



CITY OF  
MONASH

# Draft Budget 2018/19

24 April 2018



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العربية	9321 5480	普通话	9321 5485
廣東話	9321 5481	русском	9321 5486
Ελληνικά	9321 5482	Việt Ngữ	9321 5487
Italiano	9321 5483	Other	
한국어	9321 5484	languages	9321 5488

**Front cover**

Carols By Candlelight, Jells Park, Wheelers Hill

## Contents

	<b>Page</b>
Mayor's introduction	1
Note on recycling crisis	4
Executive Summary	6
<b>Budget reports</b>	
1. Link to the Council Plan	11
2. Services and service performance indicators	14
3. Financial Statements	32
4. Notes to the financial statements	39
5. Financial performance indicators	71
<b>Appendices</b>	
A Fees and charges schedule	74

## Mayor Paul Klisaris' message



I am pleased to present Monash Council's 2018/19 draft for our community's consideration and feedback. The draft Budget will enable the delivery of the Council Plan 2017-2021 with its focus on four themes of our shared vision for Monash:

- A Liveable & Sustainable City
- Inviting Open & Urban Spaces
- An Inclusive Community; and
- Responsive & Efficient Services.

The draft Budget outlines details of proposed capital expenditure to improve and renew our infrastructure, buildings, reserves, playspaces, libraries, footpaths, roads and drains. It is important that you have a say in this process and for us as a Council to understand your priorities. From what you have told us at our listening posts, through letters, consultations and community meetings we know you want us to have plans in place to shape the future of Monash, to keep rates low and to invest in infrastructure that caters for our diverse community.

It's also important to you that we continue to deliver accessible, high quality and responsive services.

Monash Council will still be the lowest rating metropolitan council on a rate per assessment basis and the lowest rating council in the State on a per capita basis.

With that in mind, this budget aims to deliver a significant capital works program of \$43 million to renew and upgrade community facilities.

This draft budget:

- Funds substantial renewals and upgrades to important community facilities such as the Oakleigh Recreation Centre; the Caloola Reserve multi-sport pavilion and tennis courts and upgrades to facilities at Pinewood, Brentwood and Southern reserves
- Improves renewal of Council's core assets of footpaths, roads and drainage
- Maintains Council's position of being debt-free since 2015.

## Recycling crisis and rates

Council has been pleased to have consistently maintained the lowest average rates of all 79 Victorian councils whilst also delivering important infrastructure programs.

In this financial year, we had hoped to maintain a rate cap of 2.25% in line with the State Government's rate cap. However, this may not be something Council can deliver this year. You will have received information from Council about issues with the processing of recycling materials following China's ban on receiving some recycling materials which has had a financial impact on councils.

While Monash is in the fortunate position of having secured its household recycling collection for the next two years, unlike some other councils, it has come at a cost of \$1.5 million a year.

As the Council with the lowest rates in Victoria, we have limited choices in how we can fund this unexpected shortfall.

Our first option is to seek a small variation to our average rate cap to increase the rate from 2.25% to 3.53%, an increase to ratepayers of around \$20-\$23 a year. We have applied to the Essential Services Commission to make this change and are awaiting a decision.

If unsuccessful, we will need to consider a limited waste charge to meet these costs.

We know it's important to our community that we keep rates low and we've been proud to do so over many years. But the recycling landscape has now changed, and we have to adapt to those changes. The critical outcome is that our recycling service continues and recycling is properly processed, not sent to landfill.

Whilst the recycling issue has been challenging, we also have some positive news about infrastructure projects in Monash.

## **Improving community Infrastructure**

Our \$43 million capital works budget responds to community feedback about the need to continue expanding and improving infrastructure that is well utilised by our community and improving core assets of roads, drains and footpaths.

A major project is the first stage of construction of the Oakleigh Recreation Centre upgrade to substantially improve the 41 year old facility and create a new home for the Waverley Gymnastics Club. The State Government is providing \$3 million through Sports Recreation Victoria, the Federal Government \$2.1 million and Waverley Gymnastics \$1 million towards this project, which will continue into 2019/20.

Other highlights of the capital works program include:

- Begin construction of a multi-sport pavilion at Caloola Reserve (\$2.67 million in 2018/19), the upgrade of Pinewood Reserve pavilion, Columbia Park Pavilion and start renewal of the Brentwood Reserve pavilion
- \$2 million for the renewal and upgrade of a number of community centres, including significant upgrades to Southern Reserve and Brandon Park community facilities
- \$5.4 million for road reconstruction and renewal, including the reconstruction of Atherton Road, Oakleigh (\$2.8 million) which will continue into 2019/20
- \$4.1 million to renew Council's footpaths in keeping with community expectations
- \$3.1 million for recreational, leisure and community facilities including redevelopment of the Holmesglen sportsground (\$800,000)



- \$1.2 million for playspace upgrades at Adrian Street (Chadstone), Glen Waverley North Reserve, Dennis Street (Clayton), Mannering Drive (Glen Waverley) and Catherine Avenue (Mount Waverley).

We are looking forward to receiving community feedback on our draft budget. Last year, Council received 25 submissions from the community about its draft budget, which is a higher rate of community engagement than in previous years. Council decided to fund one of the projects raised with us via the submissions: a refurbishment of the Wadham House Community Centre in Mount Waverley. Lots of local community groups use this centre, so the refurbishment was of great benefit.

Our aim is to deliver a budget which is financially responsible, responds to the needs of our community and is fair. We believe we have achieved our aim. We look forward to receiving your feedback during the 28 day community consultation period.

A handwritten signature in black ink, appearing to read 'Paul Klisaris', followed by a long horizontal line extending to the right.

PAUL KLISARIS

Mayor

## **THE RECYCLING CRISIS FACING AUSTRALIAN COUNCILS AND MONASH COUNCILS RESPONSE**

Monash Council has secured its household recycling service with Visy, despite the volatility of the recycling industry in the wake of the global crisis triggered by China's ban on recycling.

However, this has come at a significant cost. The China ban has resulted in recycling companies no longer offering a rebate to councils as they have in the past for processing recycling materials. Instead recycling companies will charge a fee for processing of household recycling.

Monash Council was previously receiving approximately \$700,000 in rebates each year from our contractor for household recycling. From April 2018 we are now required to pay \$800,000 to maintain the collection service.

Over the next 10 years, the cost to Monash Council could be over \$18 million. This is a cost to Council that was unexpected and not budgeted for. Given the increased financial burden, Monash Council has resolved to seek a variation to the current rate cap citing exceptional circumstances. Council has lodged an application to the Essential Services Commission seeking a variation in the rate cap for the 2018/19 rating year to ensure it can meet the recycling charges being introduced.

If approved by the state government, this would mean that instead of a rate increase of 2.25% in the 2018/19 financial year, rates would be increased by 3.53%. The cost to ratepayers, on average, would be around \$20-\$23 a year.

The variation in the rate cap will only be used to recoup the additional costs of the recycling service and would not be used for other waste charges. If the request for a variation in the rate cap is unsuccessful, Council will likely introduce a separate waste charge to meet the increased costs.

Table 1 below shows that an additional rate of 1.28% above the rate cap increase (2.25%) will provide the same level of revenue to Council as a limited waste charge.

Table 1 Financial Impact of the Rate Cap Variation V Limited Waste Charge

<b>Financial Classification</b>	<b>3.53% Rate Cap Application \$'000</b>	<b>2.25% Rate Cap (No Variation) \$'000</b>	<b>Variance \$,'000</b>
<b>Revenue</b>			
Rates	121,243	119,743	1,500
Revenue	66,916	66,916	0
Limited Waste Charge \$20 per property	0	1,500	-1,500
<b>Total Revenue</b>	<b>188,159</b>	<b>188,159</b>	<b>0</b>
<b>Total Expenses</b>	<b>171,265</b>	<b>171,265</b>	<b>0</b>
<b>Net Surplus</b>	<b>16,894</b>	<b>16,894</b>	<b>0</b>

Monash Council is one of seven Melbourne councils that does not have a separate waste charge. Those councils that do have a waste charge are considering adjusting their waste charge to pay for increased costs to the service.

Monash Council will still be the lowest rating metropolitan council on a rate per assessment basis and the lowest rating council in the State on a per capita basis.



## EXECUTIVE SUMMARY

Under the *Local Government Act 1989* (the Act), the Monash City Council (Council) is required to prepare and adopt an Annual Budget and a 4 Year Strategic Resource Plan (SRP).

Council has prepared a Budget for 2018/19 which is aligned to the vision in the new Council Plan 2017-21. The draft 2018/19 budget includes a 3.53 per cent average rate cap increase. This is a 1.28 per cent above the 2.25 per cent rate cap, and as noted previously, requires Council to apply to the Essential Services Commission (ESC) for a rate cap variation for the 2018/19 financial year. This application has not yet been reviewed by the ESC. The variation in the rate cap will only be used to recoup the additional costs of the recycling service and would not be used for other waste charges. If the request to the ESC for a variation in the rate cap is unsuccessful, Council will consider introducing a separate limited waste charge to meet the increased costs.

Furthermore our budget seeks to maintain and improve infrastructure, as well as deliver services that are valued by our community, within financial constraints. The 2018/19 Annual Budget represents the first year of the SRP for the period 2018/19 to 2021/22.

### Budget Highlights

#### Operating Budget

This Budget projects a surplus of \$16.9M for 2018/19 (Forecast 2017/18 \$13.3M) and an adjusted underlying result<sup>1</sup> surplus of \$14.3M. This is made up of a total revenue projection of \$188.2M, which incorporates an average rate revenue increase of 3.53 per cent (1.28 per cent above the 2.25 per cent rate cap) plus \$1.1M of supplementary rates from new developments. Total expenditure is budgeted to be \$171.2M.

As Monash is debt-free the \$16.9M surplus will form part of the net cash from operating activities that, including capital grants (\$3.9M), will be solely applied to fund capital works payments in 2018/19.

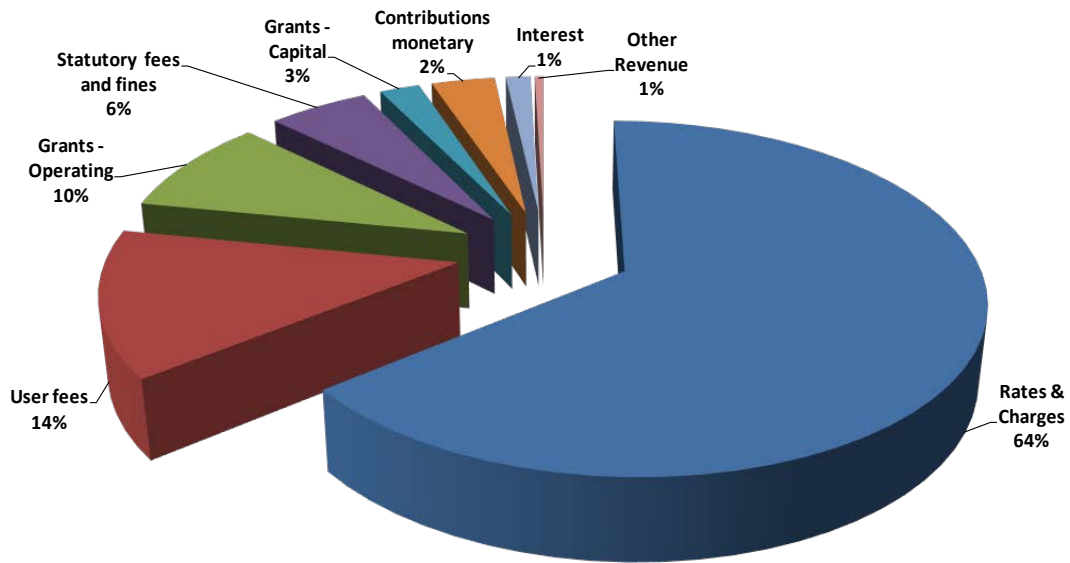
The closing cash position for the 2018/19 budget is \$93.3M, an increase of \$11.5M from the forecasted cash position at the end of 2017/18.

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<sup>1</sup> Underlying Result is a measure of operating financial performance calculated after adjusting for non-recurrent capital grants and contributions (refer Sections 5). It is an important measure of financial sustainability as it excludes income which is to be used for capital from being allocated to cover operating expenses.

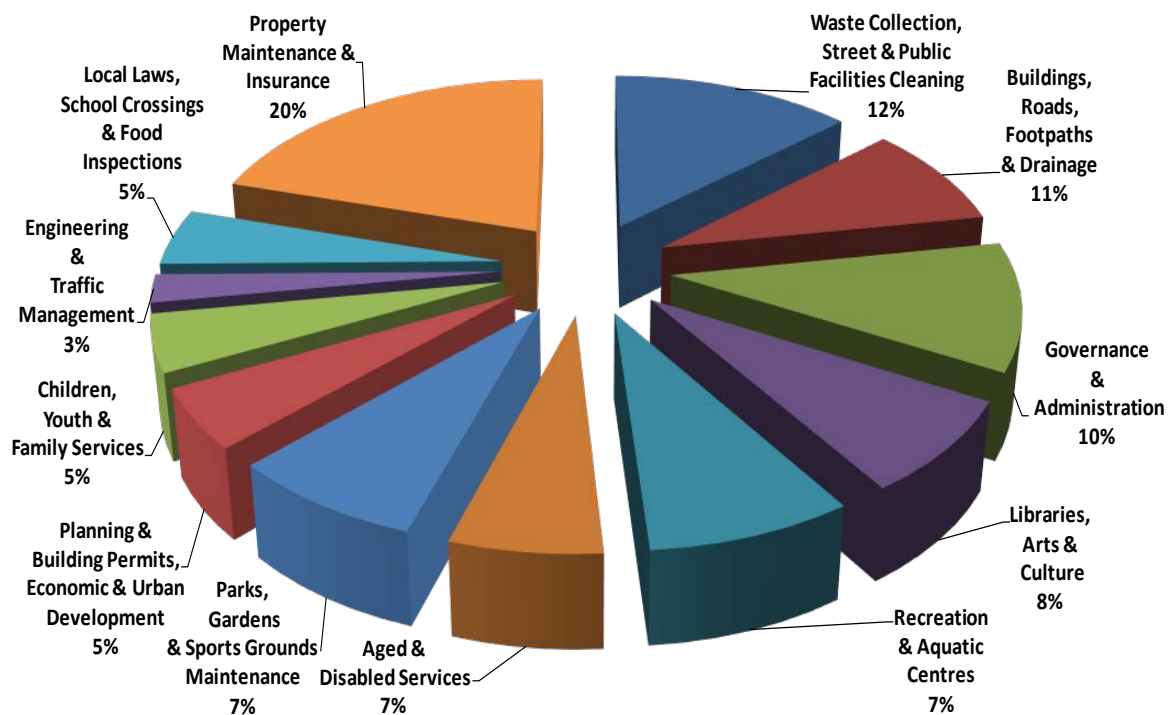
## Revenue

Total revenue is \$188.2M in 2018/19, compared to the 2017/18 forecast of \$180.3M.



## Expenditure

Total expenditure is expected to be \$171.2M in 2018/19, compared to the 2017/18 forecast of \$167.0M.



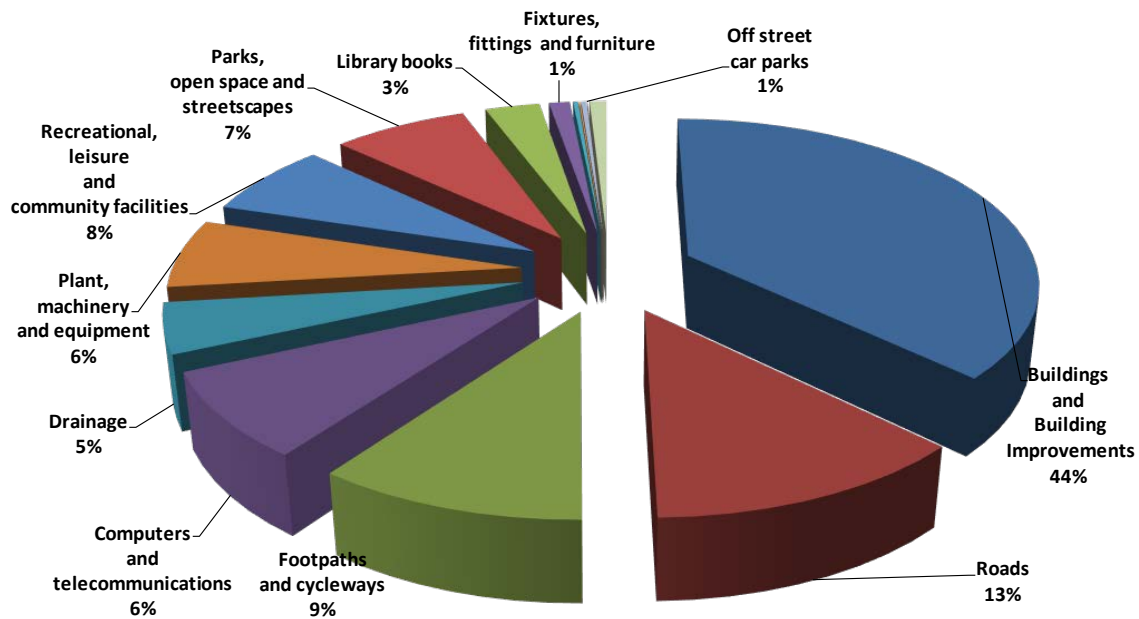
### ***New Initiatives***

Within the proposed 2018/19 operational budget, additional resources (\$759K) have been allocated to improve service delivery in the following areas:

- Funds to implement the Child Safe Standards, Policies and Procedures. (\$65K);
- preparation of part 2 of the Structure Plan for Mt Waverley that sets out a clear, community endorsed vision for future development (\$125K);
- finalise precinct plans for key components of the Monash Cluster – Clayton Health, Education and Research Precinct (\$200K);
- 1 additional staffing resource – senior arborist to assist with street tree strategy implementation.(\$0K – funded from within Council)
- Implementation of Time Target, Goldcare and Aurion healthcheck recommendations (\$50K)
- Determination of community safety initiatives through the Monash Community Safety Special Advisory Committee. (\$125K)
- Council contribution to the Resilient Melbourne Project administered by City of Melbourne (\$15K)
- Funds to implement the “Changing the game: inclusion and wellbeing program” (\$25K)
- Establish a project to develop an Affordable Housing Strategy (\$55K)
- Funds to establish a sustainability hub at either Wellington Reserve Community Centre or Eastern Innovation Business Centre to help activate the Mulgrave residential and small business communities (\$85K)
- \$14K funding for the reduction of single use plastics project.

### **Capital Works**

The Capital Works Program in 2018/19 totalling \$43.0M (2017/18 Capital forecast \$42.8M) with proposed funding for renewal capital works of \$30.8M. The total Capital Works budget has increased by \$171K compared to the 2017/18 forecast. Council’s funding contribution in 2018/19 reflects the increased cost of projects within the program, in line with the long-term financial plan and includes commencement of construction of the \$23.3M redevelopment of the Oakleigh Recreation Centre. Funding of \$3.5M has been committed in the 2018/19 proposed budget. This project will continue into 2019/20 with major expenditure occurring in that year.



Highlights of the overall Capital Works program in 2018/19 include (including carry forward works) are:

- \$16.1M for building works;
- \$2.9M for Plant & Equipment renewal;
- \$5.4M for road works;
- \$4.1M for footpath renewal;
- \$2.1M for drainage;
- \$3.1M for recreational, leisure and community facilities; and
- \$3.2M for parks, open spaces and streetscapes.

The Program includes the following new and continuing capital works projects:

- \$3.5M towards the redevelopment of the Oakleigh Recreation Centre, including federal and state funding, council contribution and a contribution from Waverley Gymnastics;
- Construction of a multi-sport pavilion at Caloola Reserve (\$2.67M), with pavilions also being renewed or upgraded at Pinewood Reserve, Columbia Reserve and commencement of Brentwood Reserve;
- \$2M for renewal and upgrade at various community centres, including significant upgrades to Southern and Brandon Park community facilities;
- Design of Mulgrave reserve pavilion will proceed at an estimated cost of \$100K, contingent upon obtaining external funding;
- \$5.4M for road reconstruction and renewal, including reconstruction of Atherton Road (\$2.8M) which will continue into 2019/20;
- \$4.1M on renewal of Council's footpaths in keeping with community expectations;
- \$3.1M for recreational, leisure and community facilities including redevelopment of the Holmesglen reserve sportsground (\$800K); implementation of stage 2 of the

Freeway Reserve Master Plan and completion of the Caloola Reserve synthetic tennis courts (\$833K);

- \$1.2M for playspaces, including renewal and upgrade to playspaces at Adrian Street (Chadstone), Glen Waverley North Reserve, Dennis Street (Clayton) Mannering Drive (Glen Waverley) and Catherine Avenue (Mount Waverley).

## **The Rate Rise**

As noted above, Councils draft 2018/19 budget is based on a 3.53 per cent average rate increase. This is 1.28 per cent above the 2.25 per cent rate cap announced by the Minister for Local Government on 19 December 2017 under the Fair Go Rates System (FGRS).

As a result, Council has prepared and submitted a Rate Cap Variation Application for the 2018/19 financial year in accordance with the requirements of section 185E of the LGA. The variation in the rate cap will only be used to recoup the additional costs of the recycling service and would not be used for other waste charges. If the request to the ESC for a variation in the rate cap is unsuccessful, Council will consider introducing a separate limited waste charge to meet the increased costs.

Council's rating strategy features differential rating which was introduced in the 2015/16 year. In addition we will continue to provide a \$50 subsidy to eligible pensioners on their Council rates in 2018/19 to ease some of the household budget pressures.

This is a revaluation year. Valuations will be as per the General Revaluation dated 1 January 2018 (as amended by supplementary valuations).

## **Financial Sustainability**

One of the major focuses of the 2018/19 budget is Council's continued commitment to long-term financial sustainability, including being debt free in the short-term and maintaining Council's Working Capital Ratio (Current Assets/Current Liabilities) at above 150 per cent over the life of the SRP.

# BUDGET REPORTS

## 1. LINKAGE TO THE COUNCIL PLAN

### 1.1 COUNCIL PLAN – STRATEGIC FRAMEWORK

Council takes an integrated approach to planning, budgeting and reporting on its performance. There is an alignment of plans so Council can work towards long-term goals through its ongoing decision making, operations and budget allocation. The Council Plan provides key directions and principles and the Annual Budget focuses on Major and other initiatives in the short term.

This approach also builds in opportunities for review and renewal to ensure Council is responding to what the community is saying and to shifts in the external environment.

This diagram illustrates the relationship between Council’s medium and short term planning activities and how we report to the community on our achievements.



## 1.2 OUR PURPOSE

### Our Vision

### Our Mission

### Our Values

At all levels in our organisation people are expected to demonstrate the following three core values: **Accountability, Respect and Teamwork**





### 1.3 STRATEGIC OBJECTIVES

The 2017-21 Council Plan outlines 4 Strategic Objectives and their underpinning Strategies as required under the Local Government Act.

A series of Initiatives of how Council will deliver on these Strategic Objectives is outlined in Section 2.

#### Strategic Objectives & Strategies

1. A LIVEABLE & SUSTAINABLE CITY	2. INVITING OPEN & URBAN SPACES	3. AN INCLUSIVE COMMUNITY	4. RESPONSIVE & EFFICIENT SERVICES
Strengthening our strategic policy & local planning framework	Ensuring the 'walkability' of our City	Supporting families & children to create a 'Child-friendly City'	Keeping our community informed through provision of Council services & activities
Expanding our advocacy on sustainable residential development outcomes & integrated transport	Improving our green open spaces and linking up our bicycle trails	Enabling residents to live independently & safely in their own community	Enhancing community consultation & involvement in our decision-making
Increasing our community engagement & education about town planning, animal management & community laws	Enhancing our activity centres with an increased focus on the moveability & prioritisation of pedestrians	Facilitating more engaged, socially connected communities	Delivering leading customer service
Advocacy for enhancement of the National Employment Cluster	Committing to long term infrastructure & asset management planning	Strengthening Monash as an 'age-friendly' City	Investing in technology and information systems to enhance our services
Delivering responsive & sustainable waste management services	Renewing & maximising use of our community & sporting facilities	Fostering an equitable, just & inclusive Monash	Delivering responsive high quality services
Proactively managing risks from climate change & reducing Council's greenhouse emissions	Preserving & expanding our bushland & passive open spaces	Delivering integrated planning & community strengthening	Planning for Council's financial sustainability

## 2 SERVICES AND SERVICE PERFORMANCE INDICATORS

This section provides a description of the services and initiatives to be funded in the Budget for the 2018/19 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes a number of major initiatives, initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify initiatives, major initiatives and service performance outcome indicators in the Budget and report against them in its Annual Report, to support transparency and accountability.

### 2.1 Strategic Objective 1: A Liveable and Sustainable City

We value our natural environment and want to preserve and enhance the leafy green character of our city. Monash's desirability as a place to live, learn, work and play needs to be protected.

Our focus over the next 4 years will be:

- Strengthening our strategic policy & local planning framework.
- Expanding our advocacy on sustainable residential development outcomes & integrated transport.
- Increasing our community engagement & education about town planning, animal management & community laws.
- Advocacy for enhancement of the National Employment Cluster.
- Delivering responsive & sustainable waste management services.
- Proactively managing risks from climate change and reducing Council's greenhouse emissions.

#### Services

Service area	Description of services provided	2017/18	2018/19
		Forecast Expenditure (Revenue) Net Cost \$'000	Budget Expenditure (Revenue) Net Cost \$'000
<b>City Planning</b>	The City Planning Department is the point of contact for residents enquiring about planning applications and building permits. The Department comprises Statutory Planning and Building Services and receives both applications for planning permission and building permission, as well as other applications for Council's 'consent' relating to planning and building. The Department is also responsible for inspecting buildings, structures and fences as part of Essential Safety Measures as well as investigating potential breaches in planning and/or building control.	5,286 (3,466) <u>1,820</u>	5,148 (3,410) <u>1,738</u>

<b>Strategic Planning and Economic Development</b>	<p>The Strategic Planning and Economic Development Department is responsible for facilitating and guiding the strategic directions of Monash to foster sustainable economic development, growth and prosperity throughout the municipality.</p> <p>This includes:</p> <ul style="list-style-type: none"> <li>• Structure Planning work in and around Activity Centres;</li> <li>• Development of the housing strategy to provide greater certainty about where different types of development may be appropriate;</li> <li>• Facilitating training and support services to business and encouraging environmental sustainability practices;</li> <li>• Supporting a cluster of “high technology enterprises”;</li> <li>• Facilitating new business investment;</li> <li>• Encouraging further growth in Activity Centres; and</li> <li>• Advocating for the framework to encourage ongoing infrastructure development and management.</li> </ul>	<p>1,686 (171) <hr/>1,515</p>	<p>1,834 (56) <hr/>1,778</p>
<b>Community Amenity</b>	<p>The Community Amenity department consists of two teams: Community Laws and Public Health. The primary role of these teams is to ensure that regulatory controls are complied with to help Monash residents enjoy the area, maintain a safe environment, and manage issues that may cause a nuisance. The units’ specific roles include:</p> <ul style="list-style-type: none"> <li>• <i>Community Laws Unit</i>- responsible for parking control; animal management; administering and enforcing Council’s local laws; and providing school crossing supervision; and</li> <li>• <i>Public Health Unit</i> –delivers a range of support services designed to maintain and improve public health, safety and wellbeing of the local community using health protection mechanisms of education, prevention, monitoring and enforcement, health program development, and promotion of health awareness.</li> </ul>	<p>7,855 (9,122) <hr/>(1,267)</p>	<p>8,209 (9,297) <hr/>(1,088)</p>
<b>Sustainable Monash (Waste Services)</b>	<p>Sustainable Monash provides a range of community services which are integral to maintaining a healthy and clean municipality.</p>	<p>21,193 (5,550) <hr/>15,644</p>	<p>23,771 (5,677) <hr/>18,094</p>

	<p>Sustainable Monash covers services and projects including:</p> <ul style="list-style-type: none"> <li>• Waste Management - Kerbside residential and commercial collection of waste, recyclables, greens, annual hard rubbish, and landfill management;</li> <li>• Waste Transfer Station - A facility for the community to dispose of domestic waste;</li> <li>• Cleansing Operations - Scheduled/unscheduled road and precinct;</li> <li>• Sweeping, public amenities and public space cleansing, and management of skip bins and mobile bins;</li> <li>• Waste Projects - Implementation of Litter Action Plan, management of charity bins, and graffiti/sharps management; and</li> <li>• Sustainability Unit delivers on the seven key priorities of the Environmental Sustainability Strategy which include enhancing our Urban Ecology, reducing waste, improving water efficiency and addressing Climate Change. We do this through partnerships with key stakeholders, education and engagement of staff, businesses and community, and report on our achievements.</li> </ul>		
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## Major Initiatives

### Initiatives

- Develop a Monash Affordable Housing Strategy.
- Continue the development of the Clayton Activity Centre Precinct Plan.
- Continue the development of the Huntingdale Activity Centre Precinct Plan.
- Continue the development of the Mount Waverley Structure Plan.
- Implement the 2018-19 actions of the Monash Economic Development Strategy 2017-2021.
- Progress with the implementation of the Monash Canopy Vegetation and Landscape Strategy if adopted by Council.
- Progress the review of the Monash Planning Scheme.
- Progress the design options for the proposed for the Montclair Car Park.
- Continue to inspect overhanging vegetation throughout the municipality.
- Implement funded initiatives from the Integrated Transport Strategy.
- Investigate the establishment of Sustainability Hub at Wellington Reserve Community Hub.
- Implement the 2018/19 funded priorities in the Environmental Sustainability Strategy.
- Implement the 2018/19 funded priorities in the Waste Management Strategy including the introduction of the new user pays hard waste service and participation with the MWRRG and SE Councils into the establishment of new advanced waste treatment technologies.

### Service Performance Indicators

Service	Indicator	Service Measure	Computation
Statutory Planning	Decision Making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
Animal Management	Health and safety	Animal management prosecutions (Number of successful animal management prosecutions)	Number of successful animal management prosecutions
Food safety	Health and safety	Critical and major non-compliance outcome notifications (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	[Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100

Service	Indicator	Service Measure	Computation
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100

## 2.2 Strategic Objective 2: Inviting Open & Urban Spaces

We will continue to invest in our public infrastructure, meeting places and open spaces, providing inclusive, safe and inviting places for community use.

Our focus over the next 4 years will be:

- Ensuring the 'walkability' of our city.
- Improving our green open spaces and linking up our bicycle trails.
- Enhancing our activity centres with an increased focus on the moveability and prioritisation of pedestrians.
- Committing to long term infrastructure and asset management planning.
- Renewing and maximising use of our community and sporting facilities.
- Preserving and expanding our bushland and passive open spaces.

## Services

Service area	Description of services provided	2017/18	2018/19
		Forecast Expenditure (Revenue) Net Cost \$'000	Budget Expenditure (Revenue) Net Cost \$'000
<b>Strategic Asset Management</b>	<p>Strategic Asset Management provides a range of support services for Council, the Division and the Monash Operations Centre (MOC) and provides a high level of response and scheduled programs in trade related matters. The Services include:</p> <ul style="list-style-type: none"> <li>• Fleet Management - Vehicle and plant maintenance, repair and store control;</li> <li>• Infrastructure Maintenance - Drainage maintenance, road asset maintenance, after hours service; and emergency management support to MERO; and</li> <li>• Facility Maintenance - Building and structures maintenance, facility programs, facility services, infrastructure systems and asset management.</li> </ul>	<p>15,522 (4,034) <u>11,488</u></p>	<p>16,422 (4,202) <u>12,220</u></p>
<b>Capital Works</b>	<p>The Capital Works Department is responsible for:</p> <ul style="list-style-type: none"> <li>• The delivery of Civil Construction projects;</li> <li>• Building and Reserves related projects from the Capital Works program;</li> <li>• Key role in the development of Council's annual and long term Capital Works Program;</li> <li>• Planning and delivery of road and footpath renewal and maintenance programs;</li> <li>• Inspection of roads and footpaths in accordance with the Road Management Plan;</li> <li>• Inspection of assets on reserves and development of works programs;</li> <li>• Certification of subdivision / major private development construction that create assets that will be handed over to Council once completed (e.g. Waverley Park); and</li> <li>• Administration of contracts undertaken by the Infrastructure Division.</li> </ul>	<p>2,656 (324) <u>2,332</u></p>	<p>2,733 (254) <u>2,479</u></p>
<b>Engineering</b>	<p>The Engineering Department administers, monitors and co-ordinates a comprehensive Capital Improvement Program to meet the Council's infrastructure requirements and the needs of the general public. The Department manages a diverse portfolio and is broken up into four main areas:</p>	<p>3,393 (738) <u>2,655</u></p>	<p>3,388 (759) <u>2,629</u></p>



Service area	Description of services provided	2017/18 Forecast Expenditure (Revenue) Net Cost \$'000	2018/19 Budget Expenditure (Revenue) Net Cost \$'000
	<ul style="list-style-type: none"> <li>• Transport Engineering, including bicycle facilities;</li> <li>• Development Engineering, including drainage;</li> <li>• Engineering Design; and</li> <li>• Asset Protection and Contracts.</li> </ul> <p>Other customer service tasks that the Department is involved with are:</p> <ul style="list-style-type: none"> <li>• Street and Reserve Lighting - upgrades and requests;</li> <li>• Shared Fencing with Council properties;</li> <li>• Legal Points of Discharge;</li> <li>• Council Permits ranging from vehicle crossings to asset protection; and</li> <li>• Drainage plan and Use of Easement Approvals.</li> </ul>		
<b>Property</b>	<p>The Property Department is responsible for the contractual management, sale and facilitation of development of Council-owned or managed properties. This includes:</p> <ul style="list-style-type: none"> <li>• Facilitating private and public development on Council land to enhance the economic viability of the area;</li> <li>• Conducting feasibilities for potential development of major facilities such as car parks within activity centres or sports pavilions in reserves;</li> <li>• Management of the purchase or sale of land required for or surplus to Council needs; and</li> <li>• Management of leases, licences and agreements associated with Council properties.</li> </ul>	<p style="text-align: right;">788 (325) <hr/>464</p>	<p style="text-align: right;">823 (351) <hr/>471</p>
<b>Horticultural Services</b>	<p>Horticultural Services provides a range of services for the maintenance of horticulture and associated assets for Council managed public land. The department is made up of three service areas:</p> <ul style="list-style-type: none"> <li>• <i>Sport and Park Maintenance Services</i> - Sportsgrounds for a range of sports and levels of sport, <i>two golf courses</i> (Glen Waverley (18 holes) and Oakleigh (9 holes)), irrigation systems maintenance, local parks maintenance and planting;</li> <li>• <i>Heritage and Conservation Services</i> - Ornamental garden maintenance at major</li> </ul>	<p style="text-align: right;">12,837 (137) <hr/>12,700</p>	<p style="text-align: right;">13,268 (125) <hr/>13,144</p>

Service area	Description of services provided	2017/18 Forecast Expenditure (Revenue) Net Cost \$'000	2018/19 Budget Expenditure (Revenue) Net Cost \$'000
	<p>activities centres and complexes, bushland area maintenance, revegetation, bushland fire management practices and playground maintenance; and</p> <ul style="list-style-type: none"> <li>• <i>Arboricultural Services</i> - cyclic pruning programs for street trees, routine tree risk audits, tree planting and establishment, electric line vegetation clearance, and pest control.</li> </ul>		
<b>Urban Design and Architecture</b>	<p>The Urban Design and Architecture Department's role is to guide city design and assist Council in making the City of Monash a more liveable and sustainable city. This includes:</p> <ul style="list-style-type: none"> <li>• Providing a multi-disciplinary range of environmental planning, heritage planning and design, urban design, landscape design, architectural and project management services to all Council departments;</li> <li>• Planning for current and future community needs in relation to facilities, public spaces and infrastructure;</li> <li>• Enhancing the quality of all public spaces, streetscapes and civic/community architecture by addressing safety, amenity, access for all, permeability, aesthetic quality, cultural vitality, landscape character, context and ecologically sustainable design;</li> <li>• Developing and maintaining appropriate design standards for civic and community buildings, as well as natural and built environments; and</li> <li>• Supporting and enhancing Council plans for community health and well-being, as well as development of social capital and social equity.</li> </ul>	<p style="text-align: right;">328 (0) <hr/>328</p>	<p style="text-align: right;">381 (0) <hr/>381</p>
<b>Active Monash</b>	<p>Active Monash comprises Aquatics and Leisure Services, and Recreation Services, and supports improved community health and wellbeing through active participation in sports and leisure activities.</p> <p><i>Recreation Services</i> – This Unit has four responsibility areas including: strategy and policy development; capital works planning and development; facility management; and club</p>	<p style="text-align: right;">12,770 (12,357) <hr/>413</p>	<p style="text-align: right;">13,832 (13,219) <hr/>612</p>

Service area	Description of services provided	2017/18 Forecast Expenditure (Revenue) Net Cost \$'000	2018/19 Budget Expenditure (Revenue) Net Cost \$'000
	<p>development and support, and programs. Recreation delivers a large annual capital works program, upgrading playgrounds, sports pavilions and facilities and other associated works to support local grassroots sport and recreation.</p> <p><i>The Aquatic and Leisure Services Business Unit – This Unit manages the following centres:</i></p> <ul style="list-style-type: none"> <li>• Clayton Aquatics and Health Club (CAHC);</li> <li>• Monash Aquatic and Recreation Centre (MARC); and</li> <li>• Oakleigh Recreation Centre (ORC)</li> </ul>		

### Major Initiatives

- Sportsground renewal program - Complete the redevelopment of the Holmesglen Sports Ground
- Progress redevelopment of the Oakleigh Recreation Centre & Waverley Gymnastics Centre.
- Progress the reconstruction of Atherton Road, Oakleigh (Warrigal Rd to Clyde St).

### Initiatives

- Complete the construction of the following 6 playspaces::
  - Adrian Street, Mount Waverley;
  - Catherine Avenue, Mount Waverley;
  - Dennis Street, Clayton;
  - Glen Waverley North Reserve;
  - LXRA Centre Road West Community; and
  - Mannering Drive, Glen Waverley.
- Commence the Pinewood Reserve Pavilion redevelopment.
- Complete the construction of Columbia Park Pavilion.
- Complete the 2018-19 Stage of the Avendon Estate Cypress Windrow Replacement Program.
- Implement Year 3 of the Street Tree Strategy.
- Complete the Drainage Construction Plan – including:
  - 3-4 Harwood Close, Wheelers Hill;
  - 34-52 Josephine Ave, Mt Waverley; and
  - 2-10 Keith Street, Oakleigh East.
- Complete footpath priority works as identified in the Asset Renewal Program.
- Complete road resurfacing priority works as identified in the Asset Renewal Program

- Implement the Asset Management Plans, i.e. Asset Management Plans - Buildings, Roads & Footpaths.

#### Service Performance Indicators

Service	Indicator	Performance Measure	Computation
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.
Aquatic facilities	Utilisation	Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population

### 2.3 Strategic Objective 3: An Inclusive Community

Our people and our communities are healthy, connected and engaged.

Our focus over the next 4 years will be:

- Supporting families & children to create a 'Child-friendly City'.
- Enabling residents to live independently & safely in their own community.
- Facilitating more engaged, socially connected communities.
- Strengthening Monash as an 'age-friendly' City.
- Fostering an equitable, just & inclusive Monash.
- Delivering integrated planning & community strengthening.

#### Services

Service area	Description of services provided	2017/18	2018/19
		Forecast Expenditure (Revenue) Net Cost \$'000	Budget Expenditure (Revenue) Net Cost \$'000
<b>Aged and Community Services</b>	The Aged and Community Care department is responsible for a range of service delivery and service planning activities that directly support seniors and people with disabilities to remain living independently in their own homes. Additionally, this department facilitates and supports seniors to remain active and celebrated participants in all aspects of community life. Key funding for in home support programs is delivered via the	10,852 (10,451) <hr/> 401	9,784 (9,148) <hr/> 637

Service area	Description of services provided	2017/18 Forecast Expenditure (Revenue) Net Cost \$'000	2018/19 Budget Expenditure (Revenue) Net Cost \$'000
	Commonwealth Home Support Program and Council fund a range of additional activities focused on ensuring seniors throughout Monash have multiple opportunities to stay socially active and connected within their community.		
<b>Children's, Youth and Family Services</b>	<p>Children, Youth and Family Services delivers a range of services for children and young people to have the best opportunities to grow, learn and thrive in a strong and supported community, where they are nurtured by capable, confident families from the time they are born until they reach adulthood. Services and activities delivered by Council include:</p> <ul style="list-style-type: none"> <li>• <i>Maternal and Child Health Service</i> – Provides support to families with young children and is provided across a number of centres located across the municipality. Other services include an Outreach program for vulnerable families with young children;</li> <li>• <i>Immunisation Service</i> - Provides infant vaccines across the municipality and an immunization program for secondary colleges;</li> <li>• <i>Kindergartens</i> - Council provides a central enrolment system for kindergartens, most of which are operated from Council-owned buildings;</li> <li>• <i>Family Day Care</i> –Home based early learning and care program;</li> <li>• <i>Brine St Childcare and Kindergarten</i> - a centre based early learning &amp; child care centre operated by Council;</li> <li>• <i>Monash Youth and Family Services (MYFS)</i> - Provides generalist youth support to young people aged 10-25 years; and</li> <li>• <i>Early Years &amp; Integrated Family Support</i> - Provides support and planning to early years services across the municipality, including kindergartens, childcare centres, playgroups and toy libraries. It also offers family support to parents/carers of children aged 0-17 years and parenting support programs.</li> </ul>	<p style="text-align: right;">7,925 (5,382) <hr/>2,542</p>	<p style="text-align: right;">8,172 (5,436) <hr/>2,737</p>

Service area	Description of services provided	2017/18 Forecast Expenditure (Revenue) Net Cost \$'000	2018/19 Budget Expenditure (Revenue) Net Cost \$'000
<b>Community Strengthening</b>	<p>The Community Strengthening Department is responsible for the following areas:</p> <ul style="list-style-type: none"> <li>• Community development and capacity building;</li> <li>• Health Promotion, including community safety, harm from gambling and gender equity;</li> <li>• Social Policy;</li> <li>• Place Making;</li> <li>• Community and social infrastructure projects and planning; and</li> <li>• Advocacy.</li> </ul> <p>Community Planning and Development builds community capacity through community development initiatives, enabling Council and community partners to make informed, effective decisions. The team implements integrated actions to improve community health and wellbeing through the provision of high quality social policy development, community development, research, planning coordination and advice.</p>	<p>4,143 (724) <hr/>3,418</p>	<p>4,257 (614) <hr/>3,642</p>
<b>Information and Arts</b>	<p>The Information &amp; Arts Department comprises the following business units:</p> <ul style="list-style-type: none"> <li>• <i>Cultural Development and Events</i> - works closely with community, cultural and arts groups to deliver a range of community festivals, including: Ashwood Chadstone Neighbourhood Event; Monash Carols by Candlelight Concert; Clayton Street Festival; Oakleigh Festival; and Winter Concert Series;</li> <li>• <i>Monash Gallery of Art (MGA)</i> - as the Australian home of photography and Monash's major cultural institution, MGA delivers high quality, thought provoking exhibitions, events and education and public programs each year; and</li> <li>• <i>Monash Public Library Service</i> – develops and delivers public library collections, activities, spaces and services to inform, inspire and include everyone in the community. Services are delivered online and at six branches across the municipality.</li> </ul>	<p>7,988 (1,752) <hr/>6,235</p>	<p>8046 (1781) <hr/>6265</p>

## Major Initiatives

### Initiatives

- Roll out the 'Child Safe Standards' across the organization.
- Council to work with the Monash Community Safety Special Advisory Committee to undertake a pilot project to address perceptions of safety in the Monash community.
- Promote inclusion and well-being across all Monash sporting clubs.
- Continue the advocacy on key issues impacting our community: Gender Equity & Prevention of Violence Against Women; aged care reforms; homelessness; youth mental health (headspace); and harm from gambling.
- Implement the Health and Resilient Monash Integrated Plan 2017-2021.
- Implement Year One of the Monash Gallery of Art Strategic Plan.
- Develop new Plans for- a) Public Library Service and b) Arts and Cultural Development.
- Implement the Safe and Effective Festivals and Events Framework.

### Service Performance Indicators

Service	Indicator	Performance Measure	Computation
Maternal and Child Health	Participation	Participation in the MCH service (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100
		Participation in MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100
Libraries	Participation	Active library members (Percentage of the municipal population that are active library members)	[Number of active library members / municipal population] x100



## 2.4 Strategic Objective 4: Responsive & Efficient Services

People can have a say in, and are at the centre of, our decisions. We will deliver affordable, respectful, responsive, reliable and high quality services.

Our focus over the next 4 years will be:

- Keeping our community informed through provision of Council services & activities.
- Enhancing community consultation & involvement in our decision-making.
- Delivering leading customer service.
- Investing in technology and information systems to enhance our services.
- Delivering responsive high quality services.
- Planning for Council's financial sustainability.

### Services

Service area	Description of services provided	2017/18 Forecast Expenditure (Revenue) Net Cost \$'000	2018/19 Budget Expenditure (Revenue) Net Cost \$'000
<b>Executive Leadership</b>	To lead the organisation in the achievement of outcomes and the provision of a wide range of customer focused services which are relevant, of high quality and accessible to all residents of Monash.	3,273 (5) <hr/> 3,268	2,675 (5) <hr/> 2,670
<b>Corporate Administration and Customer Service</b>	The Department has seven business units that provide a range of services to the organization and to the Monash community. These are: <ul style="list-style-type: none"> <li>• <i>Customer Service</i> – is at the forefront of service to the Monash community;</li> <li>• <i>Civic and Governance</i> - provides support to the Mayor and the Councillors, including organising Mayoral functions;</li> <li>• <i>Civic Operations</i> - provides a range of facility management services for the Civic Centre, as the Council's main civic building, and the office space occupied by the Council at 295 Springvale Road, Glen Waverley, which is immediately adjacent to the Civic Centre;</li> <li>• <i>Halls Management</i> - manages Council's facilities across the municipality that are available for hire by the public; both private hirers and community groups;</li> <li>• <i>Information Management</i> – responsible for managing records to meet operational business needs, accountability requirements and community expectations; and</li> </ul>	8,879 (1,879) <hr/> 7,000	8,325 (1,752) <hr/> 6,573

Service area	Description of services provided	2017/18 Forecast Expenditure (Revenue) Net Cost \$'000	2018/19 Budget Expenditure (Revenue) Net Cost \$'000
	<ul style="list-style-type: none"> <li>Legal Services – oversees the provision and coordination of legal services.</li> </ul>		
<b>Communications</b>	<p>The responsibilities of the Communications Department include:</p> <ul style="list-style-type: none"> <li>Media relations - Handling media enquiries for the organization;</li> <li>Digital/social media - Managing Council's website and Twitter and Facebook accounts;</li> <li>Issues management - Advising the organization and Council on how issues could be handled;</li> <li>Production of the Monash Bulletin newsletter;</li> <li>Facilitating high levels of community consultation across the organization; and</li> <li>Graphic design - Design of corporate documents including letterhead, business cards and flyers;</li> </ul>	<p>1,340 (0) <hr/>1,340</p>	<p>1,334 (0) <hr/>1,334</p>
<b>People and Culture</b>	<p>The People and Culture Department is responsible for providing strategic leadership, operational and transactional support and advice on all Organisational Development, Occupational Health, Safety and Wellbeing.</p>	<p>2,217 (0) <hr/>2,217</p>	<p>2,372 (0) <hr/>2,372</p>
<b>Finance</b>	<p>The Finance Department provides accounting information and advice necessary for the efficient financial operation of Council, specifically:</p> <ul style="list-style-type: none"> <li>Ensuring compliance with relevant Legislations and Standards;</li> <li>Providing accurate and timely financial transaction processing, financial information, advice, analysis and systems to achieve Council objectives; and</li> <li>Management of the Property, Revenue and Valuation Services Unit (PRAVS) which provides property data management services for the organization and manages the collection of Rate revenue.</li> </ul>	<p>4,582 (5,131) <hr/>(549)</p>	<p>4,324 (6,718) <hr/>(2,395)</p>
<b>Strategic Procurement</b>	<p>The responsibilities of the Strategic Procurement Department include:</p> <ul style="list-style-type: none"> <li>Purchasing Services: Procurement analysis to provide a strategic approach</li> </ul>	<p>619 (0) <hr/>619</p>	<p>632 (0) <hr/>632</p>

Service area	Description of services provided	2017/18 Forecast Expenditure (Revenue) Net Cost \$'000	2018/19 Budget Expenditure (Revenue) Net Cost \$'000
	to purchase of goods and services; and Procurement management and administration; and <ul style="list-style-type: none"> <li>Contract Services, which includes the provision of tendering and contracting advice and the administration of quotations, tenders and contract processes.</li> </ul>		
<b>Business Technology</b>	Information and Communications Technology (ICT) is responsible for ensuring that the organisation has the technological and communication tools to enable the effective operation of Council business and community services. This includes: <ul style="list-style-type: none"> <li>ICT Hardware procurement, maintenance and support;</li> <li>Maintenance of an effective IT Disaster Recovery system; and</li> <li>Applications support and development.</li> </ul>	6,240 (11) <hr/> 6,229	6,650 (11) <hr/> 6,639
<b>Corporate Performance</b>	Corporate Performance is responsible for: <ul style="list-style-type: none"> <li><i>Corporate performance reporting including Council Plan Actions and the Local Government Performance Reporting Framework (LGPRF), including the Performance Statement;</i></li> <li><i>Coordinating service planning and continuous improvement;</i></li> <li><i>Overseeing the Internal Audit contract, implementation of the Strategic Internal Audit Plan and administering the Audit and Risk Committee;</i></li> <li><i>Running the Project Management Office, supporting officers across the organisation successfully deliver projects; and</i></li> <li><i>Risk and Insurance - manages Council's obligations under the Act which requires Council to make arrangements for adequate insurance cover.</i></li> </ul>	2,376 (13) <hr/> 2,363	2,710 (13) <hr/> 2,697

### Major initiatives

- Minimum 90% of agreed Capital Works Program delivered annually.

## Initiatives

- Complete the 2018-19 Business Technology Infrastructure & Security Renewal Program.
- Develop and implement the Asset Management Information System
- Complete Pathway Corporate Reporting Renewal.
- Complete the Pathway Software Renewal Program.
- Complete the development of the Business Technology Strategic Plan (2017-22).
- Complete a Digital Strategy to continue to improve customer service and communications.
- Analyse the results of the annual Community Satisfaction Survey and provide recommendations to the Executive Leadership Team for continual improvements to performance.
- Develop a People and Culture Strategy and implement Year One actions to enhance employee engagement, build capability and improve culture.
- Complete a plan for Council's financial sustainability - Revenue & Rating Strategy.
- Continue the implementation of the Project Management Framework.

## Service Performance Indicators

Service	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with council decisions (community satisfaction rating out 100 with how council has performed in making decisions in the interest of the community )	Community satisfaction rating out of 100 with the performance of council in making decisions in the interest of the community

### 2.5 Performance Statement

The service performance indicators listed under the Directions above will be reported in the Performance Statement which is prepared at the end of the year as required by section 132 of the Act and included in the 2018/19 Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance (see Section 4) and sustainable capacity, which are not included in this budget.

The full set of prescribed performance indicators are audited each year by the Victorian Auditor-General who issues an audit opinion on the Performance Statement. The major initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the report of operations.

## 2.6 Reconciliation with budgeted operating result

	Net Cost (Revenue) \$'000	Expenditure \$'000	Revenue \$'000
1. A Liveable and Sustainable City	\$20,523	\$38,962	\$18,440
2. Inviting Open & Urban Spaces	\$31,937	\$50,847	\$18,910
3. An Inclusive Community	\$13,281	\$30,259	\$16,978
4. Responsive & Efficient Services	\$20,523	\$29,021	\$8,499
<b>Total services and initiatives</b>	<b>\$86,263</b>	<b>\$149,090</b>	<b>\$62,827</b>
<b>Expenses added in:</b>			
Depreciation	\$27,981		
Finance costs			
Others	\$650		
<b>Deficit before funding sources</b>	<b>\$114,894</b>		
<b>Funding sources added in:</b>			
Rates & charges revenue	\$121,243		
Non attributable revenue	\$10,545		
Waste charge revenue			
<b>Total funding sources</b>	<b>\$131,788</b>		
<b>Operating surplus for the year</b>	<b>\$16,894</b>		
<b>Less</b>			
Capital grants	\$2,196		
Capital contributions	\$438		
<b>Underlying surplus</b>	<b>\$14,260</b>		

### **3. FINANCIAL STATEMENTS**

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the years 2018/19 to 2021/22 has been extracted from the Strategic Resource Plan.

This section includes the following financial statements in accordance with the Act and the Local Government Model Financial Report:

Comprehensive Income Statement

Balance Sheet

Statement of Changes in Equity

Statement of Cash Flows

Statement of Capital Works

Statement of Human Resources

## Comprehensive Income Statement

For the four years ending 30 June 2022

	NOTES	Forecast	Budget	Strategic Resource Plan		
		Actual		Projections		
		2017/18	2018/19	2019/20	2020/21	2021/22
		\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
<b>Income</b>						
Rates & Charges	4.1.1	116,217	<b>121,243</b>	125,071	128,985	132,988
Statutory fees & fines	4.1.2	10,357	<b>10,273</b>	10,684	11,111	11,556
User fees	4.1.3	24,313	<b>25,688</b>	27,163	28,241	29,363
Grants - Operating	4.1.4	16,876	<b>16,994</b>	17,418	17,854	18,300
Grants - Capital	4.1.4	2,808	<b>3,948</b>	3,894	1,835	1,866
Contributions - monetary	4.1.5	5,985	<b>6,597</b>	7,829	7,189	5,250
Interest Revenue		2,240	<b>2,529</b>	2,611	2,513	2,460
Other Revenue	4.1.6	1,518	<b>886</b>	908	930	1,079
<b>Total Income</b>		<b>180,314</b>	<b>188,159</b>	<b>195,579</b>	<b>198,659</b>	<b>202,862</b>
<b>Expenses</b>						
Employee costs	4.1.7	72,387	<b>74,595</b>	76,831	79,117	81,845
Materials, services & contracts	4.1.8	65,970	<b>67,235</b>	71,375	75,273	77,493
Bad and doubtful debts	4.1.8	10	<b>10</b>	10	11	11
Borrowing costs		0	<b>0</b>	0	0	0
Depreciation	4.1.9	27,261	<b>27,981</b>	28,367	28,758	29,155
Other Expenses	4.1.10	1,394	<b>1,444</b>	1,480	1,517	1,555
<b>Total Expenses</b>		<b>167,022</b>	<b>171,265</b>	<b>178,063</b>	<b>184,676</b>	<b>190,060</b>
<b>Surplus/(deficit) for the year</b>		<b>13,292</b>	<b>16,894</b>	<b>17,516</b>	<b>13,983</b>	<b>12,802</b>



## Balance Sheet

For the four years ending 30 June 2022

	NOTES	Forecast	Budget	Strategic Resource Plan		
		Actual 2017/18 \$ '000	2018/19 \$ '000	Projections		
				2019/20 \$ '000	2020/21 \$ '000	2021/22 \$ '000
<b>ASSETS</b>						
<b>Current Assets</b>						
Cash and Cash equivalents		81,788	93,262	79,389	85,777	75,257
Trade and Other Receivables		8,366	8,558	8,896	9,043	9,240
Other Assets		8,861	1,506	20,931	1,556	1,581
<b>Total Current Assets</b>	4.2.1	99,015	103,327	109,217	96,376	86,078
<b>Non-Current Assets</b>						
Property, Plant & Equipment		3,052,429	3,066,379	3,082,620	3,109,529	3,133,320
Other assets		1,267	1,267	1,267	1,267	1,267
<b>Total Non-Current Assets</b>	4.2.1	3,053,696	3,067,646	3,083,887	3,110,796	3,134,587
<b>Total Assets</b>		3,152,711	3,170,973	3,193,104	3,207,172	3,220,664
<b>LIABILITIES</b>						
<b>Current Liabilities</b>						
Trade and Other Payables		15,534	16,202	20,098	19,443	19,373
Trust Funds & Deposits		9,655	9,705	9,755	9,805	9,855
Provisions		16,494	17,080	17,701	18,342	19,001
<b>Total Current Liabilities</b>	4.2.2	41,683	42,986	47,554	47,589	48,229
<b>Non-Current Liabilities</b>						
Provisions		1,877	1,941	1,989	2,038	2,089
Other Liabilities		1,926	1,926	1,926	1,926	1,926
Interest bearing loans and borrowings	4.2.3	0	0	0	0	0
<b>Total Non-Current Liabilities</b>	4.2.2	3,803	3,867	3,915	3,964	4,015
<b>Total Liabilities</b>		45,486	46,854	51,469	51,554	52,244
<b>Net Assets</b>		3,107,225	3,124,120	3,141,635	3,155,619	3,168,421
<b>EQUITY</b>						
Accumulated surplus		982,500	998,578	1,020,956	1,031,675	1,043,237
Reserves		2,124,725	2,125,542	2,120,679	2,123,943	2,125,184
<b>Total Equity</b>		3,107,225	3,124,120	3,141,635	3,155,619	3,168,421

**Statement of Changes in Equity**  
For the four years ending 30 June 2022

	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
<b>2018 Forecast Actual</b>				
Balance at beginning of the financial year	3,093,933	973,833	2,100,619	19,481
Surplus/(deficit) for the year	13,292	13,292	-	-
Transfer to reserves	-	(9,659)	-	9,659
Transfer from reserves	-	5,034	-	(5,034)
<b>Balance at end of the financial year</b>	<b>3,107,225</b>	<b>982,500</b>	<b>2,100,619</b>	<b>24,106</b>
<b>2019</b>				
Balance at beginning of the financial year	3,107,225	982,500	2,100,619	24,106
Surplus/(deficit) for the year	16,894	16,894	-	-
Transfer to reserves	4.3.1 -	(7,123)	-	7,123
Transfer from reserves	4.3.1 -	6,306	-	(6,306)
<b>Balance at end of the financial year</b>	<b>4.3.2 3,124,120</b>	<b>998,578</b>	<b>2,100,619</b>	<b>24,923</b>
<b>2020</b>				
Balance at beginning of the financial year	3,124,120	998,578	2,100,619	24,923
Surplus/(deficit) for the year	17,516	17,516	-	-
Transfer to reserves	-	(8,079)	-	8,079
Transfer from reserves	-	12,942	-	(12,942)
<b>Balance at end of the financial year</b>	<b>3,141,635</b>	<b>1,020,956</b>	<b>2,100,619</b>	<b>20,060</b>
<b>2021</b>				
Balance at beginning of the financial year	3,141,635	1,020,956	2,100,619	20,060
Surplus/(deficit) for the year	13,983	13,983	-	-
Transfer to reserves	-	(8,189)	-	8,189
Transfer from reserves	-	4,925	-	(4,925)
<b>Balance at end of the financial year</b>	<b>3,155,619</b>	<b>1,031,675</b>	<b>2,100,619</b>	<b>23,324</b>
<b>2022</b>				
Balance at beginning of the financial year	3,155,619	1,031,675	2,100,619	23,324
Surplus/(deficit) for the year	12,802	12,802	-	-
Transfer to reserves	-	(6,250)	-	6,250
Transfer from reserves	-	5,010	-	(5,010)
<b>Balance at end of the financial year</b>	<b>3,168,421</b>	<b>1,043,237</b>	<b>2,100,619</b>	<b>24,565</b>

## Statement of Cash Flows

For the four years ending 30 June 2022

	NOTES	Forecast	Budget	Strategic Resource Plan		
		Actual		Projections		
		2017/18	2018/19	2019/20	2020/21	2021/22
		\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
<b>Cash flow from operating activities</b>						
<b>Receipts</b>						
Rates & Charges		116,217	<b>121,243</b>	125,071	128,985	132,988
Statutory Fees & Fines		10,357	<b>10,273</b>	10,684	11,111	11,556
User Fees		26,015	<b>27,487</b>	29,064	30,218	31,418
Contributions - cash		5,985	<b>6,597</b>	7,829	7,189	5,250
Grants - Operating		16,876	<b>16,994</b>	17,418	17,854	18,300
Grants - Capital		2,808	<b>3,948</b>	3,894	1,835	1,866
Interest Revenue		2,240	<b>2,529</b>	2,611	2,513	2,460
GST Reimbursement		9,918	<b>10,052</b>	12,419	12,025	11,986
Other Receipts		1,267	<b>743</b>	619	834	932
<b>Total Receipts</b>		<b>191,683</b>	<b>199,865</b>	<b>209,611</b>	<b>212,565</b>	<b>216,757</b>
<b>Payments</b>						
Employee Costs		(71,756)	<b>(73,945)</b>	(76,162)	(78,427)	(81,135)
Defined Benefits						
Materials, Services & Contracts		(71,899)	<b>(72,749)</b>	(74,036)	(82,839)	(84,678)
GST Paid to Government		(1,702)	<b>(1,798)</b>	(1,901)	(1,977)	(2,055)
Other Payments		(1,404)	<b>(1,454)</b>	(1,490)	(1,528)	(1,566)
Interest		0	<b>0</b>	0	0	0
<b>Total Payments</b>		<b>(146,761)</b>	<b>(149,945)</b>	<b>(153,589)</b>	<b>(164,771)</b>	<b>(169,434)</b>
<b>Net cash provided by/(used in) operating activities</b>	4.4.1	<b>44,923</b>	<b>49,920</b>	<b>56,022</b>	<b>47,794</b>	<b>47,323</b>
<b>Cash flows from investing activities</b>						
Payment for Property, Plant & Equipment		(46,692)	<b>(46,879)</b>	(70,999)	(61,938)	(59,002)
Payments of loans		0	<b>0</b>	0	0	0
Proceeds from Sale of Property, Plant & Equipment		1,053	<b>8,433</b>	1,104	20,531	1,159
<b>Net cash provided by/(used in) investing activities</b>	4.4.2	<b>(45,639)</b>	<b>(38,446)</b>	<b>(69,895)</b>	<b>(41,406)</b>	<b>(57,843)</b>
<b>Cash flows from financing activities</b>						
Repayment of Current Borrowings/Leases		0	<b>0</b>	0	0	0
Receipt from Redraw/New Borrowings		0	<b>0</b>	0	0	0
<b>Net cash provided by/(used in) financing activities</b>	4.4.3	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net increase/(decrease) in cash &amp; cash equivalents</b>		<b>(717)</b>	<b>11,474</b>	<b>(13,873)</b>	<b>6,388</b>	<b>(10,520)</b>
Cash and cash equivalents at the beginning of the financial year		82,505	<b>81,788</b>	93,262	79,389	85,777
<b>Cash and cash equivalents at the end of the financial year</b>		<b>81,788</b>	<b>93,262</b>	<b>79,389</b>	<b>85,777</b>	<b>75,257</b>

**Statement of Capital Works**  
For the four years ending 30 June 2022

	Forecast Actual 2017/18 \$ '000	Budget 2018/19 \$ '000	Strategic Resource Plan Projections		
			2019/20 \$ '000	2020/21 \$ '000	2021/22 \$ '000
	NOTES				
<b>Property</b>					
Land	0	0	0	0	0
Land Improvements	0	30	367	383	481
<b>Total land</b>	0	30	367	383	481
Buildings and Building Improvements	15,314	16,028	37,382	27,369	17,127
<b>Total buildings and building Improvements</b>	15,314	16,028	37,382	27,369	17,127
<b>Total property</b>	15,314	16,058	37,749	27,752	17,608
<b>Plant &amp; Equipment</b>					
Plant, machinery and equipment	2,410	2,875	3,373	3,976	4,995
Fixtures, fittings and furniture	714	489	429	455	572
Computers and telecommunications	3,263	3,530	1,585	1,696	2,130
Library books	1,259	1,284	1,320	1,352	1,699
<b>Total plant and equipment</b>	7,646	8,178	6,707	7,479	9,396
<b>Infrastructure</b>					
Roads	3,543	5,376	6,720	7,073	8,886
Bridges	51	393	264	273	343
Footpaths and cycleways	4,637	4,437	4,624	5,063	6,360
Drainage	3,021	2,077	3,300	3,268	4,106
Recreational, leisure and community facilities	4,081	3,071	3,479	3,566	4,480
Waste management	25	131	243	249	313
Parks, open space and streetscapes	3,483	3,167	1,750	1,800	2,261
Aerodromes	0	0	0	0	0
Off street car parks	947	0	300	300	377
Other infrastructure	89	120	0	0	0
<b>Total Infrastructure</b>	19,877	18,772	20,680	21,592	27,126
<b>Total capital works expenditure</b>	4.5.1 42,837	43,008	65,136	56,823	54,130
<b>Expenditure types represented by:</b>					
Asset renewal expenditure	29,513	30,760	37,614	26,676	32,899
New asset expenditure	0	833	0	0	233
Asset expansion expenditure	5,380	2,571	12,219	23,193	15,045
Asset upgrade expenditure	7,944	8,844	15,303	6,954	5,953
<b>Total capital works expenditure</b>	4.5.1 42,837	43,008	65,136	56,823	54,130
<b>Funding sources represented by:</b>					
Grants	2,808	3,948	3,894	1,835	1,866
Contributions	130	438	750	0	0
Council cash	39,899	38,622	60,492	54,988	52,264
Borrowings	0	0	0	0	0
<b>Total capital works expenditure</b>	4.5.1 42,837	43,008	65,136	56,823	54,130

## Statement of Human Resources

For the four years ending 30 June 2022

	Forecast Actual 2017/18 \$ '000	Budget	Strategic Resource Plan		
		2018/19 \$ '000	Projections		
			2019/20 \$ '000	2020/21 \$ '000	2021/22 \$ '000
<b>Staff Expenditure</b>					
Employee Costs - Operating	72,387	<b>74,595</b>	76,831	79,117	81,845
Employee Costs - Capital	1,703	<b>1,902</b>	1,959	2,017	2,087
<b>Total Staff Expenditure</b>	<b>74,090</b>	<b>76,496</b>	<b>78,790</b>	<b>81,133</b>	<b>83,932</b>
	EFT	<b>EFT</b>	EFT	EFT	EFT
<b>Staff Numbers</b>					
Employees	781.7	<b>782.6</b>	782.6	782.6	782.6
<b>Total Staff Numbers</b>	<b>781.7</b>	<b>782.6</b>	<b>782.6</b>	<b>782.6</b>	<b>782.6</b>

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Division	Budget 2018/19 \$'000	Comprises	
		Permanent Full time \$'000	Permanent Part time \$'000
		Chief Executive Office	8,545
Corporate Services	3,808	3,122	686
Community Development & Services	19,022	13,012	6,010
City Development	9,668	9,010	658
Infrastructure	19,413	18,858	555
<b>Total permanent staff expenditure</b>	<b>60,456</b>	<b>50,795</b>	<b>9,661</b>
Casual and other expenditure	14,138		
Total Operating employee cost	74,594		
Capitalised Labour costs	1,902		
<b>Total expenditure</b>	<b>76,496</b>		

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Division	Budget EFT 2018/19	Comprises	
		Permanent Full time	Permanent Part time
Chief Executive Office	71.0	56.0	15.0
Corporate Services	34.2	28.0	6.2
Community Development & Services	214.9	147.0	67.9
City Development	85.8	79.7	6.1
Infrastructure	200.4	194.3	6.1
<b>Total permanent staff</b>	<b>606.2</b>	<b>505.0</b>	<b>101.2</b>
Casuals and other	158.4		
Capitalised EFT	18.0		
<b>Total staff</b>	<b>782.6</b>		

## 4. NOTES TO THE FINANCIAL STATEMENTS

### 4.1 Comprehensive Income Statement

#### 4.1.1 Rates and charges

This section presents information about rates and charges which the Act and the Regulations require to be disclosed in the Council's annual budget.

Council has prepared a Budget for 2018/19 which is aligned to the vision in the new Council Plan 2017-21. The draft 2018/19 budget includes a 3.53 per cent average rate cap increase. This is a 1.28 per cent above the 2.25 per cent rate cap, and as noted previously, requires Council to apply to the Essential Services Commission (ESC) for a rate cap variation for the 2018/19 financial year. This application has not yet been reviewed by the ESC. The variation in the rate cap will only be used to recoup the additional costs of the recycling service and would not be used for other waste charges. If the request to the ESC for a variation in the rate cap is unsuccessful, Council will consider introducing a separate limited waste charge to meet the increased costs.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the Monash community.

In order to achieve the objectives of the Strategic Resource Plan, while maintaining service levels and a comprehensive capital expenditure program, the average general rate will increase by 3.53 per cent in line with the rate cap variation application. This will raise total rates and charges for 2018/19 of \$120.6M, in addition \$1.1M will be generated from supplementary rates. Total General Rates revenue of \$119.9M is exclusive of the Pensioner Rebate of \$675K.

#### 4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	2017/18 Forecast \$'000	2018/19 Budget \$'000	\$'000	Change %
General Rates *	115,614	<b>119,918</b>	4,304	3.72%
Municipal Charge *	-	-	-	
Waste Management Charge	-	-	-	
Service rates and charges	-	-	-	
Special rates and charges	-	-	-	
Supplementary rates and rate adjustments	872	<b>1,100</b>	228	26.15%
Interest on rates and charges	-	-	-	
Revenue in lieu of rates	223	<b>225</b>	2	0.90%
<b>Total Rates &amp; Charges</b>	<b>116,709</b>	<b>121,243</b>	<b>4,534</b>	<b>3.89%</b>

\* items are subject to a rate cap

4.1.1(b) The rate in the dollar to be levied as general rates under Section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2017/2018 cents/\$CIV	2018/2019 cents/\$CIV	Change
General rate for rateable residential properties	0.0015448	<b>0.00144295</b>	<b>-6.6%</b>
General rate for rateable commercial properties	0.0020116	<b>0.00189619</b>	<b>-5.7%</b>
General rate for rateable industrial properties	0.0020116	<b>0.00189619</b>	<b>-5.7%</b>
General rate for rateable primary production properties	0.0020116	<b>0.00189619</b>	<b>-5.7%</b>

(\*CIV is the valuation basis used by the Council)

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2017/2018 \$	2018/2019 \$	Change
Residential	99,362,462	<b>103,709,794</b>	<b>4.4%</b>
Commercial	9,606,226	<b>10,095,780</b>	<b>5.1%</b>
Industrial	6,618,975	<b>6,750,146</b>	<b>2.0%</b>
Primary Production	26,151	<b>37,646</b>	<b>44.0%</b>
<b>Total amount to be raised by general rates</b>	<b>115,613,814</b>	<b>120,593,367</b>	<b>4.3%</b>

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year.

Type or class of land	2017/18 Number	2018/19 Number	Change
Residential	71,479	<b>72,347</b>	<b>1.2%</b>
Commercial	3,929	<b>3,860</b>	<b>-1.8%</b>
Industrial	2,551	<b>2,659</b>	<b>4.2%</b>
Primary Production	7	<b>7</b>	<b>0.0%</b>
<b>Total number of assessments</b>	<b>77,966</b>	<b>78,873</b>	<b>1.2%</b>

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV).

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2017/2018 \$	2018/2019 \$	Change
Residential	64,321,016,000	<b>71,873,981,800</b>	<b>11.7%</b>
Commercial	4,775,311,000	<b>5,326,600,000</b>	<b>11.5%</b>
Industrial	3,290,331,000	<b>3,561,421,400</b>	<b>8.2%</b>
Primary Production	13,000,000	<b>15,670,000</b>	<b>20.5%</b>
<b>Total value of land</b>	<b>72,399,658,000</b>	<b>80,777,673,200</b>	<b>11.6%</b>

4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2017/2018	Per Rateable Property 2018/2019	Change
	\$	\$	
Municipal	0	0	0.0%

4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year

Type of Charge	2017/2018	2018/2019	Change
	\$	\$	
Municipal	0	0	0.0%

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2017/2018	Per Rateable Property 2018/2019	Change
	\$	\$	
Kerbside collection	0	0	0.0%
Recycling	0	0	0.0%
<b>Total</b>	0	0	0.0%

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2017/2018	2017/2018	Change
	\$	\$	
Kerbside collection	0	0	0.0%
Recycling	0	0	0.0%
<b>Total</b>	0	0	0.0%

4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year

Type of Charge	2017/2018	2018/2019	Change
	\$	\$	
General rates	115,613,814	120,593,367	4.3%
Municipal charge	0	0	0.0%
Kerbside collection and recycling	0	0	0.0%
Supplementary rates and charges	872,000	1,100,000	26.1%
<b>Rates and charges</b>	116,485,814	121,693,367	4.5%



#### 4.1.1(l) The estimated total average rate and valuation change

Type of Charge	2017/2018 \$	2018/2019 \$	Change
Average Property Value (All categories)	\$ 928,606	\$ <b>1,024,149</b>	10.3%
Average Residential Property Value	\$ 899,859	\$ <b>993,462</b>	10.4%
Average Rate Per Assessment (All categories)	\$ 1,483	\$ <b>1,529</b>	3.1%
Average Rate Per Assessment (Residential)	\$ 1,390	\$ <b>1,434</b>	3.1%

#### 4.1.1(m) Fair Go Rates System Compliance

The Annual Budget 2018/19 has been prepared in accordance with the State Government's *A Fair Go Rates System* (FGRS). The proposed Budget incorporates an average rate increase of 3.53 per cent for the 2018/19 year. This represents a 1.28 per cent increase (to recoup the additional costs of the recycling service) above the 2.25 per cent rate cap determined by the Minister for Local Government in December 2017 to apply to all Councils for the 2018/19 financial year. This rate is a forecast movement of 2.25 per cent in the Consumer Price Index (CPI), as determined by the Department of Treasury & Finance.

Council has applied to the Essential Services Commission (ESC) to seek a variation above the rate cap set under the FGRS for 2018/19. This application has not yet been reviewed by the ESC. The variation in the rate cap will only be used to recoup the additional costs of the recycling service and would not be used for other waste charges. If the request to the ESC for a variation in the rate cap is unsuccessful, Council will consider introducing a separate limited waste charge to meet the increased costs.

Base Average Rates (2017/2018)	\$ 1,477
Maximum Rate Increase (rate cap variation application)	<b>3.53%</b>
Increased cap application Average Rate (2018/2019)	\$ 1,529
Maximum General Rates and Municipal Charges Revenue	\$ 120,593,367

Type of Charge	2017/2018 Forecast \$'000	2018/2019 Budget \$'000	Change %
Rates & Charges (7.2 Rates & Charges)	115,614	-	
<b>Plus</b> Supp.Rates 2017/18 (full year equivalent Mar 2018)	868	-	
Total Rates Levied	116,482	<b>120,593</b>	3.53%
<b>Plus</b> Supplementary Rates est. 2018/19		<b>1,100</b>	
<b>Plus</b> Cultural Recreation charges	223	<b>225</b>	0.90%
<b>Less</b> Council funded Pension Rebate (\$50)	620	<b>675</b>	8.87%
Total Rates & Charges	116,085	<b>121,243</b>	4.44%

#### 4.1.1(n) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2018/19: estimated \$1.1M and 2017/18 forecast: \$872K)
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa.

#### 4.1.1(o) Differential rates

##### ***Rates to be levied***

For 2018/19 Council has adopted two differential rates:

1. Residential rate; and
2. Non-Residential rate.

The rate and amount of rates payable in relation to land in each category of differential are:

- A Residential rate of 0.144295% (0.00144295 cents in the dollar of CIV) for all rateable residential properties; and
- A Non-Residential rate of 0.189619% (0.00189619 cents in the dollar of CIV) for all non-residential rateable properties.

For the purposes of identifying the types/classes of land applicable to each rate the properties are grouped in accordance with the Australian Valuation Property Classification Code (AVPCC) Categories, as adopted by the Valuer-General Victoria (VGV) for the 2018 Revaluation.

Each differential rate will be determined by multiplying the Capital Improved Value of each rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council considers that each differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate, are set out below.

##### ***Residential rate land***

Residential land is any land, which is:

- Occupied for the principal purpose of physically accommodating persons; or
- Unoccupied but zoned residential under the Monash Planning Scheme and which is not commercial or industrial land.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of health and community services; and
- Provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is where it is located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improved land, is any use of land.

The characteristics of planning scheme zoning are applicable to the determination of vacant land which will be subject to the rate applicable to residential land. The vacant land affected by this rate is that which is zoned residential under the Monash Planning Scheme. The classification of land which is improved will be determined by the occupation of that land, and have reference to the planning scheme zoning.

The types of buildings on the land within this differential rate are all buildings already on the land or which will be constructed prior to the expiry of the 2017/18 financial year.

### ***Non-Residential Rate Land***

Non-Residential land is any land, which is:

- Classified under the AVPCC Categories as being either Commercial, Industrial, Primary Production; or
- Occupied for the principal purpose of carrying out the manufacture or production of, or trade in, goods or services.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of health and community services; and
- Provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide

for an appropriate contribution to Council’s budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever located within the municipal district, without reference to ward boundaries.

**Properties rated under the Cultural & Recreational Lands Act 1963**

Council has ten properties that are eligible to be rated under the *Cultural and Recreational Lands Act 1963* (CRLA). The Council has considered the service utilised by the lands and the benefit these lands provide to the community by consideration of their cultural or recreational land use, as required under the CRLA.

CULTURAL AND RECREATIONAL LANDS ACT 1963			
ASSESS	NAME	2017/18 Charge	2018/19 Charge
104193	Riversdale Golf Club	\$73,902	\$74,504
104194	Glen Iris Valley Recreation Club Inc.	\$3,499	\$3,526
113401	Victorian Homing Association Incorporated	\$761	\$769
180312	Metropolitan Golf Club	\$69,430	\$69,995
164642	Oakleigh & Caulfield District Angling Club	\$192	\$192
165754	Huntingdale Golf Club	\$57,035	\$57,500
170448	Mulgrave Country Club	\$10,748	\$10,836
174189	Hawthorn Football Club Ltd (Oval)	\$2,220	\$2,240
176720	Hawthorn Football Club Ltd	\$5,476	\$5,522
155827	Oakleigh Rifle Club Inc.	\$191	\$192
<b>Total Cultural and Recreational Charges</b>		<b>\$223,454</b>	<b>\$225,276</b>

\*Council is currently reviewing its CRLA policy and these figures may change when the budget is adopted in June 2018

#### 4.1.2 Statutory fees and fines

	Forecast		Change	
	Actual	Budget	\$'000	%
	2017/18	2018/19		
	\$'000	\$'000		
Infringements	5,809	5,934	125	2.1%
Court recoveries	843	639	-204	(24%)
Town planning fees	2,830	2,839	9	0.3%
Land Information Certificates	150	150	0	0.0%
Permits	725	711	-14	(2%)
<b>Total statutory fees and fines</b>	<b>10,357</b>	<b>10,273</b>	<b>-84</b>	<b>-0.8%</b>

Statutory fees relate mainly to fees and fines levied in accordance with legislation and include animal registrations, *Public Health and Wellbeing Act 2008* registrations and parking fines. Increases in statutory fees are made in accordance with legislative requirements.

Statutory Fees and Fines is budgeted to decrease by \$84K compared to the 2017/18 forecast. Income from parking infringements is expected to generate additional income of \$125K along with a marginal increase in town planning fees of \$9K in 2018/19. These are offset by a decrease in court fines income of \$204K in 2018/19 mainly due to a reduction in council election fines as it is not an election year. A more detailed listing of statutory fees is included in Appendix A.

#### 4.1.3 User fees

	Forecast		Change	
	Actual	Budget	\$'000	%
	2017/18	2018/19		
	\$'000	\$'000		
Service charges	3,333	3,438	104	3%
Recreation fees	11,953	12,808	855	7%
Waste transfer station	2,455	3,040	585	23.8%
Building services fees	1,721	1,768	46	2.7%
Library fees and fines	188	174	-14	-7.5%
Bin charges	1,353	1,421	68	5.0%
Lease charges	515	445	-70	-13.7%
Hire and rental charges	815	883	69	8.4%
Other fees and charges	1,979	1,712	-268	-13.5%
<b>Total user fees</b>	<b>24,313</b>	<b>25,688</b>	<b>1,375</b>	<b>5.7%</b>

User Fees relates mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include use of leisure, entertainment and other

community facilities and the provision of human services such as family day care and home care services.

Total income from User fees is budgeted to increase by 5.7% over the 2017/18 levels. The main contributors are:

- Service charges are expected to increase by \$104K mainly in Brine Street child care (\$166K) due to fee increases, this is offset by a reduction in service charge income for Home & Community Care due to the council decision to discontinue the delivery of the program for younger people (PYP);
- Recreation fees will increase by \$855K mainly due to higher income in entrance fees (\$454K) from the three recreation centres. In addition, increase to income is expected from memberships and dry programs (\$175K) and learn to swim programs (\$141K);
- Waste transfer station income will increase by \$585K due to a higher level of patronage;
- Hire and rental charges have increased by \$69K due to the increased usage by regular hirers.

A more detailed listing of fees is included in Appendix A.

#### 4.1.4 Grants

Grant Funding Types & Source	Forecast	Budget	Change	
	Actual 2017/18 \$'000	2018/19 \$'000	\$'000	%
<b>Grants were received in respect of the following:</b>				
Summary of grants				
Commonwealth funded grants	12,032	15,093	3,061	25%
State funded grants	7,652	4,788	(2,864)	(37%)
<b>Total grants received</b>	<b>19,684</b>	<b>19,881</b>	<b>197</b>	<b>1%</b>
<b>(a) Operating Grants</b>				
<i><b>Recurrent - Commonwealth Government</b></i>				
Victorian Grants Commission	1,921	3,814	1,894	99%
Family Day Care	884	800	(84)	(10%)
Aged & Community Services	6,407	7,695	1,288	20%
Early Years & Integrated Family Services	298	326	28	9%
Monash Gallery of Art	75	75	0	0%
Children's Services	740	631	(109)	(15%)
<i><b>Recurrent - State Government</b></i>				
Aged & Community Services	2,531	0	(2,531)	(100%)
Children's Services	300	302	2	1%
Maternal and Child health	1,224	1,246	21	2%
Libraries	1,143	1,166	23	2%
Youth	142	142	0	0%
Community Health	15	15	-	0%
School Crossings	508	508	-	0%
<b>Total recurrent operating grants</b>	<b>16,190</b>	<b>16,720</b>	<b>530</b>	<b>3%</b>
<i><b>Non-recurrent - State Government</b></i>				
Community Programs	175	65	(110)	(63%)
Strategic Planning	115	0	(115)	(100%)
Youth - School Focussed	208	209	0	0%
Waste Services	188	0	(188)	(100%)
<b>Total non-recurrent operating grants</b>	<b>686</b>	<b>274</b>	<b>(412)</b>	<b>(60%)</b>
<b>Total operating grants</b>	<b>16,876</b>	<b>16,994</b>	<b>117</b>	<b>1%</b>
<b>(b) Capital Grants</b>				
<i><b>Recurrent - Commonwealth Government</b></i>				
Roads to Recovery	1,112	551	(561)	(50%)
Victorian Grants Commission	574	1,179	605	105%
<i><b>Recurrent - State Government</b></i>				
Libraries	20	22	2	10%
Parks, open space and streetscapes	20	0	(20)	(100%)
<b>Total recurrent capital grants</b>	<b>1,726</b>	<b>1,752</b>	<b>26</b>	<b>2%</b>
<i><b>Non-recurrent - Commonwealth Government</b></i>				
Buildings	0	1,061	1,061	100%
	0	<b>1,061</b>	1061	100%
<i><b>Non-recurrent - State Government</b></i>				
Buildings	310	880	570	184%
Parks, open space and streetscapes	180	30	(150)	(83%)
Recreation Leisure & Community Facilities	-	0	0	0%
Other Funding	592	225	(367)	(62%)
<b>Total non-recurrent capital grants</b>	<b>1,082</b>	<b>1,135</b>	<b>53</b>	<b>5%</b>
<b>Total capital grants</b>	<b>2,808</b>	<b>3,948</b>	<b>1,140</b>	<b>41%</b>
<b>Total Grants</b>	<b>19,684</b>	<b>20,942</b>	<b>1,258</b>	<b>6%</b>

Operating grants include all monies received from State and Federal government sources for the purpose of funding the delivery of Council's services to ratepayers. The increase in grants is 1% or \$117K compared to the 2017/18 forecast.

Capital grants include all monies received from State and Federal governments, and community sources for the purposes of funding the capital works program. Overall the level of capital grants has increased by 41% or \$1.1M compared to 2017/18 forecast. Significant grants are budgeted to be received for Atherton Road Reconstruction (\$1.9M); Oakleigh Recreation Centre and Waverley Gymnastics Redevelopment (\$1.8M) and \$100K for sporting facilities. In addition a grant of \$75K will be received for the Eaton Mall Pedestrian Safety project.

#### 4.1.5 Contributions

	Forecast		Change \$'000	%
	Actual	Budget		
	2017/18 \$'000	2018/19 \$'000		
Monetary	5,985	6,598	612	10.2%
Non-monetary	0	0	0	0.0%
<b>Total contribution</b>	<b>5,985</b>	<b>6,598</b>	<b>612</b>	<b>10.2%</b>

Contributions are expected to be higher than the forecast 17/18 due to higher parking (\$200K) and public open space contributions (\$80K). In addition contributions are received from sporting clubs and other organisations to fund various capital projects. The major contribution in 2018/19 is \$250K towards the Oakleigh Recreation Centre and Waverley Gymnastics redevelopment.

#### 4.1.6 Other income

	Forecast		Change \$'000	%
	Actual	Budget		
	2017/18 \$'000	2018/19 \$'000		
Investment interest	1,985	2,274	289	14.6%
Rates and charges interest	255	255	0	0.0%
Other income	1,518	886	-632	(41.7%)
<b>Total other income</b>	<b>3,758</b>	<b>3,415</b>	<b>-343</b>	<b>(9.1%)</b>

Other income is reduced by \$632K mainly due to non- receipt of recycling income from VISY in 2018/19. Investment interest (\$289K) is higher compared to forecast 17/18 due to having a higher cash balance invested in bank.



#### 4.1.7 Employee costs

	Forecast Actual 2017/18 \$'000	Budget 2018/19 \$'000	Change \$'000	%
Salaries and wages	58,942	60,423	-1,481	(2.5%)
Workcover	1,028	1,061	-33	(3.3%)
Casual staff	5,567	6,127	-560	(10.1%)
Superannuation	5,781	5,974	-193	(3.3%)
Fringe benefit tax	275	275	0	0.0%
Long Service Leave	1,703	1,760	-57	(3.3%)
Other employee related costs	794	876	-82	(10.3%)
Less: Amounts capitalised	(1703)	(1902)	199	(11.7%)
<b>Total employee costs</b>	<b>72,387</b>	<b>74,594</b>	<b>-2,207</b>	<b>(3.0%)</b>

Employee Costs include all labour related expenditure for wages and salaries and on-cost allowances (for leave entitlements, employer superannuation etc), temporary and agency staff expenditure.

Total employee costs are forecast to increase by 3% or \$2.2M compared to the 2017/18 forecast actual expenditure. This increase relates to:

- Enterprise Bargaining Agreement (EBA) of 2.5% on salaries and wages;
- Increases in casual staff wages by \$560K or 10.1%, mostly in council's recreation centres to meet the safety compliance to maintain customer service levels;
- New initiatives for 1.5 new positions :
  - Senior Arborist- funding for position sourced within material & services budgets; and
  - Part time Project Officer to implement Child safe standards-12 month temporary position in the Budget 2018/19 and not considered in the permanent EFT establishment.
- Increases in capitalised salaries by \$199K or 11.7% to facilitate the capital program. This is due to transfer of salaries of Business Technology staff who are involved in the Asset Management System (AMES) project for 18/19;
- Increases in other employee related costs by \$82K or 10.3%, mainly due to staff training costs increasing by \$70K from forecast 2017/18 due to the inclusion additional budgets for fraud training in corporate performance.

#### 4.1.8 Materials and services

	Forecast		Change	%
	Actual	Budget		
	2017/18	2018/19		
	\$'000	\$'000	\$'000	
Materials and services	12,058	12,280	-222	(1.8%)
Contract payments	32,935	32,917	18	0.1%
General maintenance	529	671	-142	(26.8%)
Software and computer maintenance	3,328	3,963	-636	(19.1%)
Utilities and street lighting costs	4,261	4,367	-106	(2.5%)
General Administration	8,091	8,336	-245	(3.0%)
Insurance	1,675	1,810	-135	(8.1%)
Consultants	1,921	1,862	59	3.1%
Other costs	1,181	1,037	144	12.2%
<b>Total materials and services</b>	<b>65,979</b>	<b>67,245</b>	<b>-1,265</b>	<b>(1.9%)</b>

Materials, Services and Contracts includes the purchases of consumables and payments to contractors for the provision of services and utility costs. This is forecasted to increase by 2% or \$1.3M compared to the 2017/18 forecast, primarily due to the following significant variances:

- Software and computer maintenance expenditure are expected to increase by \$636K. This includes additional software support of \$510K, for new software applications such as Page up, the workforce management system.
- General maintenance costs will increase by \$142K, mainly due to the increase of maintenance budgets in the recreation centres to ensure preventative maintenance works to improve the presentation of the centres to the community;
- Utilities and street lighting costs have increased by \$106K, mainly due to increases in electricity (\$234K) due to the council approved contract to use green power to initiate sustainable practises. This is partially offset by a reduction in water (\$85K) and gas (\$43K) utilities;
- General administration costs have increased by \$245K mainly due the pound contract with RSPCA (\$104K) and inclusion of operating budget initiative of \$125K in program initiatives for community safety initiatives through the Monash Community Safety Special Advisory Committee;
- Insurance is expected to increase by \$135K due to both increases in public liability claims to keep up with demands (\$80K) and for insurance premiums (\$65K) based on trends and advice across the sector;
- Waste management costs are expected to increase by \$1.3M over the 2017/18 forecast. This includes additional budgets for disposal of recyclables (\$800K) and increased disposal and collection services. In addition to this, higher toll charges for commercial vehicles have also been factored into the collection costs and will therefore increase disposal costs associated with the transport of waste to Melbourne Regional Landfill (MRL);

#### 4.1.9 Depreciation and amortisation

	Forecast		Change	
	Actual	Budget	\$'000	%
	2017/18	2018/19		
	\$'000	\$'000		
Property	7,686	7,530	156	2.0%
Plant & equipment	5,776	6,609	-833	-14.4%
Infrastructure	13,800	13,842	-42	-0.3%
<b>Total depreciation and amortisation</b>	<b>27,261</b>	<b>27,981</b>	<b>-719</b>	<b>-2.6%</b>

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment, including infrastructure assets such as roads and drains. The increase of \$719K is due to the full year effect of depreciation on the 2017/18 capital works program and the impact of depreciation on the capital works completed for 2018/19. Significant upgrade of Council's IT infrastructure has resulted in an increase to the depreciation expense for the plant & equipment asset class. Refer to Section 4.5 Capital works program for a more detailed analysis of Council's capital works program for the 2018/19 year.

#### 4.1.10 Other expenses

	Forecast		Change	
	Actual	Budget	\$'000	%
	2017/18	2018/19		
	\$'000	\$'000		
Auditor Remuneration- VAGO	100	80	20	20.0%
Auditor Remunerations-Internal	166	212	-46	(27.8%)
Councillor Allowances	443	452	-9	(2.0%)
Operating Lease Rentals	686	700	-15	(2.1%)
	<b>1,394</b>	<b>1,444</b>	<b>-50</b>	<b>(3.6%)</b>

Other Expenses relates to a range of items including audit fees, lease payments and councillor allowances. It is expected that audit fees will increase by \$26K due to additional internal audits planned for the year.

## 4.2 Balance Sheet

This section analyses the movements in assets, liabilities and equity between 2017/18 and 2018/19. It also considers a number of key performance indicators.

	Forecast Actual 2017 \$'000	Budget 2018 \$'000	Variance \$'000
<b>Current Assets</b>			
Cash and cash equivalents	81,788	93,262	11,474
Trade and other receivables	8,366	8,558	192
Other Assets	8,861	1,506	(7,355)
<b>Total Current Assets</b>	<b>99,015</b>	<b>103,327</b>	<b>4,311</b>
<b>Non-Current Assets</b>			
Plant, Property & Equipment	3,052,429	3,066,379	13,950
Other assets	1,267	1,267	0
<b>Total Non-Current Assets</b>	<b>3,053,696</b>	<b>3,067,646</b>	<b>13,950</b>
<b>Total Assets</b>	<b>3,152,711</b>	<b>3,170,973</b>	<b>18,262</b>
<b>LIABILITIES</b>			
<b>Current Liabilities</b>			
Trade and Other Payables	15,534	16,202	(668)
Trust Funds & Deposits	9,655	9,705	(50)
Provisions	16,494	17,080	(586)
Interest bearing loans and borrowings	0	0	0
<b>Total Current Liabilities</b>	<b>41,683</b>	<b>42,986</b>	<b>(1,303)</b>
<b>Non-Current Liabilities</b>			
Provisions	1,877	1,941	(64)
Other Liabilities	1,926	1,926	0
Interest bearing loans and borrowings	0	0	0
<b>Total Non-Current Liabilities</b>	<b>3,803</b>	<b>3,867</b>	<b>(64)</b>
<b>Total Liabilities</b>	<b>45,486</b>	<b>46,854</b>	<b>(1,368)</b>
<b>Total Net Assets</b>	<b>3,107,225</b>	<b>3,124,120</b>	<b>16,895</b>
<b>EQUITY</b>			
Accumulated surplus	982,500	998,578	16,078
Reserves	2,124,725	2,125,542	817
<b>Total Equity</b>	<b>3,107,225</b>	<b>3,124,120</b>	<b>16,894</b>

Source: Section 3

#### 4.2.1 Assets

Cash and Cash Equivalents includes items such as short term deposits of three months or less, cash held in the bank, and as petty cash. Trade and other receivables are monies owed to Council by ratepayers and others. Current assets also includes land held for resale, the proceeds of which Council has resolved to use in the refurbishment of other infrastructure assets in the 2018/19 financial year.

Plant, Property and Equipment is the largest component of Council's net worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc which has been built up by Council over many years. The increase in this balance is attributable to the net result of the capital works program (\$43M of additional assets), whilst taking into account the depreciation of assets (\$28M) and the sale of property, plant and equipment (\$1M).

#### 4.2.2 Liabilities

Trade and Other Payables represents amounts owed by Council at 30 June. These liabilities are budgeted to increase over 2017/18 levels by \$1.3M. The increase in Current Liabilities relates to timing of cash payments and its effect on Trade Creditors.

Provisions include accrued long service leave, annual leave and rostered days off owing to employees. These employee entitlements are expected to increase only marginally due to more active management of entitlements despite factoring in an increase for EBA outcomes.

The increase of \$64K in Non-current liabilities relates to the long term provisions of employment entitlements.

#### 4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	2017/18	2018/19
	\$	\$
Total amount borrowed as at 30 June of the prior year	0	0
Total amount proposed to be borrowed	0	0
Total amount projected to be redeemed	0	0
Total amount of borrowings as at 30 June	0	0

## 4.3 Statement of changes in Equity

### 4.3.1 Reserves

	Forecast		
	Actual	Budget	Variance
	2017/18	2018/19	
	\$'000	\$'000	\$'000
<b>Total cash and investments</b>	<b>81,788</b>	<b>93,262</b>	11,474
Restricted cash and investments			
- Statutory reserves	(10,865)	(11,628)	(763)
- Trust funds and deposits	(9,655)	(9,705)	(50)
<b>Unrestricted cash and investments</b>	<b>61,268</b>	<b>71,929</b>	<b>10,661</b>
- Discretionary reserves	(13,241)	(13,295)	(54)
<b>Unrestricted cash adjusted for discretionary reserves</b>	<b>48,027</b>	<b>58,634</b>	<b>10,607</b>

#### Statutory Reserves

These funds must be applied for specified statutory purposes in accordance with various legislative requirements. While these funds earn interest revenue for Council, they are not available for other purposes. At 30 June 2019, Statutory Reserves are expected to remain at \$11.6M after transfers from Drainage, Parking and Public Open Space Reserves for capital works projects.

#### Statutory Reserves comprise:

##### Drainage Reserve

New property developments are required to make a contribution towards Council's strategic drainage system where the development impacts on the current system. These funds are maintained by a catchment area and when any strategic drainage projects are undertaken, funds in that catchment area's account are utilised to fund the works. In 2018/19, \$542K will be drawn from this Reserve to fund drainage works listed in the Capital Works Program in Section 4.5.

##### Parking Reserve

When a development will increase the parking requirements for a centre, the developer is required to pay a predetermined amount per additional parking space needed. In 2018/19, Council will draw \$600K from the Parking Reserve for the design of the Multi-Level Car Park in Montclair Avenue Glen Waverley.

##### Public Open Space Reserve (POS)

The Monash Planning Scheme states that a person who proposes to subdivide land must make a contribution to Council for public open space (being a percentage of the land intended to be used for residential, industrial or commercial purposes, or a percentage of the site value of such land, or a combination of both). If no amount is specified, a contribution for public open space may still be required under section 18 of the Subdivision Act 1988.

These funds are then used to either upgrade recreational facilities in existing open space areas or provide additional open space in the municipality. Funds budgeted to be received in 2018/19 (\$4.08M) will be allocated to eligible projects.

**Unrestricted cash and investments (\$10.7M increase)**

These funds are shown as unrestricted cash and not restricted by a statutory purpose.

**Discretionary Reserves (\$54K increase)**

Council has made decisions regarding the future use of these funds and unless there is a Council resolution these funds should be used for those earmarked purposes. The decisions about future use of these funds have been reflected in Council's Strategic Resource Plan and any changes in future use of the funds will be made in the context of the future funding requirements set out in the plan.

**Discretionary Reserves comprise:**

**Development Reserve**

This Reserve (formerly named the Aged Residential Care Facilities Upgrade Reserve) provided for future capital upgrades and refurbishment at Council's Aged Care facilities. Following the divestment of Council's Aged Care facilities in 2013/14 the Reserve was renamed to reflect Council's desire to utilise the funds for wider municipal development.

**Superannuation**

Council decided, as part of the Budget for 2016/17, to create a Reserve and set aside funds in the event of there being another superannuation call. A call to top up the Defined Benefits Superannuation Fund could arise if the Fund's performance was well below the targeted – Vested Benefits Index (VBI) of 100% set by the Australian Prudential Regulation Authority (APRA). As at March 2018, the VBI index, reported quarterly, was satisfactory and Council were advised that the fund had sufficient resources to support Council's superannuation obligations.

**Unexpended grants reserve**

Council decided to create a reserve and quarantine funds related to grants, received from State and Federal government agencies, for funding the capital works projects. Any funds unexpended at the end of the financial year will be held in a discretionary reserve.

**Unrestricted cash adjusted for Discretionary Reserves (\$10.6M increase)**

These funds are free of all specific Council commitments and represent funds available to meet daily cash flow requirements, unexpected short term needs and any budget commitments which will be expended in the following year such as grants and contributions. Council regards these funds as the minimum necessary to ensure that it can meet its commitments as and when they fall due, without borrowing further funds.

### 4.3.2 Equity

Total Equity always equals Net Assets and is made up of the following components:

- Asset Revaluation Reserve, which represents the difference between the previously recorded value of assets and their current valuations;
- Other Reserves, which are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the Accumulated Surplus of the Council to be separately disclosed; and
- Accumulated Surplus, which is the value of all net assets less Reserves that have accumulated over time. The increase in Accumulated Surplus of \$16.1M results directly from the surplus for the year. During the year reserves are expected to increase by \$817K.



#### 4.4 Statement of Cash Flows

	Forecast Actual 2017/18 \$ '000	Budget 2018/19 \$'000	Variance \$'000
<b>Cash Flows from Operating Activities</b>			
<b>Receipts</b>			
Rates & Charges	116,217	121,243	5,026
User fees & fines	36,372	37,760	1,388
Grants - Operating	16,876	16,994	118
Grants - Capital	2,808	3,948	1,140
Interest Revenue	2,240	2,529	289
Other receipts	7,252	7,340	88
GST reimbursed by Australian Tax Office	9,918	10,052	134
	<b>191,683</b>	<b>199,865</b>	<b>8,182</b>
<b>Payments</b>			
Employee Costs	(71,756)	(73,945)	(2,189)
Materials, Services and Contracts	(71,899)	(72,749)	(850)
Other Payments	(1,404)	(1,454)	(50)
GST paid to Australian Tax Office	(1,702)	(1,798)	(96)
	<b>(146,761)</b>	<b>(149,945)</b>	<b>(3,185)</b>
<b>Net Cash provided by Operating Activities</b>	<b>44,923</b>	<b>49,920</b>	<b>4,997</b>
<b>Cash from Investing Activities</b>			
Payment for Property, Plant and Equipment	(46,692)	(46,879)	(186)
Proceeds from Sale of Property, Plant and Equipment	1,053	8,433	7,380
<b>Net Cash used in Investing Activities</b>	<b>(45,639)</b>	<b>(38,446)</b>	<b>7,193</b>
<b>Cash Flows from Financing Activities</b>			
Repayment of Current Borrowings/Leases	0	0	0
Receipt from Redraw/New Borrowings	0	0	0
<b>Net Cash used in Financing Activities</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Change in Cash Held</b>	<b>(717)</b>	<b>11,474</b>	<b>12,191</b>
Cash at the beginning of Period	82,505	81,788	(717)
<b>Cash at the end of the period</b>	<b>81,788</b>	<b>93,262</b>	<b>11,474</b>

Source: Section 3

##### 4.4.1 Net cash flows provided by / (used in) operating activities

The increase in net cash from operating activities is due to a 1.2% or \$850K increase in expected payments for materials, services and contracts and a 3.1% or \$2.2M increase in employee costs. Receipts show an increase in rates and charges of 4.3% or \$5M; increase in user fees & fines by 3.8% or \$1.4M and an increase in capital grants by 41% or \$1.1M due to the expected receipt of grant funding from Federal and State for the redevelopment of the Oakleigh Recreation Centre project.

The net cash flows from operating activities does not equal the surplus (deficit) for the year as the expected revenues and expenses of the Council include non-cash items which have

been excluded from the Cash Flow Statement. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table.

	Forecast		
	Actual	Budget	Variance
	2017/18 \$'000	2018/19 \$'000	\$'000
<b>Surplus (deficit) for the year</b>	<b>13,292</b>	<b>16,894</b>	3,602
Depreciation	27,261	27,981	720
Net movement in current assets and liabilities	4,369	5,045	676
<b>Cash flows available from operating activities</b>	<b>44,923</b>	<b>49,920</b>	<b>4,997</b>

#### 4.4.2 Net cash flows provided by / (used in) investing activities

The increase in payments for investing activities is due to increase in proceeds from sale of property to fund the council's capital works program and higher investment in capital works expenditure.

#### 4.4.3 Net cash flows provided by / (used in) financing activities

Council has not budgeted for any loan facilities in 2018/19.

#### 4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2018/19 year, classified by expenditure type and funding source.

The capital works projects are grouped by class and include the following:

- New works for 2018/19
- Works carried forward from the 2017/18 year.

##### 4.5.1 Summary

	Forecast Actual 2017/18 \$'000	Budget 2018/19 \$'000	Change \$'000	%
PROPERTY	15,314	16,058	744	5%
PLANT AND EQUIPMENT	7,646	8,178	532	7%
INFRASTRUCTURE	19,878	18,772	-1,105	-6%
<b>TOTAL CAPITAL WORKS</b>	<b>42,837</b>	<b>43,008</b>	<b>171</b>	<b>6%</b>

## **NEW WORKS**

### **PROPERTY (\$14.28M)**

Property comprises land improvements, buildings and building improvements including community facilities, municipal offices, and sporting pavilions.

Projects in 2018/19 include:

- \$3.5M for construction of the Oakleigh Recreation and Waverley Gymnastics Centre, including Federal and State Government funding of \$1.8M. The project will continue into 2019/20 with a total project budget of \$23.3M;
- Commence construction of the Caloola Reserve Multi Sport Pavilion \$2.67M; and pavilion upgrades at Pinewood Reserve \$872K and commencing the renewal of Brentwood Reserve \$400K;
- Community Centre upgrades at Southern Reserve \$498K; Brandon Park \$285K; Air-conditioning \$356K and other Essential Works \$503K.
- Various building fit-outs and plant renewal program \$1.2M;
- Commence design options for the proposed Montclair car park;
- Mulgrave Reserve Pavilion design will proceed at an estimated cost of \$100K, contingent upon obtaining external funding.

### **PLANT AND EQUIPMENT \$7.88M**

Plant and Equipment includes plant, machinery and equipment; business technology; fixtures fittings and furniture; and library books.

Projects in 2018/19 include:

- \$3.23M for renewal and upgrade of Information and communications technology, infrastructure and software.
- \$2.75M to maintain and replace Council's plant and fleet (partially funded by trade-ins of \$1.04M.)
- \$1.3M to continue renewal of library books and resources.

## **INFRASTRUCTURE (\$16M)**

Infrastructure includes roads, bridges, footpath and shared paths; drainage, recreation, leisure and community facilities, parks, open space and streetscapes, car parks and other structures.

Road Projects (\$4.4M) in 2018/19 include:

- Road reconstruction at Atherton Road Oakleigh at a cost of \$2.8M in 2018/19 (including carry forward funds of \$630K from 2017/18 and grant funding of \$2.03M). The project will continue into 2019/20 with a total project budget of \$6.4M;
- \$1.2M for road resurfacing;
- \$700K for replacement of kerb and channel.

Other Infrastructure projects include:

- \$4.2M for the footpath renewal and extensions program;
- \$1.7M for the renewal and upgrade of Council's stormwater infrastructure (including local drainage, wetlands and water sensitive urban design assets). The Drainage Contribution Program works are \$542K in 2018/19 and is funded from contributions made by developers. Projects for construction this year include Hinkler Reserve \$245K; and 3-4 Harwood Close, Wheelers Hill \$151K. In addition Council will undertake drainage rehabilitation works at 5 1-11 Graduate Crescent, Wheelers Hill \$168K and 34-52 Josephine Avenue, Mount Waverley \$192K. Local drainage projects will be completed at 129 Clayton Road, Oakleigh East \$80K and 2-10 Keith Street, Oakleigh East \$101K.
- Recreation and leisure projects (\$2.11M) include renewal of the sportsground at Holmesglen Reserve \$800K and implementation of Stage 2 of the Freeway Reserve Master Plan - Floodlighting \$250K.
- Parks, open space and streetscapes (\$2.96M) includes play spaces at Adrian Street Chadstone (\$250K); Glen Waverley North Reserve (\$250K); Dennis Street Clayton (\$150K) and Mannering Drive Glen Waverley (\$150K).
- Continuation of the reserve signage upgrade (\$580K); Street tree strategy implementation (\$240K) and the Avendon Estate Cypress Windrow replacement (\$300K) will also occur in 2018/19.

## CARRIED FORWARD WORKS (\$4.85M)

At the end of each financial year there are projects, which are either incomplete or not commenced due to factors including planning issues, weather delays and extended consultation. For the 2017/18 year it is forecast that \$4.85M of capital works will be incomplete and be carried forward into the 2018/19 year including:

- \$974K for Columbia Park Pavilion;
- \$401K for Mount Waverley Community Centre and Youth Centre Refurbishment;
- \$300K for the BT Enterprise Project Portfolio Management Solution;
- \$780K for Atherton Road reconstruction (with additional new funding of \$2.02M);
- \$833K for completion of the Caloola Reserve synthetic tennis courts;
- \$388K for completion of Strategic Drainage works at 1558-1568 Dandenong Road, Huntingdale.

	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
PROPERTY	16,058	0	8,962	5,491	1,606	1,941	275	13,842	0
PLANT AND EQUIPMENT	8,178	0	7,516	347	315	22	0	8,156	0
INFRASTRUCTURE	18,772	833	14,283	3,005	650	1,985	163	16,625	0
<b>TOTAL CAPITAL WORKS</b>	<b>43,008</b>	<b>833</b>	<b>30,760</b>	<b>8,844</b>	<b>2,571</b>	<b>3,948</b>	<b>438</b>	<b>38,622</b>	<b>0</b>

### Asset renewal (\$30.7M), upgrade (\$8.8M) expansion (\$2.6M) and new (\$833K)

A distinction is made between expenditure on new assets, asset renewal, upgrade and expansion. In 2018/19 Council will undertake significant expenditure on the renewal and upgrade of existing assets.

Expenditure on asset renewal is expenditure on an existing asset, or on replacing an existing asset that returns the service of the asset to its original capability.

The major projects that constitute expenditure on renewal of assets include the Oakleigh Recreation Centre and Waverley Gymnastics development, Caloola Reserve Multi sport pavilion; plant and equipment replacement, Atherton Road reconstruction, road resurfacing and footpath replacement.

Projects for 2018/19 that will upgrade Council assets include Pinewood Reserve pavilion, Oakleigh Recreation Centre and Waverley Gymnastics redevelopment, and various other building improvements.

### **Funding Sources**

#### **Grants (\$3.95M)**

Capital grants include all monies received from State and Federal Government sources for the purposes of funding the capital works program. Significant grants are budgeted to be received for Atherton Road Reconstruction (1.9M); Oakleigh Recreation Centre and Waverley Gymnastics Redevelopment (\$1.8M) and \$100K for the Pinewood Reserve pavilion upgrade. The Eaton Mall Pedestrian Safety project will receive a grant of \$75K.

#### **Contributions (\$438K)**

Contributions are received from sporting clubs or other organisations to fund various capital projects. The major contribution in 2018/19 is \$250K toward the Oakleigh Recreation Centre and Waverley Gymnastics Redevelopment with various other minor contributions toward sporting club projects, including \$82K for the Ashwood Reserve sports lighting development.

#### **Council Cash - Operations (\$38.62M)**

Council generates cash from its operating activities, which is used as a funding source for the capital works program. It is forecast that \$38.62M will be required to fund the 2018/19 program.

## 4.5.2 Current Budget

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>PROPERTY</b>									
<b>Land</b>									
<b>Total Land</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Land Improvements</b>									
2018-19 Oakleigh Heritage Precinct Conservation Program	30	0	0	30	0	0	0	30	0
<b>Total Land Improvements</b>	<b>30</b>	<b>0</b>	<b>0</b>	<b>30</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30</b>	<b>0</b>
<b>Buildings and Building Improvements</b>									
Pinewood Reserve Pavilion	872	0	0	872	0	100	0	772	0
Brentwood Reserve Pavilion Redevelopment	400	0	400	0	0	0	0	400	0
Mulgrave Reserve Pavilion Design (Contingent upon external funding)	0	0	0	0	0	0	0	0	0
Mount Street Neighbourhood House Car Park Upgrade	89	0	18	9	62	0	0	89	0
Waverley District Netball Association - Toilet Facility Upgrade	224	0	0	224	0	0	0	224	0
Bogong Hall Refurbishment Project	135	0	0	135	0	30	25	80	0
Brine Street Staff Room and Children's Library	42	0	0	0	42	0	0	42	0
Oakleigh Recreation Centre Redevelopment	3,500	0	1,925	1,575	0	1,811	250	1,439	0
Montclair Multi-level Car park - Montclair Avenue Glen Waverley	600	0	0	60	540	0	0	600	0
Euneva Car Park - Protective Barriers	200	0	0	200	0	0	0	200	0
Monash Aquatic & Recreation Centre - Building Redevelopment	263	0	132	131	0	0	0	263	0
Caloola Reserve Multi - Sport Pavilion	2,666	0	1,333	666	666	0	0	2,666	0
Equitable Access Monash Gallery of Art Hearing Loop	15	0	0	15	0	0	0	15	0
Clayton and Mount Waverley Libraries Signage Upgrade	39	0	39	0	0	0	0	39	0
Notting Hill Community Centre renewal & upgrade works - Stage 2	148	0	148	0	0	0	0	148	0
2018-19 Air-conditioning of Community Centres	356	0	0	356	0	0	0	356	0
2018-19 Essential Works at Community Centres	503	0	0	503	0	0	0	503	0
2018-19 Minor Works at Community Centres	181	0	181	0	0	0	0	181	0
Southern Community Centre renewal & upgrade works - Stage 2	498	0	498	0	0	0	0	498	0
Brandon Park Community Centre renewal & upgrade works - Stage 2	285	0	285	0	0	0	0	285	0
2018-19 Essential Hall Works Various Locations Program	90	0	0	90	0	0	0	90	0
Early Years Reactive Projects	70	0	0	70	0	0	0	70	0
2018-19 Monash Operations Centre - Compliance & Renewal Program	240	0	120	120	0	0	0	240	0
Damper Creek Reserve Operations Facility Renewal	260	0	234	26	0	0	0	260	0
Electronic Access System for Council buildings	150	0	150	0	0	0	0	150	0
HVAC Upgrades and Phase out Equipment charged with R22 refrigerant	530	0	530	0	0	0	0	530	0
2018-19 Building Plant Renewal Program	600	0	600	0	0	0	0	600	0
2018-19 Roof Access Compliance Program	115	0	0	115	0	0	0	115	0
2018-19 Close Circuit Television System (CCTV) Program	64	0	64	0	0	0	0	64	0
2018-19 Shade Sail Renewal Program	60	0	60	0	0	0	0	60	0
Waste Transfer Station Perimeter Fence Replacement	234	0	187	47	0	0	0	234	0
2018-19 Building Fit- Out Renewal Program	600	0	600	0	0	0	0	600	0
2018-19 Roof Renewal Program	220	0	220	0	0	0	0	220	0
<b>Total Buildings and Building Improvements</b>	<b>14,248</b>	<b>0</b>	<b>7,724</b>	<b>5,214</b>	<b>1,310</b>	<b>1,941</b>	<b>275</b>	<b>12,032</b>	<b>0</b>
<b>TOTAL PROPERTY</b>	<b>14,278</b>	<b>0</b>	<b>7,724</b>	<b>5,244</b>	<b>1,310</b>	<b>1,941</b>	<b>275</b>	<b>12,062</b>	<b>0</b>



Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New	Renewal	Upgrade	Expansion	Grants Contributions	Council cash	Borrowings	
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>PLANT AND EQUIPMENT</b>									
<b>Plant, Machinery and Equipment</b>									
Plant & Light Fleet Renewal Program	2,750	0	2,750	0	0	0	2,750	0	0
Equipment Replacement for MARC / CAHC/ ORC Program	125	0	125	0	0	0	125	0	0
<b>Total Plant, Machinery and Equipment</b>	<b>2,875</b>	<b>0</b>	<b>2,875</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,875</b>	<b>0</b>	<b>0</b>
<b>Fixtures, Fittings and Furniture</b>									
Office Equipment Renewal Program	100	0	100	0	0	0	100	0	0
Libraries and Gallery Furniture and Equipment Renewal Program	91	0	91	0	0	0	91	0	0
2018-19 Residential Bin Replacement – Waste Management Service	124	0	124	0	0	0	124	0	0
Monash Gallery of Art Collection Development and Acquisitions	54	0	54	0	0	0	54	0	0
Christmas Season Decorations Program	120	0	84	36	0	0	120	0	0
<b>Total Fixtures, Fittings and Furniture</b>	<b>489</b>	<b>0</b>	<b>453</b>	<b>36</b>	<b>0</b>	<b>0</b>	<b>489</b>	<b>0</b>	<b>0</b>
<b>Computers and Telecommunications</b>									
BT Mobile Phone Renewal	66	0	66	0	0	0	66	0	0
BT Ipad Renewal	10	0	10	0	0	0	10	0	0
BT Network Monitoring Renewal	200	0	200	0	0	0	200	0	0
BT Server & Storage Hardware Renewal	200	0	200	0	0	0	200	0	0
BT Infrastructure & Security Renewal	500	0	275	0	225	0	500	0	0
BT Printer & Copier Renewal	170	0	170	0	0	0	170	0	0
BT Telecommunications Renewal	340	0	340	0	0	0	340	0	0
BT PC & Laptop Renewal	450	0	360	0	90	0	450	0	0
BT - Replacement BT Service Management Tool	180	0	180	0	0	0	180	0	0
BT Windows Packaging Standard Operating Environment (SOE) Renewal	40	0	40	0	0	0	40	0	0
BT - Corporate Reporting Renewal	240	0	240	0	0	0	240	0	0
BT - Asset Management Information System Implementation & Development	571	0	571	0	0	0	571	0	0
BT - Pathway Software Renewal Program	225	0	225	0	0	0	225	0	0
BT - Location Information Strategy Implementation	38	0	27	11	0	0	38	0	0
<b>Total Computers and Telecommunications</b>	<b>3,230</b>	<b>0</b>	<b>2,903</b>	<b>11</b>	<b>315</b>	<b>0</b>	<b>3,230</b>	<b>0</b>	<b>0</b>
<b>Library Books</b>									
Library Collection Renewal Program	1,284	0	1,284	0	0	22	1,262	0	0
<b>Total Library Books</b>	<b>1,284</b>	<b>0</b>	<b>1,284</b>	<b>0</b>	<b>0</b>	<b>22</b>	<b>1,262</b>	<b>0</b>	<b>0</b>
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>7,878</b>	<b>0</b>	<b>7,516</b>	<b>47</b>	<b>315</b>	<b>22</b>	<b>7,856</b>	<b>0</b>	<b>0</b>

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>INFRASTRUCTURE</b>									
<b>Roads</b>									
Street Treatment - Slow Point - Batesford Road at Woonah Street, Chadstone	70	0	0	18	53	0	0	70	0
Road Reconstruction - Atherton Road, Oakleigh, between Clyde Street Eaton Mall Pedestrian Safety Project	2,020	0	1,615	404	0	1,880	0	140	0
Road Reconstruction, Vision Street, Chadstone	42	0	29	13	0	0	0	42	0
2018-19 Replace Kerb and Channel Program	700	0	700	0	0	0	0	700	0
Road Reconstruction, Moorong Street, Chadstone (Design only)	33	0	23	10	0	0	0	33	0
Road Reconstruction, Bullarto Street, Chadstone (Design only)	26	0	18	8	0	0	0	26	0
2018-19 Road Resurfacing Program	1,200	0	1,200	0	0	0	0	1,200	0
2018-19 Local Area Traffic Management (LATM) Landscaping Program	100	0	75	25	0	0	0	100	0
2018-19 Road Hump Renewal Program	85	0	85	0	0	0	0	85	0
<b>Total Roads</b>	<b>4,421</b>	<b>0</b>	<b>3,746</b>	<b>622</b>	<b>53</b>	<b>1,955</b>	<b>0</b>	<b>2,466</b>	<b>0</b>
<b>Bridges</b>									
Structures Renewal Program	290	0	290	0	0	0	0	290	0
Bridge Rehabilitation Napier Park Reserve Glen Waverley	103	0	103	0	0	0	0	103	0
<b>Total Bridges</b>	<b>393</b>	<b>0</b>	<b>393</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>393</b>	<b>0</b>
<b>Footpaths and Cycleways</b>									
2018-19 Footpath Renewal Program	4,100	0	4,100	0	0	0	0	4,100	0
New Footpath North side Alleford Street, Oakleigh	110	0	0	0	110	0	0	110	0
New Footpath Abbeygate Street, Oakleigh	27	0	0	0	27	0	0	27	0
<b>Total Footpaths and Cycleways</b>	<b>4,237</b>	<b>0</b>	<b>4,100</b>	<b>0</b>	<b>137</b>	<b>0</b>	<b>0</b>	<b>4,237</b>	<b>0</b>

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Drainage</b>									
Local Drainage, 129 Clayton Road, Oakleigh East	80	0	60	20	0	0	80	0	
Local Drainage, 2-10 Keith Street, Oakleigh East	101	0	71	30	0	0	101	0	
Drainage Rehabilitation, 25-26 Brazilia Drive Glen Waverley	62	0	43	19	0	0	62	0	
Drainage Rehabilitation, 1-21 Vincent Street, Mulgrave (Design only)	8	0	5	2	0	0	8	0	
Drainage Rehabilitation, 1-11 Graduate Crescent, Wheelers Hill	168	0	118	50	0	0	168	0	
Drainage Rehabilitation, 161 Police Road, Mulgrave (Design only)	14	0	10	4	0	0	14	0	
Drainage Rehabilitation, 34-52 Josephine Ave, Mt Waverley	192	0	134	58	0	0	192	0	
Drainage Contribution Plan, 34-36 Winbirra Parade, Ashwood	46	0	5	41	0	0	46	0	
Drainage Contribution Plan, Maureen Street, Kathleen Avenue, Mount Waverley (Design only)	10	0	1	9	0	0	10	0	
Drainage Contribution Plan, Emerald Street, Mount Waverley (Design only)	9	0	1	8	0	0	9	0	
Drainage Contribution Plan, Carinya Court, Mount Waverley (Design only)	18	0	2	16	0	0	18	0	
Drainage Contribution Plan, 3-4 Harwood Close, Wheelers Hill	151	0	15	136	0	0	151	0	
Drainage Contribution Plan, 23 Fiander Avenue, Glen Waverley	63	0	6	56	0	0	63	0	
Drainage Contribution Plan, Hinkler Reserve, Glen Waverley	245	0	25	221	0	0	245	0	
2018-19 Outfall Drain to Creeks Drainage Program	68	0	41	27	0	0	68	0	
2018-19 Pit Throat Widening and Lintel Replacements Program	255	0	255	0	0	0	255	0	
Wetland Water Management and Amenity Program	200	0	180	20	0	0	200	0	
<b>Total Drainage</b>	<b>1,689</b>	<b>0</b>	<b>971</b>	<b>718</b>	<b>0</b>	<b>0</b>	<b>1,689</b>	<b>0</b>	
<b>Recreational, Leisure and Community Facilities</b>									
2018-19 Sports Field Playing Surface Improvements	90	0	63	14	14	0	90	0	
Sportsground renewal program - Holmesglen Sports Ground Redevelopment	800	0	800	0	0	0	800	0	
2018-19 Golf Course Capital Works Improvements	194	0	194	0	0	0	194	0	
Ashwood Reserve Sports Lighting Development Project	274	0	110	165	0	0	82	192	
Cricket net renewal program - removals at Argyle and Batesford	15	0	15	0	0	0	15	0	
2018-2019 Sportsground Lighting Renewal Program	100	0	90	10	0	0	100	0	
2018-19 Sports Reserve Infrastructure Program	156	0	109	47	0	0	156	0	
Cricket Nets Renewal, Meade Reserve, Clayton	150	0	150	0	0	0	150	0	
Ashwood Reserve, Waverley Hockey Club 2nd Pitch	20	0	0	0	20	0	10	10	
Wheelers Hill Tennis Lighting Improvements	60	0	0	48	12	0	12	48	
Freeway Reserve Master Plan Implementation Stage 2 - Floodlighting	250	0	80	170	0	0	50	200	
<b>Total Rec, Leisure and Community Facilities</b>	<b>2,110</b>	<b>0</b>	<b>1,611</b>	<b>453</b>	<b>46</b>	<b>0</b>	<b>154</b>	<b>1,955</b>	<b>0</b>
<b>Waste Management</b>									
2018-19 Reg Harris Reserve Leachate Management System	78	0	62	16	0	0	0	78	0
<b>Total Waste Management</b>	<b>78</b>	<b>0</b>	<b>62</b>	<b>16</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>78</b>	<b>0</b>

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Parks, Open Space and Streetscapes</b>									
2018-19 Upgrade Irrigation Systems	80	0	64	16	0	0	80	0	
Reserve Signage Upgrade	580	0	580	0	0	0	580	0	
2018-19 Advanced Playspace Design	80	0	80	0	0	0	80	0	
Evelyn Street Reserve Play Space Design	15	0	11	5	0	0	15	0	
Adrian Street Chadstone Playspace Upgrade	250	0	175	75	0	0	250	0	
Glen Waverley North Reserve Playspace Upgrade	250	0	175	75	0	0	250	0	
2018-19 Reactive Playground Improvements	50	0	0	50	0	0	50	0	
Dennis Street Playspace Upgrade, Clayton	150	0	105	45	0	0	150	0	
Mannering Drive Playspace Upgrade, Glen Waverley	150	0	105	45	0	0	150	0	
Catherine Avenue Playspace Upgrade, Mount Waverley	150	0	105	45	0	0	150	0	
LXRA Centre Road West Community Playspace	150	0	0	150	0	0	150	0	
2018-19 Public Lighting Replacement Program	57	0	51	6	0	0	57	0	
2018-19 Public Litter Bin Replacement – Waste Management Service Program	65	0	65	0	0	0	65	0	
2018-19 Avendon Estate Cypress Windrow Replacement Program	300	0	240	60	0	0	300	0	
2018-19 Street Tree Strategy Implementation	240	0	240	0	0	0	240	0	
2018-19 Bushland Reserve Revegetation Program	132	0	119	13	0	30	102	0	
2018-19 Reserve Improvement Program	177	0	142	18	18	0	177	0	
Scotchmans Creek Corridor Drinking Fountains	48	0	0	0	48	0	48	0	
Damper Creek 50th Anniversary Landscape	31	0	9	21	0	0	22	0	
<b>Total Parks, Open Space and Streetscapes</b>	<b>2,955</b>	<b>0</b>	<b>2,265</b>	<b>623</b>	<b>66</b>	<b>30</b>	<b>8</b>	<b>2,916</b>	<b>0</b>
<b>Aerodromes</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Off Street Car Parks</b>									
<b>Total Off Street Car Parks</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Infrastructure</b>									
Retaining Wall - 106 Huntingdale Road, Mount Waverley	55	0	55	0	0	0	55	0	
Retaining Wall - 50 Alvie Road, Mount Waverley	65	0	65	0	0	0	65	0	
<b>Total Other Infrastructure</b>	<b>120</b>	<b>0</b>	<b>120</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>120</b>	<b>0</b>	
<b>TOTAL INFRASTRUCTURE</b>	<b>16,002</b>	<b>0</b>	<b>13,269</b>	<b>2,432</b>	<b>301</b>	<b>1,985</b>	<b>163</b>	<b>13,855</b>	<b>0</b>
<b>TOTAL NEW CAPITAL WORKS 2018/19</b>	<b>38,158</b>	<b>0</b>	<b>28,509</b>	<b>7,723</b>	<b>1,926</b>	<b>3,948</b>	<b>438</b>	<b>33,772</b>	<b>0</b>

#### 4.5.3 Works carried forward from the 2017/18 year

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council \$'000	Borrowings \$'000
<b>PROPERTY</b>									
<b>Land</b>	<b>0</b>	0	0	0	0	0	0	0	0
<b>Land Improvements</b>	<b>0</b>	0	0	0	0	0	0	0	0
<b>Total Land</b>	<b>0</b>	0	0	0	0	0	0	0	0
<b>Buildings</b>									
Integrated Early Years Hub Partnership with Albany Rise Primary School	281	0	0	0	281	0	0	281	0
Columbia Park Pavilion Renewal	974	0	847	127	0	0	0	974	0
Caloola Reserve Pavilion Renewal	59	0	30	15	15	0	0	59	0
Mount Waverley Community Centre and Youth Centre Refurbishment	401	0	361	40	0	0	0	401	0
Equitable Access MGA Stage 2	65	0	0	65	0	0	0	65	0
<b>Total Buildings</b>	<b>1,780</b>	0	1,237	247	296	0	0	1,780	0
Building improvements	0	0	0	0	0	0	0	0	0
Leasehold improvements	0	0	0	0	0	0	0	0	0
<b>TOTAL PROPERTY</b>	<b>1,780</b>	0	1,237	247	296	0	0	1,780	0
<b>PLANT AND EQUIPMENT</b>									
<b>Computers and Telecommunications</b>									
BT Enterprise Project Portfolio Management Solution (EPPM)	300	0	0	300	0	0	0	300	0
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>300</b>	0	0	300	0	0	0	300	0
<b>INFRASTRUCTURE</b>									
<b>Roads</b>									
Road Reconstruction - Atherton Road, Oakleigh, between Clyde Street and Warrigal Road (Stage 2)	780	0	624	156	0	0	0	780	0
Eaton Mall Pedestrian Safety Project	175	0	0	175	0	0	0	175	0
<b>Footpaths and Cycleways</b>									
Melbourne Water Pipe Track (Highbury Road to Cherry Street, Glen Waverley)	200	0	0	0	200	0	0	200	0
<b>Drainage</b>									
Strategic Drainage - 1558-1568 Dandenong Road Huntingdale	388	0	233	155	0	0	0	388	0
<b>Recreational, Leisure and Community Facilities</b>									
Caloola Reserve Synthetic Tennis Courts	833	833	0	0	0	0	0	833	0
Ashwood Reserve Sports Lighting Development Project	128	0	51	77	0	0	0	128	0
<b>Waste Management</b>									
Reg Harris Reserve Leachate Management System	53	0	42	11	0	0	0	53	0
<b>Parks, Open Space and Streetscapes</b>									
Columbia Park Reserve Pavilion – Whole of Reserve Opportunities	213	0	64	0	149	0	0	213	0
<b>TOTAL INFRASTRUCTURE</b>	<b>2,770</b>	833	1,014	574	349	0	0	2,770	0
<b>TOTAL CARRIED FORWARD WORKS 2017/18</b>	<b>4,850</b>	<b>833</b>	<b>2,252</b>	<b>1,120</b>	<b>645</b>	<b>0</b>	<b>0</b>	<b>4,850</b>	<b>0</b>

## 5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

Indicator	Measure	Notes	Forecast	Budget	Strategic Resource Plan			Trend
			Actual		Projections			
			2017/18	2018/19	2019/20	2020/21	2021/22	+/-
<b>Operating position</b>								
Adjusted Underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	6.7%	7.7%	7.6%	7.0%	6.3%	+
<b>Liquidity</b>								
Working Capital	Current assets / current liabilities	2	237.5%	240.4%	229.7%	202.5%	178.5%	+
Unrestricted cash	Unrestricted cash / current liabilities		129.8%	150.7%	119.3%	127.7%	103.6%	+
<b>Obligations</b>								
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	3	0.00%	0.00%	0.00%	0.00%	0.00%	0
Loans and borrowings	Interest and principal repayments / rate revenue		0.00%	0.00%	0.00%	0.00%	0.00%	0
Indebtedness	Non-current liabilities / own source revenue		2.5%	2.4%	2.4%	2.3%	2.3%	0
Asset renewal	Asset renewal expenditure / depreciation	4	108.3%	109.9%	132.6%	92.8%	112.8%	0
<b>Stability</b>								
Rates concentration	Rate revenue / adjusted underlying revenue		64.9%	65.4%	64.9%	64.9%	65.6%	+
Rates effort	Rate revenue / CIV of rateable properties in the municipality	5	0.16%	0.2%	0.1%	0.1%	0.1%	+
<b>Efficiency</b>								
Expenditure level	Total expenses / No. of property assessments		\$ 2,142	\$ 2,171	\$ 2,258	\$ 2,341	\$2,410	+
Revenue level	Residential rate revenue/No. of residential assessments		\$ 1,091	\$ 1,090	\$ 1,090	\$ 1,090	\$1,090	+
Workforce turnover	No. of permanent staff resignations & terminations / average no. of permanent staff for the financial year		12.4%	11.00%	11.0%	11.0%	11.0%	0

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

## Notes to indicators

**1 Adjusted underlying result** – An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Continued surpluses means Council is less reliant on cash reserves or increased debt to maintain services.

**2 Working Capital** – The proportion of current liabilities represented by current assets. Working capital is forecast to increase from the 2017/18 forecast position as large capital works projects are earmarked for the next four years. The aim is to maintain a working capital ratio above 150%.

**3 Debt compared to rates** - Trend indicates Council's non- reliance on debt against its annual rate revenue. Council has been debt free since 30 June 2015.

**4 Asset renewal** - This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets. The trend reflects the Council's aim to bridge the asset renewal gap by funding more renewal capital works to upgrade the City's infrastructure and is a significant improvement from the 2017/18 forecast position.

**5 Rates concentration** - Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will become slightly more reliant on rate revenue compared to all other revenue sources.

# APPENDICES

Appendix A Fees and charges schedule



Fees & Charges Schedule	Unit Type	2017/18 Unit Fee (incl GST)	2018/19 Unit Fee (incl GST)
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## CORPORATE SERVICES

### RATES

Personal Service - Section 177 LGA Rent Demands	Each	\$65.00	\$65.00
Personal Service / Field Call - Section 177 LGA	Each	\$55.00	\$65.00
Debt Recovery Administration Classic Pac	Each	\$45.00	\$0.00
Debt Recovery Administration Premium Pac	Each	\$65.00	\$0.00
Debt Recovery Administration Monash Pac	Each	\$0.00	\$25.00
Solicitor's Letter	Each	\$25.00	\$25.00
Administrative Cost-Investigation/Search Fee	Each	\$0.00	\$10.00
Debt Arrangements Admin Fee	Each	\$20.00	\$0.00
Debt Recovery ASIC Search Fee	Each	\$25.00	\$25.00
Attempted Service Fee	Each	\$47.00	\$48.00
Debt Recovery Admin Skip Tracing Successful/Unsuccessful	Each	\$220.00	\$150.00
Debt Recovery Admin Skip Tracing Unsuccessful	Each	\$100.00	\$0.00

## CHIEF EXECUTIVE

### CUSTOMER SERVICE

Land Information Certificates	Each	\$25.75	\$26.30
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### MONASH SEMINAR & TRAINING CENTRE

Commercial Hourly Rate Boardroom	Per Hour	\$26.40	\$27.50
Commercial Hourly Rate Mtg Room 1	Per Hour	\$26.40	\$27.50
Commercial Hourly Rate Mtg Room 2	Per Hour	\$35.40	\$36.80
Commercial Hourly Rate Training Room	Per Hour	\$35.40	\$36.80
Community Hourly Rate Board Room	Per Hour	\$16.80	\$16.80
Community Hourly Rate Mtg Room 1	Per Hour	\$16.80	\$16.80
Community Hourly Rate Mtg Room 2	Per Hour	\$22.20	\$22.20
Community Hourly Rate Training Room	Per Hour	\$22.20	\$22.20

### MONASH HALLS

<b>Community Use</b>			
Small Hall - Mon to Fri	Per Hour	\$20.30	\$20.30
Small Hall - Saturday/Sunday/Public Holidays	Per Hire	\$286.00	\$286.00
Small Hall - New Year's Eve	Per Hire	\$371.80	\$371.80
Small Meeting Room - Mon to Fri	Per Hour	\$11.20	\$11.20
Small Meeting Room - Saturday/Sunday/Public Holidays	Per Hire	\$102.85	\$102.85
Small Meeting Room - New Year's Eve	Per Hire	\$133.65	\$133.65
Medium Hall - Mon to Fri	Per Hour	\$28.00	\$28.00
Medium Hall - Saturday/Sunday/Public Holidays	Per Hire	\$525.80	\$525.80
Medium Hall - New Year's Eve	Per Hire	\$684.20	\$684.20
Medium Meeting Room - Mon to Fri	Per Hour	\$16.80	\$16.80
Medium Meeting Room - Saturday/Sunday/Public Holidays	Per Hire	\$114.40	\$114.40

Fees & Charges Schedule	Unit Type	2017/18 Unit	2018/19 Unit
		Fee (incl GST)	Fee (incl GST)
Medium Meeting Room - New Year's Eve	Per Hire	\$148.50	\$148.50
Large Hall - Mon to Fri	Per Hour	\$33.70	\$33.70
Large Hall - Saturday/Sunday/Public Holidays	Per Hire	\$753.50	\$753.50
Large Hall - New Year's Eve	Per Hire	\$981.20	\$981.20
Large Meeting Room - Mon to Fri	Per Hour	\$22.20	\$22.20
Large Meeting Room - Saturday/Sunday/Public Holidays	Per Hire	\$119.90	\$119.90
Large Meeting Room - New Year's Eve	Per Hire	\$156.20	\$156.20
<b>Commercial Use</b>			
Small Hall - Mon to Fri	Per Hour	\$31.50	\$32.70
Small Hall - Saturday/Sunday/Public Holidays	Per Hire	\$445.50	\$462.00
Small Hall - New Year's Eve	Per Hire	\$579.70	\$602.80
Small Meeting Room - Mon to Fri	Per Hour	\$17.60	\$18.30
Small Meeting Room - Saturday/Sunday/Public Holidays	Per Hire	\$156.75	\$162.80
Small Meeting Room - New Year's Eve	Per Hire	\$203.80	\$212.00
Medium Hall - Mon to Fri	Per Hour	\$44.00	\$45.80
Medium Hall - Saturday/Sunday/Public Holidays	Per Hire	\$816.20	\$849.20
Medium Hall - New Year's Eve	Per Hire	\$1,064.80	\$1,107.40
Medium Meeting Room - Mon to Fri	Per Hour	\$26.40	\$27.50
Medium Meeting Room - Saturday/Sunday/Public Holidays	Per Hire	\$170.50	\$177.10
Medium Meeting Room - New Year's Eve	Per Hire	\$221.65	\$230.60
Large Hall - Mon to Fri	Per Hour	\$53.00	\$55.00
Large Hall - Saturday/Sunday/Public Holidays	Per Hire	\$1,180.30	\$1,227.60
Large Hall - New Year's Eve	Per Hire	\$1,532.30	\$1,593.60
Large Meeting Room - Mon to Fri	Per Hour	\$35.40	\$36.80
Large Meeting Room - Saturday/Sunday/Public Holidays	Per Hire	\$183.70	\$191.40
Large Meeting Room - New Year's Eve	Per Hire	\$238.70	\$248.20

#### BATESFORD HUB

Facility/Room Hire			
Meeting Room 1 Community	Per Hour	\$11.20	\$11.20
Meeting Room 2 Community	Per Hour	\$16.80	\$16.80
Meeting Room 3 Community	Per Hour	\$16.80	\$16.80
Multi purpose room Community	Per Hour	\$28.00	\$28.00
Jordanville Centre Hire - Community	Per Hour	\$20.30	\$20.30
Meeting Room 1 Commercial	Per Hour	\$17.60	\$18.30
Meeting Room 2 Commercial	Per Hour	\$26.40	\$27.50
Meeting Room 3 Commercial	Per Hour	\$26.40	\$27.50
Multi purpose room Commercial	Per Hour	\$44.00	\$45.80
Jordanville Centre Hire	Per Hour	\$31.50	\$32.70

Fees & Charges Schedule	Unit Type	2017/18 Unit Fee (incl GST)	2018/19 Unit Fee (incl GST)
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**CLAYTON COMMUNITY CENTRE**

<b>Facility/Room Hire</b>			
Additional Cleaning	Per Hour	\$68.30	\$69.70
Bump In/Out & Rehearsal Community	Per Week	\$64.90	\$64.90
Bump In/Out Rehearsal Commercial	Per Week	\$98.90	\$103.00
Meeting Room Community	Per Hour	\$21.60	\$21.60
Meeting Room Commercial	Per Hour	\$39.30	\$40.90
Security Mon-Friday	Per Hour	\$44.40	\$45.30
Security Public Holiday	Per Hour	\$79.70	\$81.30
Security Saturday	Per Hour	\$54.70	\$55.80
Security Sunday	Per Hour	\$68.30	\$69.70
Supervising Technician	Per Hour	\$61.00	\$62.20
Theatrette Community	Per day	\$427.20	\$427.20
Theatrette Community	Per Hour	\$64.90	\$64.90
Theatrette Community	Per Week	\$1,416.90	\$1,416.90
Theatrette Commercial	Per day	\$640.75	\$666.40
Theatrette Commercial	Per Hour	\$98.90	\$102.80
Theatrette Commercial	Per Week	\$2,393.90	\$2,490.00

**COMMUNITY DEVELOPMENT & SERVICES**

**RESIDENTIAL CARE**

Elizabeth Gardens- 2 bedrooms	Per Week	\$110.55	\$112.50
Elizabeth Gardens - New Residents	Per Week	\$42.05	\$42.80

**HOME AND COMMUNITY CARE**

<b>Planned Activity Groups - Halcyon</b>			
Day	Per session	\$15.80	\$16.45
Evening	Per session	\$13.00	\$13.50
Full Cost Recovery including Social, Meal & Transport	Per session	\$94.00	\$97.80
Full Cost Recovery including Social and Meal	Per session	\$73.00	\$76.00
<b>Activity Hubs</b>			
Seniors Hub Social	Per Session	\$5.10	\$5.30
Full Cost Recovery	Per session	\$26.00	\$27.00

<b>Allied Health OT</b>			
Low	Per hour plus	\$10.00	\$10.40
Medium	Per hour plus	\$10.00	\$10.40
High	Per hour plus	\$10.00	\$10.40

<b>Home Maintenance including Garden Safety</b>			
Low	Per hour plus	\$14.60	\$15.20
Medium	Per hour plus	\$19.40	\$20.20
High	Per hour plus	\$24.80	\$25.80

Fees & Charges Schedule	Unit Type	2017/18 Unit	2018/19 Unit
		Fee (incl GST)	Fee (incl GST)
Full Cost Recovery	Per hour plus	\$64.60	\$67.20
<b>Home Maintenance - Gutter Cleaning</b>			
Low	Per staff hour	\$22.60	\$23.50
Medium	Per staff hour	\$26.00	\$27.00
High	Per staff hour	\$36.00	\$37.40
Full Cost Recovery	Per staff hour	\$71.50	\$74.40
<b>General Home Care</b>			
Low	Per hour	\$6.80	\$7.10
Medium	Per hour	\$16.80	\$17.50
High	Per hour	\$35.60	\$37.00
Full Cost Recovery	Per Hour	\$54.00	\$56.10
<b>Delivered Meals</b>			
Low	Per Meal	\$9.80	\$10.20
Medium	Per Meal	\$9.80	\$10.20
High	Per Meal	\$14.00	\$14.50
Full Cost Recovery	Per Meal	\$16.20	\$16.80
<b>Personal Care</b>			
Low	Per hour	\$5.00	\$5.20
Medium	Per hour	\$9.90	\$10.30
High	Per hour	\$23.80	\$24.80
Full Cost Recovery	Per Hour	\$54.00	\$56.20
<b>Respite Care</b>			
Low	Per hour	\$3.50	\$3.60
Medium	Per hour	\$5.40	\$5.60
High	Per hour	\$15.00	\$15.60
Full Cost Recovery	Per Hour	\$54.00	\$56.20
<b>Community Bus</b>			
Assisted Transport Charge	Per return trip	\$2.90	\$3.00
Community Bus Hire -11 seater + Driver	Per hour	\$7.30	\$7.60
Community Bus Hire - 11 Seater + Driver	Per km	\$2.00	\$2.10
Community Bus Per Day Max - 11 Seater + Driver	Per day	\$73.00	\$75.90
<b>CHILDREN, YOUTH AND FAMILY SERVICE</b>			
<b>Child Care</b>			
Brine Street - Daily	Per day	\$115.00	\$120.00
Brine Street - Weekly	Per week	\$520.00	\$545.00
Late Fee	Per minute	\$2.50	\$2.80
<b>Preschools</b>			
Enrolment Fee	Per Child	\$13.25	\$13.75
<b>Immunisation</b>			
<b>Vaccines</b>			
Chicken Pox (Varicella) Vaccine	Each	\$68.00	\$68.00
Boostrix Vaccine	Each	\$47.00	\$47.00
Flu Vaccine	Each	\$21.00	\$21.00
<b>Family Day Care</b>			
Parent Levy	Per Hour	\$2.10	\$2.25

Fees & Charges Schedule	Unit Type	2017/18 Unit	2018/19 Unit
		Fee (incl GST)	Fee (incl GST)
Family Day Care Administration Fee	Per Hour	\$0.17	\$0.18

#### YOUTH SERVICES

Bus Charges	Per hour	\$7.30	\$7.30
Bus Charges	Per km	\$2.00	\$2.00
Bus Charges	Per day maximum	\$73.00	\$73.00

#### LIBRARIES

Photocopy/Scanning Charges			
B&W (A4 only)	Per page	\$0.20	\$0.20
B&W (A3)	Per page	\$0.30	\$0.30
Colour A4	Per page	\$1.00	\$1.00
Colour A3	Per page	\$1.50	\$1.50

Reservation Charges			
Reservation Charges-Adult	Per book	\$1.00	\$0.00

Overdue Charges			
Teen/Junior	Per Day	\$0.40	\$0.40
Adult	Per Day	\$0.40	\$0.40

Internet Income			
Fax (1st page)	Per page	\$3.40	\$3.40
Fax (subsequent pages)	Per page	\$1.00	\$1.00
Printing	Per page	\$0.20	\$0.20

Other Library Charges			
Literature Festival Workshops	Each	\$10.50	\$10.50
Chargeable Programs	Each	\$4.20	\$4.20
Library Bags	Each	\$2.10	\$2.20
Sale of Redundant Library Books	Each	\$0.50	\$0.50
Replacement Membership Card	Per card	\$3.60	\$3.70

Lost and Damaged Books			
Magazines and Paperbacks	Each	\$7.00	\$7.00
Books	Each	\$17.00	\$17.00

Library Meeting Rooms			
Weekdays and Saturdays - Community Rate	Per hour	\$27.00	\$28.00
Weekdays and Saturdays - Commercial Rate	Per hour	\$38.00	\$40.00
Sunday	Per half day	\$360.00	\$370.00

#### FESTIVAL SITE FEES

Carols by Candlelight - Commercial Vendor	Per Stall	\$365.00	\$365.00
Festival - Oakleigh Commercial vendor site fee	Per stall	\$161.00	\$161.00
Festival - Clayton Commercial Vendor site fee	Per Stall	\$161.00	\$161.00
Festival vendors power fee	Per Stall	\$70.00	\$70.00
Events - Commercial Marquee Hire	Per Stall	\$180.00	\$180.00
Events - Community Marquee Hire	Per stall	\$161.00	\$161.00
Events - Commercial Vendor Site Fee	Per Stall	\$83.00	\$83.00
Eaton Mall - Event Application Fee – Commercial	Per event	\$350.00	\$350.00
Eaton Mall - Event Application Fee – Community	Per event	\$100.00	\$100.00

#### MONASH GALLERY OF ART

Fees & Charges Schedule	Unit Type	2017/18 Unit	2018/19 Unit
		Fee (incl GST)	Fee (incl GST)
<b>Hire and Rental Charges</b>			
Focus Gallery (min 3 hrs)	Per Hour	\$48.00	\$0.00
MGA Boardroom	Per Hour	\$48.00	\$85.00
Special Exhibitions Gallery (min 3 hrs)	Per Hour	\$175.00	\$0.00
Willow Gallery and Cafe Deck (min 3 hrs)	Per Hour	\$82.00	\$0.00
Staff Charge (min 3 hrs)	Per Hour	\$65.00	\$65.00
Security Guard	Each	\$200.00	\$200.00
<b>New Rates &amp; Categories</b>			
Community rate: Gallery hire (after hours min 3 hours plus 1 hour pack up/down)	Per Hour	\$0.00	\$235.00
Community rate: Additional services Director and Curator led exhibition tour	Per Hour	\$0.00	\$135.00
Community rate: Additional services - Security	Per Hour	\$0.00	\$200.00
Community rate: MGA Board room (during business hours)	Per Hour	\$0.00	\$85.00
Community rate: MGA Board room (outside of business hours (3 hours min))	Per Hour	\$0.00	\$85.00
Community rate: Additional staff required (min 3 hours)	Per Hour	\$0.00	\$65.00
Commercial rate: Gallery hire (after hours - min 3 hours)	Per Hour	\$0.00	\$350.00
Commercial rate: Additional services Director and Curator led exhibition tour (per hour)	Per Hour	\$0.00	\$200.00
Commercial rate: Additional services - Security (per hour)	Per Hour	\$0.00	\$200.00
Commercial rate: MGA Board room (during business hours)	Per Hour	\$0.00	\$130.00
Commercial rate: MGA Board room (outside business hours)	Per Hour	\$0.00	\$130.00
Commercial rate: Additional staff required (min 3 hours)	Per Hour	\$0.00	\$65.00

## RECREATION SERVICES

<b>Waverley Golf Course</b>			
9 Holes Concession	Each	\$15.00	\$15.60
9 Holes Concession Packaged (receive 10 rounds)	Each	\$134.40	\$140.00
9 Holes Concession Packaged (receive 25 rounds)	Each	\$328.40	\$342.00
9 Holes Mid Week	Each	\$19.40	\$20.50
9 Holes Mid Week Packaged (receive 10 rounds)	Each	\$175.20	\$180.00
9 Holes Mid Week Packaged (receive 25 rounds)	Each	\$428.40	\$444.00
9 Holes Weekend	Each	\$22.80	\$24.00
9 Hole Variable Pricing minimum	Each	\$15.00	\$15.60
9 Hole Variable Pricing maximum	Each	\$19.40	\$20.50
18 Holes Concession	Each	\$19.90	\$20.70
18 Holes Concession Packaged (receive 10 rounds)	Each	\$178.70	\$186.00
18 Holes Concession Packaged (receive 25 rounds)	Each	\$436.70	\$455.00
18 Holes Mid Week	Each	\$27.50	\$28.60
18 Holes Mid Week Packaged (receive 10 rounds)	Each	\$247.30	\$255.00
18 Holes Mid Week Packaged (receive 25 rounds)	Each	\$604.40	\$629.00
18 Holes Weekend	Each	\$31.50	\$33.00
18 Holes Weekend Packaged (receive 10 rounds)	Each	\$283.30	\$295.00
18 Holes Weekend Packaged (receive 25 rounds)	Each	\$692.40	\$726.00
18 Holes Variable Pricing minimum	Each	\$19.90	\$20.70
18 Holes Variable Pricing maximum	Each	\$31.50	\$33.00

Fees & Charges Schedule	Unit Type	2017/18 Unit	2018/19 Unit
		Fee (incl GST)	Fee (incl GST)
Twilight Rate	Each	\$21.80	\$26.00
Practice Range - 50 Balls	Each	\$12.60	\$0.00
Practice Range - 60 Balls	Each	\$0.00	\$12.00
Practice Range - 100 Balls	Each	\$16.60	\$16.00

<b>Oakleigh Golf Course</b>			
9 Holes Concession	Each	\$10.70	\$13.50
9 Holes Concession Packaged (receive 10 rounds)	Each	\$96.40	\$120.00
9 Holes Concession Packaged (receive 25 rounds)	Each	\$235.60	\$297.00
9 Holes Mid Week	Each	\$16.50	\$17.50
9 Holes Mid Week Packaged (receive 10 rounds)	Each	\$148.90	\$155.00
9 Holes Mid Week Packaged (receive 25 rounds)	Each	\$364.10	\$378.00
9 Holes Weekend	Each	\$16.50	\$20.00
9 Holes Weekend Packaged (receive 10 rounds)	Each	\$148.90	\$155.00
9 Holes Weekend Packaged (receive 25 rounds)	Each	\$364.10	\$378.00
9 Hole Variable Pricing minimum	Each	\$10.70	\$13.50
9 Hole Variable Pricing maximum	Each	\$16.50	\$20.00
18 Holes Concession	Each	\$16.80	\$17.20
18 Holes Concession Packaged (receive 10 rounds)	Each	\$151.80	\$172.00
18 Holes Concession Packaged (receive 25 rounds)	Each	\$371.20	\$378.00
18 Holes Mid Week	Each	\$22.00	\$23.00
18 Holes Mid Week Packaged (receive 10 rounds)	Each	\$198.60	\$155.00
18 Holes Mid Week Packaged (receive 25 rounds)	Each	\$485.50	\$506.00
18 Holes Weekend	Each	\$22.00	\$26.00
18 Holes Weekend Packaged (receive 10 rounds)	Each	\$198.60	\$234.00
18 Holes Weekend Packaged (receive 25 rounds)	Each	\$485.50	\$575.00
18 Holes Variable Pricing minimum	Each	\$16.80	\$17.20
18 Holes Variable Pricing maximum	Each	\$22.00	\$23.00
Twilight Rate	Each	\$16.80	\$17.00

#### ACTIVE RESERVES

<b>Hire Charges and Rental</b>			
Archery- Freeway Reserve	Per year	\$725.50	\$1,568.70
Association Fee - Annual Ungraded Pavilions	Per year	\$1,075.40	\$1,118.40
Athletics- Central Reserve	Per year	\$1,962.90	\$1,661.85
Athletics- Davies Reserve	Per year	\$725.50	\$734.10
Baseball- A Grade - Senior	Per season	\$278.90	\$330.00
Baseball- A Grade - Junior	Per season	\$129.40	\$165.00
Baseball- A Grade - Under 13	Per season	\$25.90	\$82.50
Baseball- B Grade - Senior	Per season	\$151.80	\$238.00
Baseball- B Grade - Junior	Per season	\$77.10	\$119.00
Baseball- B Grade - Under 13	Per season	\$25.50	\$59.50
Baseball- C Grade - Senior	Per season	\$203.60	\$220.00
Baseball- C Grade - Junior	Per season	\$101.20	\$110.00
Baseball- C Grade - Under 13	Per season	\$24.80	\$55.00
BMX - Stan Riley Reserve	Per year	\$725.50	\$754.50
Club Fee Annual Ungraded Pavilions : Different Use	Per year	\$366.70	\$381.40
Cricket - A Turf- Senior	Per season	\$4,227.20	\$7,455.00
Cricket - A Turf- Junior	Per season	\$2,092.30	\$3,727.50

Fees & Charges Schedule	Unit Type	2017/18 Unit Fee (incl GST)	2018/19 Unit Fee (incl GST)
Cricket - A Turf - Sunday Senior	Per season	\$2,114.70	\$3,727.50
Cricket - A Turf - Sunday Junior	Per season	\$1,046.20	\$1,863.75
Cricket - B Turf - Senior	Per season	\$3,707.60	\$2,943.00
Cricket - B Turf - Junior	Per season	\$1,850.40	\$1,471.50
Cricket - B Turf - Sunday Senior	Per season	\$1,853.80	\$1,471.50
Cricket - B Turf - Sunday Junior	Per season	\$928.00	\$735.75
Cricket - C Turf - Senior	Per season	\$3,256.40	\$2,943.00
Cricket - C Turf - Junior	Per season	\$1,631.00	\$1,471.50
Cricket - C Turf - Sunday Senior	Per season	\$1,628.70	\$1,471.50
Cricket - C Turf - Sunday Junior	Per season	\$815.60	\$735.75
Cricket - Synthetic - Senior	Per season	\$725.50	\$530.00
Cricket - Synthetic - Junior	Per season	\$362.20	\$265.00
Cricket - Synthetic - Under 13	Per season	\$24.80	\$132.50
Cricket- D Grade - Senior	Per season	\$494.90	\$530.00
Cricket- D Grade - Junior	Per season	\$245.20	\$265.00
Cricket- D Grade - Under 13	Per season	\$24.80	\$132.50
Croquet - Electra Reserve	Per year	\$725.50	\$956.40
Dog Clubs - Electra Reserve	Per year	\$725.50	\$976.20
Football - A Grade Reserve Senior	Per season	\$871.70	\$1,320.00
Football - A Grade Reserve Junior	Per season	\$436.40	\$660.00
Football - A Grade Reserve Under 13	Per season	\$25.90	\$330.00
Football - B Grade Reserve Senior	Per season	\$725.50	\$814.00
Football - B Grade Reserve Junior	Per season	\$365.60	\$407.00
Football - B Grade Reserve Under 13	Per season	\$25.90	\$203.00
Football - C Grade Reserve Senior	Per season	\$624.30	\$739.00
Football - C Grade Reserve Junior	Per season	\$312.70	\$369.50
Football - C Grade Reserve Under 13	Per season	\$25.30	\$184.75
Football - D Grade Reserve Senior	Per season	\$365.60	\$739.00
Football - D Grade Reserve Junior	Per season	\$185.60	\$369.50
Football - D Grade Reserve Under 13	Per season	\$25.30	\$184.75
Horse Riding - Drummie - Full usage	Per year	\$1,091.10	\$257.85
Horse Riding - Drummie - Restricted	Per year	\$545.60	\$257.85
Leased Properties - Bowls (per court)	Each	\$438.70	\$456.25
Leased Properties - Bowls (per pavilion)	each	\$348.70	\$362.65
Leased Properties - Tennis (per court)	Each	\$118.10	\$122.85
Leased Properties - Tennis (per pavilion)	Each	\$348.70	\$362.65
Leased Properties - Waverley Advanced Gymnastics Club	Per Year	\$12,210.40	\$12,698.80
Leased Properties - Waverley Basketball Association	Per Year	\$4.50	\$4.70
Leased Properties - Waverley Hockey Club	Per Year	\$1,394.80	\$1,450.60
Leased Properties - Waverley Night Netball Association	Per Year	\$4.50	\$4.70
Netball - Ashwood College	Per season	\$725.50	\$754.50
Off Season Pavilion Fee	Each	\$191.30	\$198.95



Fees & Charges Schedule	Unit Type	2017/18 Unit	2018/19 Unit
		Fee (incl GST)	Fee (incl GST)
Pavilions - A Grade Junior	Per season	\$253.10	\$263.30
Pavilions - A Grade Senior	Per season	\$508.50	\$528.80
Pavilions - B Grade Junior	Per season	\$185.60	\$193.00
Pavilions - B Grade Senior	Per season	\$365.60	\$380.20
Pavilions - C Grade Junior	Per season	\$135.00	\$140.40
Pavilions - C Grade Senior	Per season	\$270.00	\$280.80
Pavilions - D Grade Junior	Per season	\$67.50	\$70.20
Pavilions - D Grade Senior	Per season	\$131.70	\$137.00
Rental of Reserve Commercial Rental	Per half day	\$1,706.10	\$1,774.30
Rental of Reserve Commercial Rental > 3 hours	Per day	\$2,570.80	\$2,673.60
Rental of Reserve Cricket final exclusive use - Synthetic (Juniors)	Per game	\$123.80	\$128.75
Rental of Reserve Cricket final exclusive use - Synthetic (Seniors)	Per game	\$247.50	\$257.40
Rental of Reserve Cricket final exclusive use - Turf (Juniors)	Per game	\$241.80	\$251.50
Rental of Reserve Cricket final exclusive use - Turf (Seniors)	Per game	\$933.60	\$971.00
Rental of Reserve Cricket final shared use - Synthetic (Snr. & Jnr)	Per game	\$247.50	\$257.40
Rental of Reserve Cricket final shared use - Turf (Snr & Jnr)	Per game	\$928.00	\$965.10
Rental of Reserve - Central Reserve	Per season	\$17,441.00	\$18,138.65
Rental of Reserve Existing pitch use (turf cricket)	Per day	\$241.80	\$251.50
Rental of Reserve Existing pitch use with curator (turf cricket)	Per day	\$601.80	\$625.90
Rental of Reserve Fitness Group Franchise Rental	Per month	\$174.20	\$181.20
Rental of Reserve Football League final (Juniors)	Per day	\$219.30	\$228.10
Rental of Reserve Football League final (Seniors)	Per day	\$438.70	\$456.25
Rental of Reserve Full day	Per day	\$253.10	\$263.20
Rental of Reserve Half day	Per half day	\$135.00	\$140.40
Rental of Reserve Half day - Monash Clubs (25%)	Per half day	\$33.70	\$35.05
Rental of Reserve New pitch use (junior turf cricket)	Per game	\$241.80	\$251.50
Rental of Reserve New pitch use (senior turf cricket)	Per game	\$928.00	\$965.10
Rental of Reserve Rugby final (Juniors)	Per day	\$219.30	\$228.10
Rental of Reserve Rugby final (Seniors)	Per day	\$438.70	\$456.25
Rental of Reserve Soccer League final (Juniors)	Per day	\$219.30	\$228.10
Rental of Reserve Soccer League final (Seniors)	Per day	\$438.70	\$456.25
Rental of Storage Space - Poseidon Angling Club	Per Year	\$191.30	\$198.95
Rugby Union & League - A Grade Senior	Per season	\$770.50	\$711.00
Rugby Union & League - A Grade Junior	Per season	\$381.40	\$355.50
Rugby Union & League - A Grade Under 13	Per season	\$25.90	\$177.75

Fees & Charges Schedule	Unit Type	2017/18 Unit	2018/19 Unit
		Fee (incl GST)	Fee (incl GST)
Rugby Union & League - B Grade Senior	Per season	\$725.50	\$642.00
Rugby Union & League - B Grade Junior	Per season	\$365.60	\$321.00
Rugby Union & League - B Grade Under 13	Per season	\$25.90	\$160.50
Soccer - A Grade Senior	Per season	\$725.50	\$711.00
Soccer - A Grade Junior	Per season	\$365.60	\$355.00
Soccer - A Grade Under 13	Per season	\$25.90	\$177.50
Soccer - B Grade Senior	Per season	\$609.80	\$642.00
Soccer - B Grade Junior	Per season	\$303.70	\$321.00
Soccer - B Grade Under 13	Per season	\$25.90	\$160.50
Soccer - C Grade Senior	Per season	\$511.80	\$532.00
Soccer - C Grade Junior	Per season	\$253.10	\$266.00
Soccer - C Grade Under 13	Per season	\$25.90	\$133.00
Softball -Waverley Women's Centre Senior	Per season	\$130.50	\$205.00
Softball -Waverley Women's Centre Junior	Per season	\$67.50	\$102.50
Softball -Waverley Women's Centre Under 13	Per season	\$25.90	\$51.25
Touch Football - Senior Competition	Per season	\$1,075.40	\$897.75
Touch Football - Junior Competition	Per season	\$725.50	\$448.80
Soccer - Jack Edwards Synthetic (Monash Tenant Senior)	Per season	\$0.00	\$711.00
Soccer - Jack Edwards Synthetic (Monash Tenant Junior)	Per season	\$0.00	\$355.00
Soccer - Jack Edwards Synthetic (Monash Tenant U13)	Per season	\$0.00	\$177.50
Soccer - Jack Edwards Synthetic (Monash Tenant clubs 20hr per	Per hour	\$11.90	\$0.00
Soccer - Jack Edwards Synthetic (Monash based clubs)	Per hour	\$17.90	\$18.60
Soccer - Jack Edwards Synthetic (Monash based schools)	Per hour	\$29.70	\$30.90
Soccer - Jack Edwards Synthetic (Other users)	Per hour	\$41.60	\$43.30

#### CLAYTON AQUATIC AND HEALTH CENTRE

Entrance Fees			
Entrance Fees - 25 visit Adult CAHC	Each	\$147.20	\$151.80
Entrance Fees - 25 visit Child / Conc.	Each	\$103.50	\$105.80
Entrance Fees - 25 visit Swim/Spa	Each	\$246.10	\$255.30
Entrance Fees - 50 visit Adult CAHC	Each	\$268.80	\$277.20
Entrance Fees - 50 visit Child / Conc.	Each	\$189.00	\$193.20
Entrance Fees - Adult CAHC	Each	\$6.40	\$6.60
Entrance Fees - Children CAHC	Each	\$4.50	\$4.60
Entrance Fees - Conc. 25 visit Swim/Spa	Each	\$170.20	\$177.10
Entrance Fees - Conc. Swim/Spa	Each	\$7.40	\$7.70
Entrance Fees - Conc./Pensioner/Senior CAHC	Each	\$4.50	\$4.60
Entrance Fees - Family Entry CAHC	Each	\$18.70	\$19.40
Entrance Fees - Spectator Fees CAHC	Each	\$1.00	\$1.00
Entrance Fees - Swim/Spa	Each	\$10.70	\$11.10

Fees & Charges Schedule	Unit Type	2017/18 Unit Fee (incl GST)	2018/19 Unit Fee (incl GST)
<b>Facility/Room Hire</b>			
Lane Hire - 25m Pool Hire Casual	Per Hour	\$62.00	\$64.50
Lane Hire - 25m Pool Term Hire	Per Hour	\$49.60	\$51.60
Lane Hire - 25m Pool Hire Over 20hrs/week	Per Hour	\$46.50	\$48.40
Full Pool Booking - 25m Pool	Per Hour	\$353.90	\$368.10
Full Pool Booking - Learn To Swim Pool	Per Hour	\$120.10	\$124.90
Room Hire - Group Fitness Studio Casual	Per Hour	\$66.90	\$69.60
Room Hire - Group Fitness Studio - Term Hire	Per Hour	\$53.50	\$55.70
Room Hire - Group Fitness Studio - Over 20hrs/week	Per Hour	\$50.20	\$52.20
<b>Learn To Swim</b>			
Squad Program -GST	Each	\$24.50	\$24.80
Concession Squad Program	Each	\$22.10	\$22.30
Term Program Non GST	Each	\$20.30	\$20.50
Concession Term Program	Each	\$18.30	\$18.50
Privates (Not school) Non GST	Each	\$60.80	\$63.20
Concession Privates (Not school) Non GST	Each	\$54.70	\$56.90
Term Program Non GST Administration Fee	Each	\$30.00	\$30.00
Schools 6-7 Ratio Non GST	Each	\$9.60	\$10.00
Schools 8-9 Ratio Non GST	Each	\$9.30	\$9.70
Schools 10+ Ratio Non GST	Each	\$8.80	\$9.20
Schools Fun Day	Each	\$11.60	\$12.10
Buses 1st Bus - No Seat Belt GST	Each	\$305.30	\$317.50
Buses 1st Bus - With Seat Belt GST	Each	\$434.60	\$452.00
Buses Consecutive Bus - No Seat Belt GST	Each	\$78.40	\$81.50
Buses Consecutive Bus - With Seat Belt GST	Each	\$95.40	\$99.20
Birthday Parties	Each	\$31.60	\$31.60
Additional Party Leader	Each	\$44.70	\$44.70
ASI Program	Each	\$32.70	\$33.10
<b>Membership Fees</b>			
<b>Membership Joining &amp; Administration Fees</b>			
Administration Fee	Each	\$30.00	\$30.00
Joining Fee	Each	\$50.00	\$50.00
Concession Joining Fee	Each	\$19.00	\$19.00
<b>Club Memberships - Fortnightly</b>			
Red Club	Each	\$35.77	\$37.20
Red Concession Club	Each	\$32.22	\$33.50
Red Corporate Club	Each	\$32.22	\$33.50
<b>Fortnightly Memberships</b>			
Red Flexi	Each	\$40.80	\$42.40
Red Concession Flexi	Each	\$36.70	\$38.20
Red Corporate Flexi	Each	\$36.70	\$38.20
Red Prime of Life	Each	\$26.20	\$27.30
Red Teen Fitness	Each	\$26.20	\$27.30
<b>Club Memberships - Monthly</b>			
CAHC Club	Each	\$77.50	\$80.60
CAHC Concession Club	Each	\$69.80	\$72.50
CAHC Corporate Club	Each	\$69.80	\$72.50

Fees & Charges Schedule	Unit Type	2017/18 Unit Fee (incl GST)	2018/19 Unit Fee (incl GST)
<b>Flexi Memberships - Monthly</b>			
CAHC Flexi	Each	\$88.40	\$91.90
CAHC Concession Flexi	Each	\$79.60	\$82.70
CAHC Corporate Flexi	Each	\$79.60	\$82.70
CAHC Prime of Life	Each	\$56.80	\$59.10
<b>Group Functional Training Memberships</b>			
Group Functional Training Membership - Members	Each	\$30.60	\$32.00
Group Functional Training Membership - Non Member	Each	\$40.80	\$42.50
<b>Personal Training Memberships - Fortnightly</b>			
PT Plus 1	Each	\$78.00	\$81.00
PT Plus 2	Each	\$156.00	\$162.00
PT Plus 3	Each	\$234.00	\$243.00
<b>Personal Training Memberships - Monthly</b>			
CAHC PT Plus 1 Direct Debit	Each	\$169.00	\$175.50
<b>Upfront Club Membership</b>			
Red Club 12 Months Upfront	Each	\$930.00	\$967.00
Red Concession Club 12 Months Upfront	Each	\$837.60	\$870.00
Red Corporate Club 12 Months Upfront	Each	\$837.60	\$870.00
Red Prime of Life 12 Months Upfront	Each	\$681.20	\$709.00
<b>Upfront Flexi Membership</b>			
Red Flexi 3 Months Upfront	Each	\$384.80	\$385.00
Red Concession Flexi 3 Months Upfront	Each	\$326.40	\$327.00
Red Prime of Life 3 Months Upfront	Each	\$224.80	\$234.00
<b>Funded Membership</b>			
Funded Membership - 3 Months Upfront	Each	\$587.10	\$611.00
Funded Membership - 6 Months Upfront	Each	\$875.00	\$910.00
Funded Membership - 12 Months Upfront	Each	\$1,170.80	\$1,218.00
<b>Fitness Programs</b>			
Group Exercise	Per Session	\$18.70	\$19.00
10 Visit Group Exercise	Each	\$168.30	\$171.00
Group Exercise Concession	Per Session	\$10.60	\$11.00
10 Visit Group Exercise Older Adult	Each	\$95.40	\$99.00
10 Visit Teen Fitness	Per Session	\$95.40	\$99.00
Active Link	Per Session	\$7.20	\$7.20
10 Visit ActiveLink	Per Session	\$64.80	\$64.80
Active Abilities	Per Session	\$10.60	\$11.00
Active Kids	Per Session	\$10.60	\$11.00
Casual Gym Visit	Per Session	\$22.00	\$22.90
Casual Gym Concession	Per Session	\$19.80	\$20.60
<b>Personal Training</b>			
Personal Training 1 Visit	Each	\$52.00	\$54.00
Personal Training 5 Visits	Each	\$234.00	\$243.00
Personal Training 10 Visits	Each	\$442.00	\$459.00
Personal Training 20 Visits	Each	\$832.00	\$864.00
Personal Training - Intro to PT	Per week	\$69.95	\$70.00
Group Personal Training 1 Session	Per week	\$86.70	\$90.00

Fees & Charges Schedule	Unit Type	2017/18 Unit	2018/19 Unit
		Fee (incl GST)	Fee (incl GST)
Group Personal Training 5 Sessions	Per week	\$390.15	\$405.00
Special Personal Training Programs 0 PT + Group	Per week	\$14.30	\$14.90
Special Personal Training Programs 1 PT + Group	Per week	\$46.80	\$48.60
Special Personal Training Programs 2 PT + Group	Per week	\$83.20	\$86.40

### MONASH AQUATIC AND RECREATION CENTRE

<b>Entrance Fees</b>			
Adult Swim	Each	\$7.90	\$8.20
Child Swim	Each	\$6.00	\$6.20
Concession Swim	Each	\$6.00	\$6.20
Family Swim	Each	\$26.20	\$27.20
Non Swim Entry	Each	\$2.00	\$2.00
25 Visit Adult Swim	Each	\$181.70	\$188.60
25 Visit Concession Swim	Each	\$138.00	\$142.60
50 Visit Adult Swim	Each	\$331.80	\$344.40
50 Visit Concession Swim	Each	\$252.00	\$260.40
Adult Swim/Spa/Sauna	Each	\$14.90	\$15.50
Concession Swim/Spa/Sauna	Each	\$12.00	\$12.50
25 Visit Swim/Spa/Sauna	Each	\$342.70	\$356.50
25 Visit concession Swim/Spa/Sauna	Each	\$276.00	\$287.50
<b>Facility/Room Hire</b>			
Lane Hires - 50m Pool	Each	\$66.90	\$69.60
Lane Hires - 50m Pool - Term Hire	Per Hour	\$53.50	\$55.70
Lane Hires - 50m Pool - Over 10hrs per week	Per Hour	\$50.20	\$52.20
Lane Hires - 50m Pool - Over 30hrs per week PEAK	Per Hour	\$42.10	\$43.80
Lane Hires - 50m Pool - Over 30hrs per week OFF PEAK	Per Hour	\$22.70	\$23.70
Full Pool Booking - 50m pool	Per Hour	\$358.30	\$372.60
50m Pool Carnival - Setup/Equipment Hire	Each	\$203.20	\$211.30
Lane Hires - 25m Pool Hire Casual	Per Hour	\$62.00	\$64.50
Lane Hires - 25m Pool - Term Hire	Per Hour	\$49.60	\$51.60
Lane Hires - 25m Pool - Over 20hrs per week	Per Hour	\$46.50	\$48.40
Lane Hires - 25m Pool - Over 30hrs per week PEAK	Per Hour	\$34.70	\$36.10
Lane Hires - 25m Pool - Over 30hrs per week OFF PEAK	Per Hour	\$18.60	\$19.40
Lane Hires - 25m Pool - Full Pool Booking	Per Hour	\$390.20	\$405.80
Learn To Swim Pool Lane Hire - Casual	Per Hour	\$33.40	\$34.70
Learn To Swim Pool Lane Hire - Term Hire	Per Hour	\$26.70	\$27.80
Learn To Swim Pool Lane Hire - Over 20 hrs per week	Per Hour	\$25.10	\$26.00
Learn To Swim Pool - Full Pool Booking	Per Hour	\$120.10	\$124.90
Warm Water Exercise Half Pool Hire - Casual	Per Hour	\$94.10	\$97.90
Warm Water Exercise Half Pool Hire - Term Hire	Per Hour	\$75.30	\$78.30
Warm Water Exercise Half Pool Hire - Over 20 hrs per week	Per Hour	\$70.60	\$73.40
Warm Water Exercise Full Pool Hire	Per Hour	\$188.20	\$195.70
Wave Pool Hire - Casual	Per Hour	\$175.80	\$182.80
Wave Pool Hire - Term Hire	Per Hour	\$140.60	\$146.20
Facility Hire - Casual Group booking (per person)	Per Hour	\$3.70	\$3.80
Room Hire - Aerobic Studio - Casual	Each	\$110.20	\$114.60
Room Hire - Aerobic Studio - Term Hire	Each	\$88.20	\$91.70
Room Hire - Aerobic Studio - Over 20hrs per week	Each	\$82.70	\$86.00
Room Hire - Exercise Studio - Casual	Each	\$110.20	\$114.60
Room Hire - Exercise Studio - Term Hire	Each	\$88.20	\$91.70
Room Hire - Exercise Studio - Over 20hrs per week	Each	\$66.20	\$68.00
Room Hire - Meeting Room - Casual	Each	\$65.60	\$68.20
Room Hire - Meeting Room - Term Hire	Each	\$52.50	\$54.60

Fees & Charges Schedule	Unit Type	2017/18 Unit Fee (incl GST)	2018/19 Unit Fee (incl GST)
Room Hire - Meeting Room - Over 20hrs per week	Each	\$49.20	\$51.20
Room Hire - Crèche - Casual	Each	\$80.50	\$83.70
Room Hire - Crèche - Term Hire	Each	\$64.40	\$67.00
Room Hire - Crèche - Over 20hrs per week	Each	\$60.40	\$62.80
<b>Learn to Swim</b>			
Squad Program -GST	Each	\$24.50	\$24.80
Concession Squad Program - GST	Each	\$22.10	\$22.30
Term Program Non GST	Each	\$20.30	\$20.50
Concession Term Program	Each	\$18.30	\$18.50
Privates (Not School) Non GST	Each	\$60.80	\$63.20
Concession Privates (Not school) Non GST	Each	\$54.70	\$56.90
Term Program Non GST Administration Fee	Each	\$30.00	\$30.00
Schools 6-7 Ratio Non GST	Each	\$9.60	\$10.00
Schools 8-9 Ratio Non GST	Each	\$9.30	\$9.70
Schools 10+ Ratio Non GST	Each	\$8.80	\$9.20
Schools Fun Day	Each	\$11.60	\$12.10
Buses 1st Bus - No Seat Belt GST	Each	\$305.30	\$317.50
Buses 1st Bus - With Seat Belt GST	Each	\$434.60	\$452.00
Buses Consecutive Bus - No Seat Belt GST	Each	\$78.40	\$81.50
Buses Consecutive Bus - With Seat Belt GST	Each	\$95.40	\$99.20
Birthday Parties	Each	\$31.60	\$31.60
Additional Party Leader	Each	\$44.70	\$44.70
ASI Program	Each	\$32.70	\$33.10
<b>Membership Fees</b>			
<b>Membership Joining &amp; Administration Fees</b>			
Administration Fee	Each	\$ 30.00	\$ 30.00
Joining Fee	Each	\$ 50.00	\$ 50.00
Concession Joining Fee	Each	\$ 19.00	\$ 19.00
<b>Club Memberships - Fortnightly</b>			
Blue Club	Each	\$45.00	\$45.90
Blue Concession Club	Each	\$40.50	\$41.40
Blue Corporate Club	Each	\$38.30	\$39.80
<b>Flexi Memberships - Fortnightly</b>			
Blue Flexi	Each	\$49.00	\$50.90
Blue Concession Flexi	Each	\$44.10	\$45.80
Blue Corporate Flexi	Each	\$44.10	\$45.80
Blue Prime of Life	Each	\$33.10	\$34.50
Blue Teen Fitness	Each	\$33.10	\$34.50
<b>Club Memberships - Monthly</b>			
MARC Club	Each	\$95.70	\$99.50
MARC Concession Club	Each	\$86.10	\$89.60
MARC Corporate Club	Each	\$83.00	\$86.30
<b>Flexi Memberships - Monthly</b>			
MARC Flexi	Each	\$106.10	\$110.30
MARC Concession Flexi	Each	\$95.50	\$99.30
MARC Corporate Flexi	Each	\$95.50	\$99.30
MARC Prime Of Life	Each	\$71.80	\$74.70
<b>Group Functional Training Memberships</b>			
Group Functional Training Membership - Members	Each	\$30.60	\$32.00

Fees & Charges Schedule	Unit Type	2017/18 Unit Fee (incl GST)	2018/19 Unit Fee (incl GST)
Group Functional Training Membership - Non Member	Each	\$40.80	\$42.50
<b>Personal Training Memberships - Monthly</b>			
MARC PT Plus 1	Each	\$169.00	\$175.50
MARC PT Plus 2	Each	\$338.00	\$351.00
<b>Personal Training Memberships - Fortnightly</b>			
PT Plus 1	Each	\$78.00	\$81.00
PT Plus 2	Each	\$156.00	\$162.00
PT Plus 3	Each	\$234.00	\$243.00
<b>Upfront Club Membership</b>			
Blue Club 12 Months Upfront	Each	\$1,170.00	\$1,193.00
Blue Concession Club 12 Months Upfront	Each	\$1,053.00	\$1,076.00
Blue Corporate Club 12 Months Upfront	Each	\$1,053.00	\$1,076.00
Blue Prime of Life 12 Months Upfront	Each	\$860.60	\$897.00
<b>Upfront Flexi Membership</b>			
Blue Flexi 3 Months Upfront	Each	\$471.20	\$472.00
Blue Concession Flexi 3 Months Upfront	Each	\$398.10	\$399.00
Blue Prime of Life 3 Months Upfront	Each	\$289.95	\$296.00
<b>Funded Membership</b>			
Funded Membership - 3 Months Upfront	Each	\$587.10	\$611.00
Funded Membership - 6 Months Upfront	Each	\$875.00	\$910.00
Funded Membership - 12 Months Upfront	Each	\$1,170.80	\$1,218.00
<b>Fitness Programs</b>			
Group Exercise	Per Session	\$18.70	\$19.00
10 Visit Group Exercise	Each	\$168.30	\$171.00
Group Exercise Concession	Per Session	\$10.60	\$11.00
10 Visit Group Exercise Older Adult	Each	\$95.40	\$99.00
10 Visit Teen Fitness	Each	\$95.40	\$99.00
Active Link	Each	\$7.20	\$7.20
10 Visit ActiveLink	Each	\$64.80	\$64.80
Active Abilities	Each	\$10.60	\$11.00
Active Kids	Each	\$10.60	\$11.00
Casual Gym	Each	\$28.50	\$29.50
Casual Gym Concession	Each	\$25.65	\$26.55
<b>Personal Training</b>			
Personal Training 1 Visit	Each	\$52.00	\$54.00
Personal Training 5 Visits	Each	\$234.00	\$243.00
Personal Training 10 Visits	Each	\$442.00	\$459.00
Personal Training 20 Visits	Each	\$832.00	\$864.00
Personal Training Group - Intro into PT	Each	\$69.95	\$70.00
Group Personal Training 1 Session	Each	\$86.70	\$90.00
Group Personal Training 5 Sessions	Each	\$390.15	\$405.00
Special Personal Training Programs 0 PT + Group	Per week	\$14.30	\$14.90
Special Personal Training Programs 1 PT + Group	Per week	\$46.80	\$48.60
Special Personal Training Programs 2 PT + Group	Per week	\$83.20	\$86.40

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**OAKLEIGH RECREATION CENTRE**

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<b>Membership Fees</b>			
<b>Membership Joining &amp; Administration Fees</b>			



Fees & Charges Schedule	Unit Type	2017/18 Unit Fee (incl GST)	2018/19 Unit Fee (incl GST)
Administration Fee	Each	\$30.00	\$30.00
Joining Fee	Each	\$50.00	\$50.00
Concession Joining Fee	Each	\$19.00	\$19.00
<b>Club Memberships - Fortnightly</b>			
Orange Club	Each	\$37.60	\$39.10
Orange Concession Club	Each	\$33.80	\$35.20
Orange Corporate Club	Each	\$33.80	\$35.20
Orange Stadium Club	Each	\$28.20	\$29.60
<b>Flexi Memberships - Fortnightly</b>			
Orange Flexi	Each	\$42.50	\$44.20
Orange Concession Flexi	Each	\$38.25	\$39.80
Orange Corporate Flexi	Each	\$38.25	\$39.80
Orange Prime of Life	Each	\$27.50	\$28.60
Orange Stadium Flexi	Each	\$32.20	\$0.00
Orange Teen Fitness	Each	\$27.50	\$28.60
<b>Club Memberships - Monthly</b>			
ORC Club	Each	\$81.40	\$84.70
ORC Club Concession	Each	\$73.30	\$76.20
ORC Club Corporate	Each	\$73.30	\$76.20
ORC Stadium Club	Each	\$61.70	\$64.20
<b>Flexi Memberships - Monthly</b>			
ORC Flexi	Each	\$92.10	\$95.80
ORC Concession Flexi	Each	\$82.90	\$86.20
ORC Corporate Flexi	Each	\$82.90	\$86.20
ORC Prime Of Life	Each	\$59.50	\$61.90
<b>Group Functional Training Memberships</b>			
Group Functional Training Membership - Members	Each	\$30.60	\$32.00
Group Functional Training Membership - Non Member	Each	\$40.80	\$42.50
<b>Personal Training Memberships - Fortnightly</b>			
PT Plus 1	Each	\$78.00	\$81.00
PT Plus 2	Each	\$156.00	\$162.00
PT Plus 3	Each	\$234.00	\$243.00
<b>Upfront Club Membership</b>			
Orange Club 12 Months Upfront	Each	\$977.60	\$1,016.00
Orange Concession Club 12 Months Upfront	Each	\$879.80	\$914.00
Orange Corporate Club 12 Months Upfront	Each	\$879.80	\$914.00
Orange Prime of Life 12 Months Upfront	Each	\$715.00	\$743.00
<b>Upfront Flexi Membership</b>			
Orange Flexi 3 Months Upfront	Each	\$401.90	\$402.00
Orange Concession Flexi 3 Months Upfront	Each	\$340.30	\$341.00
Orange Prime of Life 3 Months Upfront	Each	\$236.00	\$245.20
<b>Funded Membership</b>			
Funded Membership - 3 Months Upfront	Each	\$587.10	\$611.00
Funded Membership - 6 Months Upfront	Each	\$875.00	\$910.00
Funded Membership - 12 Months Upfront	Each	\$1,170.80	\$1,218.00



Fees & Charges Schedule	Unit Type	2017/18 Unit Fee (incl GST)	2018/19 Unit Fee (incl GST)
<b>CrossFit Memberships</b>			
CrossFit Membership	Each	\$84.80	\$88.00
CrossFit Membership 6 Months Upfront	Each	\$1,102.40	\$1,144.00
CrossFit Membership - Staff	Each	\$53.60	\$54.70
<b>Fitness Programs</b>			
Group Exercise	Per Session	\$18.70	\$19.00
10 Visit Group Exercise	Each	\$168.30	\$171.00
Group Exercise Concession	Per Session	\$10.60	\$11.00
10 Visit Group Exercise Older Adult	Each	\$95.40	\$99.00
10 Visit Teen Fitness	Each	\$95.40	\$99.00
Active Link	Each	\$7.20	\$7.20
10 Visit ActiveLink	Each	\$64.80	\$64.80
Active Abilities	Each	\$10.60	\$11.00
Active Kids	Each	\$10.60	\$11.00
Casual Gym	Per Session	\$22.00	\$22.90
Casual Gym Concession	Per Session	\$19.80	\$20.60
<b>Personal Training</b>			
Personal Training 1 Visit	Each	\$52.00	\$54.00
Personal Training 5 Visits	Each	\$234.00	\$243.00
Personal Training 10 Visits	Each	\$442.00	\$459.00
Personal Training 20 Visits	Each	\$832.00	\$864.00
Personal Training - Intro to PT	Each	\$69.95	\$70.00
Group Personal Training 1 Session	Each	\$86.70	\$90.00
Group Personal Training 5 Sessions	Each	\$390.15	\$405.00
Special Personal Training Programs 0 PT + Group	Per week	\$14.30	\$14.90
Special Personal Training Programs 1 PT + Group	Per week	\$46.80	\$48.60
Special Personal Training Programs 2 PT + Group	Per week	\$83.20	\$86.40
<b>OAKLEIGH STADIUM</b>			
<b>Entrance Fees</b>			
Basketball Game Fee	Each	\$73.60	\$76.50
Junior Basketball Game Fee	Each	\$44.40	\$46.20
Basketball Senior Registration	Each	\$194.05	\$201.80
Basketball Junior Registration U/18	Each	\$112.20	\$116.70
Basketball Junior Registration U/12,14,16	Each	\$74.75	\$77.70
Futsal Game Fee	Each	\$73.60	\$76.50
Futsal Registration	Each	\$181.15	\$188.40
<b>MEBA Game Fee</b>			
MEBA Game Fee	Each	\$35.35	\$36.80
<b>Netball Game Fee</b>			
Netball Game Fee	Each	\$75.90	\$78.90
<b>Netball Registration Fee</b>			
Netball Registration Fee	Each	\$181.15	\$188.40
<b>Table Tennis Hire</b>			
Table Tennis Hire	Each	\$16.50	\$17.20
<b>Senior Walk over fee less than 8 hrs</b>			
Senior Walk over fee less than 8 hrs	Each	\$106.25	\$110.50
<b>Senior Walk over fee more than 8 hrs</b>			
Senior Walk over fee more than 8 hrs	Each	\$83.00	\$86.30
<b>Junior Walk over fee less than 8 hrs</b>			
Junior Walk over fee less than 8 hrs	Each	\$70.10	\$72.90
<b>Junior Walk over fee more than 8 hrs</b>			
Junior Walk over fee more than 8 hrs	Each	\$52.60	\$54.70
Monash Dribblers	Each	\$4.50	\$4.70
Spectator Fee	Each	\$2.00	\$2.00
<b>Facility/Room Hire</b>			
Casual Group Exercise Room	Per hour	\$64.30	\$66.90
Casual cycle room / crossfit box	Per hour	\$66.90	\$69.60
Casual hire Table Tennis room	Per hour	\$51.20	\$53.20

Fees & Charges Schedule	Unit Type	2017/18 Unit	2018/19 Unit
		Fee (incl GST)	Fee (incl GST)
Hire - Casual Court User Fee Adult	Per head	\$6.90	\$7.20
Hire - Casual Court User Fee Child	Per head	\$5.20	\$5.40
Hire - Casual Stadium Court	Per hour	\$51.20	\$53.20
Hire - Casual Stadium Court + 50 hours per term per court	Per hour	\$25.60	\$27.70
<b>OAKLEIGH AQUATIC CENTRE</b>			
<b>Entrance Fees</b>			
25 Visit Adult Swim	Each	\$163.30	\$170.20
25 Visit Concession Swim	Each	\$126.50	\$131.10
50 Visit Adult Swim	Each	\$298.20	\$310.80
50 Visit Concession Swim	Each	\$231.00	\$239.40
Adult Swim	Each	\$7.10	\$7.40
Child Swim	Each	\$5.50	\$5.70
Concession Swim	Each	\$5.50	\$5.70
Family Swim	Each	\$20.80	\$21.60
Non Swim Entry	Each	\$2.00	\$2.00
Adult Season Pass	Each	\$302.30	\$314.00
Child/Concession Season Pass	Each	\$234.10	\$243.00
Family Season pass	Each	\$468.20	\$486.00
Learn to Swim Term Program Non GST	Each	\$20.30	\$20.50
Concession Learn to Swim Term Program Non GST	Each	\$18.30	\$18.50
Birthday Parties	Each	\$31.60	\$31.60
<b>Pool Hire</b>			
50m Pool Lane Hire Casual	Each	\$66.90	\$69.60
50m Pool Lane Hire Term Hire	Each	\$53.50	\$55.70
Pool Booking Multi Purpose Pool (hourly fee)	Per Hour	\$66.90	\$69.60
Pool Booking Dive Pool (hourly fee)	Per Hour	\$219.30	\$228.10
Pool Booking Dive Pool (term fee)	Per Hour	\$175.40	\$182.50
Full Pool Booking 50m Pool (hourly fee)	Per Hour	\$358.30	\$372.60
Lane Hires - 50m Pool - Over 10hrs per week	Per Hour	\$50.20	\$52.20

## CITY DEVELOPMENT

### HEALTH INSPECTION

<b>Food Premises</b>			
New Premises Approval Fee	Each	\$115.50	\$200.00
Inspection Report on Transfer - Food Premises (within 10 working days)	Each	\$208.00	\$216.00
Inspection Report on Transfer - Food Premises (within 5 working days)	Each	\$286.00	\$300.00
Registration Temporary Premises	Each	\$117.00	\$122.00
Transfer of Registration - Food Premises	Each	\$185.00	\$192.50
Food Premises Reinspection Fee	Each	\$130.00	\$135.00
<i>Class 1 Food Premises</i>	Each	\$578.00	\$601.00
<i>Class 2 Food Premises</i>			
1- 10 employees	Each	\$614.00	\$638.00
11-20 employees	Each	\$722.00	\$751.00
20+ employees	Each	\$1,154.00	\$1,200.00
<i>Class 3 Food Premises</i>	Each	\$306.50	\$319.00

Fees & Charges Schedule	Unit Type	2017/18 Unit Fee (incl GST)	2018/19 Unit Fee (incl GST)
Higher risk off site activities	Each	\$427.50	\$445.00
Not for profit food businesses/community groups	Each	50% of full fee	
Overdue Renewal of registration fee - Food & Health Premise	Each	\$109.00	\$113.00
<i>Health Premises</i>			
Hairdressers & Make-Up Premises (once only registration)	Each	\$234.00	\$243.00
Beauty Therapy Premises	Each	\$175.00	\$182.00
Skin Penetration Premises	Each	\$253.50	\$263.00
Prescribed Accommodation base fee - Rooming houses etc.	Each	\$226.20	\$235.00
Prescribed Accommodation - Per additional room	Each	\$20.20	\$21.00
Prescribed Accommodation - Maximum	Each	\$820.00	\$852.00
Inspection Report on Transfer - Health Premises (10 working days)	Each	\$208.00	\$216.00
Inspection Report on Transfer - Health Premises (5 working days)	Each	\$281.00	\$300.00
Transfer of Registration - Health Premises	Each	\$145.00	\$151.00
New Premise Approval Fee - Health Premises	Each	\$116.00	\$160.00
<b>Other Fees</b>			
Food Safety Program	Each	\$57.30	\$59.60
Grey Water Permit Fee	Each	\$346.00	\$346.00
<b>Health Fines</b>			
The value of a penalty unit for a financial year is fixed by the Treasurer under section 6 of the Monetary Units Act			

## COMMUNITY LAWS

<b>Animal Registration Fees</b>			
Dogs full fee	Each	\$141.00	\$144.00
Cats full fee	Each	\$120.00	\$122.40
Dogs full fee Concession (pension)	Each	\$58.00	\$59.00
Cats full fee Concession (pension)	Each	\$49.00	\$50.00
Dogs reduced fee (sterilised micro chipped or over 10 yrs old etc)	Each	\$47.00	\$48.00
Cats reduced fee (sterilised micro chipped or over 10 yrs old etc)	Each	\$40.00	\$40.80
Dogs reduced fee (sterilised micro chipped or over 10 yrs old etc) Concession (pension)	Each	\$19.25	\$19.65
Cats reduced fee (sterilised micro chipped or over 10 yrs old etc) Concession (pension)	Each	\$16.40	\$16.80
Dangerous Dogs/Restricted/Menacing/Guard	Each	\$260.00	\$265.00
Dogs kept in foster care by a foster carer registered with Council (eligible for one period of registration only)	Each	\$0.00	\$7.00
Cats kept in foster care by a foster carer registered with Council (eligible for one period of registration only)	Each	\$0.00	\$4.00
Registration as a foster carer	Each	\$0.00	\$59.00
Pro rata registration fee will be applicable from 10 October 2017 to 9 April 2018. The fee will be 50% of the annual fee stated above.			
Note: Animal registration fees are non refundable.			
<b>Pound Release Fee</b>			
Animal Pound Release Fee (not inclusive of incidental costs charged by the pound contractor to the animal owner)	Each	\$161.00	\$177.00
Sustenance fee per day (in circumstances an animal is held for longer than 8 days)	Per day	\$31.20	\$32.00

Fees & Charges Schedule	Unit Type	2017/18 Unit Fee (incl GST)	2018/19 Unit Fee (incl GST)
<b>Other Fees</b>			
Release of impounded items	Each	\$86.50	\$88.20
Shopping trolley release fee	Each	\$91.50	\$95.20
<b>Other Fees &amp; Charges - GST Free</b>			
Fire Hazard Removal or Land Clearance	Each	Cost	Cost
<b>Other Permit Fees</b>			
Estate Agents A board signs	Each	\$330.00	\$343.00
Keeping excess no. of animals re clause 129 of Local Law No 3 - Community Amenity	Each	\$86.50	\$88.20
Other Animals re clause 130 of Local Law No 3 - Community Amenity	Each	\$86.50	\$88.20
Permit to Film (for commercial purposes)	Each	\$303.00	\$315.00
Registration of Animal Business	Each	\$256.00	\$266.00
<b>Other Permit Fees Non GST</b>			
Community Law General Permit	Each	\$86.50	\$88.20
Car Parking Agreements	Each	\$1,752.00	\$1,752.00
Residential Parking Permit - additional permit special event	Each	\$50.00	\$50.00
Residential Parking Permit - additional permits	Each	\$150.00	\$150.00
Residential Parking Permit - Booklet of 10 Daily Permits	Each	\$50.00	\$50.00
Residential Parking Permit - Booklet of 10 Daily Permits - Concession	Each	\$25.00	\$25.00
Residential Parking Permit - Replacement Permit	Each	\$25.00	\$25.00
Trader Parking Permit - additional permit	Each	\$250.00	\$250.00
Trader Parking Permit - customer permit	Each	\$2.50	\$2.50
Parking Bays-Builders Exemptions	Per week	\$58.00	\$60.30
Signs - A Frame	Each	\$87.70	\$91.20
Goods	Each	\$143.30	\$149.00
Additional signs and goods	Each	\$210.60	\$219.00
Street Seating	Each	\$210.60	\$219.00
Street Seating- additional seats over 10	Each	\$402.50	\$402.50
Event Permit - Additional event costs may be applicable	Each	\$198.60	\$206.50
<b>Derelict Vehicles</b>			
Impounded Vehicle Release fee	Each	\$343.20	\$343.20
Impounded vehicle storage fee	Per day	\$33.30	\$33.30
<b>Fines &amp; Infringements</b>			
Local Law Infringement per penalty unit as set by relevant Statutes			

Fees & Charges Schedule	Unit Type	2017/18 Unit Fee (incl GST)	2018/19 Unit Fee (incl GST)
<b>Parking</b>			
The value of a penalty unit for a financial year is fixed by the Treasurer under section 6 of the Monetary Units Act 2004. The Monash fee will be set to 0.5 Penalty Units for offences as per Council Resolution. The dollar value of all other Parking Infringements has been indexed by the State Government and is subject to annual review.			
<b>Other Infringements</b>			
The value of a penalty unit for a financial year is fixed by the Treasurer under section 6 of the Monetary Units Act 2004.			

## **BUILDING CONTROL**

*Please note Building Control fees are subject to market forces and may be changed during the year at the discretion of the Chief Executive Officer.*

<b>Building Permit Fees</b>			
<b>Class 1a and 10</b>			
All Demolitions	Each	\$860.00	\$895.00
Minor Works - Brick garages retaining walls pools	Each	\$870.00	\$905.00
Minor Works - Carports, brick fences, reclads signs sheds etc.	Each	\$720.00	\$750.00
Timber Fences	Each	\$470.00	\$490.00
<b>Class 1b, 2-9 Internal</b>			
\$0 - \$60,000	Each	\$1,205.00	\$1,255.00
\$60,001 - \$99,999	Each	\$1,310.00	\$1,365.00
\$100,000 - \$499,999	Each	\$1,670.00	\$1,735.00
\$500,000 - \$999,999	Each	\$3,000.00	\$3,120.00
\$1,000,000 + subject to complexity	Each	\$3,340.00	\$3,475.00
<b>Alterations/Additions</b>			
<i>Registered Builder</i>			
\$0 - \$30,000	Each	\$1,060.00	\$1,100.00
\$30,000 - \$60,000	Each	\$1,230.00	\$1,280.00
\$60,001 - \$100,000	Each	\$1,410.00	\$1,460.00
\$100,001 - \$150,000	Each	\$1,600.00	\$1,660.00
\$150,001 - \$180,000	Each	\$1,760.00	\$1,830.00
\$180,001 - \$220,000	Each	\$2,030.00	\$2,110.00
\$220,000 +	Each	Cost divided by 110	
<i>Owner Builder</i>			
\$0 - \$30,000	Each	\$1,270.00	\$1,320.00
\$30,000 - \$60,000	Each	\$1,510.00	\$1,570.00
\$60,001 - \$100,000	Each	\$1,675.00	\$1,740.00
\$100,001 - \$150,000	Each	\$1,900.00	\$1,975.00
\$150,001 - \$180,000	Each	\$2,130.00	\$2,215.00
\$180,001 - \$220,000	Each	\$2,290.00	\$2,380.00
\$220,001 +	Each	Cost divided by 90	
<b>Dwellings</b>			
Up to \$150,000	Each	\$1,670.00	\$1,735.00

Fees & Charges Schedule	Unit Type	2017/18 Unit Fee (incl GST)	2018/19 Unit Fee (incl GST)
\$150,001 - \$200,000	Each	\$1,870.00	\$1,945.00
\$200,001 - \$250,000	Each	\$2,030.00	\$2,110.00
\$250,001 - \$300,000	Each	\$2,290.00	\$2,380.00
300001 +	Each	Cost divided by 125	
<b>Owner Builders</b>			
Up to \$150,000	Each	\$2,030.00	\$2,110.00
\$150,001 - \$200,000	Each	\$2,220.00	\$2,310.00
\$200,001 - \$250,000	Each	\$2,380.00	\$2,475.00
\$250,001 - \$300,000	Each	\$2,550.00	\$2,650.00
\$300,001+	Each	Cost divided by 110	
<b>Dual Occupancy</b>			
<i>Internal</i>			
1 Additional Unit	Each	\$1,890.00	\$1,965.00
2 New Units to \$350,000	Each	\$2,590.00	\$2,690.00
\$350,001 + (Negotiated)	Each	Cost divided by 130	
<i>Owner Builder</i>			
1 Additional Unit	Each	\$2,300.00	\$2,390.00
2 New Units to \$350,000	Each	\$3,000.00	\$3,120.00
\$350,001 + (Negotiated)	Each	Cost divided by 110	
<b>Multi Units/Houses</b>			
<i>Internal</i>			
3 - 5 Units	Each	\$1,310.00	\$1,360.00
6 or more Units	Each	\$1,220.00	\$1,270.00
<i>Owner Builder</i>			
3 - 5 Units	Each	\$1,640.00	\$1,705.00
6 or more Units	Each	\$1,520.00	\$1,580.00
<b>Shopfronts - Internal</b>			
<i>Internal</i>			
Small Projects	Each	\$1,210.00	\$1,260.00
Medium Projects	Each	\$1,400.00	\$1,460.00
Major Projects > \$150,000	Each	Cost divided by 100	
Lodgement fee	Each	\$39.40	\$40.70
<b>Removal of Hose Reels</b>	Minimum for up to 6 locations plus \$30	\$1,005.00	\$1,045.00
<b>Temporary Structures</b>			
<i>Internal</i>			
<b>Temporary Structures - urgent (&lt; 5 days)</b>	Each	\$860.00	\$895.00
<b>Building Applications or Building Amendments</b>			
Class 1 and 10 (with Form 13) MINOR	Each	\$242.00	\$252.00
Class 1 and 10 (with Form 13) MAJOR	Each	\$447.00	\$465.00
Class 2- 9 MINOR	Each	\$447.00	\$465.00
Class 2-9 MAJOR	Each	\$630.00	\$655.00
Lodgement fee (if over \$5,000)	Each	\$39.40	\$40.70

Fees & Charges Schedule	Unit Type	2017/18 Unit Fee (incl GST)	2018/19 Unit Fee (incl GST)
<b>Lapsed Permit Renewal</b>			
Class 1 or 10	Each	\$775.00	\$806.00
Class 2 to 9	Each	\$950.00	\$990.00
<b>Community Groups</b>			
When Building on Council property normal permit fees will be payable.			
<b>Permits for Essential Services</b>			
Charges same as other permit and application fees shown above.			
<b>Lodgement Fees</b>	Each	\$39.40	\$40.70
<b>Dispensations (Report and Consent)</b>			
Class 1 & 10 (flood & sitting etc)	Each	\$263.00	\$270.00
Class 10 (fences)	Each	\$223.00	\$230.00
Class 2 to 9	Each	\$263.00	\$270.00
Modification Application	Each	\$154.00	\$160.00
Regulation 502 or 503 Statement	Each	\$290.00	\$302.00
<b>Extension of Time for Building Permits</b>			
Class 1 or 10	Each	\$397.00	\$412.00
Class 2 to 9	Each	\$560.00	\$580.00
<b>Inspection Fees</b>			
Contract or Finalisation of Lapsed Building Permit	Each	\$242.00	\$252.00
Out of Hours Building	Per hour	\$137.00	\$142.00
Removal of Buildings	Each	\$495.00	\$515.00
Retention of Buildings	Each	\$650.00	\$675.00
<b>Other Services</b>			
Place of Public Entertainment (POPE)	Each	\$825.00	\$860.00
Class 1 - 10	Per Hour	\$132.00	\$137.00
Class 2 - 9	Per hour	\$149.00	\$155.00
Part 12 Inspection of Essential Safety Measures	Each	\$685.00	\$710.00
Illegally Erected or Altered Buildings for Retention	155% of scheduled permit fee for class of building		
<b>Request for Information</b>			
Request for Information	Each	\$52.55	\$54.10
Copy of occupancy permit or certificate of final inspection	Each	\$52.55	\$54.10
Details of permits issued in preceding 10 years and information on flooding/termites.	Each	\$52.55	\$54.10
<b>Copies of Documents</b>			
Copy of Plans - Class 1 or 10 - minor - small office shop (A0-A2)	Per sheet	\$27.50	\$28.60
Copy of Plans - Class 1 or 10 - minor - small office shop (A3-A4)	Per sheet	\$1.70	\$1.77
Copy of Plans - Class 2 - 9 - minor - small office shop - retrieval	Each	\$220.00	\$228.00
Copy of Plans - Class 1 or 10 dwelling shed garage etc (Each additional building permit)	Each	\$41.00	\$42.60
Copy of Plans - Class 1 or 10 dwelling shed garage etc	Each	\$159.00	\$165.00

Fees & Charges Schedule	Unit Type	2017/18 Unit Fee (incl GST)	2018/19 Unit Fee (incl GST)
Copy of Plans - Class 2 to 9 - major - supermarket, factory, s/centr, hotel - retrieval	Each	\$418.00	\$435.00
Copy of Plans - Class 2 to 9 - major - supermarket, factory, s/centr, hotel	Per sheet	\$27.50	\$28.60
Copy of Plans - Class 2 to 9 - major - supermarket, factory, s/centre, hotel (A4)	Per sheet	\$1.70	\$1.77
To View Plans - Class 2 - 9 Commercial/Industrial	Each	\$220.00	\$228.00

## STATUTORY PLANNING

<b>TOWN PLANNING APPLICATION FEES (STATUTORY)</b>			
<b>Service Charges</b>			
Property Enquiries	Per plan	\$140.00	\$145.00
<i>S.173 Agreements</i>			
Subdivision approvals (preparation & administration)	Each	\$880.00	\$900.00
Other Specific Requirements		As required	
<b>Extension of Time - Planning Permit</b>			
Change of use/use permits	Each	\$1,240.70	\$1,240.70
Single dwelling fee	Each	\$188.20	\$188.20
\$0 - \$100,000	Each	\$1,080.00	\$1,080.00
\$100,001 - \$1,000,000	Each	\$1,457.00	\$1,457.00
\$1,000,000 +	Each	\$3,213.00	\$3,213.00

<b>TOWN PLANNING APPLICATION FEE GST FREE</b>			
<b>Application for Permit</b>			
Application for Permit - Class 1	Each	\$1,241.00	\$1,241.00
Application for Permit - Class 2	Each	\$188.00	\$188.00
Application for Permit - Class 3	Each	\$592.00	\$592.00
Application for Permit - Class 4	Each	\$1,213.00	\$1,213.00
Application for Permit - Class 5	Each	\$1,310.00	\$1,310.00
Class 7 - new - VicSmart	Each	\$188.00	\$188.00
Class 8 - new - VicSmart	Each	\$404.00	\$404.00
Class 9 - new - VicSmart	Each	\$188.00	\$188.00
Application for Permit - Class 10	Each	\$1,080.00	\$1,080.00
Application for Permit - Class 11	Each	\$1,457.00	\$1,457.00
Application for Permit - Class 12	Each	\$3,213.00	\$3,213.00
Application for Permit - Class 13	Each	\$8,190.00	\$8,190.00
Application for Permit - Class 14	Each	\$24,151.00	\$24,151.00
Application for Permit - Class 15	Each	\$54,282.00	\$54,282.00
Application for Permit - Class 16	Each	\$1,241.00	\$1,241.00
Application for Permit - Class 17	Each	\$1,241.00	\$1,241.00
Application for Permit - Class 18	Each	\$1,241.00	\$1,241.00
Application for Permit - Class 19	Each	\$1,241.00	\$1,241.00
Application for Permit - Class 20	Each	\$1,241.00	\$1,241.00
<b>Sect. 72 Amendment to Permit</b>			
Sect. 72 Amendment to Permit - Class 1	Each	\$1,241.00	\$1,241.00
Sect. 72 Amendment to Permit - Class 2	Each	\$1,241.00	\$1,241.00
Sect. 72 Amendment to Permit - Class 3	Each	\$188.00	\$188.00
Sect. 72 Amendment to Permit - Class 4	Each	\$592.00	\$592.00
Sect. 72 Amendment to Permit - Class 5	Each	\$1,213.00	\$1,213.00
Sect. 72 Amendment to Permit - Class 6	Each	\$1,310.00	\$1,310.00
Sect. 72 Amendment to Permit - Class 7	Each	\$188.00	\$188.00



Fees & Charges Schedule	Unit Type	2017/18 Unit Fee (incl GST)	2018/19 Unit Fee (incl GST)
Sect. 72 Amendment to Permit - Class 8	Each	\$404.00	\$404.00
Sect. 72 Amendment to Permit - Class 9	Each	\$188.00	\$188.00
Sect. 72 Amendment to Permit - Class 10	Each	\$1,080.00	\$1,080.00
Sect. 72 Amendment to Permit - Class 11	Each	\$1,457.00	\$1,457.00
Sect. 72 Amendment to Permit - Class 12	Each	\$3,213.00	\$3,213.00
Sect. 72 Amendment to Permit - Class 13 - 18	Each	\$3,213.00	\$3,213.00
<b>Other Town Planning Fees - GST Free</b>			
Satisfaction of Responsible Authority fee	Each	\$306.70	\$310.00
Sect.57A Amendment to Permit Application	Each	40% of original application fee	
<b>Statutory Fees - GST Free</b>			
Planning Certificates of Compliance	Each	\$307.00	\$307.00
<b>Other Statutory Fees - GST Free</b>			
Sect. 29A Demolition Requests	Each	\$64.10	\$65.40
<b>Subdivision Fees</b>			
Certify a Plan of Subdivision	Per plan + lot fee	\$164.50	\$164.50
Any other application for certification under Subdivision Act	Each	\$132.40	\$132.40
<b>Public Notification</b>			
Residential	Per property	\$148.40	\$148.40
Commercial <\$1M	Per property	\$302.10	\$302.10
Commercial >\$1M	Per property	\$583.00	\$583.00
Notification >15 Properties	Per property	\$29.25	\$29.25
Notification >100 Properties	Per property	\$14.45	\$14.45
Additional Sign - Standard A2	Per property	\$67.00	\$67.00
Larger Sign - A0	Per property	\$140.00	\$140.00
Larger Sign - A1	Per property	\$96.50	\$96.50
<b>Photocopies/Sale of Publications</b>			
<i>Permit Enquiries</i>			
Copies of Permits	Each	\$212.00	\$212.00
General Photocopies	Per plan	\$6.95	\$6.95
General Photocopies	Plus Per Page	\$1.10	\$1.10
Plan Printing	Per plan	\$34.00	\$34.00
Heritage Study	Per plan	\$34.00	\$34.00
Character Study	Per plan	\$67.00	\$67.00

#### STRATEGIC PLANNING

<b>PLANNING SCHEME AMENDMENT</b>			
<b>Other Service Charges</b>			
Adoption of Amendment Pursuant to Sec.29	Each	\$453.10	\$462.20
Consider Request to Amend Planning Scheme	Each	\$2,871.60	\$2,929.30
Consider Submission to Amendment	Each	\$14,232.70	\$14,518.60

Fees & Charges Schedule	Unit Type	2017/18 Unit Fee (incl GST)	2018/19 Unit Fee (incl GST)
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## INFRASTRUCTURE SERVICES

### ENGINEERING ADMINISTRATION

<b>Service Charges</b>			
Vehicle Crossing Permit	Security Bond	\$131.00	\$137.00
Road Opening Permit	Security Bond	\$131.00	\$137.00
Stormwater Connection Permit	Security Bond	\$131.00	\$137.00
Occupy Part of Roadway - Hoardings	Security Bond	\$131.00	\$137.00
Legal Point of Discharge	Each	\$66.70	\$69.40
Building Over Easement - Minor	From	\$126.00	\$131.00
Building Over Easement - Major	From	\$546.00	\$567.00
Access through Reserves Permit	Security Bond	\$143.00	\$149.00
<b>Building Permit Fees</b>			
Builders Infringement	Each	\$200.00	\$200.00
Asset Protection Permit + security bond (Veranda, Pergola,	Each	\$100.00	\$0.00
Asset Protection Permit + security bond (Carport, Above Ground Swimming Pool, Restumping, reblocking and underpinning, Internal House Renovation)	Each	\$150.00	\$155.00
Asset Protection Permit + security bond (In-Ground Swimming	Each	\$200.00	\$205.00
Asset Protection Permit + security bond (Demolition)	Each	\$300.00	\$310.00
Asset Protection Permit + security bond (House Additions, Office	Each	\$450.00	\$470.00
Asset Protection Permit + security bond (Single Dwelling	Each	\$750.00	\$780.00
Asset Protection Permit + security bond (Dual Occupancy	Each	\$900.00	\$935.00
Asset Protection Permit + security bond (Multi-Storey	Each	\$2,000.00	\$2,075.00
Asset Protection Permit + security bond (Multi-Storey	Each	\$3,000.00	\$3,100.00

### WASTE MANAGEMENT

Big Bin (Commercial)	Per additional bin	\$231.90	\$245.80
Tenant Big Bin (Commercial)	Per additional bin	\$231.90	\$245.80
Ratepayer Big Bins - Upgrade or Additional Bin	120L or 240L per year	\$199.15	\$207.11
Skip Bins	Per Permit	\$56.10	\$58.30
Hard Rubbish -at call collection	Per call	\$0.00	\$143.00
Hard Rubbish -at call collection concession	Per call	\$0.00	\$128.70
<b>Miscellaneous Items</b>			
Compost Bins - 2 style	Each	\$42.00	\$0.00
Compost Worms (1000)	Each	\$44.00	\$0.00
Worm Farms	Each	\$98.00	\$0.00

### WASTE TRANSFER STATION

<b>Tipping Fees</b>			
Commercial Soil m3 (for loads >1.5m3)	Each	\$310.00	\$322.00
Gas Bottles (up to 9kg)	Each	\$14.20	\$14.80
Residential Soil up to and per ½ m3	Each	\$108.00	\$117.00
Concession-General Waste up to and per ½ m3	Each	\$44.00	\$48.00
Concession-Green Waste up to and per ½ m3	Each	\$18.00	\$20.00
Concrete/Bricks up to and per 1/2 m3	Each	\$31.00	\$33.00
Single Item	Each	\$6.00	\$6.00
<b>Tipping Fees</b>			
General Waste up to and per ½ m3	Each	\$49.00	\$55.00

Fees & Charges Schedule	Unit Type	2017/18 Unit Fee (incl GST)	2018/19 Unit Fee (incl GST)
Green Waste up to and per ½ m3	Each	\$23.00	\$25.00
Mixed General / Green Waste up to and per 1/2m3	Each	\$55.00	\$58.00
Oil - over 30 Litres (charge to per 5 litre container)	Per Litre	\$2.50	\$2.50
Mattress and/or Base	Each	\$28.50	\$29.00
Fridges/Air Conditioners	Each	\$10.00	\$10.00
Polystyrene handling fee per 1/2m3 (for loads >1/2m3)	Each	\$5.40	\$5.50
Polystyrene commercial handling fee per 1/2m3 (for loads >1/2m3)	Each	\$21.20	\$21.20
Car Boot	Per Boot	\$25.00	\$26.00
<i>Tyres</i>			
Car with Rims	Each	\$11.50	\$12.00
Car without Rims	Each	\$7.50	\$7.80
Heavy Truck with Rims	Each	\$45.00	\$46.00
Heavy Truck without Rims	Each	\$26.00	\$26.50
Light truck with Rims	Each	\$18.40	\$18.60
Light truck without Rims	Each	\$11.40	\$11.50
Motorcycle	Each	\$3.50	\$3.50
Solid (up to 60cm)	Each	\$47.00	\$48.00
Solid Large (>1.90m)	Each	\$410.00	\$415.00
Solid Large (0.60 to 1.50 m)	Each	\$85.00	\$86.00
Solid Large (1.50 to 1.90 m)	Each	\$225.00	\$228.00