7.3.4 FINANCIAL MANAGEMENT AND CAPITAL WORKS DECEMBER 2024 QUARTERLY REPORT

Responsible Manager:	Yanthi Nilam, Manager Finance
Responsible Director:	Simone Wickes, Director Corporate Services

RECOMMENDATION

That Council

- 1. Notes the Quarterly Financial Management and Capital Works Progress Report for the period ending 31 December 2024, presented in accordance with Section 97 of the Local Government Act 2020.
- 2. Approves the project variations contained therein.
- 3. Accepts the opinion of the Chief Executive Officer, as required under section 97(3) of the Local Government Act 2020, that a revised budget is not required.

INTRODUCTION

The Quarterly Financial Statements are prepared for formal presentation to Council in accordance with Section 97 of the Local Government Act 2020 (the Act).

The Quarterly Financial Statements include a comparison of year-to-date (YTD) actual revenue and expenditure with budgeted revenue and expenditure for the current financial year.

COUNCIL PLAN STRATEGIC OBJECTIVES

Good Governance

Ensure a financially, socially and environmentally sustainable organisation.

BACKGROUND

The Quarterly Financial Statements are prepared for formal presentation to the Council in accordance with Section 97 of the *Local Government Act* 2020 (the Act).

The Quarterly Financial Statements include a comparison of year-to-date (YTD) actual revenue and expenditure with budgeted revenue and expenditure for the current financial year.

Council's 2024/25 Adopted Budget included four financial statements (refer Attachment A):

- Comprehensive Income Statement
- Balance Sheet
- Statement of Cash Flows
- Statement of Capital Works.

This information forms part of the financial analysis in Attachment A.

This report also provides a review of the 2024/25 Capital Works Program. An update on the Capital Works Portfolio can be found in Attachment B.

The Capital Works Progress report:

- informs Council of funding changes to the program
- seeks approval for new projects and project variations
- quantifies the variation in project expenditure due to project changes.

DISCUSSION

COMPREHENSIVE INCOME STATEMENT

Year-to-date Operating Results Summary

As at December 2024, the YTD net surplus from ordinary operations before transfers to Reserves is \$138.7M, representing a 68.2% (\$56.3M) favourable variance against budget (\$81.0M).

Table 1: Operating results summary

	YTD Actual	YTD Mgmt Budget	YTD Variance		Budget	Forecast	Variance		traffic lights
	\$'000	\$'000	\$'000	%	\$'000	\$'000	\$'000	%	ngrits
Total income	253,829	197,642	56,187	28.4%	242,861	296,964	54,103	22.3%	
Total expenses	115,092	115,169	77	0.1%	224,339	226,402	(2,063)	(0.9%)	
Surplus (deficit) for the year	138,737	82,474	56,263	68.2%	18,522	70,563	52,040	281.0%	
Transfers to reserve		-	-	-	-		-	-	
Surplus (deficit) after transfers to reserves	138,737	82,474	56,263	68.2%	18,522	70,563	52,040	281.0%	
Less Capital Income	(8,989)	(9,809)	(820)	-8.4%	15,519	16,587	1,068	(6.9%)	
(non-recurrent)									
Adjusted underlying surplus/ (deficit)	129,748	72,665	57,083	78.6%	3,004	53,976	50,972	1697.1%	

The full Income Statement is included in Attachment A - Financial Statements & Indicators.

At this stage of the financial year, both operating income and expenditure budgets are expected to be achieved with a favourable overall forecast result. Contributions income is dependent on development activity and economic conditions (interest rate movement). Capital income grants for major projects are still expected to occur in line with project milestone completion. The overall favourable income forecast also includes favourable profit on sale of asset and contributions relating to the Suburban Railway Loop Authority project.

Employee costs are forecast to be unfavourable at year end but are supported by additional income expectation, mostly related to the SRLA project which has agreements in place and also funded program income grants. Materials and services are forecast to achieve budget at year end. Increased contractual costs have been factored into budgets as the economy is experiencing higher inflation levels.

Major income and expenditure levels will be monitored going forward and any changed forecasts will be reported accordingly.

BALANCE SHEET

The Working Capital Ratio (WCR) assesses Council's liquidity position, this demonstrates if Council can generate sufficient cash to pay creditors on time. The WCR is strong with a ratio of 295% as at

December 2024. It comprises current assets of \$171.7M and current liabilities totalling \$58.2M. The budgeted figure for 30 June 2025 is a WCR of 221.9% (refer to Attachment A).

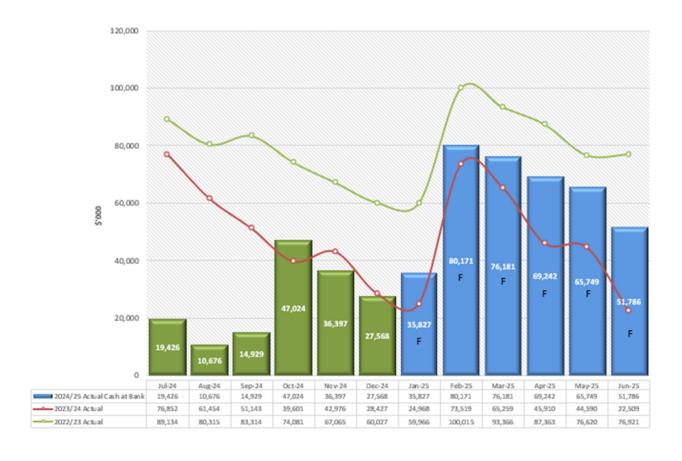
The unrestricted cash position that represents cash that is not tied is a deficit result at December 2024. The restricted cash of \$32.5M comprises of statutory reserves required by legislation of (\$4.0M drainage, \$2.7M parking reserve and \$7.2M public open space) and trust funds and deposits of \$18.6M.

Cash and investments are higher than budget year to date and increased levels are expected going forward relating to rate instalment income periods and land sale settlements. (refer to Attachment A).

STATEMENT OF CASH FLOWS

The Cash Flow Statement shows Council's cash position at the end of December 2024 at \$27.6M, which is higher than the year-to-date budget level of \$23.5M.

The forecast end-of-year cash position is \$51.8M which is an increase compared to the Adopted Budget of \$28.3M. This is primarily due to property sales forecast during the year.



INVESTMENT INTEREST PERFORMANCE

The following graph highlights the monthly interest performance on total cash invested. Interest performance is lower mainly due to the current cash position. Payments for the 2023/24 year end capital works program were processed in July/August and the current 2024/25 program is progressing well. Cash is expected to increase with each rate instalment period but considerable expenditure will occur outside these periods due to another large committed capital program. Cash levels are regularly monitored and are forecast to be favourable at year end.

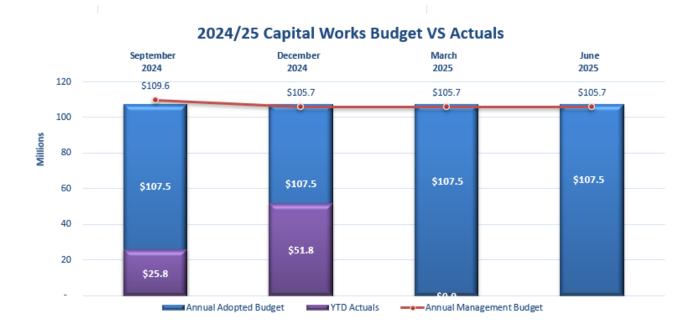


STATEMENT OF CAPITAL WORKS

The Statement of Capital Works presents Council's performance against the adopted 2024/25 Capital Works Budget of \$107.5M. The total spend to end of December 2024 is \$51.8M against the adopted budget.

The annual plan target is to achieve a minimum of 90% expenditure of the agreed Capital Works Budget. The target is expected to be achieved by 30 June 2025. Some project variations have been received which results in a current management budget of \$105.7M which is mainly due to a fully funded project – Mini Roundabout Traffic Movement Safety Program of \$1.6M.

A more detailed update on the capital works portfolio can be found at Attachment B.



Adjustments to the 2024/25 Capital Works Expenditure Budget

The adopted 2024/25 Capital Budget of \$107.5M has been adjusted to a management budget of \$105.7M as at 31 December 2024, taking account of new projects with external income and either reduced or additional expenditure required for completion of the program.

The budget movement since adoption (\$107.5M) is a decrease of \$1.8M.

A status update on the whole capital works portfolio plus quarterly update on the agreed high-profile projects can be found at Attachment B – 2024/25 Quarterly Capital Works Report.

FINANCIAL IMPLICATIONS

The Quarterly Financial Management and Capital Works Report details Council's operational financial performance for the period and also provides an update on the progress of the Capital Works Program for the current year.

POLICY IMPLICATIONS

There are no policy implications to this report.

CONSULTATION

Community consultation was not required.

SOCIAL IMPLICATIONS

There are no social implications to this report.

HUMAN RIGHTS CONSIDERATIONS

There are no human rights implications to this report.

GENDER IMPACT ASSESSMENT

A GIA was not completed because this agenda item is not a 'policy', 'program' or 'service'.

CONCLUSION

Council's financial position reflects an overall positive performance against budget year to date, made up of a number of variances, both favourable and unfavourable, across Council's operational services. These variances will continue to be monitored for the remainder of the financial year and a favourable result is expected.

The Capital Works adopted budget of \$107.5M is again a large capital works program undertaken by Council. Some project variations have been identified since budget adoption and the adjusted management budget for the capital program currently is \$105.7M.

ATTACHMENT LIST

- 1. Attachment A Financial Statements and Indicators December 2024 [7.3.4.1 5 pages]
- 2. Attachment B Capital Works Portfolio Review December 2024 [7.3.4.2 21 pages]

ATTACHMENT A – Financial Statements and Indicators

Comprehensive Income Statement

for the period ending 31 December 2024									
	YTD Actual \$'000	YTD Budget \$'000	YTD Variance \$'000	2024/25 Adopted Budget \$'000	2024/25 Forecast \$'000	Forecast Variance \$'000	Forecas Variance		
Revenue from Ordinary Activities									
Rates & Charges	150,601	150,556	45	151,333	151,333	-	_		
Statutory Fees & Fines	6,788	5,417	1,371	11,772	12,887	1,115	9.59		
User Fees	17,649	17,444	205	30,313	30,927	614	2.09		
Grants - Operating	14,560	10,764	3,796	20,012	21,101	1,089	5.49		
Grants - Capital	8,947	8,762	185	17,525	19,075	1,550	8.89		
Contributions - cash	1,738	3,197	(1,459)	8,589	6,464	(2,126)	(24.7%		
Other Revenue	1,742	1,502	240	3,317	3,374	57	1.79		
Profit from Sale of Assets	51,804	-	51,804	-	51,804	51,804	0.09		
Total Revenue	253,829	197,642	56,187	242,861	296,964	54,103	22.39		
Expenses from Ordinary Activities									
Employee Costs	47,161	48,516	1,355	96,573	97,098	(525)	-0.59		
Materials & Services	45,286	46,244	958	86,937	87,497	(560)	-0.69		
Depreciation	19,276	17,586	(1,690)	35,171	36,200	(1,029)	-2.99		
Amortisation - Intangible Assets	2,211	1,600	(611)	3,200	3,200	-	0.0		
Amortisation - Right of Use Assets	753	696	(57)	1,392	1,392	-	0.09		
Bad and doubtful debts	-	-	- 1	10	10	-	0.09		
Finance costs	75	70	(5)	140	140	-	0.09		
Other Expenses	330	458	128	916	865	51	5.69		
Total Expenses	115,092	115,169	77	224,339	226,402	(2,063)	-0.99		

Balance Sheet

	Balance Sh	ieet			
	as at 31 Decem	ber 2024			
	31 Dec 2024 Actual \$'000	2024/25 Adopted Budget \$'000	2024/25 Annual Forecast \$'000	Forecast Variance \$	Forecast Variance %
ASSETS					
Current Assets					
Cash & Cash Equivalents	27,568	23,529	51,788	28,259	120.1%
Trade and Other Receivables Non-current assets classfied as held for sale	114,235	17,925	17,925		0.0%
Other Assets Other Assets	30,315 (413)	133,658 6.782	133,658 6.782		0.0%
Total Current Assets	171,705	181,894	210,153	28,259	15.5%
Non-Current Assets					
Property, Plant & Equipment	3,800,558	3,704,459	3,725,286	20,827	0.6%
Right of use assets	4,455	3,795	3,795	-	0.0%
Intangibles	9.171	8.633	8.633	_	0.09
Other Assets	0	927	927	-	0.09
Total Non-Current Assets	3,814,184	3,717,814	3,738,641	20,827	0.69
Total Assets	3,985,889	3,899,708	3,948,793	49,085	1.3%
LIABILITIES					
Current Liabilities					
Trade and Other Pavables	17.028	43.316	43,316	_	0.09
Trust Funds and Deposits	20,658	16,347	16,347	-	0.0%
Provision	19,818	21,094	21,094	-	0.0%
Lease Liability	684	1,206	1,206	-	0.0%
Total Current Liabilities	58,188	81,963	81,963	-	0.09
Non-Current Liabilities					
Provision	1,996	2,546	2,546	-	0.0%
Other Liabilities	o	3,479	3,479	-	0.0%
Lease Liability	4,007	2,801	2,801	-	0.0%
Total Non-Current Liabilities	6,003	8,826	8,826	-	0.09
Total Liabilities	64,191	90,789	90,789	-	0.0%
Net Assets	3,921,698	3,808,919	3,858,004	49,085	1.39
EQUITY					
Accumulated Surplus	1,218,261	1,125,984	1,146,086	20.102	1.89
Reserves	2,703,437	2,682,935	2,711,918	28,983	1.19
Total Equity	3,921,698	3,808,919	3,858,004	49,085	1.299

Statement of Cash Flows

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	Statomo	nt of Cash Flo	****				
-	Stateme r the period er						
10	r the period er	iding 31 Dece	mber 2024				
	YTD Actual \$'000	YTD Budget \$'000	YTD Variance \$'000	2024/25 Adopted Budget \$'000		Forecast Variance \$'000	
	Inflows	Inflows	Fav	Inflows	Inflows	Fav	Fe
	(Outflows)	(Outflows)	(Unfav)	(Outflows)	(Outflows)	(Unfav)	(Unfa
Cash Flows from Operating Activities							
Receipts							
Rates & Charges	51,642	51,192	450	151,333	151,333	-	0.0
Statutory Fees & Fines User Fees	6,788	6,135	653 334	11,772	12,887	1,115	9.5 1.9
	24,847	24,513	334 842	32,793	33,407	614	
Grants - Operating	16,327	15,485 11,309	(689)	20,012 17,525	21,101	1,089	5.4 8.8
Grants - Capital Contributions - cash	10,620 1,738	2,519	(781)	17,525 8,589	19,075 6,463	1,550 (2,126)	-24.7
Interest Revenue	1,730	1.083	(528)	2,243	2.300	(2,120)	2.5
GST reimbursed by Australian Tax Office	12,430	11,926	504	17,581	17,581	-	0.0
Other Revenue	1.379	1.345	34	1.124	1,124		0.0
Employee Costs	(49,654)	(49,246)	(408)	(95,818)	(96,343)	(525)	(0.5
Materials & Services	(61.441)	(61,273)	(167)	(99,271)	(99,831)	(560)	(0.6
Other Expenses	(330)	(643)	313	(926)	(875)	51	5.5
GST paid to Australian Tax Office	(6.406)	(1.353)	(5.053)	(2.122)	(2.122)		0.0
Operating Activities	8,496	12,993	(4,497)	64,835	66,100	1,265	2.0
Cash Flows from Investing Activities							
Payments for Property, Plant and Equipment	(58,532)	(57,366)	(1,166)	(117,159)	(108,406)	8,753	7.5
Proceeds from Sale of Property, Plant and Equipment	54,057	18,233	35,824	21,309	73,113	51,804	243.1
Investing Activities	(4,475)	(39,133)	34,658	(95,850)	(35,293)	60,557	63.2
Cash Flows from Financing Activities							
Trusts and Refundable Deposits	1,814	-	1,814	-	-	-	-
Proceed from borrowings	-	-	-	38,000	38,000	-	-
Repayment of borrowings	-	-	-	(38,000)	(38,000)	-	-
Interest paid - Lease Liability	(75)	(58)	(17)	(140)	(140)	-	0.0
Repayment of Lease Liability	(701)	(579)	(122)	(1,390)	(1,390)	-	0.0
Financing Activities	1,038	(638)	1,676	(1,530)	(1,530)	-	0.0
Net increase (decrease) in cash and cash equivalents	5,059	(26,778)	31,836	(32,545)	29.278	61.823	190.0
Cash and cash equivalents at the beginning of the				(32,345)	23,2/8	01,023	130.0
cash and cash equivalents at the beginning of the financial year	22,509	22,509	0	56,073	22,509	(33,564)	(59.9
Cash and cash equivalents at the end of the period	27,568	(4,269)	31.836	23.527	51,786	28.259	120.1

Statement of Capital Works

Statement of Capital Works for the period ending 31 <u>D</u> ecember 2024										
	YTD Actual \$'000	2024/25 Adopted Budget \$'000	% Complete	2024/25 Management Budget \$'000	Variance Adopted Bu \$					
Property	* 555	• • • • • • • • • • • • • • • • • • • •		• • • • • • • • • • • • • • • • • • • •	•					
Land Improvements	252	-	-	452	(452)	(100.0%				
Total land	252		_	452	(452)	(100.09				
Total Idilu _	252	-		432	(452)	(100.07				
Buildings and Building Improvements	29,314	55,599	52.7%	50.731	4.867	8.8				
Total buildings and building Improvements	29,314	55,599	52.7%	50,731	4.867	8.8				
Total property	29,566	55,599	53.2%	51,183	4,416	7.9				
Plant & Equipment										
Plant, machinery and equipment	1,301	2,590	50.2%	2,986	(396)	(15.39				
Fixtures, fittings and furniture	94	427	22.1%	647	(220)	(51.59				
Computers and telecommunications	1,821	4,203	43.3%	4,297	(94)	(2.29				
Library books	856	1,498	57.2%	1,498	-	0.0				
Total plant and equipment	4,073	8,718	46.7%	9,427	(710)	(8.19				
Infrastructure										
Roads	4.923	7.830	62.9%	9.435	(1.605)	(3.99				
Bridges	4,523	148	27.1%	143	(1,005)	3.3				
Footpaths and cycleways	2.609	7.538	34.6%	6,863	674	(1.69				
Drainage	1.551	925	167.7%	2,053	(1.128)	(122.0				
Recreational, leisure and community facilitie:	6,736	20.819	32.4%	20,333	486	2.3				
Parks, open space and streetscapes	2.154	4.944	43.6%	5,304	(359)	(10.5				
Other infrastructure	114	885	12.9%	794	91	10.3				
Total Infrastructure	18.134	43,169	42.0%	45,061	(1,892)	(4.49				
Total capital works expenditure	51,773	107,485	48.2%	105,671	1,814	1.7				
B										
Represented by: New Asset expenditure	1.821	3.781	48.2%	3,717	64	1.7				
Asset renewal expenditure	22,107	45,897	48.2%	45,122	775	1.7				
Asset expansion expenditure	12.847	26,671	48.2%	26,221	450	1.7				
Asset upgrade expenditure	14.997	31.136	48.2%	30.611	525	1.7				
Asset approace experiantare	51,773	107,485	48.2%	105,671	1,814	1.7				
-	22,	20.,.03			_,	2.,				
Funding sources represented by:	0.047	47.505	F4 40/	10.705	(4.200)	15.00				
Grants	8,947	17,525	51.1%	18,725	(1,200)	(6.89				
Contributions	42	1,256	3.4% 48.2%	1,124	132	10.5				
Council cash	42,784	88,704	48.2%	85,822	2,882	3.2 0.0				
Borrowings Total capital works expenditure	51,773	107,485	48.2%	105.671	1.814	1.7				
Total capital Works expellulture	31,773	107,483	40.476	105,071	1,014	1.				

Financial Indicators

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		YTD Actual	Full Year
Indicator	Measure	2024/25	Budget 2024/25
Operating position			
Adjusted Underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	39.8%	1.3%
Liquidity			
Working Capital	Current assets / current liabilities	295.1%	221.9%
Unrestricted cash	Unrestricted cash / current liabilities	-14.82%	1.3%
Obligations Loans and borrowings	Interest bearing loans and borrowings / rate revenue	0.00%	0.00%
Loans and borrowings	Interest and principal repayments / rate revenue	0.00%	0.00%
Indebtedness	Non-current liabilities / own source revenue	3.3%	3.7%
Asset renewal	Asset renewal expenditure / depreciation	114.7%	128.3%
Stability			
Rates concentration	Rate revenue / adjusted underlying revenue	78.7%	66.6%
Rates effort	Rate revenue / CIV of rateable properties in the municipality	0.2%	0.2%
Efficiency			
Expenditure level	Total expenses / No. of property assessments	\$1,344	\$2,621
Revenue level	Residential rate revenue/No. of residential assessments	\$1,597	\$1,543
Workforce turnover	No. of permanent staff resignations & terminations / average no. of permanent staff for the financial year	3.1%	11.0%

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ATTACHMENT B

2024/25 Capital Works Report for Quarter 2

This report provides a review of the 2024/25 capital works portfolio as at end of December 2024. This quarterly report:

- Summarises the 2024/25 portfolio
- Seeks approval for new projects and project variations, and
- Informs council and the community of funding changes to the portfolio as a result of variations approved.

2024/25 capital works portfolio overview

At the end of second quarter, Council has a capital works portfolio of 177 projects with a current management budget value of \$105.67M. This includes eight new projects as mentioned below and two cancelled projects.

- C09843 Retaining Wall Reconstruction 15 and 17 Gwynne Street Mount Waverley
- C09865 Atkinson Street Carpark Safety Fencing
- C09890 Paint Storage Facility Waste Transfer and Recycling Station
- C09907 Central Reserve North Turf Wicket Extension
- C09910 Revitalisation of Mount Waverley and Wheelers Hill Libraries
- C09931 Compost Trailer
- C09951 Hughesdale Kindergarten outdoor learning environment and storage upgrade
- C10043 Property and Rating Solution Feasibility Study

Of the current management budget, 49% has been expended with 80% of projects in the delivery stage, having agreed on defined scopes of work and project schedules with service departments. Majority of works have completed design and are at the tendering stage, procurement of equipment and commencing construction.

A summary of the movement to date of the portfolio management budget is shown in the table below.

Adopted budget 24/25	\$107.48M
End of Q1	\$109.57M
End of Q2	\$105.67M



A summary of projects distinguishing between agreed high profile projects and other projects in the 2024/25 portfolio is shown in the table below

2024/25 Quarterly Financial Management and Capital Works Report

Project type	Number of projects	Management Budget	YTD Actuals at end of Q2
High profile projects	16	\$56.61M	\$32.61M
Other projects	161	\$49.06M	\$19.16M
TOTAL	177	\$105.67M	\$51.77M

Variation movement over Q2 in 2024/25

This quarter includes variations for review and approval as summarised below.

Description of variation requests	Value (change)	Note
Capital works budget at end of Q1	\$109,568,733	171 Projects in the 2024/25 CW Portfolio
New project funds	\$691,000	Of the 8 new projects added to the portfolio, six projects request new funds, including 1 new grant funded project receiving funds of \$1.0M across multiple years (\$175k cost in 24/25) (C09951 Hughesdale Kindergarten outdoor learning environment and storage upgrade) 1 new project partially funded by grant funds of \$200k (C09910 Revitalisation of Mount Waverley and Wheelers Hill Libraries); with an additional \$200K through transfers as mentioned below 4 new projects with a total of \$316,000
Additional funds	\$483,149	 1 project requesting additional funds of \$287,201 (C01602, Site Remediation and EOI for Social Housing – 333 Waverley Road, Mt Waverley) 1 project requesting additional funds of \$185,000 (C09748 2024-25 Golf Course Renewal Works) 1 project requesting \$10,948 external contribution
Transfer of funds	+/-\$441,706	• \$200,000 partial transferred from 3 current approved projects to consolidate into 1 new project (C09910 Revitalisation of Mount Waverley and Wheelers Hill Libraries)

2024/25 Quarterly Financial Management and Capital Works Report

Description of variation requests	Value (change)	Note
		 2 new projects created to be managed independently of programs of \$206,706 1 transfer between related projects of \$35,000
Surplus project funds	\$2,765,539	 3 completed projects returning surplus of \$165,539 3 in progress projects returning \$2,600,000 of funds identified as not required
Carry forward funds to 25/26	\$2,306,291	 4 approved multi year projects rephasing funds of \$2,266,291 including 1 new multi year project as per Council report in December 2024 (C09723 Brandon Park Reserve Pavilion Redevelopment) 1 project retaining funds of \$40,000 next FY for 12 month defects liability period
Change in scope	n/a	One approved project requests a change in site location with no change to funds (C09751 Glen Waverley North Reserve Toilet Design and Site Location Investigation, previously Fairview).
End of Q2	\$105,671,052	177 Projects in the 2024/25 CW Portfolio

One project seeks a correction to the December 2024 Council resolution which approved a Design and Construct multi year project C09723 Brandon Park Reserve Pavilion Redevelopment of \$4.618M. Total project budget is unchanged. To note, is a 25/26 budget increase of \$3.635M Council contribution, exclusive of \$500k that has been committed by the Victorian Government.

Table 1: Project variations – project variations requested (July 2024 to December 2024)

				Quarter 2 Adjustments					Agreed Capital
PJ Number	Project Name	Adopted Budget	Q1 Management Budget	New Funds	Additional funds	Rephasing of funds 24.25 to 25.26	Surplus Funds	Transfers in/out	Works budget at Q2
	Site Remediation and EOI for Social Housing – 333								
C01602	Waverley Road, Mt Waverley	-	164,664		287,201				451,865
C01670	Extension of Bogong Multi Level Car Park	23,108,000	22,248,234			- 40,000	- 1,500,000		20,708,234
C09338	2022-23 Waste Transfer Station Essential Works	-	66,706					- 66,706	-
C09401	2022-2023 Fleet and Plant Renewal Program	115,000	114,119				- 112,697		1,422
C09502	Hughesdale LATM Delivery	450,000	450,000			- 226,098			223,902
	Federal Reserve - Essex Heights Tennis Club Court								
C09565	Construction	2,531,500	2,497,102				- 500,000		1,997,102
C09571	2023 - 2024 Sports Reserve Infrastructure Program	80,500	32,479				- 32,479		-
C09683	Dover St Kindergarten Build	992,000	958,516				- 600,000		358,516
	Mt Waverley Reserve Pavilion Redevelopment -								
C09691	Construction	8,738,500	8,736,121			- 995,193			7,740,928
	Cr Nomination: Cycling Connection between								
C09694	Scotchmans Creek Trail and Djerring Trail	1,285,000	1,300,750			- 690,000			610,750
C09702	337A Clayton Road - Wall removal (Demolition)	-	75,000				- 20,363		54,638
	Brandon Park Reserve Pavilion Redevelopment -								
C09723	Design	483,000	483,000			- 355,000			128,000
C09725	2024 - 2025 Sports Reserve Infrastructure Program	371,450	428,950					- 100,000	328,950
C09729	24/25 Building Structures Renewal Program	865,000	747,817					- 40,000	707,817
C09734	24/25 Public Toilet Refurbishment Program	460,000	460,000					- 35,000	425,000
C09748	2024-25 Golf Course Renewal Works	380,000	380,000		185,000				565,000
C09751	Glen Waverley North Reserve Public Toilet Design	30,000	30,000						30,000
	2024/25 Libraries and MAPH Furniture and equipment								
C09794	Renewal	125,000	125,000					- 90,000	35,000
C09798	Shelving renewal Mount Waverley Library	60,000	60,000					- 60,000	-
C09799	Shelving renewal Wheelers Hill Library	50,000	50,000					- 50,000	-
	Retaining Wall Reconstruction - 15 & 17 Gwynne Street								
C09843	Mount Waverley - Construction only*			80,000					80,000
C09865	Atkinson Street Carpark Safety Fencing*	-	-	56,000					56,000
C09872	Recovery Room Spa Bath Fit Out	-	200,000		10,948				210,948
	Ashwood Hall Toilet Upgrade Works -								
C09884	24/25 Building Fit out		300,000					35,000	335,000
	Paint Storage Facility - Waster Transfer and Recycling								
	station*								
C09890			_					106,706	106,706
	Central Reserve North Turf Wicket Extension - 24/25								·
C09907	Sports Reserve Infrastructure Program*	_	_					100,000	100,000
	Revitalisation of Mount Waverley and Wheelers Hill								200,000
C09910	Libraries*			200,000				200,000	400,000
C09931	Compost Trailer*		_	80,000				200,000	80,000
	Hughes dale Kindergarten outdoor learning			25,500					25,000
C09951	environment and storage upgrade*	_	_	175,000					175,000
C10043	Property and Rating Solution Feasibility Study*			100,000					100,000
-23010		40,124,950	39,908,458	691,000	483,149	- 2,306,291	- 2,765,539	+/- 441,706	
		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	22,222,400	22,200	,240	2,211,201	2,: 22,300		,,///
	New Project*								
	Multi Year Projects								

Summary of high profile capital works projects

A number of projects are considered as 'high profile' to Council. High profile projects are nominations due to their significant community benefit/concern, high value, and/or projects with significant risks being managed.

Each quarter, a status update on the progress on these projects is provided. The table below provides a summary of key highlights, with a more project-by-project update on subsequent pages of this report.

Project Name	Progress Health ¹	Total Project Budget	2024/25 Management Budget ²
Carlson Reserve Pavilion Redevelopment – Construction	On Track	\$2,800,000	\$1,015,178
Cycling Connection between Scotchmans Creek Trail and Djerring Trail	Monitor	\$4,135,000	\$610,750
Detailed Design Glen Waverley Civic Precinct Project	On Track	\$6,321,331	\$2,320,961
Dorrington Child and Family Hub Build	On Track	\$6,930,000	\$4,368,959
Dover Street Kindergarten Build	On Track	\$400,000	\$358,516
Extension of Bogong Multi Level Car Park	On Track	\$41,500,000	\$20,708,233
Federal Reserve - Essex Heights Tennis Club Court Construction	On Track	\$2,031,500	\$1,997,102
Jack Edwards Reserve Pavilion Redevelopment	On Track	\$14,700,000	\$10,643,026
Mount Waverley Reserve Sports Hub ³	On Track	\$11,037,500	\$9,389,775
Mulgrave Reserve Playspace Upgrade Construction	On Track	\$1,308,531	\$1,308,531
The Gateway Neighbourhood Activity Centre (Retail Strip Upgrade)	On Track	\$1,550,666	\$1,542,666
Ward Avenue Kindergarten Build	On Track	\$4,800,000	\$2,348,624

 $^{^{\}rm 1}$ Traffic light indicators represent the project progress against scheduled milestones.

 $^{^{\}rm 2}$ Includes variations approved as part of this council report.

 $^{^{3}}$ Includes multiple projects

Carlson Reserve Pavilion Redevelopment – Construction

Location: Carlson Reserve Pavilion, Clayton		
Progress health: On Track		
Start and Finish Dates:	Practical Completion Date:	
October 2023 - April 2025	November 2024	
24/25 Current Management Budget:	Total Project Budget:	
\$1,015,178	\$2,800,0004	

Summary of project:

Carlson Reserve Pavilion Redevelopment project will deliver a new sporting pavilion supporting tenant cricket and soccer clubs, as well as general community use. The project will be the first fully modular constructed building, delivered through a design and construct methodology at the City of Monash.

The project includes a functional and compliant community football facility; improves and considers a 'whole of site' approach; and activates and improves the reserve entry, ensuring it is welcoming for all when not being used for games as a reserve and open space.

Progress this quarter:

Construction of the Carlson Reserve Modular Pavilion was completed in October 2024. The facility was then handed over shortly after with user groups now enjoying the much improvement amenities. Overall the project has run well with Practical Completion achieved 5 months ahead of the original scheduled timeframe.

The final component of this project is the overall reserve electrical supply upgrade that is underway. In summary,

- Upgraded supply application made to United Energy (UE).
- Electrical contractor engaged to fabricate and install new centralised electrical pillar/metering and consolidate old assets.
- Awaiting advice from United Energy for application approval with works anticipated to be completed by March 2025.

Upon completion of the supply upgrade, the project budget will be reconciled and end of project variation completed.



⁴ The total project budget was reduced from \$4M to \$2.8M as endorsed by Council at its meeting, 26 September 2023.

Cycling Connection between Scotchmans Creek Trail and Djerring Trail

Location: Djerring Trail and Scotchmans Creek Trail, Oakleigh		
Progress health:	Monitor	Project is in Monitor status due to pending tender in progress.
Start and Finish Dates: Estimated Practical Completion Date:		
September 2023 – S	September 2025	December 2025
24/25 Current Management Budget:		Total Project Budget:
\$610,750		\$4,135,0005

Summary of project:

Work is to be delivered in three stages:

- Stage 1 Dandenong Road to Atherton Road
- Stage 2 Atherton Road to Djerring Trail
- Stage 3 Scotchmans Creek Trail to Dandenong Road.

This project includes Stages 1 and 2 as these are to be delivered together and design of stage 3. Construction of Stage 3 is earmarked for future budget deliberations.

Progress this quarter:

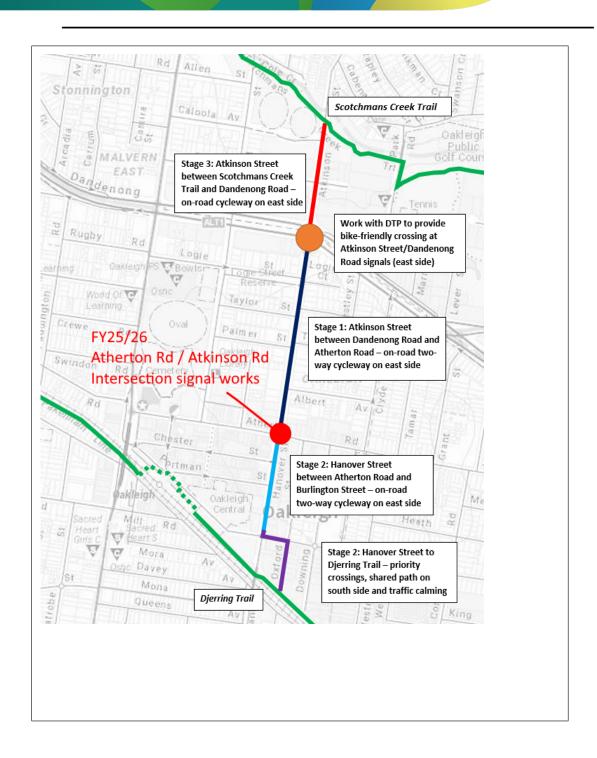
Project changes to bus stops & interface to Dandenong Road approved by DTP (Department of Transport and Planning) November 2024.

Public tender for Stages 1 and 2 construction commenced 7 December 2024 closing late January 2025.

Award of tender is scheduled for March 2025 Council meeting with construction planned to commence in April 2025.

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⁵ This multi year project currently covers stages 1 and 2 in the total project cost. Cost to deliver Stage 3 (Scotchmans Creek Trail to Dandenong Road) will be considered by Council in future years budget deliberations.



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Detailed Design Glen Waverley Civic Precinct Project

Location: Civic Centre, Glen Waverley		
Progress health:	On Track	
Start and Finish Dates: Estimated Practical Completion Date:		
September 2023 – Jui	ne 2025	June 2025
24/25 Current Manag	gement Budget:	Total Project Budget:
\$2,320,961 ⁶		\$6,321,331 ⁷

Summary of project:

The Glen Waverley Activity Centre (GWAC) is one of Council's major commercial, community and recreational destinations in the City of Monash. It has grown considerably over the years as the population of Monash has grown and is a vibrant and active centre. This growth has brought significant private investment into the GWAC yet Council's investment into its service delivery and building improvements within the Civic Precinct has been limited.

The Glen Waverley Library is located on the site and is nearing the end of its useful life. Council's administration base is also located on the site and has gradually become restricted in space as the needs of the organisation have grown and is split over two locations. Neither location includes a sufficient range of meeting spaces or a large civic hall / function space.

In 2021, a feasibility study for the redevelopment of the site was completed followed by a schematic design and report in 2022. In February 2024, Council awarded a Contract to Newpolis Pty Ltd (trading as Lyons) Architects to complete the detailed design which is actively in progress.

Deliverables of this stage of project are:

- Review the schematic design and identify value management opportunities
- Design development to confirm functional and operational requirements
- Detailed design & planning permit (if required)
- Report to Council for a decision to progress with Contract/Construction documentation and release of tender for construction

Progress this quarter:

During this quarter, the design development stage was substantially completed. The architects completed internal focus group discussions on numerous design disciplines to confirm functional and operational requirements, schedule of areas and address the directive from the Council Notice of Motion in September 2023 to identify value management opportunities.

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⁶ This amount includes milestones 2 and 3

⁷ This amount includes milestone 4 pre-construction and milestone 5 QS and Architect fees for construction.

Dorrington Child and Family Hub Build

Location: 7 Dorrington Drive, Mount Waverley		
Progress health:	On Track	
Start and Finish Da	tes:	Estimated Practical Completion Date:
July 2023 - Decemb	er 2024	January 2025
24/25 Current Man	agement Budget:	Total Project Budget:
\$4,368,959		\$6,930,000

Summary of project:

The City of Monash vision is to plan future early years' services, including the provision of kindergarten facilities that will operate in close association with local schools, Council services, and the community. The centres will provide facilities which will meet the needs of the projected number of three and four year old children, by providing additional kindergarten places as deemed necessary by the Department of Education and Training (DET) as they roll out their Kindergarten Reform program. Construction of the Dorrington Child and Family Hub allows for 66 additional places across two kindergarten rooms.

Progress this quarter:

The construction stage is nearing an end with the building structure completed and Certificate of Occupancy achieved December 2024. The carpark modification and resurfacing works are planned for completion late January 2025.

External hardscaping has been completed and the soft scaping will be completed by the end of January 2025. The facility will be ready for the start of the 2025 school year.



External play area



External cladding and rear garden area

Dover Street Kindergarten Build

Location: Dover Street, Oakleigh East		
Progress health:	On Track	
Start and Finish Da	tes:	Estimated Practical Completion Date:
January 2024 - Dece	ember 2024	December 2024
24/25 Current Man	agement Budget:	Total Project Budget:
\$358,516		\$400,000 ⁸

Summary of project:

Construction of a new facility for the Dover Street Kindergarten allows for 66 places across two kindergarten rooms, giving Monash an additional 35 places to what is currently available.

The City of Monash vision is to plan future early years' services, including the provision of kindergarten facilities that will operate in close association with local schools, Council services, and the community. The centres will provide facilities which will meet the needs of the projected number of three and four year old children, by providing additional kindergarten places as deemed necessary by the Department of Education and Training (DET) as they roll out their Kindergarten Reform program.

Progress this quarter:

Building has been completed. Minor defects being rectified and furniture being assembled. Ready for the kinder to move in by end of December and use the facility from the commencement of the 2025 year.





⁸ The total project budget has been significantly reduced from \$5M to \$1M in 23/24 due to change in delivery approach to a modular construction methodology. Project returned \$600k as surplus in 24/25.

Extension of Bogong Multi Level Car Park

Location: Bogong Avenue, Glen Waverley		
Progress health: On Track		
Start and Finish Dates:	Estimated Practical Completion Date:	
August 2023 – End March 2025	End March/April 2025	
24/25 Current Management Budget:	Total Project Budget:	
\$20,708,233	\$41,500,000	

Summary of project:

Council is committed to the provision of car parking in the Glen Waverley Activity Centre (GWAC). The GWAC is in desperate need of additional car parking following SRLA proposal to occupy the Montclair Avenue car park site. The extension of the existing Bogong car park provides additional parking required within the precinct. Works include:

- Four additional levels with approximately 520 car / bike spaces
- New lift and lift-well
- Motorcycle and bicycle parking
- Electric charging bays, smart parking assistance and signage
- Parking enforcement technology
- Anti-climb measures/ barriers
- Internal and external lighting
- Minor landscaping.

Progress this quarter:

Existing structural columns and footings completed on all existing floors with steel jacket installation and footing modifications. Concrete pours have been completed to all decks through to level 7. Solar canopy installed on level 7. Facade panel installation is progressing. Lift well works and lift installation has commenced. Painting is well advanced. Communications have been occurred with impacted stakeholders and Asset Engineering on traffic management.

All construction activities to be completed in late March with Occupancy Permit and Fire Rescue Victoria approvals to commence with an expected April Practical completion date.





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Federal Reserve - Essex Heights Tennis Club Court Construction

Location: Federal Street, Mount Waverley		
Progress health: On Track		
Start and Finish Dates:	Estimated Practical Completion Date:	
July 2024 – June 2025	June 2025	
24/25 Current Management Budge	t: Total Project Budget:	
\$1,997,102	\$2,031,500	

Summary of project:

This project entails undertaking the full construction of new tennis courts, fencing and tennis floodlighting at Essex Heights Tennis Club to meet current Australian Standards and Tennis Australia Facility Guidelines. Works include:

- Reconstruction of 6 tennis courts to make them complaint with Tennis Victoria standards.
- Ensuring there is tennis infrastructure i.e. fencing, drinking fountains, netting, umpire seats, LED lighting across the courts.
- The site needs to be future proofed so that we can deliver an extra 2 courts, new pavilion and car park in the future, if/when the club's membership increases to warrant an increase in courts and subject to funding approval.
- Some tree removal is required to facilitate the construction of the new courts and offset tree planting will be undertaken within the reserve (away from the tennis courts).
- Fencing, noting there is an acoustic fence onsite which was installed through a planning permit to protect the residents.

Progress this quarter:

Construction of tennis court base and supporting infrastructure well underway. Tree root barriers installed with no impact on vegetation. All perimeter sub-surface drainage and fence posts are installed with concrete pour completed on courts 5 and 6 late November. Concrete pour on courts 3 and 4 completed in December with the remaining courts 1 and 2 early in the new year.

Lighting infrastructure including poles, lamps and Book-A-Court system ordered and anticipated to arrive January 2025. Project anticipated to be completed February 2025 well ahead of the original timeline.







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Jack Edwards Reserve Pavilion Redevelopment

Location: Jack Edwards Reserve, Oakleigh		
Progress health:	On Track	
Start and Finish Dat	es:	Estimated Practical Completion Date:
February 2023 - Sep	tember 2025	Mid 2025
24/25 Current Mana	agement Budget:	Total Project Budget:
\$10,643,026		\$14,700,000

Summary of project:

This project will see the construction of a multi-purpose double storey pavilion redevelopment and community stadium at Jack Edwards Reserve, Oakleigh. The design includes a facility that accommodates the requirements of a National Premier League (NPL) 1 venue with aspirations of hosting FFA cup finals and potential B-League fixtures:

- 4 unisex change rooms with amenities
- Players' lecture/briefing room
- 2 match official rooms
- Massage rooms
- Training room
- First Aid Room
- Storage (indoor and outdoor)
- Spectator amenities
- Cleaners' rooms
- Kiosk and bar
- Social room, with kitchen and bar facilities to cater for community events
- Secondary meeting room
- Media zones
- Players' races
- 500 seat capacity with covered grandstand (potential to be increased at a later date)
- Lift.

Associated Infrastructure:

- Site Power utilities consolidation and upgrades
- Pathway connections
- 500lux LED sports lighting
- Wayfinding signage
- Drinking fountains
- Coaches' boxes
- Spectator/Accessible toilets
- Landscape and Water Sensitive Urban Design.

Progress this quarter:

Construction of underground service utility installations and ground floor and first floor concrete slab works have been completed. Prefabricated concrete and Architectural Framing System (AFS) walls to ground floor have been installed with steel installed to roof canopy. Sports ground lighting is erected and cabling and switchboard works currently being undertaken. Sports Lights expected to be commissioned in early January and ready for use in February.

Project is tracking well and is expected to be completed around mid-calendar year, well ahead of the original contractual timeline of September 2025.

Communication updates have been provided with Monash Shape page, club, and adjoining properties.



Mount Waverley Reserve Sports Hub

Location: Mount Waverley Reserve, Mount Waverley		
Progress health:	On Track	
Start and Finish Dat	es:	Estimated Practical Completion Date:
February 2023 -June	2025	June 2025
24/25 Current Man \$9,389,775	agement Budget:	Total Project Budget: \$11,037,500 9 10

Summary of project:

Following endorsement of the masterplan, Council is now preparing to implement the plan for Mount Waverley Reserve, which will take place over the next 3-4 years. Works involve:

New double-storey pavilion

- Cricket nets
- Play space
- Public amenity block
- Car park
- Sportsground and sports lighting redevelopment
- Activity space
- New maintenance and storage facility.

Progress this quarter:

CO1632 Mt Waverley Reserve Pavilion Redevelopment – Design (\$530,000)

Project includes design works for pavilion, cricket nets, carpark and activity hub. All design works are engaged by the same Architect. Pavilion, cricket net and carpark design have been completed. Active Monash are currently in the process of preparing a submission for Council funding in April 2025. If successful, the car park project will be constructed in the 25/26 year. Active Recreation Hub tender package is currently being finalized and on track to completed by the end of the year, currently awaiting external funding confirmation announcements for Activity Hub. Project Working group meeting fortnightly. Expected completion December 2024.

C09691 Mt Waverley Reserve Pavilion Redevelopment (& New Public Toilet)¹¹ – Construction (\$9,300,000)

Internal blockwork wall installed and core-filled. Extent of wall height has reached the top level. Steel framing and internal walls have commenced. Fire Service and cold-water lines have been installed and ran from meter to the Building. Contractors currently preparing for propping and formwork of the 1st floor before Christmas Day. Works are tracking well on-site. Construction is scheduled to be completed by June 2025.

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 $^{^{\}rm 9}$ This high-profile project has secured \$7M of external grant funding.

¹⁰ Excludes three projects completed in 2023/24 FY (Mount Waverley Reserve - Design Program (\$222,818) and Mt Waverley Reserve Cricket Nets – Design (\$76,375), and Mt Waverley Reserve Sports Lighting Upgrade (\$518,324) and includes two new projects, refer to footnote 9 and 10.

¹¹ Includes new 24/25 project - Public Toilet Construction (\$300,000)

C09703 Mount Waverley Reserve Cricket Net (& Shed)12 - Construction (\$1,207,500)

Contractor has taken possession of site 6 November following Melbourne Water, minor delays experienced as a result of Melbourne Water not vacating on time. Demolition has started on-site and bulk excavation. Some soft spots have been identified in the ground and are currently being investigated. Geotechnical Engineer has been engaged to provide advice and remediation plan. Subgrade for the turf wickets has been prepared and fence posts are currently being installed as has installation of the Maintenance Shed concrete slab.





Images of the new pavilion at Mount Waverley Reserve

 $^{^{12}}$ Renewal/Upgrade of Maintenance Shed (\$150,000) is combined with the Cricket Net Construction tender and the contract was awarded at the Council September 2024 meeting

Mulgrave Reserve Playspace Upgrade Construction

Location: Garnett Rd, Wheelers Hill		
Progress health:	On Track	
Start and Finish Dates	5:	Estimated Practical Completion Date:
July 2024 -June 2025		June 2025
24/25 Current Manag	ement Budget:	Total Project Budget:
\$1,308,531		\$1,308,531

Summary of project:

This project is for the construction of a District Standard playground in 2024-25 at Mulgrave Reserve, Wheelers Hill. The current playspace is dated and requires an upgrade in order to create a space that is fit for purpose and relevant for the community.

This project aligns with Playspace Hierarchy and Development Plan with benefits including increased community satisfaction and family engagement in Monash playgrounds. Mulgrave Reserve was identified as requiring an upgrade during Council playground audits; it is identified in The Monash Playground and Playspace Strategy for a construction upgrade in the 2024-25 financial year.

This district standard Playspace Redevelopment will develop the following play value at Mulgrave Reserve:

- Target group Intergenerational
- Indicative catchment area 2.5km
- 8 to 12 play pieces which include half basketball court and outdoor fitness equipment and shade sail (over play area)
- Ancillary infrastructure including bike rack, rubbish bins, water fountain, accessible picnic table and double BBQ.
- Public toilets

Progress this quarter:

A Pre-commencement meeting was held in early December, temporary fencing was installed around the proposed construction site and grass has been treated with herbicide. Fourteen car parks have been procured for storage and access during the works. Site set up and earthworks commenced in December 2024.



The Gateway Neighbourhood Activity Centre (Retail Strip Upgrade)

Location: Springvale Road/Princes Highway, Mulgrave		
Progress health: On Track		
Start and Finish Dat	tes:	Estimated Practical Completion Date:
December 2023 – F	ebruary 2025	February 2025
24/25 Current Man	agement Budget:	Total Project Budget:
\$1,542,666		\$1,550,666

Summary of project:

Construction of streetscape improvements to The Gateway retail strip at the intersection of Springvale Road and Princes Highway, Mulgrave.

The public realm at this shopping strip is tired and in need of an upgrade commensurate with its prominent city gateway location at the intersection of two busy major roads. The existing precinct is dominated by road pavements and offers little amenity for pedestrians and shoppers.

This project includes construction of new, widened footpaths, improved pedestrian access and safety, increased greening including Water Sensitive Urban Design (WSUD) infrastructure and installation of new street furniture.

The works will facilitate outdoor dining and other outdoor trading opportunities and stimulate economic activity for all local traders through increased footfall.

Progress this quarter:

Main construction complete and shopping areas returned for use by traders/public. Minor additional works and defect rectification expected to be completed in February 2025. Car park resurfacing & minor kerb renewal works(outside of this contract) coordinated to follow and scheduled for completion by end of quarter 1 2025..





Ward Avenue Kindergarten Build

Location: Ward Avenue, Oakleigh South	
Progress health: On Track	
Start and Finish Dates:	Estimated Practical Completion Date:
July 2023 - December 2024	October 2024
24/25 Current Management Budget:	Total Project Budget:
\$2,348,624	\$4,800,000

Summary of project:

Reconstruction of the Ward Avenue Kindergarten will allow for 66 kindergarten places across two kindergarten rooms, giving Monash an additional 33 places to what is currently available.

The City of Monash vision is to plan future early years' services, including the provision of kindergarten facilities that will operate in close association with local schools, Council services, and the community. The centres will provide facilities which will meet the needs of the projected number of three and four year old children, by providing additional kindergarten places as deemed necessary by the Department of Education and Training (DET) as they roll out their Kindergarten Reform program.

Progress this quarter:

Project was completed in October. Facility will be ready for commencement of 2025 school year.



