# 7.3.3 FINANCIAL MANAGEMENT AND CAPITAL WORKS PROGRESS REPORT (FIRST QUARTER) SEPTEMBER 2024

Responsible Manager:	Yanthi Nilam, Manager Finance
Responsible Director:	Simone Wickes, Director Corporate Services

#### RECOMMENDATION

#### **That Council**

- 1. Notes the Quarterly Financial Management and Capital Works Progress Report for the period ending 30 September 2024, presented in accordance with Section 97 of the Local Government Act 2020.
- 2. Approve the project variations contained therein.

#### **INTRODUCTION**

The Quarterly Financial Statements are prepared for formal presentation to Council in accordance with Section 97 of the *Local Government Act* 2020 (the Act).

The Quarterly Financial Statements include a comparison of year-to-date (YTD) actual revenue and expenditure with budgeted revenue and expenditure for the current financial year.

#### **COUNCIL PLAN STRATEGIC OBJECTIVES**

#### **Good Governance**

Strategic Integrated Planning and Performance Reporting.

## **BACKGROUND**

Council's 2024/25 Adopted Budget included four financial statements (refer Attachment A):

- Comprehensive Income Statement;
- Balance Sheet;
- Statement of Cash Flows; and
- Statement of Capital Works.

This information forms part of the financial analysis in Attachment A.

This report also provides a review of the 2024/25 Capital Works Program. An update on the Capital Works Portfolio can be found in Attachment B.

The Capital Works Progress report aims to:

- Inform Council of funding changes to the program;
- Seek approval for new projects and project variations; and
- Quantify the variation in project expenditure due to project changes.

#### **DISCUSSION**

#### **COMPREHENSIVE INCOME STATEMENT**

**Year-to-date Operating Results Summary** 

As at September 2024, the YTD net surplus from ordinary operations before transfers to Reserves is \$132.2M, representing a 14.5% (\$16.7M) favourable variance against budget (\$115.4M).

**Table 1: Operating results summary** 

		YTD Mgmt	YTD				Variance		traffic
	YTD Actual	Budget	Variance		Budget	Forecast			lights
	\$'000	\$'000	\$'000	%	\$'000	\$'000	\$'000	%	
Total income	187,513	173,969	13,544	7.8%	242,972	252,710	9,737	4.0%	
Total expenses	55,356	58,541	3,185	5.4%	224,339	225,072	(733)	(0.3%)	
Surplus (deficit) for the year	132,157	115,428	16,729	14.5%	18,633	27,638	9,005	48.3%	
Transfers to reserve	-	-	-	-	-	-	-	-	
Surplus (deficit) after transfers to reserves	132,157	115,428	16,729	14.5%	18,633	27,638	9,005	48.3%	
Less Capital Income	(4,559)	(5,428)	(868)	-16.0%	15,519	17,069	1,550	(10.0%)	
(non-recurrent)									
Adjusted underlying surplus/ (deficit)	127,598	110,001	17,597	16.0%	3,115	10,569	7,455	239.3%	

This result is mainly due to favourable overall income of \$13.5M. Victorian Grants Commission (VGC) income for 2024/25 was received in July this year which is normally advance funded. VGC may continue to advance fund which will further increase income grants for 2024/25. Land sale profits are also contributing to the favourable income results to date. Employee costs and materials and services expenditure are favourable to budget to date. Some employee expenditure will also be offset by income (e.g. Suburban Rail Loop Authority - SRLA). Depreciation expense is unfavourable to budget which is due to the high level of capitalisation experienced in the finalised 2023/24 capital works program. Review of asset 'useful lives' needs to be considered during 2024/25 as assets are remaining in-service longer than originally nominated due to detailed maintenance and capital renewal expenditure programs.

The full Income Statement is included in Attachment A - Financial Statements & Indicators.

#### **Forecast Summary**

At this stage of the financial year, both operating income and expenditure budgets are expected to be achieved with a favourable overall forecast result. Contributions income is dependent on development activity and economic conditions (interest rate movement). Capital income grants for major projects are still expected to occur in line with project milestone completion. The overall favourable income forecast also includes favourable profit on sale of asset and contributions relating to the Suburban Railway Loop Authority project.

Employee costs are forecast to be unfavourable at year end but are supported by additional income expectation, mostly related to the SRLA project which has agreements in place and also funded program income grants. Materials and Services are forecast to achieve budget at year end. Increased contractual costs have been factored into budgets as the economy is experiencing higher inflation levels.

Major income and expenditure levels will be monitored going forward and any changed forecasts will be reported accordingly.

The full Income Statement with forecast results is included in Attachment A - Financial Statements & Indicators.

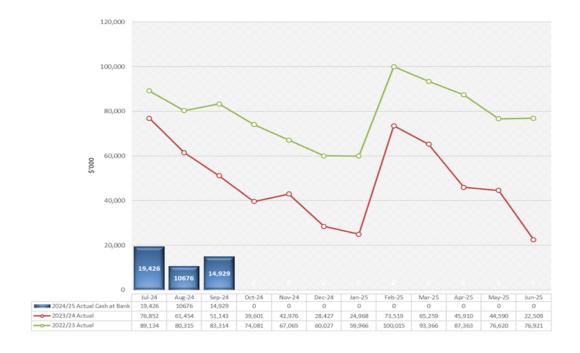
#### **BALANCE SHEET**

The Working Capital Ratio (WCR) assesses Council's liquidity position, this demonstrates if Council can generate sufficient cash to pay creditors on time. The WCR is strong with a ratio of 279.9% as at September 2024. It comprises current assets of \$186.4M and current liabilities totalling \$66.6M. The budgeted figure for 30 June 2025 is a WCR of 221.9% (refer to Attachment A).

The unrestricted cash position budget variance at September 2024 was unfavourable by 141.7%. This comprises restricted cash required by legislation of \$36.1M (\$4.0M drainage, \$4.3M parking reserve and \$7.2M public open space) and trust funds and deposits of \$17.6M. Cash and investments are higher than budget year to date and increased levels are expected going forward relating to rate instalment income periods and land sale settlements. (refer to Attachment A).

#### STATEMENT OF CASH FLOWS

The Cash Flow Statement shows Council's cash position at the end of September 2024 at \$14.9M, which is higher than the year to date budget level of \$11.8M. The forecast end-of-year cash position is \$45.3M which is an increase compared to the Adopted Budget of \$21.8M. This is primarily due to property sales forecast during the year.



#### Investment interest performance

The following graph highlights the monthly interest performance on total cash invested. Interest performance is lower mainly due to the current cash position. Payments for the 2023/24 year end capital works program were processed in July/August and the current 2024/25 program is progressing well. Cash is expected to increase with each rate instalment period but considerable expenditure will occur outside these periods due to another large committed capital program. Cash levels are regularly monitored and are forecast to be favourable at year end.

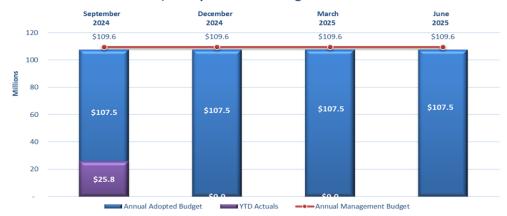


#### STATEMENT OF CAPITAL WORKS

The Statement of Capital Works presents Council's performance against the adopted 2024/25 Capital Works Budget of \$107.5M. The total spend to end of September 2024 is \$25.8M against the adopted budget.

The annual plan target is to achieve a minimum of 90% expenditure of the agreed Capital Works Budget. The target is expected to be achieved by 30 June 2025. Some project variations have been received which results in a current management budget of \$109.6M which is mainly due to a fully funded project – Mini Roundabout Traffic Movement Safety Program of \$1.6M.

A more detailed update on the capital works portfolio can be found at Attachment B.



2024/25 Capital Works Budget VS Actuals

## Adjustments to the 2024/25 Capital Works Expenditure Budget

The adopted 2024/25 Capital Budget of \$107.5M has been adjusted to a management budget of \$109.6M as at 30 September 2024, taking account of new projects with external income and either reduced or additional expenditure required for completion of the program (Attachment A). The budget movement since adoption (\$107.5M) is an increase of \$2.1M.

A status update on the whole capital works portfolio plus quarterly update on the agreed high profile projects can be found at Attachment B – Capital Works Portfolio review September 2024.

#### **FINANCIAL IMPLICATIONS**

The Quarterly Financial Report details Council's financial position and financial performance of both the operating and capital programs to date – September 2024. This is important in assessing future financial position and to ensure financial sustainability into the future.

#### **POLICY IMPLICATIONS**

There are no policy implications to this report.

#### **CONSULTATION**

Community consultation was not required.

#### **SOCIAL IMPLICATIONS**

There are no social implications to this report.

#### **HUMAN RIGHTS CONSIDERATIONS**

There are no human rights implications to this report.

#### **GENDER IMPACT ASSESSMENT**

A GIA was not completed because this agenda item is not a 'policy', 'program' or 'service'.

## **CONCLUSION**

Council's financial position reflects an overall positive performance against budget year to date, made up of a number of variances, both favourable and unfavourable, across Council's operational services. These variances will continue to be monitored for the remainder of the financial year and a favourable result is expected.

The Capital Works adopted budget of \$107.5M is again a large capital works program undertaken by Council. Some project variations have been identified since budget adoption and the adjusted management budget for the capital program currently is \$109.6M.

## **ATTACHMENT LIST**

- 1. Attachment A Financial Statements and Indicators September 2024 [7.3.3.1 5 pages]
- 2. Attachment B Capital Works Portfolio Review September 2024 with amendments [**7.3.3.2** 19 pages]

## ATTACHMENT A FINANCIAL STATEMENTS AND INDICATORS SEPTEMBER 2024

# **Comprehensive Income Statement**

	Со	mprehensive	e Income St	atement									
	for the period ending 30 September 2024												
	YTD Actual \$'000	YTD Budget \$'000	YTD Variance \$'000	2024/25 Adopted Budget \$'000	2024/25 Forecast \$'000	Forecast Variance \$'000	Forecas Varianc						
Revenue from Ordinary Activities													
Rates & Charges	150,222	150,168	54	151,333	151,333	-	-						
Statutory Fees & Fines	3,395	2,730	665	11,772	11,772	-	0.0						
User Fees	8,579	9,013	(434)	30,313	30,406	93	0.3						
Grants - Operating	10,453	5,323	5,129	20,012	20,676	663	3.:						
Grants - Capital	4,559	4,381	178	17,525	19,075	1,550	8.						
Contributions - cash	1,722	1,628	94	8,589	8,589	-	0.						
Other Revenue	1,043	726	317	3,428	3,319	(109)	(3.2						
Profit from Sale of Assets	7,540	-	7,540	-	7,540	7,540	0.						
Total Revenue	187,513	173,969	13,544	242,972	252,710	9,737	4.						
Expenses from Ordinary Activities													
Employee Costs	20,902	22,387	1,485	96,573	97,345	(772)	-0.						
Materials & Services	23, 194	25,949	2,755	86,937	86,898	39	0.						
Depreciation	9,642	<b>8,7</b> 93	(849)	35,171	35,171	-	0.						
Amortisation - Intangible Assets	1,112	800	(312)	3,200	3,200	-	0.						
Amortisation - Right of Use Assets	377	348	(29)	1,392	1,392	-	0.						
Bad and doubtful debts	-	-	-	10	10	-	0.						
Finance costs	39	35	(4)	140	140	-	0.						
Other Expenses	90	229	139	916	916	-	0.						
Total Expenses	55,356	58,541	3,185	224,339	225,072	(733)	-0.						
Net Surplus/(Deficit) from			44.55										
Ordinary Operations	132,157	115,428	16,729	18,633	27,638	9,005	48.						

## **Balance Sheet**

	Balance S	heet			
	as at 30 Septen				
	30 Sep 2024 Actual \$'000	2024/25 Adopted Budget \$'000	2024/25 Annual Forecast \$'000	Fore cast Variance \$	Forecast Variance %
ASSETS					
Current Assets					
Cash & Cash Equivalents	14,929	23,529	46,886	23,357	99.3%
Trade and Other Receivables	141,603	17,925	17,925	-	0.0%
Non-current assets classfied as held for sale	30,315	133,658	133,658	-	0.0%
Other Assets	(481)	6,782	6,782		0.0%
Total Current Assets	186,366	181,894	205,251	23,357	12.8%
Non-Current Assets					
Property, Plant & Equipment	3,805,746	3,704,459	3,737,152	32,693	0.9%
Right of use assets	4,832	3,795	3,795	-	0.0%
Intangibles	10,279	8,633	8,633	-	0.0%
Other Assets	0	927	927	-	0.0%
Total Non-Current Assets	3,820,857	3,717,814	3,750,507	32,693	0.9%
Total Assets	4,007,223	3,899,708	3,955,758	56,050	1.4%
LIABILITIES					
Current Liabilities					
Trade and Other Payables	20,982	43,316	43,316	_	0.0%
Trust Funds and Deposits	24,757	16,347	16,347	-	0.0%
Provision	19,822	21,094	21,094	-	0.0%
Lease Liability	1,033	1,206	1,206	-	0.0%
Total Current Liabilities	66,594	81,963	81,963	-	0.0%
Non-Current Liabilities					
Provision	1,684	2,546	2,546	-	0.0%
Other Liabilities	0	3,479	3,479	-	0.0%
Lease Liability	4,007	2,801	2,801	-	0.0%
Total Non-Current Liabilities	5,691	8,826	8,826	-	0.0%
Total Liabilities	72,285	90,789	90,789		0.0%
Total Dabilities	72,263	50,765	50,765	<u> </u>	0.0%
Net Assets	3,934,938	3,808,919	3,864,969	56,050	1.5%
EQUITY	1 210 055	1 125 004	1 151 425	25 441	3.20/
Accumulated Surplus Reserves	1,210,055 2,724,883	1,125,984 2,682,935	1,151,425 2,713,544	25,441 30,609	2.3% 1.1%
Total Equity	3,934,938	3,808,919	3,864,969	56,050	1.47%

# **Statement of Cash Flows**

	Stateme	nt of Cash Fl	ows				
for	the period en	ding 30 Sept	ember 2024				
	YTD Actual \$'000	YTD Budget \$'000	YTD Variance \$'000	2024/25 Adopted Budget \$'000		Forecast Variance \$'000	
	Inflows	Inflows	Fav	Inflows	Inflows	Fav	Fav
	(Outflows)	(Outflows)	(Unfav)	(Outflows)	(Outflows)	(Unfav)	(Unfav)
Cash Flows from Operating Activities							
Receipts							
Rates & Charges	29,934	29,182	752	151,333	151,333	-	0.0%
Statutory Fees & Fines	3,395	2,933	462	11,772	11,772	-	0.0%
User Fees	9,120	9,374	(254)	32,793	32,886	93	0.3%
Grants - Operating	10,135	11,125	(990)	20,012	20,675	663	3.3%
Grants - Capital	6,618	6,490	128	17,525	17,525	-	0.0%
Contributions - cash	1,722	1,932	(210)	8,589	8,589	-	0.0%
Interest Revenue	268	519	(251)	2,243	2,134	(109)	-4.9%
GST reimbursed by Australian Tax Office	3,992	3,411	581	17,581	17,581	-	0.0%
Other Revenue	1,156	907	249	1,124	1,124	(770)	0.0%
Employee Costs	(23,547)	(23,825)	278	(95,818)	(96,590)	(772)	(0.8%)
Materials & Services	(29,773)	(29,868)	95	(99,271)	(99,232)	39	0.0%
Other Expenses	(90)	(19)	(71)	(926)	(926)	-	0.0%
GST paid to Australian Tax Office	(527)	(766)	238	(2,122)	(2,122)	-	0.0%
Operating Activities	12,402	11,395	1,007	64,835	64,750	(85)	(0.1%)
Cash Flows from Investing Activities							
Payments for Property, Plant and Equipment	(25,167)	(25,979)	812	(117,159)	(119,243)	(2,084)	(1.8%)
Proceeds from Sale of Property, Plant and Equipment	4,836	4,027	809	21,309	78,849	57,540	270.0%
Investing Activities	(20,331)	(21,952)	1,621	(95,850)	(40,394)	55,456	57.9%
Cash Flows from Financing Activities							
Trusts and Refundable Deposits	741	-	741	-	-	-	-
Proceed from borrowings	-	-	-	38,000	38,000	-	-
Repayment of borrowings	-	-	-	(38,000)	(38,000)	-	-
Interest paid - Lease Liability	(39)	(35)	(4)	(140)	(140)	-	0.0%
Repayment of Lease Liability	(353)	(348)	(6)	(1,390)	(1,390)	-	0.0%
Financing Activities	349	(383)	732	(1,530)	(1,530)	-	0.0%
Net increase (decrease) in cash and cash equivalents	(7,580)	(10,940)	3,359	(32,545)	22,826	55,371	170.1%
Cash and cash equivalents at the beginning of the financial year	22,509	22,509	0	56,073	22,509	(33,564)	(59.9%)
Cash and cash equivalents at the end of the period	14.929	11.569	3,359	23,527	45,334	21.807	92.7%

# **Statement of Capital Works**

		ment of Capital od ending 30 Sep				
	YTD Actual \$'000	2024/25 Adopted Budget \$'000	% Complete	2024/25 Management Budget \$'000	Variance Adopted B \$	
Promonto						
Property Land Improvements	76		_	165	(165)	(100.0%
•		-		165	(165)	,
Total land	76	-	-	165	(165)	(100.0%
Buildings and Building Improvements	16,190	55,599	29.1%	54,046	1,552	2.89
Total buildings and building Improvements	16,190	55,599	29.1%	54,046	1,552	2.89
Total property	16,265	55,599	29.3%	54,211	1,388	2.59
Plant & Equipment						
Plant, machinery and equipment	621	2,590	24.0%	3,007	(417)	(16.1%
Fixtures, fittings and furniture	9	427	2.1%	447	(20)	(4.79
Computers and telecommunications	889	4.203	21.1%	4.197	6	0.1
Library books	651	1,498	43.5%	1,498	Ü	0.1
Total plant and equipment	2,170	8,718	24.9%	9,149	(431)	(4.99
Total plant and equipment	2,170	8,718	24.5/0	3,143	(431)	(4.57)
Infrastructure						
Roads	1,391	7,830	17.8%	9,435	(1,605)	(3.9%
Bridges	26	148	17.6%	143	5	3.3
Footpaths and cycleways	1,559	7,538	20.7%	7,553	(16)	(1.69
Drainage	960	925	103.7%	2,053	(1,128)	(122.09
Recreational, leisure and community facilities	2,639	20,819	12.7%	20,680	139	0.7
Parks, open space and streetscapes	720	4,944	14.6%	5,304	(359)	(10.59
Other infrastructure	80	885	9.0%	960	(75)	(8.59
Total Infrastructure	7,375	43,169	17.1%	46,209	(3,040)	(7.09
Total capital works expenditure	25,810	107,485	24.0%	109,569	(2,084)	(1.99
Represented by:						
New Asset expenditure	908	3,781	24.0%	3,854	(73)	(1.99
Asset renewal expenditure	11,021	45,897	24.0%	46,787	(890)	(1.99
Asset expansion expenditure	6,404	26,671	24.0%	27,188	(517)	(1.99
Asset upgrade expenditure	7,477	31,136	24.0%	31,740	(604)	(1.99
	25,810	107,485	24.0%	109,569	(2,084)	(1.99
Funding sources represented by:						
Grants	4,559	17,525	26.0%	19,075	(1,550)	(8.89
Contributions	4,559	1,525	0.0%	19,075	(1,550)	(8.8)
Council cash	21,251	1,256 88,704	24.0%	1,256 89,238	(534)	
	21,231	00,704	24.0%	89,238	(334)	(0.69
Borrowings	25,810	107.405			(2.004)	0.0
Total capital works expenditure	25,610	107,485	24.0%	109,569	(2,084)	(1.99

## **Financial Indicators**

Financial Indicato	<i>7</i> 13		5 II V
Indicator	Measure	YTD Actual 2024/25	Full Year Budget 2024/25
Operating position			
Adjusted Underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	69.9%	1.9%
Liquidity			
Working Capital	Current assets / current liabilities	279.9%	221.9%
Unrestricted cash	Unrestricted cash / current liabilities	-38.08%	1.3%
<b>Obligations</b> Loans and borrowings	Interest bearing loans and borrowings / rate revenue	0.00%	0.00%
Loans and borrowings	Interest and principal repayments / rate revenue	0.00%	0.00%
Indebtedness	Non-current liabilities / own source revenue	3.5%	3.7%
Asset renewal	Asset renewal expenditure / depreciation	114.3%	133.0%
Stability			
Rates concentration	Rate revenue / adjusted underlying revenue	81.7%	66.2%
Rates effort	Rate revenue / CIV of rateable properties in the municipality	0.2%	0.2%
Efficiency			
Expenditure level	Total expenses / No. of property assessments	\$647	\$2,621
Revenue level	Residential rate revenue/No. of residential assessments	\$1,597	\$1,543
Workforce turnover	No. of permanent staff resignations & terminations / average no. of permanent staff for the financial year	3.1%	11.0%

#### **ATTACHMENT B**

## 2024/25 Quarterly Financial Management and Capital Works Report

This report provides a review of the 2024/25 capital works portfolio as at end of September 2024. This quarterly report:

- Summarises the 2024/25 portfolio
- Seeks approval for new projects and project variations, and
- Informs council and the community of funding changes to the portfolio as a result of variations approved.

#### 2024/25 Capital Works Portfolio Overview

This financial year Council has a capital works portfolio of 171 projects with a current management budget value of \$109,568,732.

At the end of quarter 1, 23% of the current management budget has been accounted for.

A summary of projects distinguishing between agreed high profile projects and other projects in the 2024/25 portfolio is in the table below.

Project type	Number of projects	Management Budget	End of Q1 Spend
High profile projects	16	\$60.94M	\$17.06M
Other projects	155	\$48.63M	\$8.75M
TOTAL	171	\$109.57M	\$25.81M

#### Variation movement over 2024/25

This quarter includes a number of variations for review and approval. A summary of the variations for the quarter is in the table below with the details by variations type following:

Description of variation requests	Value (change)	Note						
Adopted Budget	\$107,485,009	<ul> <li>146 projects adopted, including 19 multi-year projects</li> <li>16 identified as high profile</li> </ul>						
Adjustments for overspends last financial years (multi years)	-\$2,517,463	<ul> <li>As a result of the 23/24 EOFY Reconciliation, a net of \$226,399 and 20 projects was added to the 24/25 portfolio at August month end, consisting of:</li> <li>1\$2,367,582 re-phasing of budgets for continuing projects (including Multi years)</li> <li>2\$149,880 budget adjustments due to program over expenditure</li> </ul>						
Additional Carry forward of funds to 2024/25	\$2,681,279	3. +\$2,681,279 project budget carried over for projects at 2023-24 EOFY						

Description of variation requests	Value (change)	Note
Transfer of funds between Projects	+/-\$905,000	<ul> <li>3 new projects created to be managed independently of programs</li> <li>3 transfers between related projects</li> </ul>
Surplus project funds	-\$67,506	<ul> <li>3 completed projects returning surplus of \$33,107</li> <li>1 project returning surplus of \$34,398 due to early expenditure in 2023-24</li> </ul>
Additional Funds Required	\$237,412	<ul> <li>4 projects requesting additional funds of \$208,166</li> </ul>
New Projects	\$1,750,000	2 new projects including one fully funded Multi- year project (\$1,550,000)
Capital works budget at Q1	\$109,568,733	171 Projects in the 2024/25 CW Portfolio

Table 1: Project variations – project variations requested (July 2024 to September 2024)

PJ Number	Project Name	Adopted Budget		\$ Change	s from Adopted bud	get to Q1 Manageme	ent Budget		Agreed Capital Works budget at Q1
			Deduction due to Prior Year Overpend	Hangover from Prior Year	Transfer Between Projects	Additional funds	Surplus Funds	New Projects	
	Site remediation and EOI for Social Housing - 333		•						
C01602	Waverley Road, Mt Waverley	-		164,664					164,664
C01632	Mt Waverley Reserve Pavilion Redevelopment - Pavilion Upgrade Design "	20.101		100 100					141,347
C01632	Extension of Bogong Multi Level Car Park	32,181 23,108,000	050 700	109,166					22,248,234
C01670 C01822	Jack Edwards Reserve Pavilion Redevelopment	10,873,966	859,766 230,940						10,643,026
C01822 C09125	LXRA Centre Road West Community Playspace	50,000	1,000						49,000
C09125 C09226	Kingsway Redevelopment Consultation and Design	50,000	1,000	FF 400					55,183
CU9226				55,183					55,183
000040	Stocks Road, Mount Waverley- Strategic Drainage	_		1 000 000					1 000 000
C09242 C09338	(Construction)	-		1,023,800					1,023,800
C09368	2022-23 Waste Transfer Station Essential Works MGA Collection Storage			66,706 3,655					66,706 3,655
C09386	Mini Roundabout Traffic Movements Safety Program	-		3,000	360,000			1,550,000	1,550,000
C09394	Scoping study at Oakleigh Library precinct	-		24,000	300,000			1,000,000	24,000
C09394 C09401	2022-2023 Fleet and Plant Renewal Program	115,000		24,000			881		24,000 114,119
009401	Bogong Reserve, Glen Waverley - Litter Trap Program	113,000					001		114,119
C09485	1	330,000			35,000	75,000			440,000
CU9485	(Construction) Ashbrook Court, Oakleigh South - Development	330,000			35,000	/5,000			440,000
C09488	Contribution Plan (DCP) (Construction)	-		20,000					20,000
	1-5 Kooringa Crescent, Wheelers Hill - Drainage Renewal								
C09499	(Construction)	180,000	2444		- 35,000				145,000
C09515	IP Telephony Renewal	150,000	6,144						143,856
C09519	23/24 Building Services Program - MGA HVAC	-		391,814					391,814
C09534	2023-24 Fleet and Plant Renewal Program	1,225,000		218,310					1,443,310
C09565	Federal Reserve - Essex Heights Tennis Club Court Constru	2,531,500					34,398		2,497,102
000500	2023-2024 Irrigation System Improvement Program	45.000		40.004					05.004
C09568	Updated	45,000	40.004	40,334					85,334
009571	2023 - 2024 Sports Reserve Infrastructure Program	80,500	48,021				14.070		32,479
C09582	Napier Park Reserve Public Toilet Construction	115,000	100,724				14,276		-
C09586 C09598	Brandon Park Reserve Site Investigation and feasibility	21,780	3,830	76,512			17,950		422.512
	Off Leash Area Review - Infrastructure Improvements	346,000	C1 000	/6,512					,
C09601	Detailed Design Glen Waverley Civic Precinct Project	2,382,163	61,202						2,320,961
C09605	Carlson Reserve Pavilion Redevelopment - Construction	1,100,000	84,822						1,015,178
000000	Or Nomination: The Gateway Neighbourhood Activity	1 400 000				E0.000			1 540 000
C09606	Centre (Retail Strip Upgrade - Construction)	1,492,000				50,666			1,542,666
C09610	Wheelers Hill Tennis Club Design & Construct Courts 5 & 6, Tennis Court Fencing and Book-a-Court	-		21,593					21,593
	Restoring Valley Conservation Reserve's wetlands and								
C09613	bushland from runoff, erosion and sediment damage	-		20,000					20,000
C09621	Oakleigh Golf Course Bridge Design and Essential Repairs	97,750	4,813						92,937
	Repurposing of Glenvale Tennis Site. Design and								
C09633	Demolition 2023-24, Construct 2024-25	-		63,915					63,915
C09639	Raingarden sediment and renewal program	-		22,389					22,389
C09647	Upgrade to MAPh signage	-		25,843					25,843
000070	Cr Nomination: Planning and design of improvements to Mount Waverley Village (Hamilton Place) Car Park and			70.000					70.000
C09670	pavement areas	0.400.000	F4 0==	73,000					73,000
C09681	Ward Ave Kindergarten Build	2,400,000	51,376						2,348,624
C09682	Ashwood Memorial Kindergarten Build	3,090,510	568,040						2,522,470
C09683	Dover St Kindergarten Build	992,000	33,484						958,516
C09684	Dorrington Child & Family Hub Build	4,680,000	311,041	F0 000					4,368,959
C09685 C09686	Open space tree planting and establishment strategy  Local Activity Centres Renewal Rolling Program	15,000		56,396 39,500					56,396 54,500
C09691	Mt Waverley Reserve Pavilion Redevelopment - Construction		2.379	39,500					8,736,121

Table 1: Project variations – project variations requested (July 2024 to September 2024) cont.

PJ Number	Project Name	Adopted Budget		\$ Changes	i from Adopted budg	get to Q1 Manageme	nt Budget		Agreed Capital Works budget at Q1
			Deduction due to Prior Year Overpend	Hangover from Prior Year	Transfer Between Projects	Additional funds	Surplus Funds	New Projects	
	Cr Nomination: Cycling Connection between Scotchmans								
C09694	Creek Trail and Djerring Trail	1,285,000		15,750					1,300,750
C09702	337A Clayton Road - Wall removal (Demolition)	-		75,000					75,000
C09717	Pinewood Reserve Playspace Upgrade Design	23,187		20,551					43,738
C09849	Synthetic Renewal of the Ashwood Reserve Hockey Pitch			5,488					5,488
C09867	Mulgrave Reserve Pavilion - Motorised Roller Door Project	-		27,709					27,709
C09873	First Nations Artwork - Oakleigh South Child & Family Hub	-		20,000					20,000
C09729	24/25 Building Structures Renewal Program	865,000	117,183						747,817
C09743	Mulgrave Reserve Playspace Upgrade Construction	1.300,000				8,531			1,308,531
C09749	Orchard Street Reserve Playspace Upgrade Construction	350,000				12,716			362,716
C09781	Sportsground lighting Construction - Caloola Reserve	402,500				8,000			410,500
C09830	Minor Miscellaneous Drainage Improvements 2024/25 FY	170,000	32,698			,,,,,			137,302
C09850	Pinewood Reserve Playspace Upgrade - Construction	350,000			90,000				440,000
C09872	Recovery Room Spa Bath Fit Out							200,000	200,000
C09401	2022-2023 Fleet and Plant Renewal Program	115,000					881	,	114,119
C09565	Federal Reserve - Essex Heights Tennis Club Court Construction	2.531.500					34,398		2,497,102
C09772	2024 - 25 Parks and Gardens Irrigation Improvement Program	80,000			- 50,000				30,000
C09773	2024 - 25 Reserve Improvement Program	227,500			- 40,000				187,500
	1-5 Kooringa Crescent, Wheelers Hill - Drainage Renewal								
C09499	(Construction)	180,000			- 35,000				145,000
C09731	24/25 Building Renewal - Fit out disability improvements	305,000			- 120,000				185,000
C09810	24/25 Building Fit out Program - Recreational Facilities renewals	580,000			- 360,000				220,000
C09823	2024/25 Building Fitout - Monash Halls renewal program	810,000			- 300,000				510.000
C09386	Mini Roundabout Traffic Movements Safety Program	-			360,000			1,550,000	1,550,000
C09875	Jingella Pavilion Amenities Refit - 24/25 Building Fitout RecreationaL				300,000			,,	360,000
C09884	Ashwood Hall Toilet Upgrade Works - 24/25 Building Fit out	-			120,000				300,000
C09885	Mayfield Tennis Pavilion DDA Access and Amenities Design and Works - 24/25 Building Renewal	-							120,000
C09485	Bogong Reserve, Glen Waverley - Litter Trap Program (Construction)	330,000			35,000	75,000			440,000
C09606	Cr Nomination: The Gateway Neighbourhood Activity Centre (Retail Strip Upgrade - Construction)	1,492,000				50,666			1,542,666
C09725	2024 - 2025 Sports Reserve Infrastructure Program	371,450				57,500			428,950
C09728	Waverley Basketball Disability Improvements	50,000				25,000			75,000
	Totals	71,361,487	2,517,463	2,681,279		237,412	67,506	1,750,000	73,445,210

# Summary of high profile capital works projects

A number of projects are considered as 'high profile' to Council. High profile projects are nominations due to their significant community benefit/concern, high value, and/or projects with significant risks being managed.

Each quarter, a status update on the progress on these projects is provided. The table below provides a summary of key highlights, with a more project-by-project update on subsequent pages of this report.

Project Name	Progress Health <sup>1</sup>	Total Project Budget	2024/25 Management Budget <sup>2</sup>
Carlson Reserve Pavilion Redevelopment – Construction	On Track	\$2,800,000	\$1,015,178
Cycling Connection between Scotchmans Creek Trail and Djerring Trail	Monitor	\$3,347,500	\$1,300,750
Detailed Design Glen Waverley Civic Precinct Project	On Track	\$6,321,331	\$2,320,961
Dorrington Child and Family Hub Build	On Track	\$6,930,000	\$4,368,959
Dover Street Kindergarten Build	On Track	\$1,000,000	\$958,516
Extension of Bogong Multi Level Car Park	On Track	\$43,000,000	\$22,248,234
Federal Reserve - Essex Heights Tennis Club Court Construction	On Track	\$2,531,500	\$2,497,102
Jack Edwards Reserve Pavilion Redevelopment	On Track	\$14,700,000	\$10,643,026
Mount Waverley Reserve Sports Hub <sup>3</sup>	On Track	\$11,037,500	\$10,384,968
Mulgrave Reserve Playspace Upgrade Construction	On Track	\$1,308,531	\$1,308,531
The Gateway Neighbourhood Activity Centre (Retail Strip Upgrade)	On Track	\$1,550,666	\$1,542,666
Ward Avenue Kindergarten Build	On Track	\$4,800,000	\$2,348,624

 $<sup>^{\</sup>rm 1}$  Traffic light indicators represent the project progress against scheduled milestones.

 $<sup>^{2}\,</sup>$  Includes variations approved as part of this council report.

 $<sup>^{3}</sup>$  Includes multiple projects

## Carlson Reserve Pavilion Redevelopment – Construction

Location: Carlson Reserve Pavilion, Clayton	
Progress health: On Track	
Start and Finish Dates:	Estimated Practical Completion Date:
October 2023 - October 2024	October 2024
24/25 Current Management Budget:	Total Project Budget:
\$1,015,178	\$2,800,000 <sup>4</sup>

## **Summary of project:**

Carlson Reserve Pavilion Redevelopment project will deliver a new sporting pavilion supporting tenant cricket and soccer clubs, as well as general community use.

#### **Progress this quarter:**

Building fit-out works now completed with final stage of perimeter landscaping completed by 26 September. Initial defects inspection with Building Maintenance completed on 20 September 2024. Urgent defects addressed with official handover of building to Council and commencing sporting clubs for use on 26 September 2024. Contractor working through remaining non-urgent defects items that do not impact building operation. Carlson Reserve requires an overall power supply upgrade to meet electricity demand associated with future upgraded sportsground lighting of 2 soccer fields. Application for upgrade submitted to United Energy in May 2024. Currently awaiting advice on a date for the new pillar installation. This work is anticipated to be carried out by October 2024. Power supply upgrade does not impact the overall operation of the new building or other Council buildings on Carlson Reserve.

<sup>&</sup>lt;sup>4</sup> The total project budget was reduced from \$4M to \$2.8M as endorsed by Council at its meeting, 26 September 2023.

## Cycling Connection between Scotchmans Creek Trail and Djerring Trail

Location: Djerring Trail and Scotchmans Creek Trail, Oakleigh		
Progress health: Monitor	Project is in Monitor status due to delay in approvals by DoTP (Department of Transport and Planning).	
Start and Finish Dates:	Estimated Practical Completion Date:	
September 2023 – Jun 2026	June 2026	
24/25 Current Management Budget:	Total Project Budget:	
\$1,300,750	\$3,347,5005	

#### **Summary of project:**

Work is to be delivered in three stages:

- Stage 1 Dandenong Road to Atherton Road
- Stage 2 Atherton Road to Djerring Trail
- Stage 3 Scotchmans Creek Trail to Dandenong Road.

This project includes Stages 1 and 2 only as these are proposed to be delivered together, subject to Council's annual budget process. Construction of Stage 3 will be designed & is earmarked for submission as part of the 2026/27 budget deliberations.

#### **Progress this quarter:**

Project detail design under review by Department of Transport and Planning (DoTP). Currently awaiting DoTP approval which is a medium risk of delaying project delivery. Approval from DoTP is required by end of October to avoid impact to delivery.

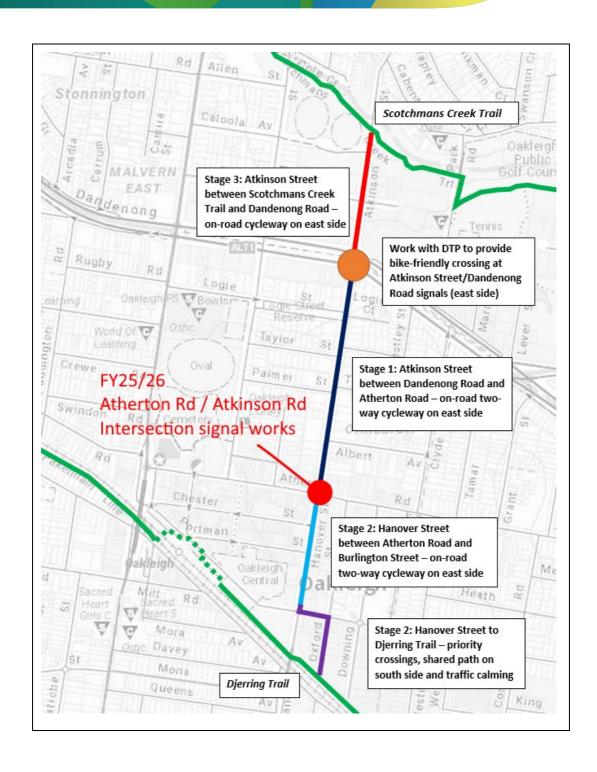
Public consultation completed 30 September 2024.

Final sign off of design plans is due by the end October 2024.

Award of tender is planned for early 2025 calendar year, with construction planned to commence in fourth quarter of the financial year (expected April 2024).

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<sup>&</sup>lt;sup>5</sup> This multi year project currently covers stages 1 and 2 in the total project cost. Cost to deliver Stage 3 (Scotchmans Creek Trail to Dandenong Road) will be considered by Council in future years budget deliberations.



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## Detailed Design Glen Waverley Civic Precinct Project

Location: Civic Centre, Glen Waverley	
Progress health: On Track	
Start and Finish Dates:	Estimated Practical Completion Date:
September 2023 – June 2025	June 2025
24/25 Current Management Budget:	Total Project Budget:
\$2,320,961	\$6,321,331

#### **Summary of project:**

The Glen Waverley Activity Centre (GWAC) is a major activity centre.

The Glen Waverley Library is located on the site and is nearing the end of its useful life. Council's administration base is also located on the site.

In 2021, a feasibility study for the redevelopment of the site was completed followed by a schematic design and report in 2022. In February 2024, Council awarded a Contract to Newpolis Pty Ltd (trading as Lyons) Architects to complete the detailed design which is actively in progress.

Deliverables of this stage of project are:

- Review the schematic design and identify value management opportunities
- Design development to confirm functional and operational requirements
- Detailed design & planning permit (if required)
- Report to Council for a decision to progress with Contract/Construction documentation and release of tender for construction

#### **Progress this quarter:**

During this quarter, the design development stage was substantially completed. The architects completed internal focus group discussions on numerous design disciplines to confirm functional and operational requirements, schedule of areas and address the directive from the Council Notice of Motion in September 2023 to identify value management opportunities.

## Dorrington Child and Family Hub Build

Location: 7 Dorrington Drive, Mount Waverley		
Progress health: On Track		
Estimated Practical Completion Date:		
December 2024		
Total Project Budget:		
\$6,930,000		

## **Summary of project:**

The centres will provide facilities which will meet the needs of the projected number of three and four year old children, by providing additional kindergarten places as deemed necessary by the Department of Education and Training (DET) as they roll out their Kindergarten Reform program. Construction of the Dorrington Child and Family Hub allows for 66 additional places across two kindergarten rooms.

#### **Progress this quarter:**

The construction stage is well underway with a proposed completion of the building structure by the end of December 2024 and the Facility available for the start of the 2025 school year.

External cladding is nearing completion and painting and installing the joinery is underway internally.

## **Dover Street Kindergarten Build**

Location: Dover Street, Oakleigh East	
Progress health:  On Track	
Start and Finish Dates:	<b>Estimated Practical Completion Date:</b>
January 2024 - December 2024	December 2024
24/25 Current Management Budget:	Total Project Budget:
\$958,516	\$1,000,000 <sup>6</sup>

## **Summary of project:**

Construction of a new facility for the Dover Street Kindergarten allows for 66 places across two kindergarten rooms, giving Monash an additional 35 places to what is currently available.

The centres will provide facilities which will meet the needs of the projected number of three and four year old children, by providing additional kindergarten places as deemed necessary by the Department of Education and Training (DET) as they roll out their Kindergarten Reform program.

#### **Progress this quarter:**

Modules delivered to site. Building locked up and final internal and external fit outs and landscaping underway. Facility will be available for the commencement of the 2025 school year.

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<sup>&</sup>lt;sup>6</sup> The total project budget has been significantly reduced from \$5M to \$1M due to change in delivery approach to a modular construction methodology.

## Extension of Bogong Multi Level Car Park

Location: Bogong Avenue, Glen Waverley	
Progress health: On Track	
Start and Finish Dates:	Estimated Practical Completion Date:
August 2023 – end March 2025	End March/April 2025
24/25 Current Management Budget:	Total Project Budget:
\$22,248,234	\$43,000,000

#### **Summary of project:**

The GWAC is in need of additional car parking following SRLA proposal to occupy the Montclair Avenue car park site. The extension of the existing Bogong car park provides additional parking required within the precinct. Works include:

- Four additional levels with approximately 520 car / bike spaces
- New lift and lift-well
- Motorcycle and bicycle parking
- Electric charging bays
- Smart Parking Assistance and signage
- Parking enforcement technology
- Anti-climb measures/ barriers
- Internal and external lighting
- Minor landscaping.

#### Progress this quarter:

- Structural column and footing strengthening works completed throughout the entire existing car park structure.
- Formwork and concrete pours have commenced and been completed to all decks through to level 7. Ramp pours currently being undertaken.
- Solar canopy currently being installed on level 7.
- Completion expected by end of March 2025.

#### Federal Reserve - Essex Heights Tennis Club Court Construction

Location: Federal Street, Mount Waverley	
Progress health: On Track	
Start and Finish Dates:	Estimated Practical Completion Date:
July 2024 – Late March 2025	Late March 2025
24/25 Current Management Budget:	Total Project Budget:
\$2,497,102	\$2,531,500

#### Summary of project:

This project entails undertaking the full construction of new tennis courts, fencing and tennis floodlighting at Essex Heights Tennis Club to meet current Australian Standards and Tennis Australia Facility Guidelines. Works include:

- Reconstruction of 6 tennis courts to make them complaint with Tennis Victoria standards.
- Ensuring there is tennis infrastructure i.e. fencing, drinking fountains, netting, umpire seats, LED lighting across the courts.
- Some tree removal is required to facilitate the construction of the new courts and offset tree planting will be undertaken within the reserve (away from the tennis courts).
- Fencing, noting there is an acoustic fence onsite which was installed through a planning permit to protect the residents.

#### **Progress this quarter:**

- Internal consultation and arborist inspections completed in June 2024.
- Construction Contract awarded to Turf One Pty Ltd (August 2024 Council Meeting). Project underway with site establishment commencing 30 September, followed by underground service detection and set out.
- Vegetation protection will be set up in collaboration with Council Arborist early October prior to demolition of existing tennis facilities.
- Orders have been placed for key infrastructure that have long lead times including the lighting
  poles and luminaires; other key material suppliers and sub-contractors lined up including crushed
  rock and concrete suppliers; and acrylic court installers. Construction is anticipated to be
  completed late March 2025.

## Jack Edwards Reserve Pavilion Redevelopment

Location: Jack Edwards Reserve, Oakleigh	
Progress health: On Track	
Start and Finish Dates:	Estimated Practical Completion Date:
February 2023 - September 2025	September 2025
24/25 Current Management Budget:	Total Project Budget:
\$10,643,026	\$14,700,000

#### Summary of project:

This project will see the construction of a multi-purpose double storey pavilion redevelopment and community stadium at Jack Edwards Reserve, Oakleigh.

- 4 unisex change rooms with amenities
- Players' lecture/briefing room
- 2 match official rooms
- Massage rooms
- Training room
- First Aid Room
- Storage (indoor and outdoor)
- Spectator amenities
- Cleaners' rooms
- Kiosk and bar
- Social room, with kitchen and bar facilities to cater for community events
- Secondary meeting room
- Media zones
- Players' races
- 500 seat capacity with covered grandstand (potential to be increased at a later date)
- Lift

#### Associated Infrastructure:

- Site Power utilities consolidation and upgrades
- Pathway connections
- 500lux LED sports lighting
- Wayfinding signage
- Drinking fountains
- Coaches' boxes
- Spectator/Accessible toilets
- Landscape and Water Sensitive Urban Design.

## **Progress this quarter:**

Construction of underground service utility installation & concrete slab works have been completed. Prefabricated concrete and cast in situ walls are currently being installed with steel ordered.

Second floor slab formwork currently being prepared with pour expected mid/late October. Sports ground lighting to be erected and commissioned in October 2024.

Project expected to be completed prior to September 2025.

Communication updates have been provided through Shape Monash page, club, and adjoining properties.

#### Mount Waverley Reserve Sports Hub

Location: Mount Waverley Reserve, Mount Waverley	
Progress health: On Track	
Start and Finish Dates:	Estimated Practical Completion Date:
February 2023 -June 2025	June 2025
<b>24/25 Current Management Budget:</b> \$10,384,968	Total Project Budget: \$11,037,500 7 8

## **Summary of project:**

Following endorsement of the masterplan, works involve:

- New double-storey pavilion
- Cricket nets
- Play space
- Public amenity block
- Car park
- Sportsground and sports lighting redevelopment
- Activity space
- New maintenance and storage facility.

#### Progress this quarter:

#### CO1632 Mt Waverley Reserve Pavilion Redevelopment – Design (\$530,000)

Project includes design works for the pavilion, cricket nets, carpark and activity hub. All design works are engaged by the same Architect. Pavilion and Cricket net design completed. Currently finalising carpark design works. Activity hub design is continuing and on track. Currently awaiting further external funding confirmation announcements for Car park and Activity Hub.

Project Working group meeting fortnightly. Expected completion December 2024.

#### C09691 Mt Waverley Reserve Pavilion Redevelopment (& New Public Toilet)9 – Construction (\$9,300,000)

All foundation works completed and installation of structural columns progressing. Sub-floor retaining walls installed and tanked. Steel has been installed ready for Bondek slab (first level floor) to be installed. Raft slab has been prepared and will be poured first week of October. Works are tracking well& construction is expected to be completed by end of June 2025.

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<sup>&</sup>lt;sup>7</sup> This high-profile project has secured \$7M of external grant funding.

<sup>&</sup>lt;sup>8</sup> Excludes three projects completed in 2023/24 FY (Mount Waverley Reserve - Design Program (\$222,818) and Mt Waverley Reserve Cricket Nets – Design (\$76,375), and Mt Waverley Reserve Sports Lighting Upgrade (\$518,324) and includes two new projects, refer to footnote 9 and 10.

<sup>&</sup>lt;sup>9</sup> Includes new 24/25 project - Public Toilet Construction (\$300,000)

# C09703 Mount Waverley Reserve Cricket Net (& Shed)<sup>10</sup> - Construction (\$1,207,500)

Construction contract was awarded at the September 2024 Council Meeting. Project works are due to start on site 1 November following Melbourne Water vacating the site at completion of their water main construction works within the reserve. Construction is expected to be completed by mid - February 2025.

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 $<sup>^{10}</sup>$  Renewal/Upgrade of Maintenance Shed (\$150,000) is combined with the Cricket Net Construction tender and the contract was awarded at the Council September 2024 meeting

## Mulgrave Reserve Playspace Upgrade Construction

Location: Garnett Rd, Wheelers Hill	
Progress health: On Track	
Start and Finish Dates:	Estimated Practical Completion Date:
July 2024 -June 2025	June 2025
24/25 Current Management Budget:	Total Project Budget:
\$1,308,531	\$1,308,531

## Summary of project:

This project is for the construction of a District Standard playground in 2024-25 at Mulgrave Reserve, Wheelers Hill. The current playspace is dated and requires an upgrade in order to create a space that is fit for purpose and relevant for the community.

This project aligns with Playspace Hierarchy and Development Plan.

This district standard Playspace Redevelopment will develop the following play value at Mulgrave Reserve:

- Target group Intergenerational
- Indicative catchment area 2.5km
- 8 to 12 play pieces which include half basketball court and outdoor fitness equipment and shade sail (over play area)
- Ancillary infrastructure including bike rack, rubbish bins, water fountain, accessible picnic table and double BBQ.
- Public toilets

#### **Progress this quarter:**

Construction contract awarded at the August 2024 Council meeting. Contractor is currently procuring materials and equipment requiring a longer lead time. Earthworks construction is expected to commence in late 2024. The existing playground north of the car park will remain available for public use whilst construction of the new play space is in progress; this will be demolished and area reinstated as the last stage of the contract following opening of the new play space.

## The Gateway Neighbourhood Activity Centre (Retail Strip Upgrade)

Location: Springvale Road/Princes Highway, Mulgrave	
Progress health: On Track	
Start and Finish Dates:	Estimated Practical Completion Date:
December 2023 – Early November 2024	Early November 2024
24/25 Current Management Budget:	Total Project Budget:
\$1,542,666	\$1,550,666

## **Summary of project:**

Construction of streetscape improvements to The Gateway retail strip at the intersection of Springvale Road and Princes Highway, Mulgrave.

This project includes construction of new, widened footpaths, improved pedestrian access and safety, increased greening including Water Sensitive Urban Design (WSUD) infrastructure and installation of new street furniture.

## **Progress this quarter:**

Construction is progressing well with the areas immediately adjacent to the shop fronts expected to be completed by mid - October with the balance of works completed by early November 2024.

## Ward Avenue Kindergarten Build

Location: Ward Avenue, Oakleigh South	
Progress health: On Track	
Start and Finish Dates:	Estimated Practical Completion Date:
July 2023 - December 2024	October 2024
24/25 Current Management Budget:	Total Project Budget:
\$2,348,624	\$4,800,000

## **Summary of project:**

Reconstruction of the Ward Avenue Kindergarten will allow for 66 kindergarten places across two kindergarten rooms, giving Monash an additional 33 places to what is currently available.

The centres will provide facilities which will meet the needs of the projected number of three and four year old children, by providing additional kindergarten places as deemed necessary by the Department of Education and Training (DET) as they roll out their Kindergarten Reform program.

#### **Progress this quarter:**

Project tracking very well with building completed by the end of September 2024. Balance of site works including landscaping soft fall (over the Arborist nominated tree protection zone), laneway works, vehicle crossing and minor civil expected to be completed in October 2024. Facility will be ready for commencement of 2025 school year.