | Non-Statutory | Fortnight | GST | N/A | \$40.50 | \$0.00 | 0% |
| MARC Single Service - Concession (10% discount) | Non-Statutory | Fortnight | GST | N/A | \$36.50 | \$0.00 | 0% |
| MARC Single Service - Concession (40% discount) | Non-Statutory | Fortnight | GST | N/A | \$24.30 | \$0.00 | 0% |
| Flexi Memberships - Fortnightly | | | | | | | |
| Blue Flexi | Non-Statutory | Each | GST | \$51.90 | discontinued | \$0.00 | 0% |
| Blue Concession Flexi | Non-Statutory | Each | GST | \$46.70 | discontinued | \$0.00 | 0% |
| Blue Corporate Flexi | Non-Statutory | Each | GST | \$46.70 | discontinued | \$0.00 | 0% |
| Blue Prime of Life | Non-Statutory | Each | GST | \$35.20 | \$35.80 | \$0.60 | 2% |
| Blue Teen Fitness | Non-Statutory | Each | GST | \$35.20 | \$35.80 | \$0.60 | 2% |
| Results (Incl. Blue access) | Non-Statutory | Each | GST | \$59.90 | discontinued | \$0.00 | 0% |
| Results Concession (Incl. Blue access) | Non-Statutory | Each | GST | \$55.40 | discontinued | \$0.00 | 0% |
| Results Only | Non-Statutory | Each | GST | \$32.00 | discontinued | \$0.00 | 0% |
| Membership Fees - 3 months - Upfront | | | | | | | |
| BLUE MARC Complete | Non-Statutory | Each | GST | \$468.00 | \$309.00 | (\$159.00) | (34%) |
| BLUE MARC Complete Concession (10% discount) | Non-Statutory | Each | GST | \$391.00 | \$278.00 | (\$113.00) | (29%) |
| BLUE MARC Complete Concession (40% discount) | Non-Statutory | 3 months | GST | N/A | \$186.00 | \$0.00 | 0% |
| MARC Single Service | Non-Statutory | 3 months | GST | N/A | \$263.00 | \$0.00 | 0% |
| MARC Single Service Concession (10% discount) | Non-Statutory | 3 months | GST | N/A | \$237.00 | \$0.00 | 0% |
| MARC Single Service Concession (40% discount) | Non-Statutory | 3 months | GST | N/A | \$158.00 | \$0.00 | 0% |
| BLUE Prime of Life 3 Months Upfront | Non-Statutory | Each | GST | \$302.00 | discontinued | \$0.00 | 0% |
| Funded Memberships | | | | | | | |
| Blue - Funded Membership - 3 Months Upfront | Non-Statutory | Each | GST | \$468.00 | \$309.00 | (\$159.00) | (34%) |
| Blue - Funded Membership - 6 Months Upfront | Non-Statutory | Each | GST | \$851.90 | discontinued | \$0.00 | 0% |
| Blue - Funded Membership - 12 Months Upfront | Non-Statutory | Each | GST | \$1,217.00 | \$1,238.00 | \$21.00 | 2% |
| Membership Fees - 12 months - Upfront | | | | | | | |
| BLUE MARC Complete | Non-Statutory | Each | GST | \$1,217.00 | \$1,238.00 | \$21.00 | 2% |
| BLUE MARC Complete Concession (10% Discount) | Non-Statutory | Each | GST | \$1,095.00 | \$1,113.00 | \$18.00 | 2% |
| BLUE MARC Complete Concession (40% Discount) | Non-Statutory | 12 months | GST | N/A | \$744.00 | \$0.00 | 0% |
| MARC Single Service | Non-Statutory | 12 months | GST | N/A | \$1,053.00 | \$0.00 | 0% |
| MARC Single Service (10% Discount) | Non-Statutory | 12 months | GST | N/A | \$949.00 | \$0.00 | 0% |
| MARC Single Service (40% Discount) | Non-Statutory | 12 months | GST | N/A | \$632.00 | \$0.00 | 0% |
| Blue Corporate Club | Non-Statutory | Each | GST | \$1,095.00 | discontinued | \$0.00 | 0% |
| Blue Prime of Life | Non-Statutory | Each | GST | \$915.20 | discontinued | \$0.00 | 0% |
| Fitness Programs | | | | | | | |
| Casual - Group Fitness | Non-Statutory | Per Session | GST | \$19.40 | \$19.40 | \$0.00 | 0% |
| Casual - Group Fitness Concession (10% discount) | Non-Statutory | Per Session | GST | \$11.20 | \$17.50 | \$6.30 | 56% |
| Casual - Group Fitness Concession (40% discount) | Non-Statutory | Per Session | GST | N/A | \$10.50 | \$0.00 | 0% |

| Draft 2021/22 Fees & Charges Schedule | Statutory/ Non-Statutory | Unit Type | GST | 2020/21 Unit Fee GST incl. (where applicable) | 2021/22 Unit Fee GST incl (where applicable) | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|-----------------------------|-------------|-----|--|---|------------------------------------|-----------------------------------|
| Casual - Older Adult Group Fitness | Non-Statutory | Per Session | GST | \$11.20 | discontinued | \$0.00 | 0% |
| Casual - Target Population Programs | Non-Statutory | Each | GST | \$6.00 | \$7.80 | \$1.80 | 30% |
| Casual - Active Link | Non-Statutory | Each | GST | \$7.30 | \$7.80 | \$0.50 | 7% |
| 10 Visit Group Fitness - Adult | Non-Statutory | Each | GST | \$175.00 | \$174.60 | (\$0.40) | (0%) |
| 10 Visit Group Fitness - Concession (10% discount) | Non-Statutory | Each | GST | N/A | \$157.50 | \$0.00 | 0% |
| 10 Visit Group Fitness - Concession (40% discount) | Non-Statutory | Per Session | GST | \$101.00 | \$94.50 | (\$6.50) | (6%) |
| 10 Visit Teen Fitness | Non-Statutory | Each | GST | \$101.00 | discontinued | \$0.00 | 0% |
| 10 Visit Target Population Programs | Non-Statutory | Each | GST | \$54.00 | discontinued | \$0.00 | 0% |
| 10 Visit ActiveLink | Non-Statutory | Per Session | GST | \$54.00 | \$70.20 | \$16.20 | 30% |
| Casual Gym | Non-Statutory | Each | GST | \$66.00 | discontinued | \$0.00 | 0% |
| Casual Gym Concession (10% discount) | Non-Statutory | Each | GST | \$19.40 | \$19.40 | \$0.00 | 0% |
| Casual Gym Concession (40% discount) | Non-Statutory | Each | GST | \$17.00 | \$17.50 | \$0.50 | 3% |
| Casual Gym Target Population Programs | Non-Statutory | Per Session | GST | N/A | \$10.50 | \$0.00 | 0% |
| Teen Fitness Gym | Non-Statutory | Per Session | GST | \$11.00 | \$7.80 | (\$3.20) | (29%) |
| Personal Training Fees | | | | | | | |
| Personal Training 1 Visit | Non-Statutory | Each | GST | \$55.00 | \$55.00 | \$0.00 | 0% |
| Personal Training 5 Visits | Non-Statutory | Each | GST | \$248.00 | \$248.00 | \$0.00 | 0% |
| Personal Training 10 Visits | Non-Statutory | Each | GST | \$468.00 | \$468.00 | \$0.00 | 0% |
| Personal Training 20 Visits | Non-Statutory | Each | GST | \$880.00 | \$880.00 | \$0.00 | 0% |
| Personal Training Group - Intro into PT | Non-Statutory | Each | GST | \$99.00 | \$99.00 | \$0.00 | 0% |
| Group Personal Training 1 Session | Non-Statutory | Each | GST | \$92.00 | discontinued | \$0.00 | 0% |
| Group Personal Training 5 Sessions | Non-Statutory | Each | GST | \$414.00 | discontinued | \$0.00 | 0% |
| Special Personal Training Programs 0 PT + Group | Non-Statutory | Per week | GST | \$15.20 | discontinued | \$0.00 | 0% |
| Special Personal Training Programs 1 PT + Group | Non-Statutory | Per week | GST | \$49.50 | discontinued | \$0.00 | 0% |
| Special Personal Training Programs 2 PT + Group | Non-Statutory | Per week | GST | \$88.00 | discontinued | \$0.00 | 0% |
| Personal Training Memberships - Fortnightly | | | | | | | |
| PT 1 | Non-Statutory | Each | GST | \$82.50 | \$82.50 | \$0.00 | 0% |
| PT 2 | Non-Statutory | Each | GST | \$165.00 | \$165.00 | \$0.00 | 0% |
| PT 3 | Non-Statutory | Each | GST | \$247.50 | \$247.50 | \$0.00 | 0% |
| PT 4 | Non-Statutory | Each | GST | \$330.00 | \$330.00 | \$0.00 | 0% |
| PT 5 | Non-Statutory | Each | GST | \$412.50 | \$412.50 | \$0.00 | 0% |
| PT 6 | Non-Statutory | Each | GST | \$495.00 | \$495.00 | \$0.00 | 0% |
| Personal Training Memberships - Fortnightly | | | | | | | |
| PT Plus 1 | Non-Statutory | Each | GST | \$82.50 | discontinued | \$0.00 | 0% |
| PT Plus 2 | Non-Statutory | Each | GST | \$165.00 | discontinued | \$0.00 | 0% |
| PT Plus 3 | Non-Statutory | Each | GST | \$247.50 | discontinued | \$0.00 | 0% |
| PT Plus 4 | Non-Statutory | Each | GST | \$330.00 | discontinued | \$0.00 | 0% |
| PT Plus 5 | Non-Statutory | Each | GST | \$412.50 | discontinued | \$0.00 | 0% |
| OAKLEIGH RECREATION CENTRE | | | | | | | |
| Membership Fees | | | | | | | |
| Membership Joining & Administration Fees | | | | | | | |

| Draft 2021/22 Fees & Charges Schedule | Statutory/ Non-Statutory | Unit Type | GST | 2020/21 Unit Fee GST incl. (where applicable) | 2021/22 Unit Fee GST incl (where applicable) | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|-----------------------------|-----------|-----|--|---|------------------------------------|-----------------------------------|
| Administration Fee | Non-Statutory | Each | GST | \$30.00 | discontinued | \$0.00 | 0% |
| Joining Fee | Non-Statutory | Each | GST | \$50.00 | discontinued | \$0.00 | 0% |
| Concession Joining Fee | Non-Statutory | Each | GST | \$19.00 | discontinued | \$0.00 | 0% |
| Memberships - Full Centre - direct debit | | | | | | | |
| ORANGE ORC Complete | Non-Statutory | Each | GST | \$39.10 | \$39.10 | \$0.00 | 0% |
| ORANGE ORC Complete Concession (10% discount) | Non-Statutory | Each | GST | \$35.20 | \$35.20 | \$0.00 | 0% |
| ORANGE ORC Complete Concession (40% discount) | Non-Statutory | Fortnight | GST | N/A | \$23.50 | \$0.00 | 0% |
| Orange Corporate Club | Non-Statutory | Each | GST | \$35.20 | \$35.20 | \$0.00 | 0% |
| Flexi Memberships - Fortnightly | | | | | | | |
| Orange Flexi | Non-Statutory | Each | GST | \$44.20 | discontinued | \$0.00 | 0% |
| Orange Concession Flexi | Non-Statutory | Each | GST | \$39.80 | discontinued | \$0.00 | 0% |
| Orange Corporate Flexi | Non-Statutory | Each | GST | \$39.80 | discontinued | \$0.00 | 0% |
| Orange Prime of Life | Non-Statutory | Each | GST | \$28.60 | \$28.60 | \$0.00 | 0% |
| Orange Teen Fitness | Non-Statutory | Each | GST | \$28.60 | \$28.60 | \$0.00 | 0% |
| Results (Incl. Blue access) | Non-Statutory | Each | GST | \$59.90 | discontinued | \$0.00 | 0% |
| Results Concession (Incl. Blue access) | Non-Statutory | Each | GST | \$55.40 | discontinued | \$0.00 | 0% |
| Results Only | Non-Statutory | Each | GST | \$32.00 | discontinued | \$0.00 | 0% |
| Membership Fees - 3 months - upfront | | | | | | | |
| ORANGE ORC Complete | Non-Statutory | Each | GST | \$402.00 | \$254.00 | (\$148.00) | (37%) |
| ORANGE ORC Complete Concession (10% discount) | Non-Statutory | Each | GST | \$341.00 | \$229.00 | (\$112.00) | (33%) |
| ORANGE ORC Complete Concession (40% discount) | Non-Statutory | 3 months | GST | N/A | \$153.00 | \$0.00 | 0% |
| ORC Single Service | Non-Statutory | 3 months | GST | N/A | \$216.00 | \$0.00 | 0% |
| ORC Single Service Concession (10% discount) | Non-Statutory | 3 months | GST | N/A | \$194.00 | \$0.00 | 0% |
| ORC Single Service Concession (40% discount) | Non-Statutory | 3 months | GST | N/A | \$129.00 | \$0.00 | 0% |
| Orange Prime of Life 3 Months Upfront | Non-Statutory | Each | GST | \$245.20 | discontinued | \$0.00 | 0% |
| Funded Membership | | | | | | | |
| Funded Membership - 3 Months Upfront | Non-Statutory | Each | GST | \$468.00 | \$0.00 | (\$468.00) | (100%) |
| Funded Membership - 6 Months Upfront | Non-Statutory | Each | GST | \$851.90 | \$0.00 | (\$851.90) | (100%) |
| Funded Membership - 12 Months Upfront | Non-Statutory | Each | GST | \$1,217.00 | \$0.00 | (\$1,217.00) | (100%) |
| Membership Fees - 12 months - Upfront | | | | | | | |
| ORANGE ORC Complete | Non-Statutory | Each | GST | \$1,016.00 | \$1,017.00 | \$1.00 | 0% |
| ORANGE ORC Complete Concession (10% discount) | Non-Statutory | Each | GST | \$914.00 | \$915.00 | \$1.00 | 0% |
| ORANGE ORC Complete Concession (40% discount) | Non-Statutory | 12 months | GST | N/A | \$611.00 | \$0.00 | 0% |
| ORC Single Service | Non-Statutory | 12 months | GST | N/A | \$863.00 | \$0.00 | 0% |
| ORC Single Service Concession (10% discount) | Non-Statutory | 12 months | GST | N/A | \$777.00 | \$0.00 | 0% |
| ORC Single Service Concession (40% discount) | Non-Statutory | 12 months | GST | N/A | \$517.00 | \$0.00 | 0% |
| ORANGE Corporate Club | Non-Statutory | Each | GST | \$914.00 | discontinued | \$0.00 | 0% |
| ORANGE Prime of Life | Non-Statutory | Each | GST | \$743.00 | discontinued | \$0.00 | 0% |

| Draft 2021/22 Fees & Charges Schedule | Statutory/ Non-Statutory | Unit Type | GST | 2020/21 Unit Fee GST incl. (where applicable) | 2021/22 Unit Fee GST incl (where applicable) | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|--|-----------------------------|-------------|-----|--|---|------------------------------------|-----------------------------------|
| Fitness Programs | | | | | | | |
| Casual - Group Fitness | Non-Statutory | Per Session | GST | \$19.40 | \$19.40 | \$0.00 | 0% |
| Casual - Group Fitness Concession (10% discount) | Non-Statutory | Per Session | GST | \$11.20 | \$17.50 | \$6.30 | 56% |
| Casual - Group Fitness Concession (40% discount) | Non-Statutory | Per Session | GST | N/A | \$10.50 | \$0.00 | 0% |
| Casual - Older Adult Group Fitness | Non-Statutory | Per Session | GST | \$11.20 | discontinued | \$0.00 | 0% |
| Casual - Target Population Programs | Non-Statutory | Per Session | GST | \$6.00 | \$7.80 | \$1.80 | 30% |
| Casual - Active Link | Non-Statutory | Per Session | GST | \$7.30 | discontinued | \$0.00 | 0% |
| 10 Visit Group Fitness - Adult | Non-Statutory | Each | GST | \$175.00 | \$174.60 | (\$0.40) | (0%) |
| 10 Visit Group Fitness - Concession (10% discount) | Non-Statutory | Each | GST | N/A | \$157.50 | \$0.00 | 0% |
| 10 Visit Group Fitness - Concession (40% discount) | Non-Statutory | Each | GST | \$101.00 | \$94.50 | (\$6.50) | (6%) |
| | Non-Statutory | Each | GST | \$101.00 | discontinued | \$0.00 | 0% |
| 10 Visit Teen Fitness | Non-Statutory | Each | GST | \$54.00 | discontinued | \$0.00 | 0% |
| 10 Visit Target Population Programs | Non-Statutory | Each | GST | \$54.00 | \$70.20 | \$16.20 | 30% |
| 10 Visit ActiveLink | Non-Statutory | Each | GST | \$66.00 | discontinued | \$0.00 | 0% |
| Casual Gym | Non-Statutory | Per Session | GST | \$19.40 | \$19.40 | \$0.00 | 0% |
| Casual Gym Concession (10% discount) | Non-Statutory | Per Session | GST | \$17.00 | \$17.50 | \$0.50 | 3% |
| Casual Gym Concession (40% discount) | Non-Statutory | Per Session | GST | N/A | \$10.50 | \$0.00 | 0% |
| Casual Gym Target Population Programs | Non-Statutory | Per Session | GST | \$11.00 | \$7.80 | (\$3.20) | (29%) |
| Casual Reformer - Adult | Non-Statutory | Per Session | GST | N/A | \$25.00 | \$0.00 | 0% |
| Casual Reformer - Concession (10% discount) | Non-Statutory | Per Session | GST | N/A | \$22.50 | \$0.00 | 0% |
| Casual Reformer - Concession (40% discount) | Non-Statutory | Per Session | GST | N/A | \$13.50 | \$0.00 | 0% |
| 10 Visit Reformer - Adult | Non-Statutory | Each | GST | N/A | \$225.00 | \$0.00 | 0% |
| 10 Visit Reformer - Concession (10% discount) | Non-Statutory | Each | GST | N/A | \$202.50 | \$0.00 | 0% |
| 10 Visit Reformer - Concession (10% discount) | Non-Statutory | Each | GST | N/A | \$121.50 | \$0.00 | 0% |
| | | | | | | | |
| Personal Training | | | | | | | |
| Personal Training 1 Visit | Non-Statutory | Each | GST | \$55.00 | \$55.00 | \$0.00 | 0% |
| Personal Training 5 Visits | Non-Statutory | Each | GST | \$248.00 | \$248.00 | \$0.00 | 0% |
| Personal Training 10 Visits | Non-Statutory | Each | GST | \$468.00 | \$468.00 | \$0.00 | 0% |
| Personal Training 20 Visits | Non-Statutory | Each | GST | \$880.00 | \$880.00 | \$0.00 | 0% |
| Personal Training - Intro to PT | Non-Statutory | Each | GST | \$99.00 | \$99.00 | \$0.00 | 0% |
| Group Personal Training 1 Session | Non-Statutory | Each | GST | \$92.00 | discontinued | \$0.00 | 0% |
| Group Personal Training 5 Sessions | Non-Statutory | Each | GST | \$414.00 | discontinued | \$0.00 | 0% |
| Special Personal Training Programs 0 PT + Group | Non-Statutory | Per week | GST | \$15.20 | discontinued | \$0.00 | 0% |
| Special Personal Training Programs 1 PT + Group | Non-Statutory | Per week | GST | \$49.50 | discontinued | \$0.00 | 0% |
| Special Personal Training Programs 2 PT + Group | Non-Statutory | Per week | GST | \$88.00 | discontinued | \$0.00 | 0% |
| | | | | | | | |
| Personal Training Memberships - Fortnightly | | | | | | | |
| PT 1 | Non-Statutory | Each | GST | \$82.50 | \$82.50 | \$0.00 | 0% |
| PT 2 | Non-Statutory | Each | GST | \$165.00 | \$165.00 | \$0.00 | 0% |
| PT 3 | Non-Statutory | Each | GST | \$247.50 | \$247.50 | \$0.00 | 0% |
| PT 4 | Non-Statutory | Each | GST | \$330.00 | \$330.00 | \$0.00 | 0% |
| PT 5 | Non-Statutory | Each | GST | \$412.50 | \$412.50 | \$0.00 | 0% |
| PT 6 | Non-Statutory | Each | GST | \$495.00 | \$495.00 | \$0.00 | 0% |
| | | | | | | | |
| Personal Training Memberships - Fortnightly | | | | | | | |

| Draft 2021/22 Fees & Charges Schedule | Statutory/ Non-Statutory | Unit Type | GST | 2020/21 Unit Fee GST incl. (where applicable) | 2021/22 Unit Fee GST incl (where applicable) | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|-----------------------------|-----------|---------|--|---|------------------------------------|-----------------------------------|
| PT Plus 1 | Non-Statutory | Each | GST | \$82.50 | discontinued | \$0.00 | 0% |
| PT Plus 2 | Non-Statutory | Each | GST | \$165.00 | discontinued | \$0.00 | 0% |
| PT Plus 3 | Non-Statutory | Each | GST | \$247.50 | discontinued | \$0.00 | 0% |
| PT Plus 4 | Non-Statutory | Each | GST | \$330.00 | discontinued | \$0.00 | 0% |
| PT Plus 5 | Non-Statutory | Each | GST | \$412.50 | discontinued | \$0.00 | 0% |
| PT Plus 6 | Non-Statutory | Each | GST | \$495.00 | discontinued | \$0.00 | 0% |
| OAKLEIGH STADIUM | | | | | | | |
| Entrance Fees | | | | | | | |
| Casual Court User Fee Adult | Non-Statutory | Each | GST | \$7.20 | \$5.00 | (\$2.20) | (31%) |
| Casual Court User Fee Concession (10% discount) | Non-Statutory | Each | GST | \$5.40 | \$4.50 | (\$0.90) | (17%) |
| Casual Court User Fee Concession (40% discount) | Non-Statutory | Each | GST | N/A | \$2.70 | \$0.00 | 0% |
| Spectator Fee | Non-Statutory | Each | GST | \$2.00 | \$2.00 | \$0.00 | 0% |
| Casual - Monash Dribblers | Non-Statutory | Each | GST | \$4.70 | \$4.70 | \$0.00 | 0% |
| Table Tennis Hire | Non-Statutory | Each | GST | \$17.20 | discontinued | \$0.00 | 0% |
| Facility/Room Hire | | | | | | | |
| Hire - Studio 1 | Non-Statutory | Per hour | GST | N/A | \$120.00 | \$0.00 | 0% |
| Hire - Studio 2/3 | Non-Statutory | Per hour | GST | N/A | \$120.00 | \$0.00 | 0% |
| Hire - Studio 4 | Non-Statutory | Per hour | GST | N/A | \$60.00 | \$0.00 | 0% |
| Hire - Cycle Studio | Non-Statutory | Per hour | GST | N/A | \$120.00 | \$0.00 | 0% |
| Hire - Results HQ | Non-Statutory | Per hour | GST | N/A | \$120.00 | \$0.00 | 0% |
| Hire - Meeting Room | Non-Statutory | Per hour | GST | N/A | \$60.00 | \$0.00 | 0% |
| Hire - Casual Stadium Court (Peak after 4pm & Weekends) | Non-Statutory | Per hour | GST | N/A | \$55.20 | \$0.00 | 0% |
| Hire - Casual Stadium Court (Off peak) | Non-Statutory | Per hour | GST | N/A | \$49.70 | \$0.00 | 0% |
| Casual hire Table Tennis room | Non-Statutory | Per hour | GST | \$53.20 | discontinued | \$0.00 | 0% |
| Casual Group Exercise Room | Non-Statutory | Per hour | GST | \$66.90 | \$66.90 | \$0.00 | 0% |
| Casual cycle room / crossfit box | Non-Statutory | Per hour | GST | \$69.60 | \$69.60 | \$0.00 | 0% |
| Hire - Casual Stadium Court | Non-Statutory | Per hour | GST | \$53.20 | \$53.20 | \$0.00 | 0% |
| OAKLEIGH AQUATIC CENTRE | | | | | | | |
| Entrance Fees | | | | | | | |
| Casual Swim - Adult | Non-Statutory | Each | GST | \$7.50 | \$7.60 | \$0.10 | 1% |
| Casual Swim - Concession (10% discount) | Non-Statutory | Each | GST | \$5.80 | \$6.84 | \$1.04 | 18% |
| Casual Swim - Concession (40% discount) | Non-Statutory | Each | GST | \$5.80 | \$4.56 | (\$1.24) | (21%) |
| Family Swim | Non-Statutory | Each | GST | \$22.00 | discontinued | \$0.00 | 0% |
| Family Swim discount | Non-Statutory | Each | GST | N/A | N/A | \$0.00 | 0% |
| Non Swim Entry | Non-Statutory | Each | GST | \$2.00 | \$2.00 | \$0.00 | 0% |
| 10 Visit Swim - Adult | Non-Statutory | Each | GST | N/A | \$68.40 | \$0.00 | 0% |
| 10 Visit Swim - Concession (10% discount) | Non-Statutory | Each | GST | N/A | \$61.60 | \$0.00 | 0% |
| 10 Visit Swim - Concession (40% discount) | Non-Statutory | Each | GST | N/A | \$41.00 | \$0.00 | 0% |
| Learn to Swim Term Program | Non-Statutory | Each | Non-GST | \$20.90 | \$20.90 | \$0.00 | 0% |
| Concession Learn to Swim Term Program | Non-Statutory | Each | Non-GST | \$18.80 | \$12.50 | (\$6.30) | (34%) |
| Birthday Parties | Non-Statutory | Each | GST | \$31.60 | \$31.60 | \$0.00 | 0% |
| 25 Visit Adult Swim | Non-Statutory | Each | GST | \$172.50 | discontinued | \$0.00 | 0% |
| 25 Visit Child Swim | Non-Statutory | Each | GST | \$133.00 | discontinued | \$0.00 | 0% |

| Draft 2021/22 Fees & Charges Schedule | Statutory/ Non-Statutory | Unit Type | GST | 2020/21 Unit Fee GST incl. (where applicable) | 2021/22 Unit Fee GST incl. (where applicable) | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|--|-----------------------------|-----------|---------|--|--|------------------------------------|-----------------------------------|
| 25 Visit Concession Swim | Non-Statutory | Each | GST | \$133.40 | discontinued | \$0.00 | 0% |
| 50 Visit Adult Swim | Non-Statutory | Each | GST | \$315.00 | discontinued | \$0.00 | 0% |
| 50 Visit Child Swim | Non-Statutory | Each | GST | \$244.00 | discontinued | \$0.00 | 0% |
| 50 Visit Concession Swim | Non-Statutory | Each | GST | \$243.60 | discontinued | \$0.00 | 0% |
| Adult Season Pass | Non-Statutory | Each | GST | \$320.30 | discontinued | \$0.00 | 0% |
| Child/Concession Season Pass | Non-Statutory | Each | GST | \$247.90 | discontinued | \$0.00 | 0% |
| Family Season pass | Non-Statutory | Each | GST | \$495.70 | \$516.00 | \$20.30 | 4% |
| | | | | | | | |
| Pool Hire | | | | | | | |
| 50m Pool Lane Hire Casual | Non-Statutory | Each | GST | \$71.00 | \$71.00 | \$0.00 | 0% |
| 50m Pool Lane Hire Term Hire | Non-Statutory | Each | GST | \$56.80 | \$56.80 | \$0.00 | 0% |
| Pool Booking Multi Purpose Pool (hourly fee) | Non-Statutory | Per Hour | GST | \$71.00 | \$71.00 | \$0.00 | 0% |
| Pool Booking Dive Pool (hourly fee) | Non-Statutory | Per Hour | GST | \$232.70 | \$232.70 | \$0.00 | 0% |
| Pool Booking Dive Pool (term fee) | Non-Statutory | Per Hour | GST | \$186.20 | \$186.20 | \$0.00 | 0% |
| Full Pool Booking 50m Pool (hourly fee) | Non-Statutory | Per Hour | GST | \$380.10 | \$380.10 | \$0.00 | 0% |
| Lane Hires - 50m Pool - Over 10hrs per week | Non-Statutory | Per Hour | GST | \$53.30 | \$53.30 | \$0.00 | 0% |
| | | | | | | | |
| | | | | | | | |
| COMMUNITY AMENITY | | | | | | | |
| PUBLIC HEALTH | | | | | | | |
| Food Premises | | | | | | | |
| New Premises Approval Fee | Statutory | Each | Non GST | \$208.00 | \$287.00 | \$79.00 | 38% |
| New Premises Approval Fee - Class 3 or existing home kitchen | Statutory | Each | Non GST | \$208.00 | \$216.00 | \$8.00 | 4% |
| Inspection Report on Transfer - Food Premises (within 10 working days) | Statutory | Each | Non GST | \$224.64 | \$233.60 | \$8.96 | 4% |
| Inspection Report on Transfer - Food Premises (within 5 working days) | Statutory | Each | Non GST | \$312.00 | \$324.50 | \$12.50 | 4% |
| Registration Temporary Premises | Statutory | Each | Non GST | \$126.88 | \$132.00 | \$5.12 | 4% |
| Transfer of Registration - Food Premises | Statutory | Each | Non GST | \$200.20 | \$208.20 | \$8.00 | 4% |
| Food Premises Reinspection Fee | Statutory | Each | Non GST | \$140.40 | \$146.00 | \$5.60 | 4% |
| | | | | | | | |
| Class 1 Food Premises | Statutory | Each | Non GST | \$625.04 | \$650.00 | \$24.96 | 4% |
| | | | | | | | |
| Class 2 Food Premises | | | | | | | |
| 1- 10 employees | Statutory | Each | Non GST | \$663.52 | \$690.00 | \$26.48 | 4% |
| 11-20 employees | Statutory | Each | Non GST | \$781.04 | \$781.04 | \$0.00 | 0% |
| 20+ employees | Statutory | Each | Non GST | \$1,248.00 | \$1,298.00 | \$50.00 | 4% |
| | | | | | | | |
| Class 3 Food Premises | Statutory | Each | Non GST | \$331.76 | \$345.00 | \$13.24 | 4% |
| Higher risk off site activities | Statutory | Each | Non GST | \$462.80 | \$481.50 | \$18.70 | 4% |
| | | | | | | | |
| Not for profit food businesses/community groups | Statutory | Each | Non GST | 50% of full fee | | \$0.00 | 0% |
| Overdue Renewal of registration fee - Food & Health Premise | Statutory | Each | Non GST | \$113.00 | \$117.50 | \$4.50 | 4% |
| | | | | | | | |
| Health Premises | | | | | | | |
| Hairdressers & Make-Up Premises (once only registration) | Statutory | Each | Non GST | \$252.72 | \$264.00 | \$11.28 | 4% |

| Draft 2021/22 Fees & Charges Schedule | Statutory/ Non-Statutory | Unit Type | GST | 2020/21 Unit Fee GST incl. (where applicable) | 2021/22 Unit Fee GST incl (where applicable) | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|--|-----------------------------|-----------|---------|--|---|------------------------------------|-----------------------------------|
| Beauty Therapy Premises | Statutory | Each | Non GST | \$189.28 | \$197.00 | \$7.72 | 4% |
| Skin Penetration Premises | Statutory | Each | Non GST | \$273.52 | \$284.50 | \$10.98 | 4% |
| Prescribed Accommodation base fee - Rooming houses etc. | Statutory | Each | Non GST | \$244.40 | \$254.00 | \$9.60 | 4% |
| Prescribed Accommodation - Per additional room | Statutory | Each | Non GST | \$21.84 | \$22.70 | \$0.86 | 4% |
| Prescribed Accommodation - Maximum | Statutory | Each | Non GST | \$886.08 | \$921.50 | \$35.42 | 4% |
| Inspection Report on Transfer - Health Premises (10 working days) | Statutory | Each | Non GST | \$224.64 | \$224.64 | \$0.00 | 0% |
| Inspection Report on Transfer - Health Premises (5 working days) | Statutory | Each | Non GST | \$312.00 | \$324.50 | \$12.50 | 4% |
| Transfer of Registration - Health Premises | Statutory | Each | Non GST | \$157.04 | \$163.00 | \$5.96 | 4% |
| New Premise Approval Fee - Health Premises | Statutory | Each | Non GST | \$166.40 | \$173.00 | \$6.60 | 4% |
| Aquatic Facilities - base fee | Statutory | Each | Non GST | \$250.00 | \$260.00 | \$10.00 | 4% |
| Aquatic facilities - per additional system | Statutory | Each | Non GST | \$30.00 | \$30.00 | \$0.00 | 0% |
| Other Fees | | | | | | | |
| Grey Water Permit Fee | Statutory | Each | GST | \$359.84 | \$374.00 | \$14.16 | 4% |
| Health Fines | | | | | | | |
| The value of a penalty unit for a financial year is fixed by the Treasurer under section 6 of the Monetary Units Act 2004. | | | | | | | |
| COMMUNITY LAWS | | | | | | | |
| Animal Registration Fees | | | | | | | |
| Dogs full fee | Statutory | Each | Non GST | \$147.00 | \$150.00 | \$3.00 | 2% |
| Cats full fee | Statutory | Each | Non GST | \$125.00 | \$127.50 | \$2.50 | 2% |
| Dogs full fee Concession (pension) | Statutory | Each | Non GST | \$60.00 | \$61.00 | \$1.00 | 2% |
| Cats full fee Concession (pension) | Statutory | Each | Non GST | \$51.00 | \$52.00 | \$1.00 | 2% |
| Dogs reduced fee (sterilised micro chipped or over 10 yrs old etc) | Statutory | Each | Non GST | \$49.00 | \$50.00 | \$1.00 | 2% |
| Cats reduced fee (sterilised micro chipped or over 10 yrs old etc) | Statutory | Each | Non GST | \$41.50 | \$42.50 | \$1.00 | 2% |
| Dogs reduced fee (sterilised micro chipped or over 10 yrs old etc) Concession (pension) | Statutory | Each | Non GST | \$20.00 | \$20.40 | \$0.40 | 2% |
| Cats reduced fee (sterilised micro chipped or over 10 yrs old etc) Concession (pension) | Statutory | Each | Non GST | \$17.00 | \$17.30 | \$0.30 | 2% |
| Dangerous Dogs/Restricted/Menacing/Guard | Statutory | Each | Non GST | \$270.00 | \$275.50 | \$5.50 | 2% |
| Dogs kept in foster care by a foster carer registered with Council (eligible for one period of registration only) | Statutory | Each | Non GST | \$7.00 | \$8.20 | \$1.20 | 17% |
| Cats kept in foster care by a foster carer registered with Council (eligible for one period of registration only) | Statutory | Each | Non GST | \$4.00 | \$8.20 | \$4.20 | 105% |
| Registraion as a foster carer | Statutory | Each | Non GST | \$60.00 | \$60.00 | \$0.00 | 0% |
| Pro rata registration fee will be applicable from 10 October 2019 to 9 April 2020. The fee will be 50% of the annual fee stated above. | | | | | | | |
| Note: Animal registration fees are non refundable. | | | | | | | |
| Pound Release Fee | | | | | | | |
| Animal Pound Release Fee (not inclusive of incidental costs charged by the pound contractor to the animal owner) | Statutory | Each | Non-GST | \$202.50 | \$230.00 | \$27.50 | 14% |
| Sustenance fee per day (in circumstances an animal is held for longer than 8 days) | Statutory | Per day | Non-GST | \$32.65 | \$33.30 | \$0.65 | 2% |

| Draft 2021/22 Fees & Charges Schedule | Statutory/ Non-Statutory | Unit Type | GST | 2020/21 Unit Fee GST incl. (where applicable) | 2021/22 Unit Fee GST incl (where applicable) | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|--|-----------------------------|-----------|---------|--|---|------------------------------------|-----------------------------------|
| Other Fees | | | | | | | |
| Release of impounded items | Statutory | Each | Non GST | \$89.95 | \$91.70 | \$1.75 | 2% |
| Shopping trolley release fee | Statutory | Each | Non GST | \$99.00 | \$103.00 | \$4.00 | 4% |
| Other Fees & Charges | | | | | | | |
| Fire Hazard Removal or Land Clearance | Non Statutory | Each | Non GST | Cost Recovery +\$162.38 | Cost Recovery +\$165.50 | \$0.00 | 0% |
| Other Permit Fees | | | | | | | |
| Estate Agents A board signs | Non Statutory | Each | Non GST | \$356.72 | \$371.00 | \$14.28 | 4% |
| Keeping excess no. of animals re clause 129 of Local Law No 3 - Community Amenity | Non Statutory | Each | Non GST | \$89.96 | \$93.50 | \$3.54 | 4% |
| Other Animals re clause 130 of Local Law No 3 - Community Amenity | Non Statutory | Each | Non GST | \$89.96 | \$93.50 | \$3.54 | 4% |
| Permit to Film (for commercial purposes) | Non Statutory | Each | Non GST | \$327.60 | \$340.70 | \$13.10 | 4% |
| Registration of Animal Business | Statutory | Each | Non GST | \$276.64 | \$287.70 | \$11.06 | 4% |
| Other Permit Fees | | | | | | | |
| Community Law General Permit | Statutory | Each | Non GST | \$89.96 | \$93.50 | \$3.54 | 4% |
| Car Parking Agreements | Statutory | Each | Non GST | \$1,822.08 | \$1,895.00 | \$72.92 | 4% |
| Residential Parking Permit - additional permit special event permit | Non Statutory | Each | Non GST | \$50.00 | \$50.00 | \$0.00 | 0% |
| Residential Parking Permit - additional permits | Non Statutory | Each | Non GST | \$150.00 | \$150.00 | \$0.00 | 0% |
| Residential Parking Permit - Booklet of 10 Daily Permits | Non Statutory | Each | Non GST | \$50.00 | \$50.00 | \$0.00 | 0% |
| Residential Parking Permit - Booklet of 10 Daily Permits - Concession | Non Statutory | Each | Non GST | \$25.00 | \$25.00 | \$0.00 | 0% |
| Residential Parking Permit - Replacement Permit | Non Statutory | Each | Non GST | \$25.00 | \$25.00 | \$0.00 | 0% |
| Trader Parking Permit - additional permit | Non Statutory | Each | Non GST | \$250.00 | \$250.00 | \$0.00 | 0% |
| Trader Parking Permit - customer permit | Non Statutory | Each | Non GST | \$2.50 | \$2.50 | \$0.00 | 0% |
| Parking Bays-Builders Exemptions | Statutory | Per week | Non GST | \$62.71 | \$65.20 | \$2.49 | 4% |
| Signs - A Frame | Statutory | Each | Non GST | \$100.30 | \$104.30 | \$4.00 | 4% |
| Goods | Statutory | Each | Non GST | \$163.90 | \$170.50 | \$6.60 | 4% |
| Additional signs and goods | Statutory | Each | Non GST | \$227.76 | \$236.90 | \$9.14 | 4% |
| Street Seating | Statutory | Each | Non GST | \$242.00 | \$242.00 | \$0.00 | 0% |
| Street Seating- additional seats over 10 | Statutory | Each | Non GST | \$418.60 | \$418.60 | \$0.00 | 0% |
| Derelict Vehicles | | | | | | | |
| Impounded Vehicle Release Fee | Non Statutory | Each | Non GST | \$343.20 | \$350.00 | \$6.80 | 2% |
| Impounded vehicle storage fee | Non Statutory | Per day | Non GST | \$33.30 | \$33.30 | \$0.00 | 0% |
| Fines & Infringements | | | | | | | |
| Local Law Infringement per penalty unit as set by relevant Statutes | | | | | | | |
| Parking | | | | | | | |
| The value of a penalty unit for a financial year is fixed by the Treasurer under section 6 of the Monetary Units Act 2004. The Monash fee will be set to 0.5 Penalty Units for offences as per Council Resolution. The dollar value of all other Parking Infringements has been indexed by the State Government and is subject to annual review. | | | | | | | |

| Draft 2021/22 Fees & Charges Schedule | Statutory/ Non-Statutory | Unit Type | GST | 2020/21 Unit Fee GST incl. (where applicable) | 2021/22 Unit Fee GST incl (where applicable) | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|-----------------------------|-----------|-----|--|---|------------------------------------|-----------------------------------|
| Other Infringements | | | | | | | |
| The value of a penalty unit for a financial year is fixed by the Treasurer under section 6 of the Monetary Units Act 2004. | | | | | | | |
| BUILDING CONTROL | | | | | | | |
| Please note Building Control fees are subject to market forces and may be changed during the year at the discretion of the Chief Executive Officer. | | | | | | | |
| Building Permit Fees | | | | | | | |
| Class 1a and 10 | | | | | | | |
| All Demolitions | Statutory | Each | GST | \$1,070.00 | \$1,110.00 | \$40.00 | 4% |
| Minor Works - Brick garages retaining walls pools | Statutory | Each | GST | \$1,081.00 | \$1,120.00 | \$39.00 | 4% |
| Minor Works - Carports, brick fences, reclads signs sheds etc. | Statutory | Each | GST | \$900.00 | \$935.00 | \$35.00 | 4% |
| Timber Fences | Statutory | Each | GST | \$585.00 | \$610.00 | \$25.00 | 4% |
| Class 1b, 2-9 Internal | | | | | | | |
| \$0 - \$60,000 | Statutory | Each | GST | \$1,500.00 | \$1,560.00 | \$60.00 | 4% |
| \$60,001 - \$99,999 | Statutory | Each | GST | \$1,635.00 | \$1,700.00 | \$65.00 | 4% |
| \$100,000 - \$499,999 | Statutory | Each | GST | \$2,075.00 | \$2,160.00 | \$85.00 | 4% |
| \$500,000 - \$999,999 | Statutory | Each | GST | \$3,730.00 | \$3,880.00 | \$150.00 | 4% |
| \$1,000,000 + subject to complexity | Statutory | Each | GST | \$4,155.00 | \$4,320.00 | \$165.00 | 4% |
| Alterations/Additions | | | | | | | |
| Registered Builder | | | | | | | |
| \$0 - \$30,000 | Statutory | Each | GST | \$1,315.00 | \$1,370.00 | \$55.00 | 4% |
| \$30,000 - \$60,000 | Statutory | Each | GST | \$1,530.00 | \$1,590.00 | \$60.00 | 4% |
| \$60,001 - \$100,000 | Statutory | Each | GST | \$1,750.00 | \$1,820.00 | \$70.00 | 4% |
| \$100,001 - \$150,000 | Statutory | Each | GST | \$1,985.00 | \$2,060.00 | \$75.00 | 4% |
| \$150,001 - \$180,000 | Statutory | Each | GST | \$2,185.00 | \$2,270.00 | \$85.00 | 4% |
| \$180,001 - \$220,000 | Statutory | Each | GST | \$2,525.00 | \$2,620.00 | \$95.00 | 4% |
| \$220,000 + | Statutory | Each | GST | Cost divided by 80 | | | |
| Owner Builder | | | | | | | |
| \$0 - \$30,000 | Statutory | Each | GST | \$1,520.00 | \$1,580.00 | \$60.00 | 4% |
| \$30,000 - \$60,000 | Statutory | Each | GST | \$1,805.00 | \$1,880.00 | \$75.00 | 4% |
| \$60,001 - \$100,000 | Statutory | Each | GST | \$2,000.00 | \$2,080.00 | \$80.00 | 4% |
| \$100,001 - \$150,000 | Statutory | Each | GST | \$2,270.00 | \$2,360.00 | \$90.00 | 4% |
| \$150,001 - \$180,000 | Statutory | Each | GST | \$2,550.00 | \$2,650.00 | \$100.00 | 4% |
| \$180,001 - \$220,000 | Statutory | Each | GST | \$2,740.00 | \$2,850.00 | \$110.00 | 4% |
| \$220,001 + | Statutory | Each | GST | Cost divided by 75 | | | |
| Dwellings | | | | | | | |
| Up to \$150,000 | Statutory | Each | GST | \$2,075.00 | \$2,160.00 | \$85.00 | 4% |

| Draft 2021/22 Fees & Charges Schedule | Statutory/ Non-Statutory | Unit Type | GST | 2020/21 Unit Fee GST incl. (where applicable) | 2021/22 Unit Fee GST incl. (where applicable) | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---------------------------------------|-----------------------------|-----------|---------|--|--|------------------------------------|-----------------------------------|
| \$150,001 - \$200,000 | Statutory | Each | GST | \$2,325.00 | \$2,420.00 | \$95.00 | 4% |
| \$200,001 - \$250,000 | Statutory | Each | GST | \$2,525.00 | \$2,620.00 | \$95.00 | 4% |
| \$250,001 - \$300,000 | Statutory | Each | GST | \$2,850.00 | \$2,960.00 | \$110.00 | 4% |
| 300001 + | | Each | | Cost divided by 100 | | | |
| Owner Builders | | | | | | | |
| Up to \$150,000 | Statutory | Each | GST | \$2,525.00 | \$2,620.00 | \$95.00 | 4% |
| \$150,001 - \$200,000 | Statutory | Each | GST | \$2,760.00 | \$2,870.00 | \$110.00 | 4% |
| \$200,001 - \$250,000 | Statutory | Each | GST | \$2,960.00 | \$3,080.00 | \$120.00 | 4% |
| \$250,001 - \$300,000 | Statutory | Each | GST | \$3,170.00 | \$3,290.00 | \$120.00 | 4% |
| \$300,001+ | Statutory | Each | GST | Cost divided by 90 | | | |
| Dual Occupancy | | | | | | | |
| <i>Internal</i> | | | | | | | |
| 1 Additional Unit | Statutory | Each | GST | \$2,350.00 | \$2,440.00 | \$90.00 | 4% |
| 2 New Units to \$350,000 | Statutory | Each | GST | \$3,220.00 | \$3,350.00 | \$130.00 | 4% |
| \$350,001 + (Negotiated) | Statutory | Each | GST | Cost divided by 100 | | | |
| <i>Owner Builder</i> | | | | | | | |
| 1 Additional Unit | Statutory | Each | GST | \$2,860.00 | \$2,970.00 | \$110.00 | 4% |
| 2 New Units to \$350,000 | Statutory | Each | GST | \$3,730.00 | \$3,880.00 | \$150.00 | 4% |
| \$350,001 + (Negotiated) | Statutory | Each | | Cost divided by 90 | | | |
| Multi Units/Houses | | | | | | | |
| <i>Internal</i> | | | | | | | |
| 3 - 5 Units | Statutory | Each | GST | \$1,630.00 | \$1,690.00 | \$60.00 | 4% |
| 6 or more Units | Statutory | Each | GST | \$1,520.00 | \$1,580.00 | \$60.00 | 4% |
| <i>Owner Builder</i> | | | | | | | |
| 3 - 5 Units | Statutory | Each | GST | \$2,040.00 | \$2,120.00 | \$80.00 | 4% |
| 6 or more Units | Statutory | Each | GST | \$1,890.00 | \$1,960.00 | \$70.00 | 4% |
| Shopfronts - Internal | | | | | | | |
| | Statutory | Each | GST | \$1,495.00 | \$1,550.00 | \$55.00 | 4% |
| Shop Fitouts - Internal | | | | | | | |
| Small Projects | Statutory | Each | GST | \$1,505.00 | \$1,560.00 | \$55.00 | 4% |
| Medium Projects | Statutory | Each | GST | \$1,750.00 | \$1,820.00 | \$70.00 | 4% |
| Major Projects > \$150,000 | Statutory | Each | GST | Cost divided by 80 | | | |
| Lodgement fee | Statutory | Each | Non GST | \$121.90 | \$121.90 | \$0.00 | 0% |

| Draft 2021/22 Fees & Charges Schedule | Statutory/ Non-Statutory | Unit Type | GST | 2020/21 Unit Fee GST incl. (where applicable) | 2021/22 Unit Fee GST incl (where applicable) | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|-----------------------------|---|---------|--|---|------------------------------------|-----------------------------------|
| Removal of Hose Reels | Statutory | Minimum for up to 6 locations plus \$30 | GST | \$1,250.00 | \$1,300.00 | \$50.00 | 4% |
| Temporary Structures | Statutory | Each | Non-GST | \$550.00 | \$570.00 | \$20.00 | 4% |
| Temporary Structures - urgent (< 5 days) | Statutory | Each | Non-GST | \$1,070.00 | \$1,110.00 | \$40.00 | 4% |
| Building Applications or Building Amendments | | | | | | | |
| Class 1 and 10 (with Form 13) MINOR | Statutory | Each | GST | \$300.00 | \$312.00 | \$12.00 | 4% |
| Class 1 and 10 (with Form 13) MAJOR | Statutory | Each | GST | \$560.00 | \$580.00 | \$20.00 | 4% |
| Class 2- 9 MINOR | Statutory | Each | GST | \$560.00 | \$580.00 | \$20.00 | 4% |
| Class 2-9 MAJOR | Statutory | Each | GST | \$780.00 | \$810.00 | \$30.00 | 4% |
| Lodgement fee (if over \$5,000) | Statutory | Each | Non GST | \$121.80 | \$121.90 | \$0.10 | 0% |
| Lapsed Permit Renewal | | | | | | | |
| Class 1 or 10 | Statutory | Each | GST | \$965.00 | \$1,000.00 | \$35.00 | 4% |
| Class 2 to 9 | Statutory | Each | GST | \$1,185.00 | \$1,230.00 | \$45.00 | 4% |
| Community Groups | | | | | | | |
| When Building on Council property normal permit fees will be payable. | | | | | | | |
| Permits for Essential Services | | | | | | | |
| Charges same as other permit and application fees shown above. | | | | | | | |
| Lodgement Fees | Statutory | Each | Non GST | \$121.80 | \$121.90 | \$0.10 | 0% |
| Dispensations (Report and Consent) | | | | | | | |
| Class 1 & 10 (flood & sitting etc) | Statutory | Each | Non GST | \$290.40 | \$290.40 | \$0.00 | 0% |
| Class 10 (fences) | Statutory | Each | Non GST | \$290.40 | \$290.40 | \$0.00 | 0% |
| Class 2 to 9 | Statutory | Each | Non GST | \$290.40 | \$290.40 | \$0.00 | 0% |
| Modification Application | Statutory | Each | GST | \$166.00 | \$172.00 | \$6.00 | 4% |
| Regulation 502 or 503 Statement | Statutory | Each | Non GST | \$315.00 | \$327.00 | \$12.00 | 4% |
| Extension of Time for Building Permits | | | | | | | |
| Class 1 or 10 | Statutory | Each | GST | \$495.00 | \$515.00 | \$20.00 | 4% |
| Class 2 to 9 | Statutory | Each | GST | \$695.00 | \$725.00 | \$30.00 | 4% |
| Swimming pools and Spas | | | | | | | |
| Application for registration | Statutory | Each | Non GST | \$31.80 | \$31.80 | \$0.00 | 0% |
| Construction date search fee | Statutory | Each | Non GST | \$47.20 | \$47.20 | \$0.00 | 0% |

| Draft 2021/22 Fees & Charges Schedule | Statutory/ Non-Statutory | Unit Type | GST | 2020/21 Unit Fee GST incl. (where applicable) | 2021/22 Unit Fee GST incl (where applicable) | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|--|--|-----------|---------|--|---|------------------------------------|-----------------------------------|
| Swimming pools and Spas | | | | | | | |
| Lodgement of Certificate of Compliance | Statutory | Each | Non GST | \$20.80 | \$20.80 | \$0.00 | 0% |
| Swimming pools and Spas | | | | | | | |
| Lodgement of Certificate of Non-Compliance | Statutory | Each | Non GST | \$385.10 | \$385.10 | \$0.00 | 0% |
| Swimming pools and Spas | | | | | | | |
| Certificate of Compliance Service | Statutory | Each | GST | \$390.00 | \$405.00 | \$15.00 | 4% |
| Inspection Fees | | | | | | | |
| Contract or Finalisation of Lapsed Building Permit | Statutory | Each | GST | \$300.00 | \$312.00 | \$12.00 | 4% |
| Out of Hours Building | Statutory | Per hour | GST | \$170.00 | \$176.00 | \$6.00 | 4% |
| Removal of Buildings | Statutory | Each | GST | \$615.00 | \$640.00 | \$25.00 | 4% |
| Retention of Buildings | Statutory | Each | GST | \$815.00 | \$850.00 | \$35.00 | 4% |
| Other Services | | | | | | | |
| Place of Public Entertainment (POPE) | Statutory | Each | NON GST | \$1,030.00 | \$1,070.00 | \$40.00 | 4% |
| Class 1 - 10 | Statutory | Per Hour | NON GST | \$163.00 | \$170.00 | \$7.00 | 4% |
| Class 2 - 9 | Statutory | Per hour | NON GST | \$192.00 | \$200.00 | \$8.00 | 4% |
| Part 12 Inspection of Essential Safety Measures | Statutory | Each | GST | \$850.00 | \$885.00 | \$35.00 | 4% |
| Illegally Erected or Altered Buildings for Retention | 155% of scheduled permit fee for class of building | | | | | | |
| Request for Information | | | | | | | |
| Request for Information | Statutory | Each | Non GST | \$47.25 | \$47.25 | \$0.00 | 0% |
| Copy of occupancy permit or certificate of final inspection | Statutory | Each | Non GST | \$47.25 | \$47.25 | \$0.00 | 0% |
| Details of permits issued in preceding 10 years and information on flooding/termites. | Statutory | Each | Non GST | \$47.25 | \$47.25 | \$0.00 | 0% |
| Copies of Documents | | | | | | | |
| Copy of Plans - Class 1 or 10 - minor - small office shop (A0-A2) | Statutory | Per sheet | NON GST | \$30.00 | \$31.50 | \$1.50 | 5% |
| Copy of Plans - Class 1 or 10 - minor - small office shop (A3-A4) | Statutory | Per sheet | NON GST | \$1.85 | \$1.90 | \$0.05 | 3% |
| Copy of Plans - Class 2 - 9 - minor - small office shop - retrieval | Statutory | Each | NON GST | \$240.00 | \$250.00 | \$10.00 | 4% |
| Copy of Plans - Class 1 or 10 dwelling shed garage etc (Each additional building permit) | Statutory | Each | NON GST | \$44.00 | \$45.70 | \$1.70 | 4% |
| Copy of Plans - Class 1 or 10 dwelling shed garage etc | Statutory | Each | NON GST | \$170.00 | \$176.00 | \$6.00 | 4% |
| Copy of Plans - Class 2 to 9 - major - supermarket, factory, s/centr, hotel - retrieval | Statutory | Each | NON GST | \$455.00 | \$475.00 | \$20.00 | 4% |
| Copy of Plans - Class 2 to 9 - major - supermarket, factory, s/centr, hotel | Statutory | Per sheet | NON GST | \$30.00 | \$31.50 | \$1.50 | 5% |
| Copy of Plans - Class 2 to 9 - major - supermarket, factory, s/centre, hotel (A4) | Statutory | Per sheet | NON GST | \$1.85 | \$1.90 | \$0.05 | 3% |
| To View Plans - Class 2 - 9 Commercial/Industrial | Statutory | Each | NON GST | \$240.00 | \$250.00 | \$10.00 | 4% |
| STATUTORY PLANNING | | | | | | | |
| TOWN PLANNING APPLICATION FEES (STATUTORY) | | | | | | | |
| Service Charges | | | | | | | |
| Property Enquiries | Statutory | Per plan | Non GST | \$150.00 | \$155.00 | \$5.00 | 3% |

| Draft 2021/22 Fees & Charges Schedule | Statutory/ Non-Statutory | Unit Type | GST | 2020/21 Unit Fee GST incl. (where applicable) | 2021/22 Unit Fee GST incl (where applicable) | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|--|-----------------------------|-----------|---------|--|---|------------------------------------|-----------------------------------|
| S.173 Agreements | | | | | | | |
| Subdivision approvals (preparation & administration) | Statutory | Each | GST | \$935.00 | \$970.00 | \$35.00 | 4% |
| Other Specific Requirements | | | | As required | | | |
| Extension of Time - Planning Permit | | | | | | | |
| Change of use/use permits | Statutory | Each | Non GST | \$1,286.10 | \$1,286.10 | \$0.00 | 0% |
| VicSmart/Single dwelling fee | Statutory | Each | Non GST | \$195.10 | \$195.10 | \$0.00 | 0% |
| \$0 - \$100,000 | Statutory | Each | Non GST | \$1,119.90 | \$1,119.90 | \$0.00 | 0% |
| \$100,001 - \$1,000,000 | Statutory | Each | Non GST | \$1,510.00 | \$1,510.00 | \$0.00 | 0% |
| \$1,000,000 + | Statutory | Each | Non GST | \$3,330.70 | \$3,330.70 | \$0.00 | 0% |
| Subdivision | Statutory | Each | Non GST | \$1,286.10 | \$1,286.10 | \$0.00 | 0% |
| TOWN PLANNING APPLICATION FEE | | | | | | | |
| Application for Permit | | | | | | | |
| Application for Permit - Class 1 | Statutory | Each | Non GST | \$1,286.10 | \$1,286.10 | \$0.00 | 0% |
| Application for Permit - Class 2 | Statutory | Each | Non GST | \$195.10 | \$195.10 | \$0.00 | 0% |
| Application for Permit - Class 3 | Statutory | Each | Non GST | \$614.10 | \$614.10 | \$0.00 | 0% |
| Application for Permit - Class 4 | Statutory | Each | Non GST | \$1,257.20 | \$1,257.20 | \$0.00 | 0% |
| Application for Permit - Class 5 | Statutory | Each | Non GST | \$1,358.30 | \$1,358.30 | \$0.00 | 0% |
| Application for Permit - Class 6 | Statutory | Each | Non GST | \$1,459.50 | \$1,459.50 | \$0.00 | 0% |
| Class 7 - new - VicSmart | Statutory | Each | Non GST | \$195.10 | \$195.10 | \$0.00 | 0% |
| Class 8 - new - VicSmart | Statutory | Each | Non GST | \$419.10 | \$419.10 | \$0.00 | 0% |
| Class 9 - new - VicSmart | Statutory | Each | Non GST | \$195.10 | \$195.10 | \$0.00 | 0% |
| Class 10 - new - VicSmart | Statutory | Each | Non GST | \$195.10 | \$195.10 | \$0.00 | 0% |
| Application for Permit - Class 11 | Statutory | Each | Non GST | \$1,119.90 | \$1,119.90 | \$0.00 | 0% |
| Application for Permit - Class 12 | Statutory | Each | Non GST | \$1,510.00 | \$1,510.00 | \$0.00 | 0% |
| Application for Permit - Class 13 | Statutory | Each | Non GST | \$3,330.70 | \$3,330.70 | \$0.00 | 0% |
| Application for Permit - Class 14 | Statutory | Each | Non GST | \$8,489.40 | \$8,489.40 | \$0.00 | 0% |
| Application for Permit - Class 15 | Statutory | Each | Non GST | \$25,034.60 | \$25,034.60 | \$0.00 | 0% |
| Application for Permit - Class 16 | Statutory | Each | Non GST | \$56,268.30 | \$56,268.30 | \$0.00 | 0% |
| Application for Permit - Class 17 | Statutory | Each | Non GST | \$1,286.10 | \$1,286.10 | \$0.00 | 0% |
| Application for Permit - Class 18 | Statutory | Each | Non GST | \$1,286.10 | \$1,286.10 | \$0.00 | 0% |
| Application for Permit - Class 19 | Statutory | Each | Non GST | \$1,286.10 | \$1,286.10 | \$0.00 | 0% |
| Application for Permit - Class 20 | Statutory | Each | Non GST | \$1,286.10 | \$1,286.10 | \$0.00 | 0% |
| Application for Permit - Class 21 | Statutory | Each | Non GST | \$1,286.10 | \$1,286.10 | \$0.00 | 0% |
| Application for Permit - Class 22 | Statutory | Each | Non GST | \$1,286.10 | \$1,286.10 | \$0.00 | 0% |

| Draft 2021/22 Fees & Charges Schedule | Statutory/ Non-Statutory | Unit Type | GST | 2020/21 Unit Fee GST incl. (where applicable) | 2021/22 Unit Fee GST incl (where applicable) | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|-----------------------------|-----------------------|---------|--|---|------------------------------------|-----------------------------------|
| Sect. 72 Amendment to Permit | | | | | | | |
| Sect. 72 Amendment to Permit - Class 1 | Statutory | Each | Non GST | \$1,286.10 | \$1,286.10 | \$0.00 | 0% |
| Sect. 72 Amendment to Permit - Class 2 | Statutory | Each | Non GST | \$1,286.10 | \$1,286.10 | \$0.00 | 0% |
| Sect. 72 Amendment to Permit - Class 3 | Statutory | Each | Non GST | \$195.10 | \$195.10 | \$0.00 | 0% |
| Sect. 72 Amendment to Permit - Class 4 | Statutory | Each | Non GST | \$614.10 | \$614.10 | \$0.00 | 0% |
| Sect. 72 Amendment to Permit - Class 5 | Statutory | Each | Non GST | \$1,257.20 | \$1,257.20 | \$0.00 | 0% |
| Sect. 72 Amendment to Permit - Class 6 | Statutory | Each | Non GST | \$1,358.30 | \$1,358.30 | \$0.00 | 0% |
| Sect. 72 Amendment to Permit - Class 7 | Statutory | Each | Non GST | \$195.10 | \$195.10 | \$0.00 | 0% |
| Sect. 72 Amendment to Permit - Class 8 | Statutory | Each | Non GST | \$419.10 | \$419.10 | \$0.00 | 0% |
| Sect. 72 Amendment to Permit - Class 9 | Statutory | Each | Non GST | \$195.10 | \$195.10 | \$0.00 | 0% |
| Sect. 72 Amendment to Permit - Class 10 | Statutory | Each | Non GST | \$1,119.90 | \$1,119.90 | \$0.00 | 0% |
| Sect. 72 Amendment to Permit - Class 11 | Statutory | Each | Non GST | \$1,510.00 | \$1,510.00 | \$0.00 | 0% |
| Sect. 72 Amendment to Permit - Class 12 | Statutory | Each | Non GST | \$3,330.70 | \$3,330.70 | \$0.00 | 0% |
| Sect. 72 Amendment to Permit - Class 13 - 18 | Statutory | Each | Non GST | \$3,213.00 | \$3,213.00 | \$0.00 | 0% |
| Sect. 72 Amendment to Permit - Class 14 - 19 | Statutory | Each | Non GST | \$1,286.10 | \$1,286.10 | \$0.00 | 0% |
| Other Town Planning Fees | | | | | | | |
| Satisfaction of Responsible Authority fee | Statutory | Each | Non GST | \$320.00 | \$334.00 | \$14.00 | 4% |
| Sect.57A Amendment to Permit Application | Statutory | Each | Non GST | 40% of original application fee | 40% of original application fee | \$0.00 | 0% |
| To amend or end a S173 Agreement | Statutory | Each | Non GST | \$643.00 | \$643.00 | \$0.00 | 0% |
| Statutory Fees | | | | | | | |
| Planning Certificates of Compliance | Statutory | Each | Non GST | \$317.90 | \$317.90 | \$0.00 | 0% |
| Certify a Plan of Subdivision | Statutory | Per plan + lot fee | Non GST | \$170.50 | \$170.50 | \$0.00 | 0% |
| Any other application for certification under Subdivision Act | Statutory | Each | Non GST | \$137.30 | \$137.30 | \$0.00 | 0% |
| Other Statutory Fees | | | | | | | |
| Sect. 29A Demolition Requests | Statutory | Each | Non GST | \$83.10 | \$83.10 | \$0.00 | 0% |
| Public Notification | | | | | | | |
| Residential | Statutory | Per property | Non GST | \$180.00 | \$188.00 | \$8.00 | 4% |
| Commercial <\$1M | Statutory | Per property | Non GST | \$360.00 | \$375.00 | \$15.00 | 4% |

| Draft 2021/22 Fees & Charges Schedule | Statutory/ Non-Statutory | Unit Type | GST | 2020/21 Unit Fee GST incl. (where applicable) | 2021/22 Unit Fee GST incl (where applicable) | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|-----------------------------|------------------------|---------|--|---|------------------------------------|-----------------------------------|
| Commercial >\$1M | Statutory | Per property | Non GST | \$650.00 | \$675.00 | \$25.00 | 4% |
| Notification >15 Properties | Statutory | Per property | Non GST | \$7.50 | \$7.80 | \$0.30 | 4% |
| Notification >100 Properties | Statutory | Per property | Non GST | \$15.00 | \$15.50 | \$0.50 | 3% |
| Additional Sign - Standard A2 | Statutory | Per property | Non GST | \$75.00 | \$78.00 | \$3.00 | 4% |
| Larger Sign - A0 | Statutory | Per property | Non GST | \$145.00 | \$150.00 | \$5.00 | 3% |
| Larger Sign - A1 | Statutory | Per property | Non GST | \$100.00 | \$104.00 | \$4.00 | 4% |
| Photocopies/Sale of Publications | | | | | | | |
| <i>Permit Enquiries</i> | | | | | | | |
| Copies of Permits - hardcopy | Statutory | Each | Non GST | \$220.00 | \$225.00 | \$5.00 | 2% |
| Copies of Permits - electronic | Statutory | Each | Non GST | \$150.00 | \$155.00 | \$5.00 | 3% |
| General Photocopies | Statutory | Plus Per Page | GST | \$1.85 | \$1.90 | \$0.05 | 3% |
| Plan Printing | Statutory | Per plan | Non GST | \$30.00 | \$31.50 | \$1.50 | 5% |
| Heritage Study | Statutory | Per plan | Non GST | \$35.00 | \$36.00 | \$1.00 | 3% |
| Character Study | Statutory | Per plan | Non GST | \$70.00 | \$72.00 | \$2.00 | 3% |
| STRATEGIC PLANNING | | | | | | | |
| PLANNING SCHEME AMENDMENT | | | | | | | |
| Other Service Charges | | | | | | | |
| Adoption of Amendment Pursuant to Sec.29 | Statutory | Each | Non GST | \$462.20 | \$462.20 | \$0.00 | 0% |
| Consider Request to Amend Planning Scheme | Statutory | Each | Non GST | \$2,929.30 | \$2,929.30 | \$0.00 | 0% |
| Consider Submission to Amendment | Statutory | Each | Non GST | \$14,518.60 | \$14,518.60 | \$0.00 | 0% |
| ENGINEERING | | | | | | | |
| Service Charges | | | | | | | |
| Vehicle Crossing Permit - Road Speed <=50km/h and < 8.5 square metres of work area - (Application and Permit Fee including 2 on site inspections) | Statutory | Security Bond plus fee | Non GST | \$250.00 | \$260.00 | \$10.00 | 4% |
| Vehicle Crossing Permit - Road Speed <=50km/h and > 8.5 square metres of work area - (Application and Permit Fee including 2 on site inspections) | Statutory | Security Bond plus fee | Non GST | \$450.00 | \$460.00 | \$10.00 | 2% |
| Vehicle Crossing Permit - Road Speed >50km/h and < 8.5 square metres of work area - (Application and Permit Fee including 2 on site inspections) | Statutory | Security Bond plus fee | Non GST | \$350.00 | \$360.00 | \$10.00 | 3% |
| Vehicle Crossing Permit - Road Speed >50km/h and >8.5 square metres of work area - (Application and Permit Fee including 2 on site inspections) | Statutory | Security Bond plus fee | Non GST | \$750.00 | \$760.00 | \$10.00 | 1% |
| Vehicle Crossing Permit (Additional Inspections) | Non-Statutory | Fee | Non GST | \$125.00 | \$130.00 | \$5.00 | 4% |
| Road Opening (Service Supply Tapping) Permit (includes application fee, permit fee and 2 inspections) | Statutory | Security Bond plus fee | Non GST | \$250.00 | \$260.00 | \$10.00 | 4% |
| Road Opening (Service Supply Tapping) Permit (Additional Inspection Fee) | Statutory | Security Bond plus fee | Non GST | \$125.00 | \$130.00 | \$5.00 | 4% |

| Draft 2021/22 Fees & Charges Schedule | Statutory/ Non-Statutory | Unit Type | GST | 2020/21 Unit Fee GST incl. (where applicable) | 2021/22 Unit Fee GST incl (where applicable) | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|-----------------------------|----------------------------------|---------|--|---|------------------------------------|-----------------------------------|
| Nature Strip Planting Permit Fee | Statutory | Fee | Non GST | \$0.00 | \$110.00 | \$110.00 | 0% |
| Access through Reserves Permit (Minor Building Works as defined in Local Law No 3) | Non-Statutory | Security Bond plus fee | Non GST | \$155.00 | \$161.20 | \$6.20 | 4% |
| Access through Reserves Permit (Major Building Works as defined in Local Law No 3) | Non-Statutory | Security Bond plus fee | Non GST | \$500.00 | \$520.00 | \$20.00 | 4% |
| Gate Access into Council Reserve Permit (As defined in Local Law No 3) | Non-Statutory | Security Bond plus fee | Non GST | \$200.00 | \$200.00 | \$0.00 | 0% |
| Occupy Part of Roadway Fee - (Fee for both Long-Term and Short-Term Occupation) | Statutory | Security Bond plus fee | Non GST | \$142.00 | \$260.00 | \$118.00 | 83% |
| Occupy Part of Roadway - Land Leasing Charge (\$10/square metre/month) | Non-Statutory | per square metre per month | Non GST | \$10.00 | \$10.40 | \$0.40 | 4% |
| Occupy Part of Roadway - Gantry Land Leasing Charge (\$1.5/square metre/month) | Non-Statutory | per square metre per month | Non GST | \$1.50 | \$1.60 | \$0.10 | 7% |
| | | | | | | | |
| Skip Bins | | | | | | | |
| Skip Bin Fees - Local roads - 1 week max. | Non-Statutory | Charge | Non GST | \$95.00 | \$98.80 | \$3.80 | 4% |
| Skip Bin Fees - Activity/Shopping Centres - 2 hours max. | Non-Statutory | Charge | Non GST | \$100.00 | \$104.00 | \$4.00 | 4% |
| | | | | | | | |
| Building Permit Fees | | | | | | | |
| Builders Infringement | Statutory | Each | Non GST | \$200.00 | \$200.00 | \$0.00 | 0% |
| Asset Protection Permit + security bond (Veranda, Pergola, Decking greater than \$30,000 in value) | Statutory | Each | Non GST | \$170.00 | \$177.00 | \$7.00 | 4% |
| Asset Protection Permit + security bond (Carport, Above Ground Swimming Pool, Restumping, reblocking and underpinning, Internal House Renovation, Independent Unit) | Statutory | Each | Non GST | \$170.00 | \$177.00 | \$7.00 | 4% |
| Asset Protection Permit + security bond (In-Ground Swimming Pool, Landscaping, Garage) | Statutory | Each | Non GST | \$225.00 | \$235.00 | \$10.00 | 4% |
| Asset Protection Permit + security bond (Demolition) | Statutory | Each | Non GST | \$340.00 | \$355.00 | \$15.00 | 4% |
| Asset Protection Permit + security bond (House Additions, Factory/Warehouse/Office Fitouts) | Statutory | Each | Non GST | \$510.00 | \$530.00 | \$20.00 | 4% |
| Asset Protection Permit + security bond (Single Dwelling Construction only) | Statutory | Each | Non GST | \$510.00 | \$530.00 | \$20.00 | 4% |
| Asset Protection Permit + security bond (Single Dwelling Construction including Demolition) | Statutory | Each | Non GST | \$850.00 | \$885.00 | \$35.00 | 4% |
| Asset Protection Permit + security bond (Dual Occupancy Construction Only) | Statutory | Each | Non GST | \$680.00 | \$710.00 | \$30.00 | 4% |
| Asset Protection Permit + security bond (Dual Occupancy Construction including Demolition) | Statutory | Each | Non GST | \$1,020.00 | \$1,065.00 | \$45.00 | 4% |
| Asset Protection Permit + security bond (Multi-Storey Development >2 but <5 Storeys - including double storey sites with underground car parking - Construction only) | Statutory | Each | Non GST | \$1,910.00 | \$1,995.00 | \$85.00 | 4% |
| Asset Protection Permit + security bond (Multi-Storey Development >2 but <5 Storeys - including double storey sites with underground car parking - Construction including demolition) | Statutory | Each | Non GST | \$2,250.00 | \$2,350.00 | \$100.00 | 4% |
| Asset Protection Permit + security bond (Multi-Storey Development >5 Storeys - Construction only). | Statutory | Each | Non GST | \$3,025.00 | \$3,155.00 | \$130.00 | 4% |
| Asset Protection Permit + security bond (Multi-Storey Development >5 Storeys - Construction including demolition). | Statutory | Each | Non GST | \$3,365.00 | \$3,510.00 | \$145.00 | 4% |

| Draft 2021/22 Fees & Charges Schedule | Statutory/ Non-Statutory | Unit Type | GST | 2020/21 Unit Fee GST incl. (where applicable) | 2021/22 Unit Fee GST incl (where applicable) | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|-----------------------------|------------------------|---------|--|---|------------------------------------|-----------------------------------|
| Asset Protection Permit + security bond (Major Development - e.g. shopping centre, factory, warehouse development, hotels, hospitals and age care buildings) | Non-Statutory | Each | Non GST | \$7,500.00 | \$7,800.00 | \$300.00 | 4% |
| Permit Renewal | Non-Statutory | Each | Non GST | \$150.00 | \$150.00 | \$0.00 | 0% |
| Development Engineering Fees | | | | | | | |
| Stormwater Connection Permit (Kerb and Channel Connection without Detention System) - Connection Fee & Inspection Fee | Statutory | Security Bond plus fee | Non GST | \$206.00 | \$214.25 | \$8.25 | 4% |
| Stormwater Connection Permit (Council Barrel Drain, Council Pit Connection or Kerb and Channel with Detention System) - Allows for Pre & Final Inspection | Statutory | Security Bond plus fee | Non GST | \$268.00 | \$278.70 | \$10.70 | 4% |
| Stormwater Connection Additional Inspection Fee | Statutory | Fee | Non GST | \$125.00 | \$130.00 | \$5.00 | 4% |
| Stormwater Connection Inspection Written Report | Statutory | Fee | Non GST | \$30.00 | \$31.20 | \$1.20 | 4% |
| Legal Point of Discharge | Statutory | Each | Non GST | \$152.65 | \$152.65 | \$0.00 | 0% |
| Building Over Easement - Minor | Non-Statutory | From | Non GST | \$141.65 | \$147.30 | \$5.65 | 4% |
| Building Over Easement - Major | Non-Statutory | From | Non GST | \$613.30 | \$637.80 | \$24.50 | 4% |
| Drainage Plan Initial Assessment and Approval. (Includes initial assessment of plans and approval/ also one amendment to submitted plan for reassessment and approval after initial comments) | Non-Statutory | Fee | Non GST | \$400.00 | \$416.00 | \$16.00 | 4% |
| Drainage Plan Amendment Charge (for any additional checks of plans over and above those included in the Drainage Plan Initial Assessment and Approval Charge) | Non-Statutory | Fee | Non GST | \$150.00 | \$156.00 | \$6.00 | 4% |
| Drainage Plan Assessment Charge for Additional Amendments to Approved Plans) | Non-Statutory | Fee | Non GST | \$150.00 | \$156.00 | \$6.00 | 4% |
| Civil Construction Plan Approval Fee (Allows for 2 revisions - any further amendments will attract an additional fee) | Non-Statutory | Fee | Non GST | \$960.00 | \$998.40 | \$38.40 | 4% |
| Civil Construction Plan Amendment to Approved Plans Fee (for additional amendments to Approved Plans) | Non-Statutory | Fee | Non GST | \$300.00 | \$312.00 | \$12.00 | 4% |
| Transport Engineering Fees | | | | | | | |
| Preparation of Work Zone Signs Plan (Inclusive of site visit to assess existing conditions) | Non-Statutory | Each | Non GST | \$200.00 | \$208.00 | \$8.00 | 4% |
| Fabrication, installation and reinstatement of Work Zone Signs (minum 2 signs required) - 12m in length | Non-Statutory | Each | Non GST | \$450.00 | \$468.00 | \$18.00 | 4% |
| 3 Month Blocks - For Occupying Work Zone Length | Non-Statutory | Each | Non GST | \$300.00 | \$312.00 | \$12.00 | 4% |
| 6 Month Blocks - For Occupying Work Zone Length | Non-Statutory | Each | Non GST | \$600.00 | \$624.00 | \$24.00 | 4% |
| 9 Month Blocks - For Occupying Work Zone Length | Non-Statutory | Each | Non GST | \$900.00 | \$936.00 | \$36.00 | 4% |
| Additional Months after 9 Months - For Occupying Work Zone Length | Non-Statutory | Each | Non GST | \$150.00 | \$156.00 | \$6.00 | 4% |
| Construction Management Plan Checking Fee | Non-Statutory | Fee | GST | \$400.00 | \$416.00 | \$16.00 | 4% |
| Design Team Fees | | | | | | | |

| Draft 2021/22 Fees & Charges Schedule | Statutory/ Non-Statutory | Unit Type | GST | 2020/21 Unit Fee GST incl. (where applicable) | 2021/22 Unit Fee GST incl (where applicable) | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|--|-----------------------------|----------------------------|---------|--|---|------------------------------------|-----------------------------------|
| Service Authority Letters - Assessment & Approval (within the Nature Strip) | Non- Statutory | Each | Non GST | \$80.00 | \$83.20 | \$3.20 | 4% |
| Service Authority Letters - Assessment & Approval (within the Footpath & Pavers) | Non- Statutory | Each | Non GST | \$320.00 | \$332.80 | \$12.80 | 4% |
| WASTE MANAGEMENT | | | | | | | |
| Commercial Waste Bin (240L) | Statutory | Per additional bin lift | Non GST | \$265.80 | \$276.40 | \$10.60 | 4% |
| Residential Waste Bin Upgrade | Statutory | 120L to 240L per year | Non GST | \$219.70 | \$228.50 | \$8.80 | 4% |
| Residential Additional Waste bin (240L) | Statutory | 240L per year | Non GST | \$439.40 | \$457.00 | \$17.60 | 4% |
| Additional Recycling bin (240L) | Statutory | 120L or 240L per year | Non GST | \$219.70 | \$148.20 | (\$71.50) | (33%) |
| Additional Organics bin (240L) | Statutory | 120L or 240L per year | Non GST | \$219.70 | \$148.20 | (\$71.50) | (33%) |
| Hard Rubbish | | | | | | | |
| Hard Rubbish - at call collection | Non-Statutory | Per call | GST | \$149.00 | \$173.00 | \$24.00 | 16% |
| Hard Rubbish - at call collection concession | Non-Statutory | Per call | GST | \$128.00 | \$149.00 | \$21.00 | 16% |
| WASTE TRANSFER STATION | | | | | | | |
| Tipping Fees | | | | | | | |
| Commercial Soil m3 (for loads >1.0m3) | Non-Statutory | Each | GST | \$345.00 | \$375.00 | \$30.00 | 9% |
| Gas Bottles (up to 9kg) | Non-Statutory | Each | GST | \$17.50 | \$20.00 | \$2.50 | 14% |
| Residential Soil up to and per ½ m3 | Non-Statutory | Each | GST | \$127.50 | \$155.00 | \$27.50 | 22% |
| Concession-General Waste up to and per ½ m3 | Non-Statutory | Each | GST | \$62.50 | \$75.00 | \$12.50 | 20% |
| Concession-Green Waste up to and per ½ m3 | Non-Statutory | Each | GST | \$27.50 | \$32.50 | \$5.00 | 18% |
| Concrete/Bricks up to and per 1/2 m3 | Non-Statutory | Each | GST | \$40.00 | \$60.00 | \$20.00 | 50% |
| Single Item | Non-Statutory | Each | GST | \$7.00 | \$8.00 | \$1.00 | 14% |
| Tipping Fees | | | | | | | |
| General Waste up to and per ½ m3 | Non-Statutory | Each | GST | \$70.00 | \$85.00 | \$15.00 | 21% |
| Green Waste up to and per ½ m3 | Non-Statutory | Each | GST | \$32.50 | \$37.50 | \$5.00 | 15% |
| Mixed General / Green Waste up to and per 1/2m3 | Non-Statutory | Each | GST | \$75.00 | \$92.50 | \$17.50 | 23% |
| Oil - over 30 Litres (charge to per 5 litre container) | Non-Statutory | Per Litre | GST | \$2.50 | \$3.00 | \$0.50 | 20% |
| Mattress and/or Base | Non-Statutory | Each | GST | \$31.00 | \$33.00 | \$2.00 | 6% |
| Fridges/Air Conditioners | Non-Statutory | Each | GST | \$25.00 | \$27.50 | \$2.50 | 10% |
| Fridges/Air Conditioners (large) | Non-Statutory | Each | GST | \$60.00 | \$65.00 | \$5.00 | 8% |
| Polystyrene handling fee per 1/2m3 (for loads >1/2m3) | Non-Statutory | Each | GST | \$6.00 | \$7.00 | \$1.00 | 17% |
| Polystyrene commercial handling fee per 1/2m3 (for loads >1/2m3) | Non-Statutory | Each | GST | \$26.00 | \$28.00 | \$2.00 | 8% |
| Car Boot-General Waste | Non-Statutory | Per Boot | GST | \$34.00 | \$40.00 | \$6.00 | 18% |
| Car Boot-Green Waste | Non-Statutory | Per Boot | GST | \$20.00 | \$22.00 | \$2.00 | 10% |
| E-Waste | | | | | | | |

| Draft 2021/22 Fees & Charges Schedule | Statutory/ Non-Statutory | Unit Type | GST | 2020/21 Unit Fee GST incl. (where applicable) | 2021/22 Unit Fee GST incl (where applicable) | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|--|-----------------------------|-----------|-----|--|---|------------------------------------|-----------------------------------|
| Solar Panel (Glass must be intact) | Non-Statutory | Each | GST | \$0.00 | \$25.00 | \$25.00 | 0% |
| Small item (eg. toaster) | Non-Statutory | Each | GST | \$0.00 | \$2.00 | \$2.00 | 0% |
| Medium item (eg. vacuum cleaner) | Non-Statutory | Each | GST | \$0.00 | \$4.00 | \$4.00 | 0% |
| Large item (eg. children's ride-on toy car) | Non-Statutory | Each | GST | \$0.00 | \$6.00 | \$6.00 | 0% |
| Tyres | | | | | | | |
| Car with Rims | Non-Statutory | Each | GST | \$13.00 | \$14.00 | \$1.00 | 8% |
| Car without Rims | Non-Statutory | Each | GST | \$8.50 | \$9.00 | \$0.50 | 6% |
| Heavy Truck with Rims | Non-Statutory | Each | GST | \$49.00 | \$51.00 | \$2.00 | 4% |
| Heavy Truck without Rims | Non-Statutory | Each | GST | \$28.50 | \$30.00 | \$1.50 | 5% |
| Light truck/4WD with Rims | Non-Statutory | Each | GST | \$20.00 | \$21.00 | \$1.00 | 5% |
| Light truck/4WD without Rims | Non-Statutory | Each | GST | \$12.50 | \$13.00 | \$0.50 | 4% |
| Motorcycle without rim | Non-Statutory | Each | GST | \$4.00 | \$4.20 | \$0.20 | 5% |
| Motorcycle with rim | Non-Statutory | Each | GST | \$12.00 | \$12.50 | \$0.50 | 4% |
| Solid (up to 60cm) | Non-Statutory | Each | GST | \$55.00 | discontinued | \$0.00 | 0% |
| Solid Large (>1.90m) | Non-Statutory | Each | GST | \$500.00 | discontinued | \$0.00 | 0% |
| Solid Large (0.60 to 1.50 m) | Non-Statutory | Each | GST | \$100.00 | discontinued | \$0.00 | 0% |
| Solid Large (1.50 to 1.90 m) | Non-Statutory | Each | GST | \$300.00 | discontinued | \$0.00 | 0% |
| <i>Note: Fee fluctuations at the Waste Transfer Station are in anticipation of State Government imposed Environmental Protection Levy.</i> | | | | | | | |