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SHAFTSBURY
DRIVE

Wellington
Child &
Family Hub

Services
Nursery & Child Health
Playgroup
Indoor Kindergarten



Draft Budget 2022/23

Monash City Council

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To discuss this Budget in the language of your choice please phone:

Monash Language Assist

普通话	9321 5485
Ελληνικά	9321 5482
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සිංහල	7005 3002
Italiano	9321 5483
हिंदी	7005 3000
Việt Ngữ	9321 5487
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한국어	9321 5484
Bahasa Indonesia	7005 3001

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Draft budget message - Mayor Stuart James



I am pleased to present Monash Council's 2022/23 draft Budget for the community's consideration and feedback.

The last two years have been extremely tough and challenging for our ratepayers, residents, and traders. Due to prudent financial management over many years, Monash Council was able to provide a 10% waiver on rates (the only Council to do so) and waived or froze hundreds of various fees and charges. These measures have been appreciated and welcomed by our community.

As we ease slowly out of the depths of the pandemic, this year's draft budget looks towards resuming normal business with a strong focus on the future, delivering critical programs and projects that are a high priority for Monash residents and businesses. Our core focus is growth and investment, with Council's largest ever infrastructure commitment of \$88.7 million.

With the release of the draft Budget, you have a further opportunity to tell us what you think about our priorities for the next year and to help us shape the future Monash.

The 2022/23 draft Budget proposes a number of key initiatives including:

- Council's participation in a disposable nappy recycling pilot program, which creates materials such as cat litter from used nappies instead of sending them to landfill
- Artwork supporting Council's Reconciliation Action Plan to develop innovative strategies to explore, develop and embed strategies to advance reconciliation across Council's workplace and the Monash municipality.
- Pilot program from Mulgrave library supporting children with autism enjoy and interact with our library service
- Feasibility study into a Seniors Exercise Park

A capital works program of \$88.7M proposes major projects including:

- Public toilets at Holmesglen and Galbally Reserves, and designing a public toilet for Napier Reserve;
- Construction of the Glen Waverley Sports Hub Tennis Facility;
- Pavilion upgrade to Mulgrave Reserve and design work for Mt Waverley Reserve pavilion;
- Playspace upgrades;
- Extension of the Bogong Car Park for replacement and additional car parking in Glen Waverley; and

- Exploration of the Dorrington Drive Early Years Hub (Mount Waverley) which would offer 132 additional kindergarten spaces, Maternal and Child Health services and a uniquely designed playgroup area for children with additional needs.

Other highlights of the capital work program include:

- \$22.3M for building works
- \$10.6M for plant & equipment, including \$5.3M for computers and telecommunications
- \$3.4M for plant and fleet renewal
- \$23.3M for recreational, leisure and community facilities
- \$11.4M for road works
- \$4.7M for footpath and cycleways renewal
- \$3.9M for parks, open spaces and streetscapes; and
- \$4.7M for drainage.

Have your say

Our aim is to deliver a fair and financially responsible budget which responds to the needs of our community and focuses on delivering critical projects to ensure ratepayers get the best value from their investment. We are looking forward to receiving community feedback on our draft budget. Your feedback does have an impact. We look forward to receiving your feedback during the community consultation period.

EXECUTIVE SUMMARY

Important to note - the 2021/22 forecast levels throughout the Draft Budget document have been impacted by covid pandemic restrictions and lockdowns during the year; particularly Lockdown No. 5 and No. 6 for Victoria which has impacted council services, events and facilities. Whilst some offsetting expenditure has been achieved, generally lower levels of income have been realised. This makes comparatives of financial information difficult 'year on year'. The premise for the 2022/23 draft budget is a 'post covid recovery' and council services returning to normal operational pre-covid levels (similar to the 2018/19 operational year).

Under the *Local Government Act 2020* (the Act) and Local Government (Planning and Reporting) Regulations 2020 (the Regulations), Monash City Council (Council) is required to prepare and adopt a budget for the 2022/23 financial year and the subsequent three financial years.

The major focus of the 2022/23 budget will be to resume full Council services after two years of lockdowns and health restrictions imposed to control the spread of the coronavirus. Although a number of external pressures were faced by Council during the current term, Council continued to deliver its services through innovative means and adopt new technology to modernise the delivery of services, events and programs.

The 2022/23 budget and key highlights of Council's commitments includes:

- Continued commitment in major new community facilities;
- Increased investment in renewal; and
- Maintaining existing service levels with enhancements as appropriate.

Council will implement a Capital Works Program of \$88.7M (including \$9M carried forward from 2021/22), major elements of which comprise \$55.2M to renew and \$19.7M to expand existing infrastructure.

The 2022/23 budget is developed in line with the rate cap of 1.75 per cent as declared by the Minister of Local Government. The \$50 pension rebate to eligible pensioners will continue to be provided in addition to the rebate for recycling and waste levy, as Council recognises this can be a financial burden to pensioners due to the effect of rising costs. The recycling and waste levy, which is a service charge to meet the increase in recycling and State Government landfill levy, will increase from \$42 per rateable property to \$46. However, pensioners will also receive an additional \$46 rebate to offset the Recycling and Waste charge.

Operating Result

The 2022/23 budget projects a surplus of \$18.0M (Forecast 2021/22 surplus \$13.3M) and an adjusted underlying deficit of \$0.07M, which includes adjustments for one-off additional capital income expected for various capital work projects. The total revenue projection is \$224.4M, which incorporates a rate cap increase of 1.75 per cent and total expenditure budget to be \$206.4M.

Total revenue is an increase of approximately 7.2 per cent compared to the 2021/22 forecast levels primarily based on projecting recovery of services impacted by COVID-19 lockdown restrictions. Total operating expenditure is budgeted to increase by \$10.4M from \$196.0M to \$206.4M. This is a 5.3 per cent increase related to a number of new initiatives proposed in the budget and also assuming recovery of services due to closures of facilities during lockdown periods (full details in section 4).

New Initiatives

Council has proposed to include the following projects in the 2022/23 year. They are;

- Additional people resources to improve service delivery in the following areas:
 - Public Health Officer 1 Full Time Equivalent (FTE), to undertake statutory work and in addition to protecting and improving the health and well-being of the community from nuisances, infectious disease and poisoning;
 - Risk Officer 1 FTE, to improve Council's Risk Management capability through the full implementation of the Risk & Opportunity Management Framework as well as further development of the Legislative Compliance Framework and Fraud & Corruption Framework following Internal Audit recommendations;
 - A short-term role for a Diversity & Inclusion Consultant to support the implementation of the formal requirements placed on workforce gender equity, diversity and inclusion. The role will create an organisation wide diversity and inclusion workforce related plan based on theory, practice and in response to key legislation;
 - An Indigenous Partnership Officer is a part-time role which will be required to deliver the actions and outcomes of the Reconciliation Action Plan and strengthen partnerships both within Council and beyond; and
 - To expand the current resources within the Economic Development Department to meet current level of activity and to increase and focus on new business engagement/business visits and build closer more productive relationships across businesses, education and Victorian and Australian Government agencies.

- Other budget initiatives include:
 - Contributions towards Friends of Scotchmans Creek & Valley Reserve, Friends of Damper Creek and Friends of Dandenong Valley Parklands to support the work they undertake;
 - Funding to run a pilot program to support children with autism in Council's Mulgrave Library;
 - Program to trial a single use nappy collection and recycling service in Monash to help household to manage the waste and divert waste from landfill;
 - To re-energise and bring people back to the Kingsway activity centre, with street performers and DJ during the winter season; and
 - A feasibility study for Scotchmans Creek Trail-Settler Court, Glen Waverley to Jells Road, Wheelers Hill to investigate route upgrades including potential alignment changes, signage and linemarking, concept design preparation and community consultation to enable future design and construction of Trail improvements.

Capital Works Highlights

The Capital Works Program for 2022/23 totals \$88.7M which includes \$9.0M in carry forward funding from 2021/22 and with proposed funding for renewal capital works of \$55.2M. The total Capital Works budget has increased by \$30.9M compared to the 2020/21 forecast, primarily due to large capital projects planned for delivery in 2022/23.

Highlights of the overall Capital Works program in 2022/23 (including carry forward works):

- \$22.3M for building works;
- \$10.6M for plant & equipment, which includes \$5.3M for computers and telecommunications and \$3.4M for plant and fleet renewal;
- \$23.3M for recreational, leisure and community facilities;
- \$11.4M for road work, \$4.7M for footpath and cycleways renewal;
- \$3.9M for parks, open spaces and streetscapes; and
- \$4.7M for drainage.

Preliminary works are underway with Council and the Suburban Railway Loop Authority on the largest transportation development project which will result in three new proposed railway stations running through the Monash municipality. This project will continue to run over a number of years until parking requirements and site acquisitions are determined and resolved.

Other major capital works projects planned for 2022/23 include:

- Construction of the Glen Waverley Sports Hub;
- Extension of the Bogong Car Park; and
- Construction the Pinewood Child and Family Hub.

Financial Sustainability

The last two years has resulted in unavoidable impacts to Council's budgets particularly with long periods of lockdowns which limited access to Council facilities, closures and cancellations of events and programs. External Government grant funding helped stimulate the economy and assisted Council in delivering additional services and bring forward shovel ready projects to improve and enhance Council's assets. Council continues to operate in a strong and positive financial position as we resume delivery of all Council services.

BUDGET INFLUENCES

This section sets out the key budget influences arising from the internal and external environments within which Council operates.

External Influences

The four years represented within the budget are 2022/23 through to 2025/26. In preparing the 2022/23 budget a number of external influences have been taken into consideration.

Location - The City of Monash is a culturally diverse community, located 13 and 24 kilometres south-east of Melbourne's CBD. Our City covers 81.5 square kilometres which includes the following suburbs: Ashwood, Clayton, Glen Waverley, Hughesdale, Huntingdale, Mount Waverley, Mulgrave, Notting Hill, Oakleigh, Oakleigh East, and Wheelers Hill. Parts of Chadstone, Burwood and Oakleigh South are also included in Monash. Also home to one of Australia's most recognised innovation clusters within the Monash area. Research institutions such as the CSIRO and Monash University combined with major facilities such as the Australian Synchrotron to generate one of the largest hubs for Professional, Scientific and Technical Services in Melbourne.

Population growth – City of Monash is home to an estimated population of 204,936 residents, making us one of the most populous municipalities in Victoria. The projected growth between 2016 and 2031 is 11.0 per cent. It is anticipated that most of this growth will occur in the population of working age of 19.4 per cent, population of retirement age is estimated at 15 per cent and a 11 per cent increase in population under the working age.

Superannuation - Council has an ongoing obligation to fund any investment shortfalls in the Defined Benefits Scheme. The last call on Local Government was in the 2011/12 financial year where Council was required to pay \$12.3M to top up its share of the Defined Benefits Scheme. The amount and timing of any liability is dependent on the global investment market. At present the actuarial ratios are at a level that additional calls from Local Government are not expected in the next 12 months.

Federal Assistance Grants - The largest source of government funding to Council is through the annual Victorian Grants Commission allocation. The overall state allocation is determined by the Federal Financial Assistance Grant.

Capital Grant Funding - Capital grant opportunities arise continually and are forecasted throughout the year when grant applications are successful for various capital projects. Council receives Roads to Recovery (R2R) funding of \$0.8M each year to construct and maintain roads. The current R2R program runs from 2019/20 to 2023/24, with Council estimating to receive \$4.0M over this period.

Cost Shifting - This occurs where Local Government provides a service to the community on behalf of the state and federal Governments. Over time, the funds received by local government does not increase in line with real cost increases, such as school crossing or library services, resulting in a further reliance on rate revenue to meet service delivery expectations.

Enterprise Agreement (EA) – Council’s current EA will expire on 30 June 2022. Assumptions have been used in the budget for wage increases for 2022/23 and onwards. These assumptions will be adjusted as required following agreement and implementation.

Rate Capping – The State Government continues with a cap on rate increases. The cap for 2022/23 has been set at 1.75 per cent.

Supplementary Rates – Supplementary rates are additional rates received after the budget is adopted each year, for the part of the year when a property value increases in value (e.g. due to improvements made or change in land class), or new properties become assessable. Importantly, supplementary rates recognises that new residents require services on the day they move into the municipality and Council is committed to providing these. Supplementary rates income is based on historical and forecast data and is set at anticipated levels.

Waste Disposal Costs – The Environment Protection Agency (EPA) regulation has a sustained impact on Council with regards to compliance with existing and past landfill sites. Waste disposal costs are also impacted by industry changes such as increasing EPA landfill levies and negotiation of contracts e.g. recycling sorting and acceptance. The EPA levy will increase from \$105.90 per tonne to \$125.90 per tonne from 1 January 2022.

Consumer Price Index (CPI) – Council has applied an inflation rate of 1.75 per cent for 2022/23 which has been derived from the Victorian Department of Treasury and Finance (Victorian Budget Papers 2021/22).

Development Contributions – The rate of growth and flow of development contributions income depends on land sales and the desire of developers to construct new developments within the municipality.

Coronavirus (COVID-19) – COVID-19 has presented a fast-evolving significant challenge to businesses, households, and the economy worldwide. Council has acted in the interest of keeping our community, residents and workforce safe.

GENDER EQUITY CONSIDERATIONS

A Gender Impact Assessment (GIA) was undertaken on the draft Budget 2022-2023, that highlighted the importance of continued reflection on available data, and consultation processes.

During the 2021-2022 financial year a Gender Impact Assessment Fees and Charges checklist was developed and distributed across the organisation to assist service areas to conduct relevant assessments when reviewing their annual services fees and charges.

Completion of the GIA Fees and Charges checklist will improve the availability of information when considering the impact of pricing on individuals across all ages, abilities and social roles and responsibilities. The checklist was developed partly in response to the work undertaken to develop the new Active Monash pricing model, which has seen increased membership by concession card holders since its introduction.

CONSULTATION

The proposed Draft Budget 2022/23 will be available for public inspection between 27 April and 3 June 2022 (both dates inclusive) at the following locations, during normal advertised business hours:

- Civic Centre 293 Springvale Road, Glen Waverley
- Oakleigh Service Centre, Atherton Road, Oakleigh
- Mount Waverley Library, 41 Miller Crescent, Mt Waverley
- Wheelers Hill Library, 860 Ferntree Gully Road, Wheelers Hill
- Oakleigh Library, Drummond Street, Oakleigh
- Clayton Library, Cooke Street, Clayton
- Glen Waverley Library, Kingsway, Glen Waverley
- Mulgrave Library, Mackie Road, Mulgrave
- on Have Your Say via Council's web site: www.monash.vic.gov.au. and
- on <https://shape.monash.vic.gov.au/draft-budget-2022-2023>

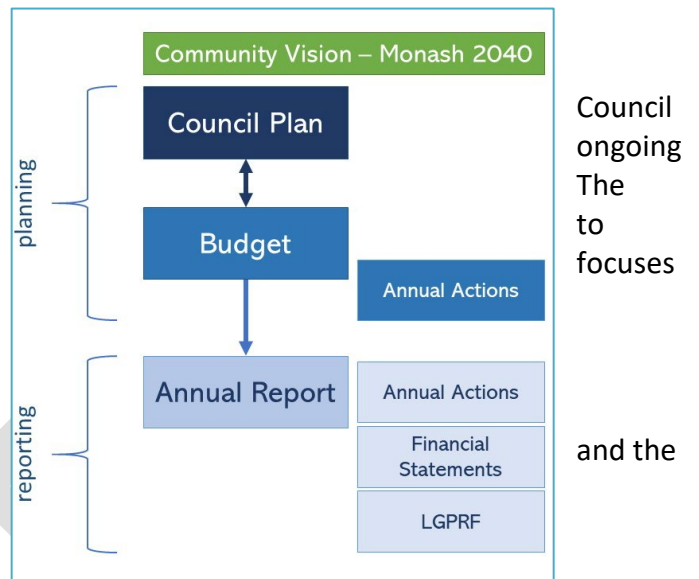
BUDGET REPORTS

1. LINKAGE TO THE COUNCIL PLAN

1.1 COUNCIL PLAN – STRATEGIC FRAMEWORK

Council takes an integrated approach to planning, resourcing services and reporting on its performance. There is an alignment of plans so can work towards long-term goals through its decision making, operations and budget allocation. Council Plan provides key directions and principles achieve over four years and the Annual Budget on major and other initiatives in the short term (annually).

Strategic indicators enable ongoing monitoring and reporting, connecting back to the annual report, Local Government Performance Reporting Framework.



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1.2 OUR PURPOSE

Our Community Vision

Monash is the most liveable city in Victoria

Monash is a city that gives more than it takes. It:

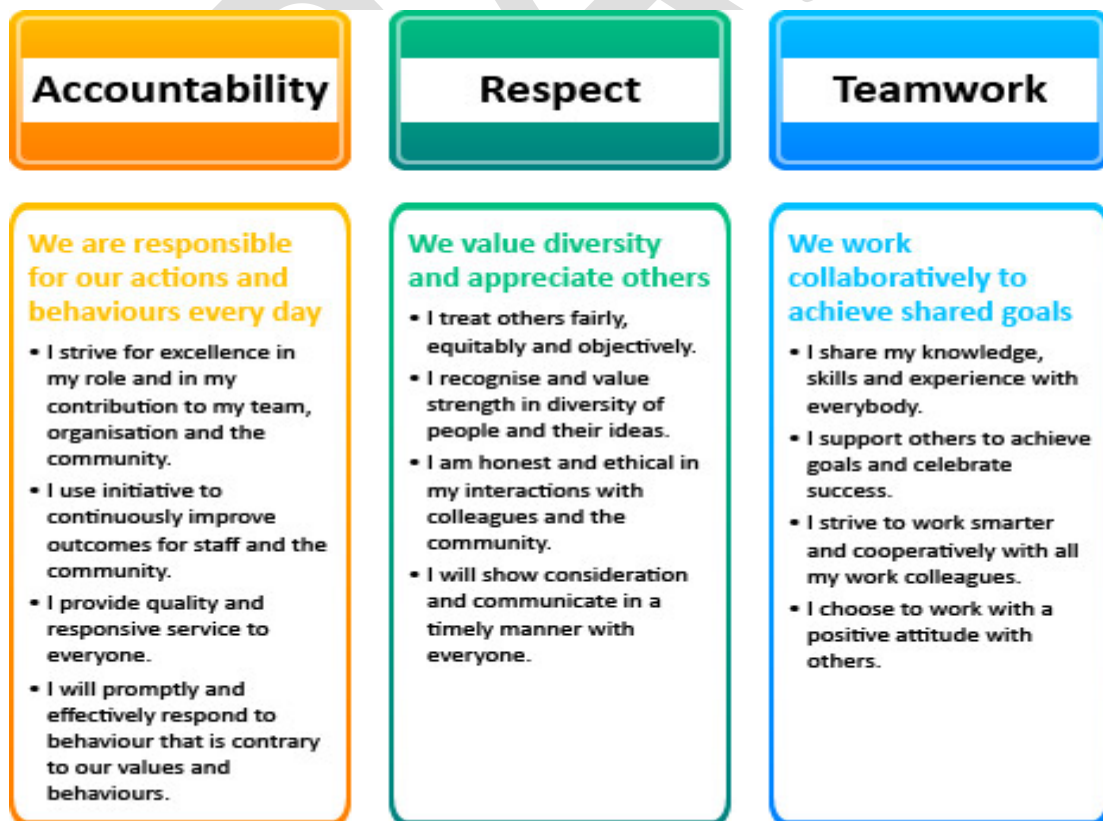
- Shares its surplus;
- Thrives through its rich diversity;
- Empowers its community to live healthy, connected lives;
- Nurtures innovation and prioritises sustainability, and
- Is a liveable place where we all belong.

Council's Mission

Monash City Council provides facilities and services, and advocates for the community, through the well planned and balanced assessment of needs, for those who live, work and play in Monash. We listen to our citizens and research to ensure good decision making.

Council's Values

At all levels in our organisation people are expected to demonstrate the following three core values: **Accountability, Respect and Teamwork.**



1.3 STRATEGIC OBJECTIVES

The Council Plan is developed following the election of a new Council and reflects the ambitions and philosophy of the elected Council, within the broader context of the municipality and Monash Council. The Council Plan is a four-year plan that sets out our strategic direction and focus for what we aim to achieve during the Council term. The current Council Plan was adopted in October 2021.

The Council Plan also includes objectives, strategies and indicators to achieve and measure the strategic objectives.

The Council Plan evolved from feedback received through community engagement and the Imagine Monash in 2040 process.

The consultation process; comprised a survey completed online or as part of a broader annual Community Satisfaction Survey, engagement with Monash’s seven Advisory Committees, the contributions of 30 residents over six weeks through deliberative engagement - the Imagine Monash Panel – and consultation with Councillors. The Advisory Committees and Imagine Monash Panel had the opportunity to hear what the community said through the surveys and build upon those contributions.

Further information relating to Monash's Community Vision, the Council Plan and other strategic planning documents can be found at: <https://www.monash.vic.gov.au/About-Us/Corporate-Strategies-Plans/Integrated-Planning>.

Council Plan summary of strategic objectives and strategies

Sustainable City	Inclusive Services	Enhanced Places	Good Governance
Ensure an economically, socially and environmentally sustainable municipality	Renew our community assets to deliver contemporary services	Improving open spaces, bushland and street trees, including prioritising biodiversity and community engagement	Ensure a financially, socially and environmentally sustainable organisation
Proactively address climate change and implement initiatives to achieve Zero Net Carbon in Council operations and take action to reduce Monash community emissions	Community development and advocacy to support the Monash community	Improve public spaces and local employment by revitalising our employment hubs, activity centres and neighbourhood shops	Enhance customer experiences through our Digital Strategy
Work with the community towards a zero waste future, actively increasing reuse and recycling	Advocate and partner to deliver social and affordable housing in Monash	Prioritisation of pedestrians and active transport over vehicles	Effectively communicate and engage with the community
Prioritise sustainable transport options, including walking / cycling paths and public transport	Deliver high performing services	Explore and facilitate major projects to transform Monash	Maintain the highest standards of good governance
Investigate and progress planning rules for tree and vegetation controls	Fostering an equitable, just and inclusive Monash	Pursue a planning framework that meets Monash needs	Strategic Integrated Planning and Performance Reporting

2. SERVICES AND SERVICE PERFORMANCE INDICATORS

This section provides a description of the services and initiatives to be funded in the 2022/23 Budget and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes a number of major initiatives, initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify initiatives, major initiatives and service performance outcome indicators in the Budget and report against them in its Annual Report, to support transparency and accountability.

2.1 Strategic Objective 1: *Sustainable City*

Maintaining and enhancing the Monash municipality as a sustainable city remains vital for the Monash community. Key areas for Council include innovation, forward planning, and prioritisation.

The ability to travel easily around Monash is very important to the community, as is its proximity to Melbourne's CBD, the country and sea. Locally, the community enjoys good access to retail and hospitality, jobs, all levels of education, health care and many other services. It would also like to see our pedestrian and cycle paths enhanced and public transport improved.

Equally important areas include addressing climate change, achieving Zero Net Carbon and zero waste, and enhancing liveability factors such as being able to move around easily and freely and enhancing controls to prevent overdevelopment throughout the municipality.

Our focus over the next 4 years will be:

- Continue to implement Council's Zero Net Carbon Action Plan;
- Continue to improve waste management to reduce landfill, including food to waste and glass collections;
- Continue to renew and enhance Monash's shared path network;
- Continue to promote rain and storm water harvesting, passive irrigation of street trees and public open space using alternative water sources, and reduce and treat stormwater runoff; and
- Support business and investment in order to drive jobs growth and a sustainable economy.

Services

Service area	Description of services provided		2020/21 Actual	2021/22 Forecast	2021/23 Budget
			\$'000	\$'000	\$'000
Engineering	<p>The <i>Engineering Department</i> provides the following services:</p> <ul style="list-style-type: none"> Plan for and deliver changes to Monash's roads, drainage, bridge and pathway infrastructure to cater for our growing community; Manage on-street parking controls and work with the community to ensure fairest access to parking as a limited and shared resource; Increase the range of safe, connected and convenient walking and bike riding choices; Advocate to provide more convenient, reliable, accessible and frequent public transport choices; Make engineering decisions on planning permit and engineering permit applications; Protection of Council assets and monitor building development compliance with asset protection permits and enforcement; and Provide frontline customer service, investigate customer requests and provide timely responses to the resolution of day to day enquiries. 	Income	1,502	1,545	1,409
		Expenditure	3,742	4,231	3,790
		Deficit	(2,240)	(2,686)	(2,381)
Strategic Asset Management	<p>The <i>Strategic Asset Management Department</i> provides strategic asset planning and emergency management services to the organisation to guide sustainable management of Council's assets to support services that will meet current and future community needs. This includes:</p> <ul style="list-style-type: none"> Asset Data Management <ul style="list-style-type: none"> Asset Register development, including Public Road, Pathway and Ancillary Asset registers; Asset Valuations; Asset inventory and condition data collection, predictive modelling and performance reporting; Infrastructure defect inspections; and Risk incident and Freedom of information reporting regarding assets. 	Income	60	62	63
		Expenditure	3,538	3,962	4,166
		Deficit	(3,478)	(3,900)	(4,103)

Service area	Description of services provided		2020/21 Actual \$'000	2021/22 Forecast \$'000	2021/23 Budget \$'000
	<ul style="list-style-type: none"> ● Strategic Asset Planning <ul style="list-style-type: none"> ○ Asset Policy and Strategy development and implementation. ○ Asset Management Framework and Governance. ○ Long Term Asset Plan, Asset Management Plans, Road Management Plan and other Asset. ○ Asset Planning including Asset Renewal program. and ○ Asset Management advice and improvement – policy, process, system. ● Infrastructure Planning and Compliance <ul style="list-style-type: none"> ○ Emergency Management Coordination and Support; ○ Utility Contract Management and Payments; and ○ Divisional OHS Support. 				
Sustainable Monash	<p>The <i>Sustainable Monash Department</i> provides a range of community services which are integral to maintaining a healthy and clean municipality. Sustainable Monash covers services and projects including:</p> <ul style="list-style-type: none"> ● Waste Management <ul style="list-style-type: none"> ○ Strategic planning for the achievement of waste diversion and recycling targets ○ Kerbside residential and commercial collection of waste, recyclables, food and greens; ○ Annual hard rubbish collection; ○ At call hard waste collection; ○ Dumped rubbish and litter education and collection ○ Street and Activity Centre cleaning and sweeping; ○ Closed landfill management; and ○ Waste planning support to Town Planning 	Income Expenditure <hr/> Deficit	6,195 27,597 <hr/> (21,402)	7,468 31,379 <hr/> (23,911)	7,648 33,349 <hr/> (25,701)

Service area	Description of services provided		2020/21 Actual \$'000	2021/22 Forecast \$'000	2021/23 Budget \$'000
	<ul style="list-style-type: none"> • Waste Transfer Station <ul style="list-style-type: none"> ○ A facility for the community to dispose of recyclables and waste. • Sustainability <ul style="list-style-type: none"> ○ Community and business education and support on environmental sustainability; ○ Climate Change preparedness; ○ Zero Net Carbon 2025; ○ Embedding sustainability into Council processes such as through the Environmental Sustainable Design Policy; ○ Biodiversity programs such as Greenshoots; ○ Food and Garden waste collection project; ○ Supporting Council and community towards a Circular Economy; ○ Energy Efficiency programs; and ○ Advocacy to government on sustainability and waste policy. 				

Major Initiatives

N/A

Initiatives

- Progress the Environmental Sustainability Strategy including implementing Business Energy saver initiative and development of Climate Adaptation Plan for consultation.
- Advance residual waste management for higher landfill redirection.
- Implement energy efficiency upgrades at Clayton Community Centre and MARC.
- Optimise waste collection for higher landfill diversion.
- Implement the 2022/23 funded actions in the Integrated Transport Strategy.

Service Performance Outcome Indicators

Service	Indicator	2020/21 Actual	2021/22 Forecast	2022/23 Budget
Roads	Satisfaction	75	76	76
<i>Satisfaction with sealed local roads</i>	<i>Definition</i> Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.	<i>Computation</i> Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.		
Waste collection	Waste diversion	56.41%	57%	60%
<i>Kerbside collection waste diverted from landfill</i>	<i>Definition</i> Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill.	<i>Computation</i> (Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins) x100.		

2.2 Strategic Objective 2: Inclusive Services

Local services, close to home, are an important way for residents to participate in their community, and meet their social, recreation, leisure, employment, shopping, education, health or other needs. Monash has a great range of local services including:

- Internationally renowned Monash University and Monash Medical Centre;
- Cultural events and festivals such as Carols by Candlelight and Clayton Festival, and facilities such as Monash Gallery of Art;
- Regional sports facilities including the Glen Waverley Sports Hub (under development), Waverley Netball Centre and Oakleigh Recreation Centre;
- Early years facilities such as the Wellington Child and Family Hub (soon to be completed) and the Pinewood Early Years Hub (planned); and
- Schools such as Glen Waverley, Mount Waverley and Brentwood secondary schools, Caulfield Grammar School, Wesley College, and Amsleigh Park Primary School.

Ensuring these services are inclusive for all our community members requires an appreciation of Monash's diversity. Council's services, programs and advocacy work to make Monash more inclusive. Incorporating the needs of our community, they cover issues such as:

- child friendly city
- positive ageing
- gender equity
- people living with a disability
- a multicultural city
- Aboriginal and Torres Strait Islander reconciliation
- Lesbian, Gay, Bisexual, Transgender, Intersex, Queer/ Questioning and Asexual (LGBTIQA+)
- loneliness and mental health
- homelessness and affordable housing
- asylum seekers
- community safety.

Modernising our services to ensure they meet contemporary needs has been a key priority for Council. Monash has significantly increased its Capital Works Program, particularly focusing on the renewal of our infrastructure such as community and recreation facilities, footpaths, drains and roads.

Our Digital Strategy is another critical way that services are made more accessible, streamlining and simplifying processes, making them more user friendly and available 24 hours a day, seven days a week. These services are more efficient, which allows Council to meet growing service demand and deliver services quicker.

Our focus over the next 4 years will be:

- Work with the community to recover from the COVID-19 pandemic;

- Work alongside Aboriginal and Torres Strait Islander peoples to develop a Reconciliation Action Plan;
- Continue the renewal of Monash's early year's facilities;
- Partner with the State Government, agencies and organisations to increase Monash's social and affordable housing;
- Implement the Monash Health and Wellbeing Plan 2021-2025 and
- Rainbow tick certification.

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Services

Service area	Description of services provided		2020/21	2021/22	2022/23
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Active Monash	<p>The <i>Active Monash Department</i> comprises of Aquatics, Leisure Planning and Recreation Services with a focus on improving the health and wellbeing of the community through the provision of leisure facilities and services. The department includes:</p> <ul style="list-style-type: none"> • The Aquatic and Leisure Services Business - This Unit manages the following centres and oversees Council's Active Communities Program: <ul style="list-style-type: none"> ○ Clayton Aquatics and Health Club (CAHC); ○ Monash Aquatic and Recreation Centre (MARC); and ○ Oakleigh Recreation Centre (ORC). • Recreation Services –This Unit has four responsibility areas including: strategy and policy development; capital works planning and development; facility management; and club development and support, and programs. Recreation delivers a large annual capital works program, upgrading playgrounds, sports pavilions and facilities and other associated works to support local grassroots sport and recreation. • Leisure Planning – This Unit oversees the strategic planning for open use, including playground provision, masterplans and strategies related to improving health and wellbeing outcomes through leisure. 	Income	4,357	5,548	11,547
		Expenditure	11,984	14,018	16,809
		Deficit	(7,627)	(8,470)	(5,262)
Aged and Community Support	<p><i>The Aged and Community Support Department</i> is responsible for direct support and service planning for seniors across Monash.</p> <p>The Department provides a range of service delivery and service planning activities that directly support seniors to remain living independently in their own homes. Additionally, this department facilitates and supports seniors to remain active and celebrated participants in all aspects of community life. Key funding for in home support programs is delivered via the Commonwealth Home Support Programme and Council fund a range of additional activities focused on ensuring seniors throughout Monash have multiple opportunities to stay socially active and connected within their community.</p>	Income	9,458	9,544	9,787
		Expenditure	9,077	8,829	9,357
		Surplus	381	715	430

Service area	Description of services provided		2020/21	2021/22	2022/23
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Arts and Libraries	<p>The <i>Arts and Libraries Department</i> is responsible for supporting and delivering arts and cultural strategic planning, a public library service, community arts, cultural development, festivals and events, public art and the Monash Gallery of Art (MGA).</p> <p>The three service delivery units are:</p> <ul style="list-style-type: none"> • The Monash Public Library Service - is located within six branches and online. Libraries manage diverse library collections, deliver outreach, public and education programs, and provide community spaces and resources that improve and champion for literacy health, digital literacy, cultural understanding and social inclusion in community; • Arts, Culture and Events (ACE) - facilitate a vibrant and diverse cultural life in the City of Monash through delivery of festivals and events, cultural development, public art and community art initiatives, while supporting the safe delivery of community events and leases for creative and cultural community organisations; and • MGA - MGA is the Australian home of photography. MGA champions Australian photography and inspires audiences to embrace, explore and value photography through the delivery of high quality, thought provoking exhibitions, events and education and public programs. The MGA manages a café and a Gallery shop on site 	Income	1,939	1,799	1,888
		Expenditure	7,866	8,961	9,379
		Deficit	(5,927)	(7,162)	(7,491)
Children, Youth and Family Services	<p>The <i>Children, Youth and Family Services Department</i> delivers a range of services for children, young people and their families to have the best opportunities to grow, learn and thrive in a strong and supported community, where they are nurtured by capable, confident families from the time they are born until they reach adulthood. Services and activities delivered by this Department include:</p> <ul style="list-style-type: none"> • Maternal and Child Health Service provides support to families with infants and young children from a number of centres located across the municipality. Other services include breast feeding service, sleep and settling service, an enhanced program for vulnerable families as well as an outreach program for families unable to attend a centre based service; 	Income	4,843	4,577	4,793
		Expenditure	7,270	8,429	8,512
		Deficit	(2,427)	(3,852)	(3,719)

Service area	Description of services provided	2020/21	2021/22	2022/23	
		Actual	Forecast	Budget	
		\$'000	\$'000	\$'000	
	<ul style="list-style-type: none"> • Immunisation Service provides infant vaccines across the municipality and an immunization program for secondary school students; • Brine St Childcare and Kindergarten is an early childhood education and care centre with a capacity of 67 places. The centre also offers a funded kindergarten program for four year olds; • Monash Youth Services (MYS) provides programs, events and services to young people and their families living and accessing the City of Monash. MYS provides generalist youth worker support for young people aged 10-25 years; programs for personal growth and leadership along with opportunities for peer support and social interaction. MYS also offers Teen and Youth Mental Health First Aid programs for the community and programs within schools through the School Focussed Youth Worker; • Early Years & Integrated Family Support provides support and planning to early years services across the municipality, including kindergartens, childcare centres, playgroups and toy libraries. It also offers family support to parents/carers of children aged 0-17 years and parenting support programs. EY&IFS also offers a number of community and supported playgroups across the municipality; • Provision and administration of the Monash Central Enrolment System for kindergartens, most of which are operated from Council-owned buildings. And • Supported Playgroups: provides a range of specialist and general playgroups across the municipality for all young children and their families. 				
Community Strengthening	<p><i>Community Strengthening</i> builds community capacity through community partnerships, planning and development initiatives, enabling Council and community partners to make informed, effective decisions. The team implements collaborative and integrated actions to improve community health and wellbeing. This is achieved through the provision of Council's State-legislated Municipal Public Health and Wellbeing Plan and associated social policies and frameworks, and a range of other projects and programs as shown below.</p> <p>The <i>Community Strengthening Team</i> is responsible for the following areas:</p>	Income Expenditure Deficit	699 3,485 (2,786)	619 4,184 (3,565)	582 5,034 (4,452)

Service area	Description of services provided	2020/21	2021/22	2022/23
		Actual	Forecast	Budget
		\$'000	\$'000	\$'000
	<ul style="list-style-type: none"> • Community development and capacity building; • Monash community grants program; • Health Promotion and Community Partnerships • Social Policy, Research and Integrated Planning; • Community Wellbeing, Access & Inclusion and Cultural Diversity; • Volunteering; • Gender Equity & Prevention of Violence Against Women & Children; • LGBTIQ+ inclusion; • Aboriginal and Torres Strait Islanders and Reconciliation • Place Making and Community Safety; • Community and social infrastructure projects and planning; and • Advocacy and state government partnerships. 			

Major Initiatives

- Implement key actions from the Innovate Reconciliation Action Plan.
- Continue to work towards Rainbow Tick Accreditation Plan.

Initiatives

- Implement Year 2 actions of the Municipal Public Health and Wellbeing Plan 2021-2025.
- Lead and coordinate the Regional Local Government Homelessness & Social Housing Charter coalition to advocate for increased social housing in the region.
- Implement Monash Gallery of Art Strategic Plan.
- Implement actions identified within the Monash Future Libraries report.
- Review the Monash Public Art Collection.

- Implement Year 1 priorities and actions identified within the Monash Arts and Culture Strategy 2025.
- Coordinate the provision of services from the Pinewood Child and Family Hub from Term 1 2023.
- Continue the implementation of the Early Years Infrastructure Plan.
- Undertake consultation, planning and design to provide early years services from 7 Dorrington Avenue, Mount Waverley.
- Determine Council's future role in aged care in the context of Commonwealth Aged Care Reform.
- Renew and upgrade playgrounds in accordance with Monash's Playground and Playspace Strategy, with focus on:
 - ❖ Flora Road Clayton;
 - ❖ Herriotts Boulevard Reserve Glen Waverley;
 - ❖ Atheldene Drive Reserve Glen Waverley;
 - ❖ Rivett Crescent Reserve Mulgrave; and
 - ❖ Talbot Park Oakleigh South.
- Complete a feasibility study for the potential redevelopment of the Monash Aquatic and Recreation Centre.
- Partner with Homes Glen TAFE to implement the Integrated Placement Program at Active Monash facilities.
- Complete the design and consultation and commence construction of the Multi-sports Courts at Carlson Reserve.
- Implement year 1 of the Sports Club Framework.
- Complete a preliminary design and confirm the scope of the Mount Waverley Reserve Pavilion Upgrade.

Service Performance Outcome Indicators

Service	Indicator	2020/21 Actual	2021/22 Forecast	2022/23 Budget
Aquatic Facilities	Utilisation	2.703	3.5	5.25
<i>Utilisation of aquatic facilities</i>	<i>Definition</i> Number of visits to aquatic facilities per head of municipal population.	<i>Computation</i> (Number of visits to aquatic facilities / Municipal population)		
Libraries	Participation	14.21%	15%	15%
<i>Active library borrowers in municipality</i>	<i>Definition</i> Percentage of the municipal population that are active library borrowers.	<i>Computation</i> (The sum of the number of active library borrowers in the last 3 financial years/The sum of the population in the last 3 financial years) x 100)		
Maternal and Child Health	Participation in service			
<i>Participation in the MCH service</i>	<i>Definition</i> Percentage of children enrolled who participate in the MCH service.	76.46%	77%	78%
		<i>Computation</i> (Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service) x100.		
<i>Participation in MCH service by Aboriginal children</i>	<i>Definition</i> Percentage of Aboriginal children enrolled who participate in the MCH service.	79.38%	82%	84%
		<i>Computation</i> Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100.		

2.3 Strategic Objective 3: Enhanced Places

Monash's community highly values its public spaces - the parks and street trees, dining and shopping centres - across the municipality. Development is affecting the look and feel of part of the city with concern that new buildings comprise a larger portion of properties which reduces the trees and vegetation.

The COVID pandemic, and the consequent lockdowns and restrictions, further underlined the importance of access to quality public space for socialising and recreation as well as how critical our hospitality and retail businesses are to our local economy.

Our focus over the next 4 years will be:

- Progress the Kingsway redevelopment;
- Continue to enhance our neighbourhood shopping strips;
- Work with the Suburban Rail Loop Authority to ensure the three stations integrate;
- Complete the Glen Waverley Sports Hub;
- Progress the Glen Waverley Civic Precinct Project; and
- Progress the Monash Integrated Cultural Precinct Project.

Services

Service area	Description of services provided		2020/21	2021/22	2022/23
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Facility and Infrastructure Maintenance	<p>The <i>Facilities and Infrastructure Maintenance Department</i> provides a range of maintenance, support and essential services to the Community. The services include:</p> <ul style="list-style-type: none"> • Fleet & Operations Centre Management – Light passenger, heavy vehicle and plant procurement, disposal, maintenance and repair, store control and facility management of the Monash Operations Centre; • Facility Maintenance - Building and structures maintenance and renewal, facility programs and facility services including cleaning of Council's buildings, public toilets and BBQ's; and • Infrastructure Maintenance - Maintain Council's roads and road signs, footpaths, kerb and channels, drainage systems and street furniture, shared fencing, after hours call-out service; and coordinate emergency management support to Council's MEMO (Municipal Emergency Management Officer). 	Income	4,893	4,852	5,066
		Expenditure	12,398	12,599	13,061
		Deficit	(7,505)	(7,747)	(7,995)
City Planning	<p>The <i>City Planning Department</i> is the point of contact for residents enquiring about planning applications and building permits. The Department comprises Statutory Planning and Building Services and receives both applications for planning and building permits, as well as other applications for Council's 'consent' relating to planning and building regulations. The Department is also responsible for swimming pool and spa registration and compliance, inspecting buildings, structures and fences as part of Essential Safety Measures, as well as investigating potential breaches in planning and/or building control.</p>	Income	3,884	3,619	3,794
		Expenditure	5,537	5,753	6,050
		Deficit	(1,653)	(2,134)	(2,256)
Community Amenity	<p>The <i>Community Amenity Department</i> consists of two teams: Community Laws and Public Health. The primary role of these teams is to ensure that regulatory controls are complied with to help Monash residents enjoy amenity, maintain a safe environment, and manage issues that may cause a nuisance. The units' specific roles include:</p>	Income	6,648	7,996	9,287
		Expenditure	8,141	8,873	9,740
		Deficit	(1,493)	(877)	(453)

Service area	Description of services provided		2020/21 Actual \$'000	2021/22 Forecast \$'000	2022/23 Budget \$'000
	<ul style="list-style-type: none"> • Community Laws Team- responsible for parking control; animal management; administering and enforcing Council’s local laws and a range of State government statutes such as the Environment Protection Act; and providing school crossing supervision; and • Public Health Team – delivers a range of support services designed to maintain and improve public health, food safety and wellbeing of the local community using health and food protection mechanisms of education, prevention, monitoring and enforcement, health program development, and promotion of health awareness. 				
Property and City Design	<p>The <i>Property and City Design Department</i> is responsible for delivering the following service.</p> <ul style="list-style-type: none"> • Council property management, sale and facilitation of development of Council-owned or managed properties. This includes: <ul style="list-style-type: none"> ○ Facilitating private and public development on Council land to enhance the economic viability of the area; ○ Conducting feasibilities for potential development of major facilities such as car parks within activity centres or sports pavilions in reserves; ○ Management of the purchase or sale of land required for or surplus to Council needs; and ○ Management of leases, licences and agreements associated with Council properties. • Guiding the city design and assist Council in making the City of Monash a more liveable and sustainable city. This includes: <ul style="list-style-type: none"> ○ Providing a multi-disciplinary range of planning and design services, including environmental, heritage, civic, landscape and architecture to all Council departments; 	Income Expenditure <hr/> Deficit	246 1,492 <hr/> (1,246)	374 2,275 <hr/> (1,901)	411 2,453 <hr/> (2,042)

Service area	Description of services provided		2020/21 Actual \$'000	2021/22 Forecast \$'000	2022/23 Budget \$'000
	<ul style="list-style-type: none"> ○ Working across council to assist in the development of current and future community needs in relation to facilities, public spaces and infrastructure; ○ Enhancing the quality of all public spaces, streetscapes and civic/community architecture by addressing safety, amenity, access for all, permeability, aesthetic quality, cultural vitality, landscape character, context and ecologically sustainable design; and <p>Developing and maintaining appropriate design standards for civic and community buildings, as well as natural and built environments.</p>				
Strategic Planning and Economic Development	<p>The <i>Strategic Planning and Economic Development Department</i> is responsible for facilitating and guiding the strategic directions of Monash to foster sustainable economic development, growth and prosperity throughout the municipality. This includes:</p> <ul style="list-style-type: none"> • Structure Planning work in and around Activity Centres; • Responding to State and Federal government policy proposals; • Advocacy for Monash on urban issues, infrastructure , employment, liveability at a local and regional level; • Development of housing policy to provide greater certainty about where different types of development may be appropriate; • Development of urban policy on open space, landscape, built form and housing. • Facilitating training and support services to business and encouraging environmental sustainability practices; • Supporting a cluster of “high technology enterprises”; • Facilitating new business investment; • Encouraging further growth in Activity Centres; and • Advocating for the framework to encourage ongoing infrastructure development and management. 	<p>Income</p> <p>Expenditure</p> <hr/> <p>Deficit</p>	<p>125</p> <p>1,265</p> <hr/> <p>(1,140)</p>	<p>46</p> <p>1,873</p> <hr/> <p>(1,827)</p>	<p>46</p> <p>1,868</p> <hr/> <p>(1,822)</p>

Service area	Description of services provided		2020/21 Actual \$'000	2021/22 Forecast \$'000	2022/23 Budget \$'000
Capital Works	<p>The <i>Capital Works Department</i> is responsible for:</p> <ul style="list-style-type: none"> • The delivery of Civil Infrastructure, building and reserve projects; • Leading the delivery of Major Capital Works Projects; • Key role in the development of Council's annual and long term Capital Works Program; • Planning and delivery of road and footpath renewal and maintenance programs; • Certification of subdivision / major private development construction that create assets that will be handed over to Council once completed (e.g. Waverley Park); • Administration of contracts undertaken by the Infrastructure and Environment Division; and • Utility Works - coordination of Council asset reinstatement. 	Income Expenditure Deficit	402 2,700 (2,298)	245 3,195 (2,950)	245 2,967 (2,722)
Horticultural Services	<p>The <i>Horticultural Services Department</i> provides a range of services for the maintenance of horticulture and associated assets for Council managed public land. The department is made up of four service areas:</p> <ul style="list-style-type: none"> • Sports Ground and Golf Course Maintenance Services - Responsible for the maintenance of council's sportsgrounds and golf courses. This includes proactive maintenance program and sports grounds & golf course capital works; • Parks and Gardens Maintenance Services - Responsible for the maintenance of council's ornamental gardens and passive open space areas; • Heritage and Conservation Services - Responsible for the maintenance of council's bushland reserves and play spaces. This includes; wetlands maintenance, seed collection and propagation, revegetation, minor landscaping works and play space inspections and maintenance works; and; 	Income Expenditure Deficit	147 16,051 (15,904)	513 16,430 (15,917)	153 17,812 (17,659)

Service area	Description of services provided		2020/21 Actual \$'000	2021/22 Forecast \$'000	2022/23 Budget \$'000
	<ul style="list-style-type: none"> • Arboricultural Services - Responsible for the management of council's valued tree population. This includes both proactive and reactive tree inspections and works and the delivery of street tree planting and establishment works. 				

Major Initiatives

- Deliver a minimum 90% of agreed Capital Works Program delivered annually.

Initiatives

- Continue engagement and support for local trader groups across Monash.
- Progress with the implementation of the Monash Urban Landscape and Canopy Vegetation Strategy.
- Progress the review of the Monash Planning Scheme (MSS).
- Progress the Affordable Housing Strategy.
- Progress with the implementation of the Mount Waverley Structure Plan.
- Complete the design for Kingsway Redevelopment.
- Complete the feasibility study of Portman/Station Street Public Realm and Haughton Road.
- Progress with the Glen Waverley Civic Precinct Project.
- Implement the funded 2022-23 priorities of the Street Tree Strategy.
- Implement the 2022-23 funded priorities of the Avendon Estate Cypress Windrow Replacement Program.

Service Performance Outcome Indicators

Service	Indicator	2020/21 Actual	2021/22 Forecast	2022/23 Budget
Animal Management	Health and safety	100%	100%	100%
<i>Animal management prosecutions</i>	Definitions Percentage of successful animal management prosecutions.	<i>Computations</i> (Number of successful animal management prosecutions/ Total number of animal management prosecutions] x100.		
Food safety	Health and safety	100%	100%	100%
<i>Critical and major non-compliance outcome notifications</i>	<i>Definition</i> Percentage of critical and major non-compliance outcome notifications that are followed up by Council.	<i>Computation</i> (Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises) x100.		
Statutory Planning	Decision Making	42.86%	55%	55%
Council planning decisions upheld at VCAT	<i>Definition</i> Percentage of planning application decisions subject to review by VCAT and that were not set aside.	<i>Computation</i> (Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications) x100.		

2.4 Strategic Objective 4 Good Governance

Monash community members expect to play a strong role in local decisions, whether contributing to the City's future direction, providing feedback on Council services or expressing their views on Council decisions.

Many issues important to the Monash community are, to varying degrees, governed or managed by other organisations or levels of government. Partnership and advocacy are essential strategies to achieve outcomes the community is after.

The community wants to maintain our services and infrastructure, as well as explore major projects that have the potential to transform our city. As home to the largest employment cluster outside of Melbourne's Central Business District, with sustained population growth and the Suburban Rail Loop set to provide fast connections between activity centres and major educational and health institutions, there is an opportunity for complementary community infrastructure. Council is exploring opportunities for a Cultural Precinct at the Monash Gallery of Art and a major expansion of the Glen Waverley Library. Projects like these will require significant new funding

The Local Government Act 2020 requires that the annual planning and reporting processes, including key plans, are developed using strategic planning principles. This integrated approach will play a key role in ensuring transparency and accountability.

Our focus over the next 4 years will be:

- Continue to implement Monash's Digital Strategy;
- Complete and implement the Workforce Plan; and
- Complete the Financial Upgrade project.

Services

Service area	Description of services provided		2020/21	2021/22	2022/23
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Executive Leadership	To lead the organisation in the achievement of outcomes and the provision of a wide range of customer focused services which are relevant, of high quality and accessible to all residents of Monash. <i>Note inflated costs due to: 2021/22 Forecasts and 2022/23 Budget cost have been moved from Communications, Governance and People and Safety to Executive Leadership.</i>	Income	314	505	605
		Expenditure	2,760	4,529	4,967
		Deficit	(2,446)	(4,024)	(4,362)
Communications	<p>The <i>Communications Executive Department</i> is responsible for all internal and external communications. This includes:</p> <ul style="list-style-type: none"> • Media relations - Handling media enquiries for the organisation/writing media releases to promote Council projects and services; • Digital/social media - Managing Council's website, Twitter, Facebook and Instagram accounts; • Issues management - Advising the organisation and Council on how issues could be managed; • Publications - Production of the Monash Bulletin newsletter, annual and enewsletters; • Consultation/Engagement - Facilitating high levels of community consultation and engagement across the organisation; • Graphic design - Design of corporate documents including letterhead, business cards, posters and flyers; and • Organising the annual Sir John Monash Awards for outstanding community service and leadership. 	Income	0	0	0
		Expenditure	1,460	1,557	1,640
		Deficit	(1,460)	(1,557)	(1,640)
Customer Experience	<p>Customer Experience Department is responsible for the following two business units:</p> <ul style="list-style-type: none"> • Customer Experience - is at the forefront of service to the Monash community. The unit's focus is on delivering an efficient and effective customer service that meets the needs of the community across 3 sites; 	Income	766	781	1,552
		Expenditure	3,969	4,696	5,119
		Deficit	(3,203)	(3,915)	(3,567)

Service area	Description of services provided		2020/21	2021/22	2022/23
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
	<ul style="list-style-type: none"> • Monash Halls - Unit manages Council's facilities across the municipality that are available for hire by the public; both private and commercial hirers and community groups. and • Infrastructure Support - Administration related to works and correspondence management supporting the customer service activities of the Infrastructure and Environment Division. 				
Lead Transformation and Innovation	<p>Transformation & innovation aims to support Council to embrace opportunities provided by new technologies and be a leader in the local government sector. The Services include:</p> <ul style="list-style-type: none"> • Project Management: Planning - coordinating and executing Digital Transformation and technology projects that prioritise better customer experiences and reimagine how we work. • Change Management: Responsible - for managing all aspects of Transformation and technology projects changes. Prioritise change requests, assess their impact, and accept or reject changes. • Business Analysis - Apply various analysis techniques and methods to elicit and document current and future states, define their business processes, and then communicate those processes to the business area that needs them. • Infrastructure, Network & Security - Managing and maintaining all the "behind the scenes" IT Infrastructure technology and security, so information, applications and the internet are accessible and secure. • Data Analytics & Reporting - Strengthening our data capabilities and utilising our information to enable better strategic decision making. • Integration Services - Connecting our corporate applications with Azure middleware technology to allow easy and efficient information flow between different software platforms and devices. 	Income	0	0	0
		Expenditure	1,586	1,167	909
		Deficit	(1,586)	(1,167)	(909)

Service area	Description of services provided		2020/21	2021/22	2022/23
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Business Technology	<p>The <i>Business Technology Department (BT)</i> is responsible for ensuring that the organisation has the technological, communication and records management tools to enable the effective operation of Council business and community services. This includes:</p> <ul style="list-style-type: none"> • BT Hardware procurement, maintenance and support; • Maintenance of an effective IT Disaster Recovery system; • Applications support and development; and • Information management i.e. managing records to meet operational business needs, accountability requirements and community expectations. 	Income	9	11	11
		Expenditure	6,866	7,475	7,669
		Deficit	(6,857)	(7,464)	(7,658)
Governance/Legal Services	<p>The <i>Governance & Legal Department</i> is responsible for following three business units:</p> <ul style="list-style-type: none"> • Governance - ensures good governance across Council, including delegations and authorisations, advice on conflict of interest, oversight of policies and procedures, advice about adhering to the requirements of the Local Government Acts, oversight of Council's responsibilities under the Charter of Human Rights & Responsibilities Act 2006, Council elections, Complaints Officer function under the Complaints Policy, coordination of Council business, and support to the Mayor & Councillors, including (i) the planning and management of Civic events and Mayoral functions and (ii) Councillor Action Requests (CARs); • Operations - provides a range of facility management services for the Civic Centre, as the Council's main civic building, and the office space occupied by the Council at 295 Springvale Road, Glen Waverley, which is immediately adjacent to the Civic Centre; and • Legal Support - provides a risk based approach to ensuring that Council meets its legal obligations, as well as tasks including managing Council's panel of legal service providers, overseeing Council's Privacy and Freedom of Information responsibilities, Internal Reviews under Council's <i>Complaints Policy</i>, oversight of the <i>CCTV Policy</i>, and managing escalated unreasonable customer conduct. 	Income	89	7	7
		Expenditure	4,299	2,851	3,147
		Deficit	(4,210)	(2,844)	(3,140)

Service area	Description of services provided		2020/21	2021/22	2022/23
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
People and Safety	<p>The <i>People and Safety Executive Department</i> is responsible to support the capability and engagement of the organisation's workforce, as well as, providing operational and strategic policies, procedures, programs and specialised advice and support to achieve organisational objectives and legislative compliance. This includes:</p> <ul style="list-style-type: none"> • People Advisory – responsible for operations across the employee lifecycle, including attraction, recruitment, on-boarding, HR reporting requirements (internal and external), data analytics, HR system management and the day-to-day management of other workforce processes such as, probation, probity, remuneration benchmarking and relevant HR information management; • Workplace Relations and Payroll – responsible for end-to-end industrial and employee relations, enterprise agreement management, employee contract management, case management, performance management and HR policy and procedure framework implementation ensuring legislative compliance and management of the payroll function including end of year financial year obligations and reporting; • Learning & Organisational Development – responsible for the development and implementation of strategies that support workforce development, including, induction, training, learning, performance development, reward & recognition, succession and leadership capability. Underpinned by our key values and behaviours that shape organisational wide cultural strategies to support diversity, inclusion, wellbeing and gender equity. The organisational development function also encompasses the management of employee related surveys to measure satisfaction, climate, engagement and culture change progression; and • Safety and Wellbeing – responsible to implement and manage processes and practices to ensure legislative compliance, physical and psychological workforce safety and wellbeing, risk management, injury management, return to work program, safety audit requirements and provision of specialist advice. 	Income	0	0	0
		Expenditure	2,505	3,077	3,064
		Deficit	(2,505)	(3,077)	(3,064)

Service area	Description of services provided		2020/21	2021/22	2022/23
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Finance	<p>The Finance Department provides accounting information and advice necessary for the efficient financial operation of Council, specifically:</p> <ul style="list-style-type: none"> • Ensure the financial sustainability of the Council; • Ensuring compliance with relevant Legislations and Standards; • Provide meaningful analysis of results to ensure all users have an accurate understanding of their financial position and results in a timely manner; • Ensure Council's budget is compiled in accordance within statutory guidelines and the parameters of the Financial Plan; • Providing accurate and timely financial transaction processing, financial information, advice, analysis and systems to achieve Council objectives; • Maintain accurate and up-to-date accounting data and information on the financial system; • Maximise returns on Council's financial investments; • Ensure that financial relationships with customers and suppliers are maintained professionally and accurately; • Management of the Property, Revenue and Valuation Services Unit (PRAVS) which provides property data management services for the organisation and manages the collection of Rate revenue; • Ensuring that through effective processes within the Unit and with other property related units such as Valuations, Building and Town Planning, that Council's Corporate Property Database is updated in an accurate and timely manner; and • The timely and accurate levying and reconciliation of Council's Rates and Charges Revenue, and the efficient collection of this revenue; 	Income	23,606	16,052	16,143
		Expenditure	6,842	4,731	2,871
		Surplus	16,764	11,321	13,272
Strategic Procurement	<p>The <i>Strategic Procurement Department</i> is responsible for:</p> <ul style="list-style-type: none"> • Purchasing processes and systems to support organisational requirements for goods and services; 	Income	0	0	0
		Expenditure	594	610	750
		Deficit	(594)	(610)	(750)

Service area	Description of services provided		2020/21	2021/22	2022/23
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
	<ul style="list-style-type: none"> Procurement compliance to ensure that procurement activities are compliant with Council Policies and best practice procurement; Business Continuity systems and support to assist Council with business continuity risk management; and Tendering and Contract Management processes, systems and support including the provision of tendering and contract management advice, the administration of quotations and tenders and contract execution. 				
Corporate Performance	<p>The <i>Corporate Performance Department</i> is responsible for:</p> <ul style="list-style-type: none"> Coordinating the Annual Planning Process; Corporate performance reporting including Council Plan Actions, Customer Service Guarantee measures and the Local Government Performance Reporting Framework (LGPRF), including the Performance Statement (Annual Report); Coordinating service planning and reviews; Monitoring, analysing and reporting on Council's efficiency and performance; Running the Project Management Office, supporting officers across the organisation successfully deliver projects Overseeing the Internal Audit contract, implementation of the Strategic Internal Audit Plan and administering the Audit and Risk Committee; Legislative Compliance including managing the monitoring and reporting on Council's legislative obligations; Implementation of the Fraud & Corruption Control Framework; and Risk management, overseeing Council's insurance portfolio and managing small claims against Council. 	Income	11	2	2
		Expenditure	3,066	3,684	4,096
		Deficit	(3,055)	(3,682)	(4,094)

Major Initiatives

N/A

Initiatives

- Analyse the results of the annual Community Satisfaction Survey and provide recommendations to the Executive Leadership Team for continual improvements to performance.
- Implement the 2022/23 initiatives relative to key action plans including the Strategic Workforce Plan and Gender Equality Action Plan.
- Deliver the following 2022/23 funded initiatives from the Digital Strategy:
 - ❖ E-Services Implementation Program;
 - ❖ Digital - Data Analytics Program;
 - ❖ Digital - Integration Platform Commissioning (Middleware);
 - ❖ Electronic Injury and Incident Management System Renewal; and
 - ❖ Smart City Transition Program.
- Upgrade the Electronic Document Management System (EDMS) for the processing of digital information.

Service Performance Outcome Indicators

Service	Indicator	2020/21 Actual	2021/22 Forecast	2022/23 Budget
Governance	Satisfaction	71	74	74
Satisfaction with council decisions	<i>Definition</i> Community satisfaction rating out 100 with how council has performed in making decisions in the interest of the community.	<i>Computation</i> Community satisfaction rating out of 100 with the performance of council in making decisions in the interest of the community.		

3. Performance Statement

The service performance indicators listed under the Directions above will be reported in the Performance Statement which is prepared at the end of the year as required by section 98 of the Act and included in the 2021/22 Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance (see Section 4) and sustainable capacity, which are not included in this budget.

The full set of prescribed performance indicators are audited each year by the Victorian Auditor-General who issues an audit opinion on the Performance Statement. The major initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the report of operations

4. Reconciliation with budgeted operating result

Council Strategic Direction	Surplus/ (Deficit) \$'000	Expenditure \$'000	Revenue \$'000
1. Sustainable City	(32,183)	41,305	9,122
2. Inclusive Services	(20,495)	49,091	28,596
3. Enhanced Places	(34,949)	53,951	19,002
4. Good Governance	(15,847)	34,232	18,385
Total	(103,475)	178,579	75,104
Expenses added in:			
Depreciation	35,272		
Finance costs	130		
Others	719		
Surplus/(Deficit) before funding sources	(139,596)		
Funding sources added in:			
Rates and charges revenue	135,819		
Non attributable revenue	18,001		
Waste charge revenue	3,884		
Total funding sources	157,704		
Operating surplus/(deficit) for the year	18,108		

3. FINANCIAL STATEMENTS

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2022/23 has been supplemented with projections to 2025/26.

This section includes the following financial statements in accordance with the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020*.

- Comprehensive Income Statement
- Balance Sheet
- Statement of Changes in Equity
- Statement of Cash Flows
- Statement of Capital Works
- Statement of Human Resources

BUDGET 2022/23

Comprehensive Income Statement

For the four years ending 30 June 2026

	NOTES	Forecast	Budget	Projections		
		Actual		2023/24	2024/25	2025/26
		2021/22	2022/23	2023/24	2024/25	2025/26
		\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
Income						
Rates & Charges	4.1.1	136,291	140,102	144,064	148,473	153,364
Statutory fees & fines	4.1.2	9,371	10,276	12,187	13,675	14,222
User fees	4.1.3	17,648	24,844	28,538	31,680	33,947
Grants - Operating	4.1.4	21,430	19,038	19,418	19,854	20,352
Grants - Capital	4.1.4	15,117	17,943	16,819	8,249	7,286
Contributions - monetary	4.1.5	8,881	11,034	11,572	8,687	8,872
Net Profit from Sale of Assets		771	-	-	-	-
Other Income	4.1.6	1,357	1,256	1,276	1,246	1,452
Total Income		210,866	224,494	233,875	231,864	239,495
Expenses						
Employee costs	4.1.7	85,489	90,701	93,610	96,589	99,975
Materials and services	4.1.8	75,858	79,460	82,162	86,060	88,709
Depreciation	4.1.9	30,280	31,626	32,062	32,505	32,953
Amortisation - Intangible assets	4.1.10	1,723	2,098	2,100	2,102	2,104
Amortisation - Right of use assets	4.1.11	1,670	1,548	902	814	736
Bad and doubtful debts		10	10	10	10	11
Borrowing costs		-	-	-	550	440
Finance Costs - Leases		161	130	104	82	63
Other Expenses	4.1.12	800	812	828	847	868
Total Expenses		195,991	206,385	211,777	219,559	225,860
Surplus/(deficit) for the year		14,875	18,108	22,098	12,305	13,635
Transfers to Reserve		-	-	-	-	-
Total Comprehensive Result		14,875	18,108	22,098	12,305	13,635

BUDGET 2022/23

Balance Sheet

For the four years ending 30 June 2026

	Forecast Actual	Budget	Projections			
			2021/22	2022/23	2023/24	2024/25
NOTES	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	
ASSETS						
Current Assets						
Cash and Cash equivalents	84,633	58,268	44,793	40,031	55,772	
Trade and Other Receivables	18,598	19,599	20,084	19,980	20,375	
Non-current assets classified as held for sale	9,584	4,609	4,634	14,234	50	
Other Assets	(3,330)	(3,330)	(3,330)	(3,330)	(3,330)	
Total Current Assets	4.2.1 109,484	79,146	66,181	70,915	72,867	
Non-Current Assets						
Property, Plant & Equipment	3,370,221	3,424,534	3,476,256	3,475,850	3,486,326	
Right-of-use assets	4.2.4 6,023	4,476	3,574	2,760	2,024	
Intangibles	6,451	5,944	5,118	5,045	4,868	
Other assets	115	115	115	115	115	
Total Non-Current Assets	4.2.1 3,382,810	3,435,068	3,485,063	3,483,771	3,493,332	
Total Assets		3,492,294	3,514,214	3,551,244	3,554,686	3,566,200
LIABILITIES						
Current Liabilities						
Trade and Other Payables	30,529	35,104	35,144	29,073	29,772	
Trust Funds & Deposits	13,468	13,518	13,568	13,618	13,668	
Provisions	22,970	19,714	20,396	21,093	21,808	
Lease Liabilities	4.2.4 1,527	891	821	757	776	
Total Current Liabilities	4.2.2 68,494	69,227	69,929	64,541	66,023	
Non-Current Liabilities						
Provisions	-185	3,786	3,836	3,888	3,940	
Other Liabilities	3,324	3,324	3,324	3,324	3,324	
Interest bearing loans and borrowings	4.2.3 -	-	15,000	12,231	9,351	
Lease Liabilities	4.2.4 4,650	3,759	2,938	2,181	1,405	
Total Non-Current Liabilities	4.2.2 7,790	10,870	25,099	21,624	18,020	
Total Liabilities		76,283	80,097	95,027	86,165	84,044
Net Assets		3,416,011	3,434,118	3,456,216	3,468,520	3,482,156
EQUITY						
Accumulated surplus	1,033,531	1,049,318	1,076,047	1,090,783	1,106,928	
Reserves	2,382,480	2,384,800	2,380,169	2,377,737	2,375,228	
Total Equity		3,416,011	3,434,118	3,456,216	3,468,520	3,482,156

BUDGET 2022/23

Statement of Changes in Equity For the four years ending 30 June 2026

	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2022 Forecast Actual				
Balance at beginning of the financial year	3,401,136	1,018,656	2,351,100	31,380
Surplus/(deficit) for the year	14,875	14,875	-	-
Transfer to reserves	-	-	-	-
Transfer from reserves	-	-	-	-
Balance at end of the financial year	3,416,011	1,033,531	2,351,100	31,380
2023 Budget				
Balance at beginning of the financial year	3,416,011	1,033,531	2,351,100	31,380
Surplus/(deficit) for the year	18,108	18,108	-	-
Transfer to reserves	4.3.1 -	(10,477)	-	10,477
Transfer from reserves	4.3.1 -	8,156	-	(8,156)
Balance at end of the financial year	4.3.2 3,434,119	1,049,319	2,351,100	33,700
2024				
Balance at beginning of the financial year	3,434,119	1,049,319	2,351,100	33,700
Surplus/(deficit) for the year	22,098	22,098	-	-
Transfer to reserves	-	(11,572)	-	11,572
Transfer from reserves	-	16,203	-	(16,203)
Balance at end of the financial year	3,456,217	1,076,048	2,351,100	29,069
2025				
Balance at beginning of the financial year	3,456,217	1,076,048	2,351,100	29,069
Surplus/(deficit) for the year	12,305	12,305	-	-
Transfer to reserves	-	(8,687)	-	8,687
Transfer from reserves	-	11,120	-	(11,120)
Balance at end of the financial year	3,468,521	1,090,785	2,351,100	26,637
2026				
Balance at beginning of the financial year	3,468,521	1,090,785	2,351,100	26,637
Surplus/(deficit) for the year	13,635	13,635	-	-
Transfer to reserves	-	(8,872)	-	8,872
Transfer from reserves	-	11,381	-	(11,381)
Balance at end of the financial year	3,482,157	1,106,929	2,351,100	24,128

BUDGET 2022/23

Statement of Cash Flows

For the four years ending 30 June 2026

		Forecast Actual	Budget	Projections		
	NOTE	2021/22	2022/23	2023/24	2024/25	2025/26
		\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
Cash flow from operating activities						
Receipts						
Rates & Charges		136,291	140,102	144,064	148,473	153,364
Statutory Fees & Fines		9,371	10,276	12,187	13,675	14,222
User Fees		18,883	26,584	30,536	33,897	36,323
Grants - Operating		21,430	19,038	19,418	19,854	20,352
Grants - Capital		15,117	17,943	16,819	8,249	7,285
Contributions - monetary		8,881	11,034	11,572	8,687	8,872
Interest Revenue		264	290	291	239	270
GST Reimbursement		12,176	15,210	15,234	11,867	12,256
Other Receipts		(852)	13	550	1,161	838
Total Receipts		221,561	240,491	250,672	246,102	253,782
Payments						
Employee Costs		(84,789)	(89,986)	(92,878)	(95,841)	(99,208)
Materials and Services		(78,516)	(82,111)	(89,590)	(99,953)	(96,072)
GST Paid to Government		(1,235)	(1,739)	(1,998)	(2,218)	(2,376)
Other Payments		(810)	(822)	(838)	(857)	(879)
Total Payments		(165,351)	(174,658)	(185,303)	(198,869)	(198,535)
Net cash provided by/(used in) operating activities	4.4.1	56,210	65,832	65,369	47,233	55,247
Cash flows from investing activities						
Payment for Property, Plant & Equipment		(63,904)	(96,709)	(94,041)	(48,993)	(50,800)
Proceeds from Sale of Property, Plant & Equipment		4,825	6,169	1,192	1,219	15,434
Net cash provided by/(used in) investing activities	4.4.2	(59,079)	(90,540)	(92,850)	(47,774)	(35,366)
Cash flows from financing activities						
Finance costs		-	-	-	(550)	(440)
Proceed from borrowings		-	-	15,000	-	-
Repayment of borrowings		-	-	-	(2,769)	(2,880)
Interest paid - lease liability		(161)	(130)	(104)	(82)	(63)
Repayment of lease liabilities		(1,635)	(1,527)	(891)	(821)	(757)
Net cash provided by/(used in) financing activities	4.4.3	(1,796)	(1,657)	14,005	(4,222)	(4,140)
Net increase/(decrease) in cash & cash equivalents		(4,665)	(26,365)	(13,475)	(4,762)	15,741
Cash and cash equivalents at the beginning of the financial year		89,298	84,633	58,268	44,793	40,031
Cash and cash equivalents at the end of the financial year		84,633	58,268	44,793	40,031	55,772

Statement of Capital Works

For the four years ending 30 June 2026

	Forecast Actual	Budget	Projections		
	2021/22 \$ '000	2022/23 \$ '000	2023/24 \$ '000	2024/25 \$ '000	2025/26 \$ '000
Property					
Land	-	-	-	-	-
Land Improvements	436	126	282	282	282
Total land	436	126	282	282	282
Buildings and Building Improvements	12,361	22,324	30,120	10,315	10,617
Total buildings and building Improvements	12,361	22,324	30,120	10,315	10,617
Total property	12,797	22,450	30,402	10,597	10,899
Plant & Equipment					
Plant, machinery and equipment	3,898	3,445	2,964	2,995	3,380
Fixtures, fittings and furniture	1,191	503	435	435	435
Computers and telecommunications	5,542	5,305	2,548	2,255	2,141
Library books	1,336	1,369	1,310	1,310	1,310
Total plant and equipment	11,967	10,622	7,257	6,995	7,266
Infrastructure					
Roads	8,233	11,395	8,624	9,622	9,892
Bridges	45	1,380	650	120	157
Footpaths and cycleways	6,239	4,737	4,762	4,562	4,497
Drainage	1,931	4,683	4,350	4,371	4,975
Recreational, leisure and community facilities	10,343	23,296	16,161	4,670	4,725
Waste management	286	112	297	304	311
Parks, open space and streetscapes	5,273	3,957	12,362	2,370	2,383
Off street car parks	765	5,366	644	695	712
Other infrastructure	748	726	766	642	788
Total Infrastructure	33,863	55,652	48,616	27,356	28,440
Total capital works expenditure	58,627	88,724	86,275	44,948	46,606
Expenditure types represented by:					
Asset renewal expenditure	48,063	55,185	40,086	40,473	41,312
New asset expenditure	216	630	-	0	0
Asset expansion expenditure	3,152	19,696	43,268	1,171	1,318
Asset upgrade expenditure	7,196	13,213	2,921	3,304	3,975
Total capital works expenditure	58,627	88,724	86,275	44,948	46,605
Funding sources represented by:					
Grants	15,117	17,943	16,819	8,249	7,286
Contributions	131	57	-	-	-
Council cash	43,379	70,724	54,456	36,699	39,320
Borrowings	-	-	15,000	-	-
Total capital works expenditure	58,627	88,724	86,275	44,948	46,606

BUDGET 2022/23

Statement of Human Resources

For the four years ending 30 June 2026

	Forecast	Budget	Projections		
	2021/22	2022/23	2023/24	2024/25	2025/26
	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
Staff Expenditure					
Employee Costs - Operating	85,489	90,701	93,610	96,589	99,975
Employee Costs - Capital	4,838	4,320	4,459	4,601	4,762
Total Staff Expenditure	90,327	95,021	98,069	101,190	104,737
	EFT	EFT	EFT	EFT	EFT
Staff Numbers					
Employees	851.7	855.5	855.5	855.5	855.5
Total Staff Numbers	851.7	855.5	855.5	855.5	855.5

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Division	Comprises			
	Budget	Permanent	Permanent	Casual
	2022/23	Full time	Part time	
	\$'000	\$'000	\$'000	\$'000
Chief Executive Office	16,285	14,872	1,396	17
Corporate Services	4,882	3,966	916	-
Community Services	38,072	14,608	9,150	14,314
City Development	12,534	11,815	719	-
Infrastructure & Environment	18,928	18,168	658	102
Total permanent staff expenditure	90,701	63,429	12,839	14,433
Capitalised Labour costs	4,320			
Total Expenditure	95,021			

BUDGET 2022/23

A summary of the number of equivalent full time (EFT) Council staff in relation to the above expenditure is included below:

Division	Budget EFT 2022/23	Comprises		Casual
		Permanent Full time	Permanent Part time	
Chief Executive Office	128.9	117.7	11.1	0.1
Corporate Services	38.2	31.0	7.2	-
Community Services	378.4	145.2	91.0	142.3
City Development	100.2	94.5	5.8	-
Infrastructure & Environment	178.2	171.0	6.2	1.0
Total permanent staff	823.9	559.4	121.1	143.4
Capitalised EFT	31.6			
Total staff	855.5			

Summary of Planned Human Resources Expenditure

For the four years ending 30 June 2026

	2022/23	2023/24	2024/25	2025/26
	\$'000	\$'000	\$'000	\$'000
Chief Executive				
Permanent Full time	14,872	15,349	15,837	16,392
Women	6,513	6,722	6,936	7,179
Men	8,360	8,628	8,903	9,215
Persons of self-described gender	-	-	-	-
Permanent Part time	1,396	1,441	1,487	1,539
Women	1,087	1,122	1,158	1,199
Men	309	319	329	341
Persons of self-described gender	-	-	-	-
Casual	17	18	19	20
Total	16,285	16,808	17,343	17,951
Corporate Services				
Permanent Full time	3,966	4,093	4,223	4,371
Women	3,051	3,149	3,249	3,363
Men	915	944	974	1,008
Persons of self-described gender	-	-	-	-
Permanent Part time	916	945	975	1,009
Women	916	945	975	1,009
Men	-	-	-	-
Persons of self-described gender	-	-	-	-
Casual	-	-	-	-
Total	4,882	5,038	5,198	5,380
Community Services				
Permanent Full time	14,608	15,077	15,557	16,102
Women	11,037	11,391	11,754	12,166
Men	3,571	3,686	3,803	3,936
Persons of self-described gender	-	-	-	-
Permanent Part time	9,150	9,443	9,744	10,086
Women	7,924	8,178	8,438	8,734
Men	1,226	1,265	1,305	1,351
Persons of self-described gender	-	-	-	-
Casual	14,314	14,773	15,243	15,777
Total	38,072	39,293	40,544	41,965

	2022/23	2023/24	2024/25	2025/26
	\$'000	\$'000	\$'000	\$'000
City Development				
Permanent Full time	11,815	12,194	12,582	13,023
Women	6,168	6,366	6,569	6,799
Men	5,522	5,699	5,880	6,086
Persons of self-described gender	125	129	133	138
Permanent Part time	719	742	766	793
Women	593	612	631	653
Men	126	130	134	139
Persons of self-described gender	-	-	-	-
Casual	-	-	-	-
Total	12,534	12,936	13,348	13,816
Infrastructure & Environment				
Permanent Full time	18,168	18,751	19,348	20,026
Women	4,409	4,551	4,696	4,861
Men	13,759	14,201	14,653	15,167
Persons of self-described gender	-	-	-	-
Permanent Part time	658	677	698	722
Women	577	594	613	634
Men	81	82	85	88
Persons of self-described gender	-	-	-	-
Casual	102	105	108	112
Total	18,928	19,535	20,154	20,860
Total Permanent & casual staff exp	90,701	93,610	96,589	99,975
Capitalised Labour Cost	4,320	4,459	4,601	4,762
Total Staff expenditure	95,021	98,069	101,190	104,737

	2022/23	2023/24	2024/25	2025/26
	FTE	FTE	FTE	FTE
Chief Executive				
Permanent Full time	117.7	117.7	117.7	117.7
Women	51.5	51.5	51.5	51.5
Men	66.2	66.2	66.2	66.2
Persons of self-described gender	-	-	-	-
Permanent Part time	11.1	11.1	11.1	11.1
Women	8.6	8.6	8.6	8.6
Men	2.4	2.4	2.4	2.4
Persons of self-described gender	-	-	-	-
Casual	0.1	0.1	0.1	0.1
Total	128.9	128.9	128.9	128.9
Corporate Services				
Permanent Full time	31.0	31.0	31.0	31.0
Women	23.8	23.8	23.8	23.8
Men	7.2	7.2	7.2	7.2
Persons of self-described gender	-	-	-	-
Permanent Part time	7.2	7.2	7.2	7.2
Women	7.2	7.2	7.2	7.2
Men	-	-	-	-
Persons of self-described gender	-	-	-	-
Total	38.2	38.2	38.2	38.2
Community Services				
Permanent Full time	145.2	145.2	145.2	145.2
Women	109.7	109.7	109.7	109.7
Men	35.5	35.5	35.5	35.5
Persons of self-described gender	-	-	-	-
Permanent Part time	91.0	91.0	91.0	91.0
Women	78.8	78.8	78.8	78.8
Men	12.2	12.2	12.2	12.2
Persons of self-described gender	-	-	-	-
Casual	142.3	142.3	142.3	142.3
Total	378.4	378.4	378.4	378.4

BUDGET 2022/23

	2022/23	2023/24	2024/25	2025/26
	FTE	FTE	FTE	FTE
City Development				
Permanent Full time	94.5	94.5	94.5	94.5
Women	49.3	49.3	49.3	49.3
Men	44.1	44.1	44.1	44.1
Persons of self-described gender	1.0	1.0	1.0	1.0
Permanent Part time	5.8	5.8	5.8	5.8
Women	4.7	4.7	4.7	4.7
Men	1.0	1.0	1.0	1.0
Persons of self-described gender	-	-	-	-
Casual	-	-	-	-
Total	100.2	100.2	100.2	100.2
Infrastructure & Environment				
Permanent Full time	171.0	171.0	171.0	171.0
Women	41.5	41.5	41.5	41.5
Men	129.5	129.5	129.5	129.5
Persons of self-described gender	-	-	-	-
Permanent Part time	6.2	6.2	6.2	6.2
Women	5.4	5.4	5.4	5.4
Men	0.8	0.8	0.8	0.8
Persons of self-described gender	-	-	-	-
Casual	1.0	1.0	1.0	1.0
Total	178.2	178.2	178.2	178.2
Total Permanent & casual staff	823.9	823.9	823.9	823.9
Capitalised labour	31.6	31.6	31.6	31.6
Total Staff numbers	855.5	855.5	855.5	855.5

BUDGET 2022/23

NOTES TO THE FINANCIAL STATEMENTS

4.1 Comprehensive Income Statement

4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's budget.

As per the *Local Government Act 2020*, Council is required to have a Revenue and Rating Plan which is a four year plan for how Council will generate income to deliver the Council Plan, program and services and capital works commitments over a four-year period.

In developing the Budget, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the long term financial planning process.

The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2022/23 the FGRS cap has been set at 1.75% (2021/22 1.5%). The cap applies to both general rates and municipal charges (although Monash does not levy a Municipal Charge) and is calculated on the basis of council's average rates and charges.

Table 1 Rates for 2022/23

Rateable Properties		84,422
Annualised Rate Income 2021/22	\$	133,127,496
Plus 1.75% Rate Cap	\$	<u>2,329,731</u>
Total Rates for 2022/23		135,457,227
Rates		
Residential	86%	0.00132524
Commercial & Industrial	14%	0.00153478
Residential		116,493,215
Commercial & Industrial		<u>18,964,012</u>
		135,457,227

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate and the municipal charge will increase by 1.75% in line with the rate cap.

Differential Rating

Council will continue to utilise/apply Differential Rating with the main objective that differential rating will contribute to the equitable and efficient carrying out of council functions and will, amongst other reasons,¹ raise funds across all property categories to ensure the rate burden is equitably spread across different property types.

Table 1 above shows that differential rates are set to ensure there is a consistent level of rating between Residential (86%) and “Other” classes (14% e.g. Commercial & Industrial). Differential rating was introduced in the 2015/16 budget year to realign Council’s revenue from rates to the rating year of 2010/11; the year Council converted to Capital Improved Values (CIV) from Site Value (SV) rating.

The level of required rates and charges has been considered in this context, with reference to Council’s other sources of income and the planned expenditure on services and works to be undertaken for the community. To achieve these objectives while maintaining service levels and a strong capital expenditure program, the annualised rate income will increase by 1.75% in line with the rate cap.

Recycling & Waste Charge

For 2022/23 Council will again apply a service charge under Section 162 of the *Local Government Act 1989* to recover the additional costs of recycling and increases to the State’s Waste Levy. Monash Council has secured its household recycling service with Visy, despite the volatility of the recycling industry in the wake of the global crisis triggered by China’s ban on recycling. However, this has come at a significant cost. For 2022/23 Council will continue to charge a “Recycling & Waste Levy” which is a service charge to meet those increased costs and also cover the increase to the State’s Waste levy.

The current contract with Visy Recycling is in place until April 2023. It is expected that the levy and offsetting pensioner rebate will cover the costs for the remainder of the contract. Monash Council has been able to ensure recyclable kerbside collections have not ended up as landfill and will work to ensure that continues. The Recycling & Waste Levy has been set at \$46 per rateable property with provision to provide a rebate (\$46) for every eligible pensioner ratepayer.

Recycling & Waste Charge – Pensioner rebate

Council acknowledges that some ratepayers may experience difficulty from time to time in meeting the Recycling & Waste Levy due to the effect of rising costs, cost of Council services and personal circumstance.

¹ Refer Differential Rating Section 4.1.1

Council further understands that relief measures have a cost to Council which must be borne by other ratepayers either short or long term. It is for this reason that Council provides limited assistance, rates waivers and rebates to assist persons or classes of person in accordance with *Local Government Act 1989* Section 169 or 171.

For 2022/23 Council will again provide a rebate under Section 171 of the *Local Government Act 1989* to all eligible pensioner ratepayers from paying the Recycling & Waste Levy which has been applied to all ratepayers to recover the additional costs of recycling & the State's Waste Levy.

Pensioner Rebate

Council declares a rebate under Section 169 of the *Local Government Act 1989*. Council will provide a \$50 rebate to eligible pensioners on their Council rates in 2022/23 to ease some of the household budget pressures.

Fair Go Rates System (FGRS) Compliance

The Annual Budget 2022/23 has been prepared in accordance with the State Government's FGRS. The Budget incorporates an average rate increase of 1.75% for the 2022/23 year as determined by the Minister for Local Government in December 2021 to apply to all Councils. This rate is a forecast movement of 1.75% in the Consumer Price Index (CPI), as determined by the Department of Treasury & Finance (that is the guide the Minister has used since the Rate Cap introduction).

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	2021/22		2022/23 Budget \$'000	Change		Projections			Trend +/-
	2020/21 Actual \$'000	Forecast Actual \$'000		\$'000	%	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	
General Rates*	122,927	130,886	134,429	3,542	2.7%	138,283	142,577	147,342	+
Waste management charge*	-	-	-	-	-	-	-	-	+
Service rates and charges (recycling and waste levy)	1,505	3,504	3,883	379	10.8%	3,961	4,050	4,151	+
Special rates and charges	-	-	-	-	-	-	-	-	+
Supplementary rates and rate adjustments	896	1,229	1,133	96	-7.8%	1,145	1,156	1,168	+
Interest on rates and charges	398	400	400	-	0.0%	414	421	428	+
Revenue in lieu of rates	266	272	257	15	-5.4%	262	268	275	+
Total rates and charges	125,992	136,291	140,102	3,811	2.8%	144,064	148,473	153,364	+

* items are subject to a rate cap established under the FGRS

4.1.1(b) The rate in the dollar to be levied as general rates under Section 158 of the Act for each type or class of land compared with the previous financial year.

Type or class of land	2021/22 cents/\$CIV*	2022/23 cents/\$CIV*	Change
General rate for rateable residential properties	0.00150609	0.00132524	(12.0%)
General rate for rateable commercial properties	0.00174938	0.00153478	(12.3%)
General rate for rateable industrial properties	0.00174938	0.00153478	(12.3%)
General rate for rateable primary production properties	0.00174938	0.00153478	(12.3%)

(*CIV is the valuation basis used by the Council)

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2021/22 \$'000	2022/23 \$'000	Change \$'000	%
Residential	113,432	116,493	3,061	2.7%
Commercial	10,661	10,541	- 120	(1.1%)
Industrial	7,781	8,401	620	8.0%
Primary Production	24	22	- 2	(8.5%)
Total amount to be raised by general rates	131,898	135,457	3,559	2.7%

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or class of land	2021/22 Number	2022/23 Number	Change Number	%
Residential	76,613	77,550	937	1.2%
Commercial	4,145	4,173	28	0.7%
Industrial	2,680	2,693	13	0.5%
Primary Production	6	6	-	-
Total number of assessments	83,444	84,422	978	1.2%

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV).

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2021/22 \$'000	2022/23 \$'000	Change \$'000	%
Residential	75,315,794	87,903,835	12,588,041	16.7%
Commercial	6,094,126	6,868,026	773,900	12.7%
Industrial	4,447,806	5,473,955	1,026,149	23.1%
Primary Production	13,650	14,230	580	4.2%
Total value of land	85,871,376	100,260,046	14,388,670	16.8%

4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2021/22 \$	Per Rateable Property 2022/23 \$	Change \$	%
Municipal	-	-	-	-

4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year

Type of Charge	2021/22 \$	2022/23 \$	Change \$	%
Municipal	-	-	-	-

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2021/22 \$	Per Rateable Property 2022/23 \$	Change \$	%
Recycling & Waste Levy	42	46	4	9.5%
Total	42	46	4	9.5%

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2021/22 \$	2022/23 \$	Change \$	%
Recycling & Waste Levy	3,504	3,883	379	10.8%
Total	3,504	3,883	379	10.8%

4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year

	2021/22 \$'000	2022/23 \$'000	Change \$'000	%
General Rates	131,898	135,457	3,559	2.7%
Municipal charge	-	-	-	-
Supplementary rates and charges	1,229	1,133	(96)	(7.8%)
Sevice Charge - Recycling & Waste Levy	3,504	3,883	379	10.8%
Total Rates and charges	136,632	140,474	3,842	2.8%

4.1.1(l) Fair Go Rates System Compliance

Monash City Council is required to comply with the State Government's Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

	2021/22	2022/23	2023/24	2024/25	2025/26	Trend '+/o/-
Total Rates	\$ 129,948,997	\$ 133,127,496	\$ 134,260,716	\$ 135,405,268	\$ 136,561,266	+
Number of rateable properties	83,444	84,422	85,664	86,924	88,202	+
Base Average Rate	\$1,557	\$1,577	\$1,567	\$1,558	\$1,548	+
Maximum Rate Increase (set by the State Government)	1.50%	1.75%	2.00%	2.25%	2.50%	+
Capped Average Rate	\$1,581	\$1,605	\$1,599	\$1,593	\$1,587	+
Maximum General Rates and Municipal Charges Revenue	\$ 131,898,232	\$ 135,457,227	\$ 136,945,930	\$ 138,451,887	\$ 139,975,298	+
Budgeted General Rates and Municipal Charges Revenue	\$ 131,898,232	\$ 135,457,227	\$ 136,945,930	\$ 138,451,887	\$ 139,975,298	+
Budgeted Supplementary Rates	\$1,122,000	\$ 1,133,220	\$1,144,552	\$1,155,998	\$1,167,558	+
Budgeted Total Rates and Municipal Charges Revenue	\$ 133,020,232	\$ 136,590,447	\$ 138,090,483	\$ 139,607,884	\$ 141,142,855	+

4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges.

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2022/23: estimated \$1.13M and 2021/22 forecast: \$1.23M)
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa.

4.1.1(n) Differential rates

Rates to be levied

For 2022/23 Council has adopted two differential rates:

1. Residential rate; and
2. Non-Residential rate.

The rate and amount of rates payable in relation to land in each category of differential are:

- A Residential rate of 0.132524% (0.00132524 cents in the dollar of CIV) for all rateable residential properties; and
- A Non-Residential rate of 0.153478% (0.00153478 cents in the dollar of CIV) for all non-residential rateable properties.

For the purposes of identifying the types/classes of land applicable to each rate, the properties are grouped in accordance with the Australian Valuation Property Classification Code (AVPCC) Categories, as adopted by the Valuer-General Victoria (VGV) for the 2022 Revaluation.

Each differential rate will be determined by multiplying the Capital Improved Value of each rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council considers that each differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate, are set out below.

Residential rate land

Residential land is any land, which is:

- Occupied for the principal purpose of physically accommodating persons; or
- Unoccupied but zoned residential under the Monash Planning Scheme and which is not commercial or industrial land.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of health and community services; and
- Provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above. The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is where it is located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improved land, is any use of land.

The characteristics of planning scheme zoning are applicable to the determination of vacant land which will be subject to the rate applicable to residential land. The vacant land affected by this rate is that which is zoned residential under the Monash Planning Scheme. The classification of land which is improved will be determined by the occupation of that land, and have reference to the planning scheme zoning.

The types of buildings on the land within this differential rate are all buildings already on the land or which will be constructed prior to the expiry of the 2022/23 financial year.

Non-Residential Rate Land

Non-Residential land is any land, which is:

- Classified under the AVPCC Categories as being either Commercial, Industrial, Primary Production; or
- Occupied for the principal purpose of carrying out the manufacture or production of, or trade in, goods or services.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of health and community services; and
- Provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever located within the municipal district, without reference to ward boundaries.

Properties rated under the Cultural & Recreational Lands Act 1963

The properties listed in the table below include six properties on private land and the rest on Council land that are eligible to be rated under the *Cultural and Recreational Lands Act 1963* (CRLA). The Council has considered the service utilised by the lands and the benefit these lands provide to the community by consideration of their cultural or recreational land use, as required under the CRLA.

CULTURAL AND RECREATIONAL LANDS ACT 1963		
NAME	2021/22 Charge	2022 /23 Charge
Riversdale Golf Club Ltd	95,586	89,999
Glen Iris Valley Recreation Club Inc	4,828	4,211
Huntingdale Golf Club Incorporated	55,070	50,740
Hawthorn Football Club Ltd	4,800	4,236
Hawthorn Football Club Ltd	2,155	2,026
The Metropolitan Golf Club Inc	56,400	51,998
Bayview Tennis Club (Chadstone)	1,546	1,627
Glen Waverley Tennis Club	1,071	988
Glen Waverley Bowls Club Inc	1,945	2,474
Glenvale Tennis Club Inc	241	249
North Oakleigh Tennis Club Inc	2,463	0
Oakleigh Bowling Club	4,422	4,076
Oakleigh South Bowling Club	4,240	3,904
Notting Hill Pinewood Tennis Club	4,080	6,201
Glenburn Tennis Club Inc	3,499	2,615
Mount Waverley Bowling Club	1,707	1,989
Tally Ho Tennis Club Incorporated	1,665	1,553
Mount Waverley Tennis Club	1,742	1,836
Waverley Night Netball Association Inc	8,817	10,130
Whites Lane Tennis Club	966	1,627
Lum Reserve Tennis Club Inc	2,008	2,296
Wellington Tennis Club Inc	1,560	1,455
Essex Heights Tennis Club Inc	2,890	2,941
Waverley Hockey Club Inc	1,973	1,940
Wheeler Hill Tennis Club Inc	1,281	1,246
Legend Park Tennis Club Inc	2,568	2,609
Mayfield Park Tennis Club Inc	833	737
Gladeswood Reserve Tennis Club Inc	1,344	1,295
Total Cultural and Recreational Charges	\$271,700	\$256,999

Note: Outdoor Recreation/ Sporting Clubs on Council Owned Land

Council resolved in August 2018 that some Council owned leased properties, used exclusively for outdoor recreation (23 bowls, tennis and sporting clubs with leases providing exclusive use over Council land) are rated (a charge in lieu of rates) under the CRLA with Council paying the CRLA charge.

Important to note - the 2021/22 forecast levels throughout the Draft Budget document have been impacted by covid pandemic restrictions and lockdowns during the year; particularly Lockdown No. 5 and No. 6 for Victoria which has impacted council services, events and facilities. Whilst some offsetting expenditure has been achieved, generally lower levels of income have been realised. This makes comparatives of financial information difficult 'year on year'. The premise for the 2022/23 draft budget is a 'post covid recovery' and council services returning to normal operational pre-covid levels (similar to the 2018/19 operational year).

4.1.2 Statutory fees and fines

	Forecast			Change		Projections			Trend
	Actual	Actual	Budget	Change	%	2023/24	2024/25	2025/26	+/o/-
	2020/21	2021/22	2022/23			2023/24	2024/25	2025/26	
	\$'000	\$'000	\$'000	\$'000		\$'000	\$'000	\$'000	
Infringements and costs	3,089	4,535	5,545	1,010	22.3%	6,267	7,017	7,298	+
Court recoveries	505	648	643	(5)	(0.8%)	669	695	723	+
Town planning fees	3,343	2,932	2,898	(34)	(1.2%)	3,514	4,154	4,321	+
Land Information Certificates	156	150	150	-	0.0%	156	162	169	+
Permits	839	1,106	1,040	(66)	(6.0%)	1,582	1,645	1,711	+
Total statutory fees and fines	7,932	9,371	10,276	905	9.7%	12,187	13,675	14,222	+

Statutory fees relate mainly to fees and fines levied in accordance with legislation and include animal registrations, *Public Health and Wellbeing Act 2008* registrations and parking fines. Increases in statutory fees are made in accordance with legislative requirements as determined by the Victorian State Government.

Statutory Fees and Fines are budgeted to increase by \$0.9M compared to the 2021/22 forecast. Income from parking infringements is expected to increase by \$1.01M. This is partly due to the previous year impacts of the COVID-19 restrictions. A more detailed listing of statutory fees is included in Appendix A.

4.1.3 User fees

	Forecast			Change		Projections			Trend
	Actual	Actual	Budget	Change	%	2023/24	2024/25	2025/26	+/o/-
	2020/21	2021/22	2022/23			2023/24	2024/25	2025/26	
	\$'000	\$'000	\$'000	\$'000		\$'000	\$'000	\$'000	
Aged, health services	1,023	987	1,072	85	8.6%	1,115	1,160	1,206	+
Leisure centre and recreation	4,163	5,375	11,105	5,730	106.6%	14,249	16,319	16,972	+
Child care/children's programs	733	903	1,135	232	25.7%	1,180	1,227	1,277	+
Building services	2,148	2,391	2,914	523	21.9%	3,031	3,152	3,278	+
Waste management services	2,427	3,175	3,315	140	4.4%	3,448	3,586	4,229	+
Bin Charges	2,028	2,120	2,281	161	7.6%	2,372	2,467	2,566	+
Hire and rental charges	396	407	913	506	124.3%	950	1,488	2,047	+
Lease charges	313	291	353	62	21.3%	367	382	397	+
Other fees and charges	1,806	1,999	1,756	(243)	(12.2%)	1,826	1,899	1,975	+
Total user fees	15,037	17,648	24,844	7,197	40.8%	28,538	31,679	33,947	+

User fees relates mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include use of leisure, entertainment and other community facilities and the provision of human services such as family day care and home care services.

Total income from User fees is budgeted to increase by 41% (\$7.2M) over the 2021/22 levels. Leisure and aquatic facilities are expected to return to capacity during 2022/23 which will generate an increase in income by \$5.7M compared to the 2021/22 forecast. A significant increase on the Environment Protection Levy (EPA) from 1 July 2022 will see an increase of \$20 per tonne (from \$105.90 in 2021/22 to \$125.90 in 2022/23) and in accordance, fees and charges at the Waste Transfer Station will increase but lower tonnages are expected.

A more detailed listing of fees and charges are included in Appendix A.

4.1.4 Grants

Grant Funding Types & Source	Forecast		Change \$'000	%
	Actual 2021/22 \$'000	Budget 2022/23 \$'000		
Grants were received in respect of the following:				
Summary of grants				
Commonwealth funded grants	23,490	18,043	(5,446)	(23%)
State funded grants	13,057	18,938	5,881	45%
Total grants received	36,547	36,981	435	1%
(a) Operating Grants				
Recurrent - Commonwealth Government				
Financial Assistance Grants	5,644	4,649	(994)	(18%)
Aged & Community Services	8,542	8,709	167	2%
Early Years & Integrated Family Services	289	197	(92)	(32%)
Monash Gallery of Art	95	95	-	0%
Children's Services	1,168	1,123	(45)	(4%)
Recurrent - State Government				
Children's Services	249	249	-	0%
Maternal and Child health	1,378	1,448	70	5%
Early Years & Integrated Family Services	262	381	119	46%
Libraries	1,292	1,292	-	0%
Youth	113	85	(28)	(25%)
Community Health	25	25	-	0%
School Crossings	575	575	-	0%
Total recurrent grants	19,631	18,828	(804)	(4%)
Non-recurrent - State Government				
COVID-19 Grant Relief	1,171	-	(1,171)	(100%)
Community Programs	70	-	(70)	(100%)
Strategic Planning & Development	90	-	(90)	(100%)
Sustainability & Environmental	254	38	(216)	(85%)
Youth - School Focussed	213	172	(41)	(19%)
Total non-recurrent grants	1,798	210	(1,588)	(88%)
Total operating grants	21,430	19,038	(2,393)	(11%)

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Grant Funding Types & Source	Forecast		Change \$'000	%
	Actual 2021/22 \$'000	Budget 2022/23 \$'000		
(b) Capital Grants				
Recurrent - Commonwealth Government				
Roads to Recovery	807	807	-	0%
Victorian Grants Commission	1,676	1,364	(313)	(19%)
Recurrent - State Government				
Libraries	22	22	-	0%
Total recurrent grants	2,505	2,193	(313)	(12%)
Non-recurrent - Commonwealth Government				
Buildings	75	-	(75)	(100%)
Offstreet Car Park	300	-	(300)	(100%)
Footpaths and cycleways	976	-	(976)	(100%)
Parks, open space and streetscapes	2,125	1,100	(1,025)	(48%)
Roads	450	-	(450)	(100%)
Recreation Leisure & Community Facilities	1,344	-	(1,344)	(100%)
Non-recurrent - State Government				
Buildings	2,166	2,550	384	18%
Footpaths and cycleways	69	-	(69)	(100%)
Parks, open space and streetscapes	1,277	-	(1,277)	(100%)
Recreation Leisure & Community Facilities	3,161	12,100	8,939	283%
Other projects	669	-	(669)	(100%)
Total non-recurrent grants	12,612	15,750	3,138	25%
Total capital grants	15,117	17,943	2,826	19%
Total Grants	36,547	36,981	435	1%

Operating grants include all monies received from state and federal government sources for the purpose of funding the delivery of Council's services to ratepayers. The decrease in Grants-Operating is 6% or \$1.3M compared to the 2021/22 forecast. The main reason for the decrease in operating grants relates to non-recurrent State Government 'one-off' grants which include the COVID-19 grant relief initiative which is not expected during 2022/23.

Capital grants include all monies received from state and federal governments for the purposes of funding the capital works program. Overall the level of capital grants will increase by 22% or \$3.2M compared to 2021/22 forecast. The main cause for this favourable variance is the Recreation Leisure and Community Facilities funding expected for various projects including the Glen Waverley Sports Hub project (\$11.6M).

4.1.5 Contributions

	Forecast			Projections						Trend
	Actual	Actual	Budget	Change		2023/24	2024/25	2025/26	+/o/-	
	2020/21	2021/22	2022/23	\$'000	%	\$'000	\$'000	\$'000		
Monetary	14,399	8,881	11,034	2,153	24.2%	11,572	8,687	8,872	-	
Non-monetary	2,502	-	-	-	-	-	-	-	0	
Total contribution	16,901	8,881	11,034	2,153	24.2%	11,572	8,687	8,872	-	

Contributions are expected to increase compared to forecast levels. It is expected that income from public open space contributions and also car parking contributions will be higher than the 2021/22 forecast.

4.1.6 Other income

	Forecast			Projections						Trend
	Actual	Actual	Budget	Change		2023/24	2024/25	2025/26	+/o/-	
	2020/21	2021/22	2022/23	\$'000	%	\$'000	\$'000	\$'000		
Interest	332	263	290	27	10.3%	291	239	270	+	
Other	887	1,093	966	(127)	(11.6%)	985	1,007	1,182	+	
Total other income	1,219	1,356	1,256	(100)	(7.4%)	1,276	1,246	1,452	+	

Other income is expected to reduce overall by \$0.1M which includes a minor improvement in investment interest income but reductions in a range of other miscellaneous income items.

4.1.7 Employee costs

	Forecast			Projections						Trend
	Actual	Actual	Budget	Change		2023/24	2024/25	2025/26	+/o/-	
	2020/21	2021/22	2022/23	\$'000	%	\$'000	\$'000	\$'000		
Wages and salaries	75,093	72,950	77,519	(4,569)	(6.3%)	80,005	82,552	85,445	+	
Workcover	1,162	1,275	1,327	(52)	(4.1%)	1,370	1,413	1,463	+	
Superannuation	6,823	7,541	8,203	(662)	(8.8%)	8,466	8,736	9,042	+	
Long Service Leave	2,427	2,110	2,187	(77)	(3.6%)	2,257	2,329	2,411	+	
Fringe benefit tax	316	275	275	-	-	284	293	303	+	
Other	869	1,338	1,190	148	11.1%	1,228	1,267	1,312	+	
Total employee costs	86,690	85,489	90,701	(5,212)	(6.1%)	93,610	96,589	99,975	+	

Employee costs include all labour related expenditure for wages and salaries and on-cost allowances (for leave entitlements, employer superannuation etc), temporary and agency staff expenditure.

The total employee costs are forecast to increase by 6.1% or \$5.2M compared to the 2021/22 forecast levels. The increase includes new budget initiatives and temporary appointment of staffing resources.

Continuation of closures of Council facilities from 2020/21 due to extended pandemic restrictions has had a significant impact on employee costs for 2021/22. As the facilities have progressively resumed full operations heading into the new financial year, the employee cost budgets for 2022/23 are restored as per normal therefore resulting in a higher variance from forecast to budget.

The 2022/23 budget also includes an additional 4.2 FTE positions approved through the new budget initiative process, these include:

- Public Health Officer 1.0 FTE;
- Risk Management Officer 1.0 FTE;
- Diversity and Inclusion Consultant 1.0 FTE (2 year term);
- Indigenous Partnership Officer 0.6 FTE; and
- Economic Development Officer 0.6 FTE.

Along with Council's Enterprise Bargaining agreement conditions, budget costs include an increase in the Superannuation Guarantee Levy (SGL) from a mandatory 10.0% to 10.5% applicable 1 July 2022.

4.1.8 Materials and services

	Forecast		Budget 2022/23 \$'000	Change		Projections			Trend +/o/-
	Actual 2020/21 \$'000	Actual 2021/22 \$'000		\$'000	%	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	
Building maintenance	6,062	5,195	5,305	(110)	(2.1%)	5,485	5,746	6,075	+
General maintenance	11,478	13,763	14,079	(316)	(2.3%)	14,558	15,248	16,094	+
Waste Management Services	18,420	22,719	24,226	(1,508)	(6.6%)	25,050	26,239	26,567	+
Local Law Services	4,557	5,519	6,036	(517)	(9.4%)	6,242	6,538	6,454	+
Fleet Management	654	1,035	1,189	(154)	(14.9%)	1,229	1,288	1,210	+
Utilities	3,765	3,694	4,190	(496)	(13.4%)	4,332	4,538	4,320	+
General Administration	7,235	10,224	10,788	(565)	(5.5%)	11,155	11,684	11,956	+
Information Technology	5,376	5,706	5,859	(153)	(2.7%)	6,058	6,346	6,673	+
Legal costs	1,228	890	927	(37)	(4.2%)	959	1,004	1,041	+
Insurance	2,112	2,257	2,460	(203)	(9.0%)	2,544	2,664	2,639	+
Consultants	1,357	2,785	2,509	276	9.9%	2,594	2,717	3,257	+
Council elections	-	-	-	-	0.0%	-	-	-	+
Other	4,208	2,072	1,891	181	8.7%	1,955	2,048	2,423	+
Total materials and services	66,452	75,858	79,460	(3,602)	(4.7%)	82,162	86,060	88,709	+

Materials and services includes the purchases of consumables and payments to contractors for the provision of services and utility costs. This is forecasted to increase by 4.7% or \$3.6M compared to the 2021/22 forecast, primarily due to the following significant variances:

- Waste management costs are expected to increase by \$1.5M over the 2021/22 forecast. This is mainly due to higher garbage collection and disposal costs in green waste due to the food organics initiative however domestic garbage collection and disposal is expected to decrease. The increase to the Environment Protection Levy (EPA) has also been included;
- Building and general maintenance costs are expected to increase by \$0.4M over the 2021/22 forecast. Closure of council facilities during 2021/22 has impacted the general maintenance spend and the budgets are restored to accommodate routine and reactive works that may arise post pandemic restrictions. Additional expenditure budgets are required for the maintenance and up-keep of the Waverley Park estate once handover is completed during the 2022/23 year;
- Utilities costs are budgeted higher than the 2021/22 forecast by \$0.5M. All facilities are resuming normal operations and budgets are restored back as per normal. Aquatic and recreational centres resuming full operations will also contribute to the increase in utilities;
- Contractual payments for the service of animal management and school crossing supervision is expected to increase by a combined \$0.4M compared to 2021/22 forecast levels;
- Insurance costs have been advised that they will increase for 2022/23 (\$0.2M); and
- General Administration is budgeted higher than the 2021/22 forecast by \$0.6M mostly due to increased program costs as services resume full activity.

4.1.9 Depreciation

	Forecast		Budget 2022/23 \$'000	Change		Projections			Trend +/o/-
	Actual 2020/21 \$'000	Actual 2021/22 \$'000		\$'000	%	2023/24	2024/25	2025/26	
						\$'000	\$'000	\$'000	
Property	7,060	7,267	7,631	(364)	(5.0%)	7,737	7,844	7,952	+
Plant & equipment	6,080	6,359	6,572	(213)	(3.4%)	6,663	6,755	6,848	+
Infrastructure	16,117	16,654	17,423	(769)	(4.6%)	17,662	17,907	18,153	+
Total depreciation and	29,257	30,280	31,626	(1,346)	(4.4%)	32,062	32,505	32,953	+

Depreciation relates to the usage of Council's property, plant and equipment and infrastructure assets including roads and drains. The increase of \$1.3M is due to the full year effect of depreciation on the 2021/22 capital works program and the impact of depreciation on the capital works completed for 2022/23.

Refer to Section 4.5 Capital Works program for a more detailed analysis of Council's Capital Works program for 2021/22 and 2022/23 financial years.

4.1.10 Amortisation – Intangible assets

	Forecast		Budget 2022/23 \$'000	Change		Projections			Trend +/o/-
	Actual 2020/21 \$'000	Actual 2021/22 \$'000		\$'000	%	2023/24	2024/25	2025/26	
						\$'000	\$'000	\$'000	
Intangible assets	1,420	1,723	2,098	(375)	(21.8%)	2,100	2,102	2,104	+
Total amortisation - intangible assets	1,420	1,723	2,098	(375)	(21.8%)	2,100	2,102	2,104	+

Amortisation is an accounting measure which attempts to allocate the value of an intangible asset over its useful life such as software.

4.1.11 Amortisation – Right of use assets

	Forecast		Budget 2022/23 \$'000	Change		Projections			Trend +/o/-
	Actual 2020/21 \$'000	Actual 2021/22 \$'000		\$'000	%	2023/24	2024/25	2025/26	
						\$'000	\$'000	\$'000	
Buildings	467	468	489	(21)	(0)	-	-	-	-
Gym equipment	249	736	736	-	-	736	736	736	o
Waste contract - vehicles	736	270	208	61	22.8%	165	78	-	o
Printers	196	196	114	82	41.6%	-	-	-	o
Total amortisation-right of use assets	1,648	1,670	1,548	122	7.3%	902	814	736	-

The implementation of the accounting standard *AASB 16 Leases* requires most operating leases to be recognised in the balance sheet including right of use assets, such as leased printers, gym equipment and building assets. It is an accounting measure which attempts to allocate the value of an asset over its useful life.

4.1.12 Other expenses

	Forecast		Budget 2022/23 \$'000	Change		Projections			Trend +/o/-
	Actual 2020/21 \$'000	Actual 2021/22 \$'000		\$'000	%	2023/24	2024/25	2025/26	
						\$'000	\$'000	\$'000	
Auditor Remuneration-VAGO	71	80	80	-	-	82	83	86	+
Auditor Remunerations-Internal	156	225	225	-	0%	230	235	241	+
Councillor Allowances	436	475	487	(12)	(2.5%)	497	508	521	+
Other	-	20	20	-	-	20	21	21	+
Total other expenses	663	800	812	(12)	(1.5%)	828	847	868	+

Other Expenses relates to a range of items including audit fees and councillor allowances. The increase in other expenses is only minor. No changes are expected to auditing fees and Councillor allowances are set by the State Government.

4.2 Balance Sheet

This section analyses the movements in assets, liabilities and equity between 2021/22 and 2022/23. It also considers a number of key performance indicators.

	Forecast Actual 2022 \$'000	Budget 2023 \$'000	Variance \$'000
Current Assets			
Cash and cash equivalents	84,633	58,268	(26,365)
Trade and other receivables	18,598	19,599	1,001
Non-current assets classified as held for sale	9,584	4,609	(4,975)
Other Assets	(3,330)	(3,330)	-
Total Current Assets	109,484	79,146	(30,338)
Non-Current Assets			
Property, Plant & Equipment	3,370,221	3,424,534	54,312
Right-of-use assets	6,023	4,476	(1,548)
Intangibles	6,451	5,944	(507)
Other assets	115	115	-
Total Non-Current Assets	3,382,810	3,435,068	52,258
Total Assets	3,492,294	3,514,214	21,920
Current Liabilities			
Trade and Other Payables	30,529	35,104	(4,575)
Trust Funds & Deposits	13,468	13,518	(50)
Provisions	22,970	19,714	3,255
Lease Liabilities	1,527	891	636
Total Current Liabilities	68,494	69,227	(733)
Non-Current Liabilities			
Provisions	(185)	3,786	(3,971)
Other Liabilities	3,324	3,324	-
Lease Liabilities	4,650	3,759	891
Total Non-Current Liabilities	7,790	10,870	(3,080)
Total Liabilities	76,283	80,097	(3,813)
Net Assets	3,416,011	3,434,118	18,104
Equity			
Accumulated surplus	1,033,531	1,049,318	15,787
Reserves	2,382,480	2,384,800	2,321
Total equity	3,416,011	3,434,118	18,107

Source: Section 3 Financial Statements

4.2.1 Assets

Cash and Cash Equivalents includes items such as short term deposits of three months or less, cash held in the bank, and petty cash. Trade and other receivables are monies owed to Council by ratepayers and others. Current assets also includes land held for resale, the proceeds of which Council has resolved to use in the refurbishment of other infrastructure assets in the 2022/23 financial year.

Current assets are projected to decrease by \$30.3M during the year mainly due to a higher capital investment in the capital works program for 2022/23. Other assets include items such as prepayments for expenses that Council has paid in advance of service delivery and other revenues due to be received in the next 12 months.

Plant, Property and Equipment is the largest component of Council's net worth and represents the value of all the land, buildings, roads, vehicles and equipment which has been built up by Council over many years. The increase in this balance is attributable to the net result of the capital works program, contribution of non-monetary assets, depreciation of assets and through the sale of property, plant and equipment.

The implementation of *AASB 16 Leases* requires the recognition of right of use assets in the balance sheet. Such assets include building leases, gym equipment, waste contract trucks and printers.

4.2.2 Liabilities

Trade and Other Payables represents amounts owed by Council at 30 June. The current liabilities are budgeted to increase over 2021/22 levels by \$0.7M. The increase in Current Liabilities relates to timing of cash payments and its effect on Trade Creditors and the recognition of the current lease liability requirement.

Provisions include accrued long service leave, annual leave and rostered days off owing to employees. These employee entitlements are expected to increase only marginally due to more active management of entitlements despite factoring in an increase for Enterprise Bargaining Agreement outcomes.

4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	Actual	Forecast	Budget	Projections		
	2020/21	Actual	2022/23	2023/24	2024/25	2025/26
	\$'000	2021/22	\$'000	\$'000	\$'000	\$'000
Amount borrowed as at 30 June of the prior year	-	-	-	-	15,000	12,231
Amount proposed to be borrowed	-	-	-	15,000	-	-
Amount projected to be redeemed	-	-	-	-	(2,769)	(2,880)
Amount of borrowings as at 30 June	-	-	-	15,000	12,231	9,351

Monash continues to maintain a debt-free status in 2022/23, however commits to include in a Budget or Revised Budget, subject to public consultation, any plans to borrow where there is a demonstrated cost benefit in moving forward the construction of major projects.

There are no borrowings proposed for consideration in the 2022/23 Budget but given Council's extensive capital works program expected for 2023/24, loan borrowings of \$15M have been included as a funding source in that year. Other funding sources and options may also realise in 2023/24 which will negate the need to borrow. Council will consider the various funding scenario's available at the appropriate time which will influence the 2023/24 annual budget process.

4.2.4 Leases by category

As a result of the introduction of *AASB 16 Leases*, right of use assets and lease liabilities have been recognised as outlined in the table below.

	Actual	Forecast	Budget	Budget	Budget	Budget
	2020/21	Actual	2022/23	2023/24	2024/25	2025/26
	\$'000	\$'000	\$'000	\$'000	%	\$'000
Right of use assets						
Buildings	624	489	-	-	-	-
Gym equipment	5,705	4,969	4,233	3,497	2,760	2,024
Waste contract - vehicles	744	452	243	78	-	-
Other	113	114	-	-	-	-
Total right of use assets	7,186	6,024	4,476	3,574	2,760	2,024
Leases liabilities						
Current lease liabilities						
Buildings	482	498	-	-	-	-
Gym equipment	687	704	721	739	757	776
Waste contract - vehicles	268	210	170	82	-	-
Other	117	115	-	-	-	-
Total current lease liabilities	1,554	1,527	891	821	757	776
Non-current leases liabilities						
Current lease liabilities						
Buildings	166	-	-	-	-	-
Gym equipment	5,102	4,398	3,677	2,938	2,181	1,404
Waste contract - vehicles	462	252	82	-	-	-
Other	-	-	-	-	-	-
Total non-current lease liabilities	5,730	4,650	3,759	2,938	2,181	1,404
Total lease liabilities	7,283	6,177	4,650	3,759	2,938	2,181

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. The current incremental borrowing rate is 2.44%.

4.3 Statement of Changes in Equity

4.3.1 Reserves

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Variance \$'000
Total cash and investments	84,633	58,268	(26,365)
Restricted cash and investments			
- Statutory reserves	(22,676)	(24,997)	(2,321)
- Trust funds and deposits	(13,468)	(13,518)	(50)
Unrestricted cash and investments	48,489	19,753	(28,736)
- Discretionary reserves	(8,704)	(8,704)	-
Unrestricted cash adjusted for discretionary reserves	39,785	11,049	(28,736)

1. Statutory Reserves

These funds must be applied for specified statutory purposes in accordance with various legislative requirements. While these funds earn interest revenue for Council, they are not available for other purposes. At 30 June 2023, statutory reserves are expected to increase to \$25.0M after transfers from Drainage, Parking and Public Open Space Reserves for capital works projects.

Statutory Reserves comprise:

1.1. Drainage Reserve

New property developments are required to make a contribution towards Council's strategic drainage system where the development impacts on the current system. These funds are maintained by a catchment area and when any strategic drainage projects are undertaken, funds in that catchment area's account are utilised to fund the works. In 2022/23, \$1.8M will be drawn from this Reserve to fund drainage works listed in the Capital Works Program in Section 4.5.

1.2. Parking Reserve

When a development will increase the parking requirements for a centre, the developer has been required to pay a predetermined amount per additional parking space needed. It is anticipated to receive \$2.1M in 2022/23.

1.3. Public Open Space Reserve (POS)

The Monash Planning Scheme states that a person who proposes to subdivide land must make a contribution to Council for public open space (being a percentage of the land intended to be used for residential, industrial or commercial purposes, or a percentage of the site value of such land, or a combination of both). If no amount is specified, a contribution for public open space may still be required under section 18 of the Subdivision Act 1988.

These funds are then used to fund appropriate capital works projects (not maintenance). This can include open space or vegetation, trees asset classes and facilities projects, if they improve public recreation/resort. Expected 2022/23 open space revenue will be utilised to partially fund agreed projects.

Recommended Open Space funded Projects for 2022/23

Project Name	Project Cost (less income)
Mulgrave Reserve Pavilion	\$1,902,337
Samada Street Reserve Improvements	\$105,000
Mount Waverley Reserve – Pavilion Upgrade	\$365,040
Talbot Park Playspace Upgrade	\$43,046
Herriotts Boulevard Reserve Playspace Upgrade Design	\$7,944
Bogong Reserve Playspace Upgrade	\$55,904
Atheldene Drive Reserve Playspace Upgrade Design	\$3,000
Tally Ho Reserve Sportsground Redevelopment	\$165,000
Flora Road Reserve Playspace Upgrade Design	\$2,720
Centre Road West Landscape and Stage 2 Playspace Works	\$52,084
Carlson Reserve Public Multi-Sports Court Design & Construction	\$535,050
Progress Park Playspace Upgrade Construct	\$776
Cameron Avenue Reserve and Pitt Street Works	\$6,078
Glen Waverley Sports Hub Project	\$1,454,590
Rivett Crescent Reserve Playspace Upgrade Design	\$6,144
Jack Edwards Reserve Pavilion Redevelopment	\$180,000
LXRA Centre Road West Community Playspace	\$100,920
Herriotts Boulevard Reserve Playspace Upgrade Construction	\$264,819
Gardiners Reserve South Pitch & Lighting Redevelopment - Design	\$150,000
Flora Road Playspace Upgrade Construction	\$264,819
Fregon Reserve Sports Lighting Upgrade	\$231,590
Atheldene Drive Reserve Playspace Upgrade Construction	\$111,699
Rivett Crescent Reserve Playspace Upgrade Construct	\$126,833
Cambro Road Reserve Playspace Upgrade	\$28,641
Diamond Avenue Reserve Playspace Upgrade	\$28,641
Rembrandt Drive Reserve Playspace Upgrade	\$28,641
Mount Waverley Reserve Playspace Upgrade	\$41,720
Highview Park Playspace Upgrade	\$41,720
Portland Street North Reserve Playspace Upgrade	\$41,720
Carlson Reserve Pavilion Redevelopment - Design	\$276,928
Talbot Park Playspace Upgrade - Construct	\$1,091,489
Total	\$7,714,893

Unrestricted Cash and Investments

These funds are shown as unrestricted cash and not restricted by a statutory purpose.

2. Discretionary Reserves

Council has made decisions regarding the future use of these funds and unless there is a Council resolution these funds should be used for those earmarked purposes. The decisions about future use of these funds have been reflected in Council's Financial Plan and any changes in future use of the funds will be made in the context of the future funding requirements set out in the plan.

Discretionary Reserves comprise:

2.1. Development Reserve

This Reserve (formerly named the Aged Residential Care Facilities Upgrade Reserve) provided for future capital upgrades and refurbishment at Council's Aged Care facilities. Following the divestment of Council's Aged Care facilities in 2013/14 the Reserve was renamed to reflect Council's desire to utilise the funds for wider municipal development.

2.2. Superannuation

Council decided, as part of the Budget for 2016/17, to create a Reserve and set aside funds in the event of there being another superannuation call. A call to top-up the Defined Benefits Superannuation Fund could arise if the Fund's performance was well below the targeted – Vested Benefits Index (VBI) of 100% set by the Australian Prudential Regulation Authority (APRA). As at the December 2021 update, the VBI was at 111.2%, reported quarterly, was satisfactory and Council were advised that the fund had sufficient resources to support Council's superannuation obligations.

2.3. Unexpended Grants Reserve

Council created a reserve to quarantine funds related to grants received from state and federal government agencies to fund the Capital Works projects. Any funds unexpended at the end of the financial year will be held in a discretionary reserve.

Unrestricted Cash Adjusted for Discretionary Reserves

These funds are free of all specific Council commitments and represent funds available to meet daily cash flow requirements, unexpected short term needs and any budget commitments which will be expended in the following year such as grants and contributions. Council regards these funds as the minimum necessary to ensure that it can meet its commitments as and when they fall due, without borrowing further funds.

4.4 Statement of Cash Flows

	Forecast Actual 2021/22 \$ '000	Budget 2022/23 \$'000	Variance \$'000
Cash Flows from Operating Activities			
Receipts			
Rates & Charges	136,291	140,102	3,810
User fees & fines	28,254	36,860	8,606
Grants - Operating	21,430	19,038	(2,392)
Grants - Capital	15,117	17,943	2,826
Contributions - monetary	8,881	11,034	2,153
Interest Revenue	264	290	26
Other receipts	(852)	13	866
GST reimbursed by Australian Tax Office	12,176	15,210	3,034
	221,561	240,490	18,929
Payments			
Employee Costs	(84,789)	(89,986)	(5,197)
Materials, Services and Contracts	(78,516)	(82,111)	(3,595)
Other Payments	(810)	(822)	(12)
GST paid to Australian Tax Office	(1,235)	(1,739)	(504)
	(165,351)	(174,658)	(9,307)
Net Cash provided by/(used in) operating activities	56,210	65,832	9,622
Cash from Investing Activities			
Payment for Property, Plant and Equipment	(63,904)	(96,709)	(32,805)
Proceeds from Sale of Property, Plant and Equipment	4,825	6,169	1,344
Net Cash provided by/(used in) investing activities	(59,079)	(90,540)	(31,461)
Cash Flows from Financing Activities			
Interest paid - lease liability	(161)	(130)	31
Repayment of lease liabilities	(1,635)	(1,527)	108
Net Cash provided by/(used in) Financing Activities	(1,796)	(1,657)	139
Net increase/(decrease) in cash and cash equivalents	(4,665)	(26,365)	(21,700)
Cash and cash equivalents at the beginning of the financial year	89,298	84,633	(4,665)
Cash and cash equivalents at the end of the financial year	84,633	58,268	(26,365)

Source: Section 3

4.4.1 Net cash flows provided by / (used in) operating activities

The net cash from operating activities is an \$9.6M increase compared to the 2021/22 forecast, which is made up of higher cash receipts of \$18.9M offsetting additional cash payments of \$9.3M. The increase in net cash compared to the 2021/22 forecast is largely due to increased receipts expected from user fees and fines due to Council facilities returning to capacity use post restrictions. Additional payments mainly relate to positions approved as part of the new budget initiatives process for specific service level provision and additional contractor costs also as services return to normal.

The net cash flows from operating activities does not equal the surplus (deficit) for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table.

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Variance \$'000
Surplus (deficit) for the year	14,875	18,108	3,234
Depreciation	33,672	35,271	1,599
Net movement in current assets and liabilities	7,663	12,452	4,790
Cash flows available from operating activities	56,210	65,832	9,622

4.4.2 Net cash flows provided by / (used in) investing activities

The increase in net cash used in investing activities of \$31.4M is primarily due to the increase in capital works expenditure.

4.4.3 Net cash flows provided by / (used in) financing activities

During the year Council implemented the reporting requirements under the accounting standard *AASB 16 Leases* which recognises the financial obligation of the right of use assets. Council has not budgeted for any loan facilities in 2022/23.

4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2022/23 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

4.5.1 Summary

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change \$'000	%
Property	12,796	22,451	(9,655)	-75.5%
Plant and equipment	11,968	10,622	1,346	11.2%
Infrastructure	33,863	55,651	(21,788)	-64.3%
Total	58,627	88,724	(30,098)	-51.3%

	Total Project cost \$'000	Asset expenditure types				Summary of funding sources				
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Total \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Property	22,451	350	14,578	6,767	756	22,451	2,551	-	19,900	-
Plant and equipment	10,622	-	8,605	1,890	127	10,622	22	-	10,599	-
Infrastructure	55,651	280	32,002	4,557	18,812	55,651	15,370	57	40,223	-
Total	88,724	630	55,185	13,213	19,696	88,724	17,944	57	70,723	-

NEW WORKS

PROPERTY \$19.4M

Property comprises land improvements, buildings and building improvements including community facilities, municipal offices and sporting pavilions.

Projects in 2022/23 include:

- \$5.2M for completion of the Pinewood Child and Family Hub, \$2.0M funding has been sourced through Department of Education & Training;
- \$1.9M to complete Schematic Design – Glen Waverley Civic Precinct Project;
- \$2.0M of building projects to continue implementation of the Zero Net Carbon Action Plan;
- Oakleigh Recreation Centre Pool Filters Replacement – Construction \$1.3M; and
- Various Buildings Renewal/Structures projects \$3.19M and Mt Waverley 3 Year old Kindergarten Refurbishment (Year 1) \$1.0M.

PLANT AND EQUIPMENT \$10.5M

Plant and Equipment includes plant, machinery and equipment, business technology, fixtures fittings and furniture and library books.

Projects in 2022/23 include:

- \$3.4M to maintain and replace Council's plant and fleet;
- \$5.3M for renewal and upgrade of computer software, data and telephones including implementation of new digital stationary;
- \$0.4M for fixtures, fittings, furniture and equipment replacement; and
- Renewal of library books and resources of \$1.4M, with funding from the Department of Jobs, Precincts and Regions.

INFRASTRUCTURE \$49.8M

Infrastructure includes roads, bridges, footpath and shared paths, drainage, recreation, leisure and community facilities, parks, open space and streetscapes, car parks and other structures.

Road Projects \$10.2M in 2022/23 include:

- \$4.5M for the Road Resurfacing Program;
- \$1.2M Road Reconstruction at Jingella Avenue, Ashwood - Road Rehabilitation (Construction) which includes \$0.8M Roads to Recovery Program Funding;
- \$2.6M for Kerb and Channel Renewal Program; and
- Various other road reconstruction projects totaling \$1.9M.

Other Infrastructure projects in 2022/23 include:

- A total of \$21.0M for Recreational, Leisure and Community Facilities projects, of which the Glen Waverly Sports Hub is \$14.0M with \$11.6M grant funding next year;
- \$4.7M for the Footpath and Cycleway Renewal Programs;
- \$4.2M for the local drainage projects, which includes \$1.9M funded by developer contributions through the Drainage Contribution Program;
- \$2.5M budget has also been committed to Parks, Open Space and Streetscapes projects; and
- \$1.9M for Bridges, \$0.4M for Other Infrastructure and \$0.1M for Waste Management projects.

CARRIED FORWARD WORKS \$9.0M

At the end of each financial year, some projects are left incomplete or not commenced due to factors including planning issues, weather delays and extended consultation. For the 2021/22 year, it is forecast that \$9.0M of capital works will be incomplete and be carried forward into the 2022/23 year including:

- \$2.3M for Recreational, Leisure and Community Facilities, of which includes carry forward of funds for the Glen Waverley Sports Hub of \$1.5M and Jack Edwards Reserve Redevelopment \$0.2M;
- \$1.2M for roads, with the main carry over project linked to the road reconstruction at Normanby Street, Hughesdale, Between Dallas Avenue and Kangaroo Road \$1.1M
- \$1.4M for Parks, Open Space and Streetscapes which includes Local Roads & Community Infrastructure funding to complete the Major Category Public Lighting Renewal project \$1.0M;
- Various other building construction works and land improvements totalling \$3.1M and including completion of the construction of Mulgrave Reserve Pavilion for \$1.9M;

ASSET EXPENDITURE

New \$0.6M, Renewal \$55.2M, Upgrade \$13.2M and Expansion \$19.7M

A distinction is made between expenditure on new assets, asset renewal, upgrade and expansion. In 2022/23 Council will undertake significant expenditure on the renewal and upgrade of existing assets.

Expenditure on asset renewal is expenditure on an existing asset, or on replacing an existing asset, that returns the service of the asset to its original capability.

Projects for 2022/23 that will be new Council assets include Property \$0.05M, mainly funding for the Napier Park Reserve Public Toilet.

Major projects that constitute expenditure on renewal of assets in 2022/23 include the Footpath Renewal Program \$4.3M, Road Resurfacing \$4.5M, Glen Waverley Sports Hub Project \$4.3M, Pinewood Child and Family Hub \$3.6M, 2022/23 Fleet and Plant Renewal Program \$3.4M, Kerb & Channel Renewal Program \$2.6M and Mulgrave Reserve Pavilion \$2.0M.

Projects for 2022/23 that will upgrade Council assets include Property \$6.8M, Plant and Equipment \$1.9M and Infrastructure projects \$4.6M.

Projects for 2022/23 that will expand Council assets include Property \$0.8M, Plant and Equipment \$0.1M and Infrastructure projects \$18.8M.

Funding Sources

Grants \$17.9M

Capital grants include all monies received from State and Federal Government sources for the purposes of funding the capital works program. Significant grants of \$11.6M are budgeted to be received from State Victoria for the Glen Waverley Sports Hub Project. The Department of Education & Training will provide \$2.0M support construction of the Pinewood Child and Family Hub. The Financial Assistance Grants will fund \$1.4M of the Road Resurfacing Program. The Federal Government through the Local Roads & Community Infrastructure grants will fund \$1.1M for Major Category Public Lighting Renewal and through the Roads to Recovery grant program will fund \$0.8M for Jingella Avenue, Ashwood - Road Rehabilitation project.

Contributions \$0.06M

In 2022/23 Council will receive external contributions towards the Mayfield Park Tennis Club Lighting Upgrade (Courts 3 & 4) \$0.03M and 2022/23 Bushland Reserves Revegetation Program \$0.03M.

Council Cash - Operations \$70.7M

Council generates cash from its operating activities, which is used as funding for the capital works program. It is forecast that \$70.7M will be required to fund the 2022/23 program.

4.5.2 Current Budget

Capital Works Area	Total Project cost \$'000	Asset expenditure type				Total \$'000	Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000		Grants \$'000	Contri. \$'000	Council cash \$'000	Borrowings \$'000
PROPERTY										
Buildings and Building Improvements										
2022-2023 Major Civic Buildings	250	-	250	-	-	250	-	-	250	-
2022-2023 Monash Operations Center – Compliance and Renewal Program	360	-	360	-	-	360	-	-	360	-
2022-2023 Waste Transfer Station Essential Works	425	-	425	-	-	425	-	-	425	-
Ashwood Community Hall External Works	200	-	200	-	-	200	-	-	200	-
Brandon Park Community Hall Various works as described	100	-	100	-	-	100	-	-	100	-
Building Renewal - Fit out disability improvements	315	-	-	315	-	315	-	-	315	-
Building Renewal - Fit Out Program	1,260	-	1,260	-	-	1,260	-	-	1,260	-
Building Renewal - Services Program	55	-	55	-	-	55	-	-	55	-
Building Renewal - Structures program	595	-	595	-	-	595	-	-	595	-
Building Structures Renewal Program Roof Replacement	966	-	966	-	-	966	-	-	966	-
Carlson Reserve Pavilion Redevelopment - Design *	277	-	166	111	-	277	-	-	277	-
Central Plant System at Clayton Community Centre - part of the Zero Net Carbon Action Plan - Energy Performance Contracts project	1,437	-	-	1,437	-	1,437	-	-	1,437	-
Chilled Water and Optimisation at MARC for Zero Net Carbon Action Plan - Energy Performance Contracts project	187	-	-	187	-	187	-	-	187	-
Clayton Community Centre Energy efficiency upgrade - part of the Zero Net Carbon Action Plan - Energy Performance Contracts project	416	-	-	416	-	416	-	-	416	-
Clayton Community Centre Various works	100	-	100	-	-	100	-	-	100	-
Clayton Community Hall Various works	200	-	200	-	-	200	-	-	200	-
Clayton Seniors Centre	200	-	200	-	-	200	-	-	200	-
DESIGN PHASE - Ashwood Community Hall	50	-	50	-	-	50	-	-	50	-
DESIGN PHASE - Huntingdale Community Hall Rectification works	50	-	50	-	-	50	-	-	50	-
DESIGN PHASE - Monash Inn Bathroom Amenity & Kitchen Upgrade	50	-	50	-	-	50	-	-	50	-
Early Years Reactive Projects	80	-	80	-	-	80	-	-	80	-
Fregon Community Hall Upgrade	150	-	150	-	-	150	-	-	150	-
Hughesdale Hall Kitchen Upgrade	50	-	50	-	-	50	-	-	50	-
Hughesdale Kindergarten Refurbishment	400	-	-	400	-	400	-	-	400	-
Installation of solar at the Civic centre - part of the Zero Net Carbon Action Plan - Energy Performance Contracts project	111	-	-	111	-	111	-	-	111	-



Capital Works Area	Total Project cost \$'000	Asset expenditure type				Total \$'000	Summary of funding sources			
		New	Renewal	Upgrade	Expansion		Grants	Contributions	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000		\$'000	\$'000	\$'000	\$'000
MARC Energy efficiency and BMS upgrade. - part of the Zero Net Carbon Action Plan - Energy Performance Contracts project	531	-	-	531	-	531	-	-	531	-
MGA Collection Storage	90	-	54	36	-	90	-	-	90	-
Mt Waverley 3 Year old Kindergarten Refurbishment (Year 1)	1,000	-	600	400	-	1,000	-	-	1,000	-
Mt Waverley Library Toilets Refurbishment -Year 2 Construct	258	-	258	-	-	258	-	-	258	-
Mt Waverley Reserve Pavilion Redevelopment - Pavilion Upgrade Design *	365	-	-	365	-	365	-	-	365	-
Mulgrave Community Centre Various Works	75	-	75	-	-	75	-	-	75	-
Mulgrave Reserve Pavilion	80	-	80	-	-	80	-	-	80	-
Napier Park Reserve Public Toilet	50	50	-	-	-	50	-	-	50	-
ORC Pool Filters Replacement - Construction	1,320	-	1,320	-	-	1,320	-	-	1,320	-
Pinewood Child and Family Hub	5,200	-	3,640	1,560	-	5,200	2,000	-	3,200	-
Schematic Design – Glen Waverley Civic Precinct Project	1,890	-	378	756	756	1,890	-	-	1,890	-
Scoping study at Oakleigh Library precinct	150	-	60	90	-	150	-	-	150	-
Southern Community Centre Various works	100	-	100	-	-	100	-	-	100	-
Total Buildings and Building Improvements	19,392	50	11,872	6,714	756	19,392	2,000	-	17,392	-
TOTAL PROPERTY	19,392	50	11,872	6,714	756	19,392	2,000	-	17,392	-
PLANT AND EQUIPMENT										
Plant, Machinery and Equipment										
2022-2023 Fleet and Plant Renewal Program	3,445	-	3,445	-	-	3,445	-	-	3,445	-
Total Plant, Machinery and Equipment	3,445	-	3,445	-	-	3,445	-	-	3,445	-
Fixtures, Fittings and Furniture										
2022-2023 Equipment Replacement for MARC / CAHC/ ORC Program	150	-	150	-	-	150	-	-	150	-
2022-2023 Libraries and Gallery Furniture and Equipment Renewal	120	-	120	-	-	120	-	-	120	-
2022-2023 Monash Gallery of Art Collection Development and Acquisitions	57	-	-	-	57	57	-	-	57	-
2022-2023 Office Equipment Renewal Program	100	-	100	-	-	100	-	-	100	-
Total Fixtures, Fittings and Furniture	427	-	370	-	57	427	-	-	427	-
Computers and Telecommunications										
2022 -2023 BT Mobile Devices Renewal Program	175	-	105	-	70	175	-	-	175	-
2022 -2023 BT Replacement Service Management Tool	250	-	-	250	-	250	-	-	250	-
2022- 2023 BT PC & Laptop Renewal	260	-	260	-	-	260	-	-	260	-
2022-2023 Aurion Self Service & Application Upgrades	25	-	25	-	-	25	-	-	25	-
2022-2023 BT – Server and Storage Hardware Renewal	50	-	50	-	-	50	-	-	50	-
2022-2023 BT Infrastructure and Security Renewal	250	-	250	-	-	250	-	-	250	-
2022-2023 BT Location Information Improvement Program	75	-	-	75	-	75	-	-	75	-
2022-2023 Electronic Injury and Incident Management System	150	-	150	-	-	150	-	-	150	-



Capital Works Area	Total Project cost	Asset expenditure type				Total	Summary of funding sources			
		New	Renewal	Upgrade	Expansion		Grants	Contributions	Council cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Active Monash leisure management software renewal	250	-	250	-	-	250	-	-	250	-
BT 2022-2023 Pathway Application & Database Upgrade	100	-	100	-	-	100	-	-	100	-
BT 2022-2023 Corporate Reporting Renewal Program	50	-	50	-	-	50	-	-	50	-
BT 2022-2023 Pathway Mobility & ePathway	110	-	-	110	-	110	-	-	110	-
BT 2022-2023 Pathway Software Renewal Program	250	-	250	-	-	250	-	-	250	-
BT 2022-2023 Rostering System Renewal/Upgrade	55	-	55	-	-	55	-	-	55	-
Data Analytics Program	405	-	-	405	-	405	-	-	405	-
Digital - E-Services Implementation Program	450	-	-	450	-	450	-	-	450	-
Digital - Integration Platform Commissioning (Middleware)	340	-	340	-	-	340	-	-	340	-
Digital - Smart City Transition Program	505	-	-	505	-	505	-	-	505	-
Digital Experience Platform (DXP) - Website Refresh	300	-	300	-	-	300	-	-	300	-
Electronic Document Management System Replacement Project	810	-	810	-	-	810	-	-	810	-
Financial System Upgrade	350	-	350	-	-	350	-	-	350	-
MGA Collection database renewal	50	-	50	-	-	50	-	-	50	-
Total Computers and Telecommunications	5,260	-	3,395	1,795	70	5,260	-	-	5,260	-
Library Books										
2022-2023 Library Collection Renewal Program	1,369	-	1,369	-	-	1,369	22	-	1,347	-
Total Library Books	1,369	-	1,369	-	-	1,369	22	-	1,347	-
TOTAL PLANT AND EQUIPMENT	10,502	-	8,579	1,795	127	10,502	22	-	10,479	-
INFRASTRUCTURE										
Roads										
2022-2023 Kerb & Channel Renewal Program	2,600	-	2,600	-	-	2,600	-	-	2,600	-
2022-2023 Road Resurfacing Program	4,500	-	4,500	-	-	4,500	1,364	-	3,136	-
Danien Street, Glen Waverley - Road Rehabilitation	70	-	70	-	-	70	-	-	70	-
Jingella Avenue, Ashwood - Road Rehabilitation (Construction)	1,250	-	1,250	-	-	1,250	807	-	443	-
Kangaroo Road, Hughesdale - Road Rehabilitation	110	-	110	-	-	110	-	-	110	-
Ladner Court, Torquay Avenue & Ashby Court, Chadstone - Road Rehabilitation (Construction)	700	-	700	-	-	700	-	-	700	-
Road Rehabilitation, Haverbrack Drive, Mulgrave	80	-	80	-	-	80	-	-	80	-
Vision Street, Chadstone - Road Rehabilitation (Construction)	900	-	900	-	-	900	1.00	-	900	-
Total Roads	10,210	-	10,210	-	-	10,210	2,170	-	8,040	-



Capital Works Area	Total Project cost \$'000	Asset expenditure type				Summary of funding sources				
		New	Renewal	Upgrade	Expansion	Total	Grants	Contributions	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Bridges										
Bridge Rehabilitation - Duerdin Street Notting Hill (Construction)	900	-	900	-	-	900	-	-	900	-
Bridge Rehabilitation - Gardiners Creek Reserve Footbridge Ashwood (Construction)	80	-	80	-	-	80	-	-	80	-
Bridge Rehabilitation - Napier Park, Glen Waverley (Over Melbourne Water Overland Flow Path) - Construction	400	-	400	-	-	400	-	-	400	-
Total Bridges	1,380	-	1,380	-	-	1,380	-	-	1,380	-
Footpaths and Cycleways										
2022-2023 Footpath Renewal Program	4,300	-	4,300	-	-	4,300	-	-	4,300	-
Djerring Trail shared path widening (non-LXRA sections)	100	-	40	60	-	100	-	-	100	-
New footpath Blanton Drive Mulgrave (Construction Only)	107	-	-	-	107	107	-	-	107	-
Scotchmans Creek Trail - Stanley Avenue Road Narrowing & Trail Widening, Mount Waverley (Construction)	120	-	-	120	-	120	-	-	120	-
Scotchmans Creek Trail Widening - Cole Crescent to Warrigal Road	20	-	8	12	-	20	-	-	20	-
Shared Path Line Markings, Signage and Lighting Annual Program	90	-	45	45	-	90	-	-	90	-
Total Footpaths and Cycleways	4,737	-	4,393	237	107	4,737	-	-	4,737	-
Drainage										
1-5 Kooringa Crescent, Wheelers Hill - Drainage Renewal	55	-	55	-	-	55	-	-	55	-
15-17 Fairland Avenue, Oakleigh East - Development Contribution Plan (DCP)	65	-	39	7	20	65	-	-	65	-
16-18 Faulkner Street, Clayton - Development Contribution Plan (DCP) (Construction)	340	-	204	34	102	340	-	-	340	-
1-7 Nicole Street, Mount Waverley - Drainage Renewal	55	-	55	-	-	55	-	-	55	-
2022-2023 Swale Drain Identification and Minor Works Program	50	-	50	-	-	50	-	-	50	-
2022-2023 Pit throat widening program	270	-	135	135	-	270	-	-	270	-
20-34 Muir Street, Mount Waverley - Drainage Renewal	65	-	65	-	-	65	-	-	65	-
47-59 Willesden Road, Hughesdale - Drainage Renewal (Construction)	160	-	160	-	-	160	-	-	160	-
50 Ashwood Drive, Ashwood - Local Drainage (Construction)	220	-	110	-	110	220	-	-	220	-
Ashbrook Court, Oakleigh South - Development Contribution Plan (DCP)	65	-	39	7	20	65	-	-	65	-
Belinda Crescent, Wheelers Hill - Strategic Drainage Program	65	-	39	7	20	65	-	-	65	-
Derham Street, Lynden Grove, Lewis Street, Mount Waverley – Strategic Drainage Program	65	-	39	7	20	65	-	-	65	-
Elwood Street, Notting Hill - Local Drainage Program	65	-	33	-	33	65	-	-	65	-
Florence Street, Burwood - Local Drainage (Construction)	220	-	110	-	110	220	-	-	220	-
Gemini Court, Domino Court, Rochelle Court & Aquarius Court, Wheelers Hill - Development Contribution Plan (DCP) (Construction)	420	-	252	42	126	420	-	-	420	-
Luke Street Street, Clayton - Development Contribution Plan (DCP) (Construction)	360	-	216	36	108	360	-	-	360	-
Minor Miscellaneous Drainage Improvements - 2022-2023	100	-	0	100	-	100	-	-	100	-
Panoramic Grove, Glen Waverley - Development Contribution Plan (DCP) (Construction)	490	-	294	49	147	490	-	-	490	-
Parkinson Street, Churcher Court & Romney Court, Mount Waverley - Development Contribution Plan (DCP)	65	-	39	7	20	65	-	-	65	-
Stocks Road, Mount Waverley- Strategic Drainage (Construction)	980	-	588	98	294	980	-	-	980	-
William Street, Henry Street, Oakleigh - Development Contribution Plan (DCP)	65	-	39	7	20	65	-	-	65	-
Total Drainage	4,240	-	2,561	533	1,147	4,240	-	-	4,240	-



Capital Works Area	Total Project cost \$'000	Asset expenditure type				Summary of funding sources				
		New	Renewal	Upgrade	Expansion	Total	Grants	Contributions	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Recreational, Leisure and Community Facilities										
2022 -2023 Parks & Gardens Irrigation System Improvement Program	100	-	100	-	-	100	-	-	100	-
2022 -2023 Sports Reserve Infrastructure Program	168	-	168	-	-	168	-	-	168	-
2022-2023 Golf Course Renewal Projects	416	-	83	333	-	416	-	-	416	-
2022-2023 Sports Field Playing Surface Improvements	230	-	203	27	-	230	-	-	230	-
2022-2023 Reactive Playground Improvements	75	-	75	-	-	75	-	-	75	-
Ashwood High School Cricket Net Design	25	-	25	-	-	25	-	-	25	-
Atheldene Drive Reserve Playspace Upgrade Construction *	112	-	84	28	-	112	-	-	112	-
Batesford Reserve Cricket Net Design	25	-	25	-	-	25	-	-	25	-
Cambro Road Reserve Playspace Upgrade *	29	-	21	7	-	29	-	-	29	-
Carlson Reserve Cricket Net Redevelopment	450	-	270	180	-	450	-	-	450	-
Carlson Reserve Public Multi-Sports Court Design & Construction *	785	-	236	393	157	785	250	-	535	-
Diamond Avenue Reserve Playspace Upgrade *	29	-	17	11	-	29	-	-	29	-
Essex Heights Reserve Multi-purpose Net Redevelopment	708	-	496	212	-	708	-	-	708	-
Flora Road Playspace Upgrade Construction *	265	-	159	106	-	265	-	-	265	-
Fregon Reserve Sports Lighting Upgrade *	357	-	267	89	-	357	125	-	232	-
Gardiners Reserve South Pitch & Lighting Redevelopment - Design *	150	-	108	-	42	150	-	-	150	-
Glen Waverley Sports Hub Project	13,979	-	2,815	-	11,164	13,979	11,650	-	2,329	-
Herriotts Boulevard Reserve Playspace Upgrade Construct *	265	-	159	106	-	265	-	-	265	-
Highview Park Playspace Upgrade *	42	-	25	17	-	42	-	-	42	-
Jordan Reserve Cricket Net Design	30	-	30	-	-	30	-	-	30	-
Mayfield Park Tennis Club Lighting Upgrade - Courts 3 & 4	58	-	58	-	-	58	-	29	29	-
Mount Waverley Reserve Playspace Upgrade *	42	-	25	17	-	42	-	-	42	-
Mulgrave Reserve Cricket Net Redevelopment	624	-	-	624	-	624	-	-	624	-
Portland Street North Reserve Playspace Upgrade *	42	-	25	17	-	42	-	-	42	-
Princes Highway Reserve Cricket Net Redevelopment	303	-	303	-	-	303	-	-	303	-
Rembrandt Drive Reserve Playspace Upgrade *	29	-	17	11	-	29	-	-	29	-
Rivett Crescent Reserve Playspace Upgrade Construct *	127	-	95	32	-	127	-	-	127	-
Scammell Early Years Hub	375	-	150	225	-	375	75	-	300	-
Scammell Reserve Sportsground Boundary Fence Renewal	73	-	73	-	-	73	-	-	73	-
Talbot Park Playspace Upgrade - Construct *	1,091	-	314	314	464	1,091	-	-	1,091	-
Total Recreational, Leisure and Community Facilities	21,002	-	6,426	2,749	11,827	21,002	12,100	29	8,873	-



Capital Works Area	Total Project cost \$'000	Asset expenditure type				Total \$'000	Summary of funding sources			
		New	Renewal	Upgrade	Expansion		Grants	Contributions	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000		\$'000	\$'000	\$'000	\$'000
Waste Management										
2022-2023 Post Closure Landfill Management	112	-	112	-	-	112	-	-	112	-
Total Waste Management	112	-	112	-	-	112	-	-	112	-
Off Street Car Park										
Bogong Car Park Extension	5,175	-	-	-	5,175	5,175	-	-	5,175	-
Total Off Street Car Park	5,175	-	-	-	5,175	5,175	-	-	5,175	-
Parks, Open Space and Streetscapes										
2022-2023 Road Reserve Landscaping Improvement Program	133	-	133	-	-	133	-	-	133	-
2022-2023 Avendon Estate Cypress Windrow Replacement Program	426	-	121	100	205	426	-	-	426	-
2022-2023 Oakleigh Heritage Precinct Conservation	40	-	40	-	-	40	-	-	40	-
2022-2023 Reserve Improvement Program	200	-	200	-	-	200	-	-	200	-
2022 -2023 Street Tree Strategy Implementation	320	-	320	-	-	320	-	-	320	-
2022-2023 Bushland Reserves Revegetation Program	141	-	141	-	-	141	-	28	112	-
2022-2023 Public Lighting Renewal Program	85	-	85	-	-	85	-	-	85	-
2022-2023 Public Litter Bin Replacement Program	135	-	135	-	-	135	-	-	135	-
Kerrie Road Shops urban improvements	20	-	-	20	-	20	-	-	20	-
Kingsway Redevelopment Consultation and Design - Year 2	223	-	67	111	45	223	-	-	223	-
Oakleigh Station Precinct Public Realm Upgrade - Design 2022-2023	254	-	102	152	-	254	-	-	254	-
Syndal Activity Centre streetscape improvements	70	-	-	70	-	70	-	-	70	-
The Gateway Retail Strip Upgrade - Design 2022-2023 (Year 1)	153	-	61	92	-	153	-	-	153	-
Wetland Water and Sediment Management Program	345	-	345	-	-	345	-	-	345	-
Total Parks, Open Space and Streetscapes	2,544	-	1,749	546	250	2,544	-	28	2,516	-
Other Infrastructure										
2022-2023 Road Hump Renewal Program	115	-	115	-	-	115	-	-	115	-
Intersection modifications - O'Sullivan Road/Kingsway/Snedden Drive & O'Sullivan Road/Springvale Road, Glen Waverley	100	-	-	100	-	100	-	-	100	-
Retaining Wall - 311 Gallaghers Road Glen Waverley	157	-	157	-	-	157	-	-	157	-
Retaining Wall - 54 Wave Avenue Mount Waverley	58	-	58	-	-	58	-	-	58	-
Total Other Infrastructure	430	-	330	100	-	430	-	-	430	-
TOTAL INFRASTRUCTURE	49,829	-	27,160	4,164	18,505	49,829	14,270	57	35,502	-
TOTAL NEW CAPITAL WORKS 2022/23	79,723	50	47,611	12,673	19,389	79,723	16,293	57	63,373	-

4.5.3 Works carried forward from the 2021/22 year

Capital Works Area	Total Project cost \$'000	Asset expenditure type				Total \$'000	Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000		Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
PROPERTY										
Buildings and Building Improvements										
2021-22 Waste Transfer Station Essential Works	620	-	620	-	-	620	-	-	620	-
Galbally Res Public Toilet	150	150	-	-	-	150	-	-	150	-
Holmesglen Reserve Public Toilet Design & Installation	150	150	-	-	-	150	-	-	150	-
Mulgrave Reserve Pavilion *	1,902	-	1,902	-	-	1,902	551	-	1,351	-
ORC Pools filtration project	110	-	110	-	-	110	-	-	110	-
Total Buildings	2,932	300	2,632	-	-	2,932	551	-	2,381	-
Land Improvements										
Site remediation and EOI for Social Housing - 333 Waverley Road, Mt Waverley	127	-	73	53	-	127	-	-	127	-
Total Land Improvements	127	-	73	53	-	127	-	-	127	-
TOTAL PROPERTY	3,059	300	2,706	53	-	3,059	551	-	2,508	-
PLANT AND EQUIPMENT										
Computers and Telecommunications										
Our Project Place - Financial Upgrade and System Enhancements	45	-	-	45	-	45	-	-	45	-
Total Computers and Telecommunications	45	-	-	45	-	45	-	-	45	-
Fixtures & Fittings and furniture										
MARC Pool Accessibility	75	-	26	50	-	75	-	-	75	-
Total Computers and Telecommunications	75	-	26	50	-	75	-	-	75	-
TOTAL PLANT AND EQUIPMENT	120	-	26	95	-	120	-	-	120	-
INFRASTRUCTURE										
Drainage										
Drainage Rehabilitation, 161 Police Road, Mulgrave -CONSTRUCT	153	-	122	31	-	153	-	-	153	-
Drainage Rehabilitation, View Street, Clayton(construction)	257	-	129	129	-	257	-	-	257	-
Local Drainage Improvements 42-50 Morton Road, Burwood (construction)	33	-	16	16	-	33	-	-	33	-
Total Drainage	443	-	267	176	-	443	-	-	443	-
Recreational, Leisure and Community Facilities										
2021-2022 Golf Course Renewal Projects	110	-	110	-	-	110	-	-	110	-
Atheldene Drive Reserve Playspace Upgrade Design *	3	-	3	-	-	3	-	-	3	-
Bogong Reserve Playspace Upgrade *	56	-	56	-	-	56	-	-	56	-
Cameron Avenue Reserve and Pitt Street Works *	6	6	-	-	-	6	-	-	6	-
Centre Road West Landscape and Stage 2 Playspace Works *	52	26	26	-	-	52	-	-	52	-

Capital Works Area	Asset expenditure type					Summary of funding sources				
	Total Project	New	Renewal	Upgrade	Expansion	Total	Grants	Contributions	Council cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Flora Road Reserve Playspace Upgrade Design *	3	-	3	-	-	3	-	-	3	-
Glen Waverley Sports Hub Project *	1,455	-	1,455	-	-	1,455	-	-	1,455	-
Herriotts Boulevard Reserve Playspace Upgrade Design *	8	-	8	-	-	8	-	-	8	-
Jack Edwards Reserve Pavilion Redevelopment *	180	-	-	180	-	180	-	-	180	-
Progress Park Playspace Upgrade Construct *	1	-	1	-	-	1	-	-	1	-
Rivett Crescent Reserve Playspace Upgrade Design *	6	-	6	-	-	6	-	-	6	-
Samada Street Reserve Improvements *	105	105	-	-	-	105	-	-	105	-
Sportsground Lighting Conversion to LED - Notting hill Pinewood Tennis Club	103	-	103	-	-	103	-	-	103	-
Talbot Park Playspace Upgrade *	43	9	34	-	-	43	-	-	43	-
Tally Ho Reserve Sportsground Redevelopment *	165	-	165	-	-	165	-	-	165	-
Total Rec, Leisure and Community Facilities	2,295	146	1,969	180	-	2,295	-	-	2,295	-
Roads										
Road Reconstruction, Normanby Street, Hughesdale, Between Dallas Avenue and Kangaroo Road (Construction)	1,125	-	1,125	-	-	1,125	-	-	1,125	-
Traffic Management Treatments - Windsor Avenue, Mount Waverley	60	60	0	-	-	60	-	-	60	-
Total Roads	1,185	60	1,125	-	-	1,185	-	-	1,185	-
Other Infrastructure										
27 Danien Street Retaining Wall Reconstruction	50	-	50	-	-	50	-	-	50	-
42 Ashwood Dr Retaining Wall Reconstruction	111	-	111	-	-	111	-	-	111	-
Retaining Wall - 37 Cash Grove Mt Waverley	75	-	75	-	-	75	-	-	75	-
Stan Riley Erosion Control & Pedestrian Link - Investigation	60	-	60	-	-	60	-	-	60	-
Total Other Infrastructure	296	-	296	-	-	296	-	-	296	-
Off Street Car Park										
Bogong Car Park Extension	190	-	-	-	190	190	-	-	190	-
Total Off Street Car Park	190	-	-	-	190	190	-	-	190	-
Parks, Open Space and Streetscapes										
Kingsway Redevelopment Consultation & Design	80	-	64	-	16	80	-	-	80	-
Hughesdale Activity Centre - Additional Streetscape Enhancement Works	185	74	74	37	-	185	-	-	185	-
LXRA Centre Road West Community Playspace *	101	-	-	-	101	101	-	-	101	-
Major Category Public Lighting Renewal	1,047	-	1,047	-	-	1,047	1,100	-	-53	-
Total Parks, Open Space and Streetscapes	1,413	74	1,185	37	117	1,413	1,100	-	313	-
TOTAL INFRASTRUCTURE	5,822	280	4,842	393	307	5,822	1,100	-	4,722	-
TOTAL CARRIED FORWARD WORKS 2022/23	9,001	580	7,574	540	307	9,001	1,651	-	7,349	-
TOTAL CAPITAL WORKS	88,724	630	55,185	13,213	19,696	88,724	17,944	57	70,723	-

* recommended public open space funded projects

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4.6 Summary of Planned Capital Works Expenditure

For the years ending 30 June 2024, 2025 & 2026

2023/24	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Property										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	282	0	282	0	0	282	0	0	282	0
Total Land	282	0	282	0	0	282	0	0	282	0
Buildings	0	0	0	0	0	0	0	0	0	0
Heritage Buildings	0	0	0	0	0	0	0	0	0	0
Building improvements	30,120	0	8,500	21,123	497	30,120	1,500	0	13,620	15,000
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
Total Buildings	30,120	0	8,500	21,123	497	30,120	1,500	0	13,620	15,000
Total Property	30,402	0	8,782	21,123	497	30,402	1,500	0	13,902	15,000
Plant and Equipment										
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Plant, machinery and equipment	2,964	0	2,964	0	0	2,964	0	0	2,964	0
Fixtures, fittings and furniture	435	0	334	101	0	435	0	0	435	0
Computers and telecommunications	2,548	0	2,048	500	0	2,548	0	0	2,548	0
Library books	1,310	0	1,310	0	0	1,310	20	0	1,290	0
Total Plant and Equipment	7,257	0	6,656	601	0	7,257	20	0	7,237	0
Infrastructure										
Roads	8,624	0	7,425	598	601	8,624	2,198	0	6,426	0
Bridges	650	0	650	0	0	650	0	0	650	0
Footpaths and cycleways	4,762	0	4,262	0	500	4,762	0	0	4,762	0
Drainage	4,350	0	3,027	0	1,323	4,350	0	0	4,350	0
Recreational, leisure and community facilities	16,161	0	5,415	10,746	0	16,161	10,100	0	6,061	0
Waste management	297	0	297	0	0	297	0	0	297	0
Parks, open space and streetscapes	12,362	0	2,362	10,000	0	12,362	3,001	0	9,361	0
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	644	0	644	0	0	644	0	0	644	0
Other infrastructure	766	0	566	200	0	766	0	0	766	0
Total Infrastructure	48,616	0	24,648	21,544	2,424	48,616	15,299	0	33,317	0
Total Capital Works Expenditure	86,275	0	40,086	43,268	2,921	86,275	16,819	0	54,456	15,000

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2024/25	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Property										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	282	0	282	0	0	282	0	0	282	0
Total Land	282	0	282	0	0	282	0	0	282	0
Buildings	0	0	0	0	0	0	0	0	0	0
Heritage Buildings	0	0	0	0	0	0	0	0	0	0
Building improvements	10,315	0	8,011	871	1,433	10,315	1,500	0	8,815	0
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
Total Buildings	10,315	0	8,011	871	1,433	10,315	1,500	0	8,815	0
Total Property	10,597	0	8,293	871	1,433	10,597	1,500	0	9,097	0
Plant and Equipment										
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Plant, machinery and equipment	2,995	0	2,995	0	0	2,995	0	0	2,995	0
Fixtures, fittings and furniture	435	0	435	0	0	435	0	0	435	0
Computers and telecommunications	2,255	0	1,755	0	500	2,255	0	0	2,255	0
Library books	1,310	0	1,310	0	0	1,310	20	0	1,290	0
Total Plant and Equipment	6,995	0	6,495	0	500	6,995	20	0	6,975	0
Infrastructure										
Roads	9,622	0	8,422	0	1,200	9,622	2,229	0	7,393	0
Bridges	120	0	0	100	20	120	0	0	120	0
Footpaths and cycleways	4,562	0	4,311	100	151	4,562	0	0	4,562	0
Drainage	4,371	0	4,271	100	0	4,371	0	0	4,371	0
Recreational, leisure and community facilities	4,670	0	4,670	0	0	4,670	3,000	0	1,670	0
Waste management	304	0	304	0	0	304	0	0	304	0
Parks, open space and streetscapes	2,370	0	2,370	0	0	2,370	1,500	0	870	0
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	695	0	695	0	0	695	0	0	695	0
Other infrastructure	642	0	642	0	0	642	0	0	642	0
Total Infrastructure	27,356	0	25,685	300	1,371	27,356	6,729	0	20,627	0
Total Capital Works Expenditure	44,948	0	40,473	1,171	3,304	44,948	8,249	0	36,699	0

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2025/26	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Property										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	282	0	282	0	0	282	0	0	282	0
Total Land	282	0	282	0	0	282	0	0	282	0
Buildings	0	0	0	0	0	0	0	0	0	0
Heritage Buildings	0	0	0	0	0	0	0	0	0	0
Building improvements	10,617	0	9,928	689	0	10,617	0	0	10,617	0
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
Total Buildings	10,617	0	9,928	689	0	10,617	0	0	10,617	0
Total Property	10,899	0	10,210	689	0	10,899	0	0	10,899	0
Plant and Equipment										
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Plant, machinery and equipment	3,380	0	3,380	0	0	3,380	0	0	3,380	0
Fixtures, fittings and furniture	435	0	435	0	0	435	0	0	435	0
Computers and telecommunications	2,141	0	2,141	0	0	2,141	0	0	2,141	0
Library books	1,310	0	1,310	0	0	1,310	20	0	1,290	0
Total Plant and Equipment	7,266	0	7,266	0	0	7,266	20	0	7,246	0
Infrastructure										
Roads	9,892	0	5,995	0	3,897	9,892	2,266	0	7,626	0
Bridges	157	0	0	79	78	157	0	0	157	0
Footpaths and cycleways	4,497	0	4,497	0	0	4,497	0	0	4,497	0
Drainage	4,975	0	4,925	50	0	4,975	0	0	4,975	0
Recreational, leisure and community facilities	4,725	0	4,225	500	0	4,725	3,000	0	1,725	0
Waste management	311	0	311	0	0	311	0	0	311	0
Parks, open space and streetscapes	2,383	0	2,383	0	0	2,383	2,000	0	383	0
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	712	0	712	0	0	712	0	0	712	0
Other infrastructure	788	0	788	0	0	788	0	0	788	0
Total Infrastructure	28,440	0	23,836	629	3,975	28,440	7,266	0	21,174	0
Total Capital Works Expenditure	46,605	0	41,312	1,318	3,975	46,605	7,286	0	39,319	0

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4.7 Lease of Land

This section presents a summary of Council's proposals to lease council land to external parties in the 2022/23 financial year.

Under the *Local Government Act 2020* (the Act), Council is required to include any proposal to lease land in a financial year in the budget, where the lease is for

- a) one year or more and
 - i. the rent for any period of the lease is \$100 000 or more a year; or
 - ii. the current market rental value of the land is \$100 000 or more a year; or
- b) for 10 years or more.

Council has a number of leases due to expire in the financial year 2022/23 and intends to enter into new lease agreements. The tenants listed below have been informed about the proposed new lease arrangements. Subject to mutual agreement, the new tenancy arrangements will be in place for the financial year 2022/23.

Tenant	Location	Street No.	Street	Suburb	Use of Property	Proposed Term	Future Term
Pinewood Pre-School Centre Inc.	Pinewood Pre School	13	Pinewood Rd	Mount Waverley	Preschool	10	
United Energy	Monash Aquatic Recreation Centre	626-658	Waverley Road	Glen Waverley	Electrical Sub Station	50	
Australian Football League (Vic) Ltd	Wilkinson Pavilion, D W Nicoll Reserve	46B	Warrigal Road	Oakleigh	Activities associated with Australian Rules Football	10	
Mount Waverley Bowling Club Inc		6	Alvie Road	Mount Waverley	Bowls	10	5
South Oakleigh Bowling Club Inc	Scammell Reserve	1216	North Road	Oakleigh South	Bowls	10	5
Oakleigh Bowling Club Inc		87-93	Drummond Street	Oakleigh	Bowls	10	5
Glen Waverley Bowls Club Inc	Central Reserve	690	Waverley Road	Glen Waverley	Bowls	10	5
Whites Lane Tennis Club		58A	Watsons Road	Glen Waverley	Tennis	10	5
Bayview Tennis Club (Chadstone) Inc		313	Huntingdale Road	Chadstone	Tennis	10	5
Essex Heights Tennis Club Inc		2	Federal Street	Mount Waverley	Tennis	10	5
Gladeswood Reserve Tennis Club Inc		24-56	Maygrove Way	Mulgrave	Tennis	10	5
Glenburn Tennis Club Inc		5	Mulgrave Street	Glen Waverley	Tennis	10	5
Legend Park Tennis Club Inc		85-95	Capital Avenue	Glen Waverley	Tennis	10	5
Lum Reserve Tennis Club Inc		231-259	Lum Road	Whealers Hill	Tennis	10	5
M.P. Tennis Club Inc (Mayfield Park Tennis Club)		34-38	Mayfield Drive	Mount Waverley	Tennis	10	5
Notting Hill / Pinewood Tennis Club Inc		1 - 9	Baker Avenue	Glen Waverley	Tennis	10	5
Tally Ho Tennis Club Inc		42	Bennet Avenue	Mount Waverley	Tennis	10	5
Wellington Tennis Club Inc		161 - 181	Police Road	Mulgrave	Tennis	10	5
Whealers Hill Tennis Club Inc		65 - 73	Jells Road	Whealers Hill	Tennis	10	5

5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

Indicator	Measure	Notes	Forecast 2021/22	Budget 2022/23	Projections			Trend +/o/-
					2023/24	2024/25	2025/26	
Operating position								
Adjusted Underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	0.56%	1.1%	3.4%	2.8%	3.7%	+
Liquidity								
Working Capital	Current assets / current liabilities	2	159.8%	114.3%	94.6%	109.9%	110.4%	-
Unrestricted cash	Unrestricted cash / current liabilities	3	84.7%	42.3%	15.5%	8.8%	31.9%	+
Obligations								
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	4	0.0%	0.0%	0.0%	0.2%	0.2%	o
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate		0.0%	0.0%	0.0%	-1.9%	-1.9%	o
Indebtedness	Non-current liabilities / own source revenue		4.7%	6.2%	13.5%	11.1%	8.9%	-
Asset renewal	Asset renewal and upgrade expense / Asset depreciation	5	158.7%	174.5%	125.0%	124.5%	125.4%	+
Stability								
Rates concentration	Rate revenue / adjusted underlying revenue	6	69.7%	67.1%	65.7%	65.7%	65.4%	o
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.18%	0.16%	0.2%	0.2%	0.2%	o

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Indicator	Measure	Notes	Forecast					Trend + / o / -
			2021/22	Budget 2022/23	2023/24	2024/25	2025/26	
Efficiency								
Expenditure level	Total expenses / Number of property assessments		\$ 2,349	\$ 2,445	\$ 2,472	\$ 2,526	\$ 2,561	+
Revenue level	Residential rate revenue/ Number of residential assessments		\$ 1,481	\$ 1,502	\$ 1,513	\$ 1,524	\$ 1,536	+
Workforce turnover	Number of permanent staff resignations & terminations / Average number of permanent staff for the financial year		11.9%	11.9%	11.9%	11.9%	11.9%	o
Sustainability Capacity								
Population	Total expenses/ Municipal population		\$ 956	\$ 1,007	\$ 1,033	\$ 1,071	\$ 1,102	+
Population	Value of infrastructure / Municipal population		\$ 4,859	\$ 3,184	\$ 3,345	\$ 3,252	\$ 3,211	+
Population	Municipal population / Kilometres of local roads		\$ 268	\$ 268	\$ 268	\$ 268	\$ 268	o
Own-source revenue	Own source revenue / Municipal population		\$ 804	\$ 861	\$ 908	\$ 952	\$ 990	+
Recurrent grants	Recurrent grants / Municipal population		\$ 100	\$ 105	\$ 108	\$ 110	\$ 113	o

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

Notes to indicators

1 Adjusted underlying result – An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Continued surpluses means Council is less reliant on cash reserves or increased debt to maintain services.

2 Working Capital – The proportion of current liabilities represented by current assets. Working capital is forecast to decrease from the 2021/22 forecast position due to reductions in cash which will be invested into the capital works program in 2022/23. The aim is to restore the working capital ratio toward 150%.

3 Unrestricted cash – cash without restriction compared to liabilities, shows a trend that is lowering levels of unrestricted cash particularly over the projected years as significant investments in capital works program is planned.

4 Debt compared to rates - Trend indicates Council may rely on debt against its annual rate revenue to fund capital projects. Council has been debt free since 30 June 2015.

5 Asset renewal - This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets. The trend reflects the Council's aim to bridge the asset renewal gap by funding more renewal capital works to upgrade the City's infrastructure.

6 Rates concentration - Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will become slightly more reliant on rate revenue compared to all other revenue sources.

6. SCHEDULE OF FEES AND CHARGES

This appendix presents the fees and charges of a statutory/non-statutory nature which will be charged in respect to various goods and services during the financial year 2022/23.

Fees and charges are based on information available at the time of publishing and may vary during the financial year subject to any changes in Council's policy or legislation.

Draft 2022/23 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2021/22 Unit Fee GST incl (where applicable)	2022/23 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
RATES							
Personal Service - Section 177 LGA Rent Demands/Urgent Response Letters	Statutory	Each	GST	\$70.00	\$75.00	\$5.00	7%
Personal Service / Field Call - Section 177 LGA	Statutory	Each	GST	\$70.00	\$75.00	\$5.00	7%
ML+C Revenue Management Partnerships - Basic Package (Per File)	Non-Statutory	Each	GST	\$0.00	\$6.40	\$6.40	0%
ML+C Revenue Management Partnerships - Intermediate Package (Per File)	Non-Statutory	Each	GST	\$0.00	\$46.30	\$46.30	0%
ML+C Revenue Management Partnerships - Comprehensive Package (Per File)	Non-Statutory	Each	GST	\$0.00	\$54.20	\$54.20	0%
Debt Recovery Administration Monash Pac	Non-Statutory	Each	GST	\$30.00	\$33.00	\$3.00	10%
Arrangement	Non-Statutory	Each	GST	\$22.00	\$24.20	\$2.20	10%
Deferment/hardship (COVID19 Management)	Non-Statutory	Each	GST	\$11.00	\$12.10	\$1.10	10%
Solicitor's Letter	Non-Statutory	Each	GST	\$30.00	\$33.00	\$3.00	10%
Administrative Cost-Investigation/Search Fee/Internal skip tracing fee	Non-Statutory	Each	GST	\$45.00	\$77.00	\$32.00	71%
Debt Recovery Search Fee (title searches, company searches etc)	Non-Statutory	Each	GST	\$30.00	\$32.00	\$2.00	7%
Attempted Service Fee	Non-Statutory	Each	GST	\$85.00	\$88.00	\$3.00	4%
Debt Recovery Admin Skip Tracing Unsuccessful	Non-Statutory	Each	GST	\$150.00	\$150.00	\$0.00	0%
Debt Recovery Admin Skip Tracing Successful	Non-Statutory	Each	GST	\$270.00	\$270.00	\$0.00	0%
Probate Search	Non-Statutory	Each	GST	\$70.00	\$80.00	\$10.00	14%
Mortgagee Letter	Non-Statutory	Each	GST	\$99.00	\$99.00	\$0.00	0%
Land Information Certificates							
Land Information Certificates	Statutory	Each	Non-GST	\$27.35	\$27.80	\$0.45	2%
MONASH SEMINAR & TRAINING CENTRE							
Community Use							
Community Hourly Rate Board Room	Non-Statutory	Per Hour	GST	\$16.80	\$16.80	\$0.00	0%
Community Hourly Rate Mtg Room 1	Non-Statutory	Per Hour	GST	\$16.80	\$16.80	\$0.00	0%
Community Hourly Rate Mtg Room 2	Non-Statutory	Per Hour	GST	\$22.20	\$22.20	\$0.00	0%
Community Hourly Rate Training Room	Non-Statutory	Per Hour	GST	\$22.20	\$22.20	\$0.00	0%
Commercial Use							
Commercial Hourly Rate Boardroom	Non-Statutory	Per Hour	GST	\$28.60	\$28.60	\$0.00	0%
Commercial Hourly Rate Mtg Room 1	Non-Statutory	Per Hour	GST	\$28.60	\$28.60	\$0.00	0%
Commercial Hourly Rate Mtg Room 2	Non-Statutory	Per Hour	GST	\$38.30	\$38.30	\$0.00	0%
Commercial Hourly Rate Training Room	Non-Statutory	Per Hour	GST	\$38.30	\$38.30	\$0.00	0%

Draft 2022/23 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2021/22 Unit Fee GST incl (where applicable)	2022/23 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
MONASH HALLS							
Community Use							
Small Hall - Mon to Fri	Non-Statutory	Per Hour	GST	\$20.30	\$20.30	\$0.00	0%
Small Hall - Saturday/Sunday/Public Holidays	Non-Statutory	Per Hire	GST	\$286.00	\$286.00	\$0.00	0%
Small Hall - New Year's Eve	Non-Statutory	Per Hire	GST	\$371.80	\$371.80	\$0.00	0%
Small Meeting Room - Mon to Fri	Non-Statutory	Per Hour	GST	\$11.20	\$11.20	\$0.00	0%
Small Meeting Room - Saturday/Sunday/Public Holidays	Non-Statutory	Per Hire	GST	\$102.85	\$102.85	\$0.00	0%
Small Meeting Room - New Year's Eve	Non-Statutory	Per Hire	GST	\$133.65	\$133.65	\$0.00	0%
Medium Hall - Mon to Fri	Non-Statutory	Per Hour	GST	\$28.00	\$28.00	\$0.00	0%
Medium Hall - Saturday/Sunday/Public Holidays	Non-Statutory	Per Hire	GST	\$525.80	\$525.80	\$0.00	0%
Medium Hall - New Year's Eve	Non-Statutory	Per Hire	GST	\$684.20	\$684.20	\$0.00	0%
Medium Meeting Room - Mon to Fri	Non-Statutory	Per Hour	GST	\$16.80	\$16.80	\$0.00	0%
Medium Meeting Room - Saturday/Sunday/Public Holidays	Non-Statutory	Per Hire	GST	\$114.40	\$114.40	\$0.00	0%
Medium Meeting Room - New Year's Eve	Non-Statutory	Per Hire	GST	\$148.50	\$148.50	\$0.00	0%
Large Hall - Mon to Fri	Non-Statutory	Per Hour	GST	\$33.70	\$33.70	\$0.00	0%
Large Hall - Saturday/Sunday/Public Holidays	Non-Statutory	Per Hire	GST	\$753.50	\$753.50	\$0.00	0%
Large Hall - New Year's Eve	Non-Statutory	Per Hire	GST	\$981.20	\$981.20	\$0.00	0%
Large Meeting Room - Mon to Fri	Non-Statutory	Per Hour	GST	\$22.20	\$22.20	\$0.00	0%
Large Meeting Room - Saturday/Sunday/Public Holidays	Non-Statutory	Per Hire	GST	\$119.90	\$119.90	\$0.00	0%
Large Meeting Room - New Year's Eve	Non-Statutory	Per Hire	GST	\$156.20	\$156.20	\$0.00	0%
Commercial Use							
Small Hall - Mon to Fri	Non-Statutory	Per Hour	GST	\$34.00	\$34.00	\$0.00	0%
Small Hall - Saturday/Sunday/Public Holidays	Non-Statutory	Per Hire	GST	\$480.50	\$480.50	\$0.00	0%
Small Hall - New Year's Eve	Non-Statutory	Per Hire	GST	\$626.90	\$626.90	\$0.00	0%
Small Meeting Room - Mon to Fri	Non-Statutory	Per Hour	GST	\$19.00	\$19.00	\$0.00	0%
Small Meeting Room - Saturday/Sunday/Public Holidays	Non-Statutory	Per Hire	GST	\$169.30	\$169.30	\$0.00	0%
Small Meeting Room - New Year's Eve	Non-Statutory	Per Hire	GST	\$220.50	\$220.50	\$0.00	0%
Medium Hall - Mon to Fri	Non-Statutory	Per Hour	GST	\$47.60	\$47.60	\$0.00	0%
Medium Hall - Saturday/Sunday/Public Holidays	Non-Statutory	Per Hire	GST	\$883.20	\$883.20	\$0.00	0%
Medium Hall - New Year's Eve	Non-Statutory	Per Hire	GST	\$1,151.70	\$1,151.70	\$0.00	0%

Draft 2022/23 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2021/22 Unit Fee GST incl (where applicable)	2022/23 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Medium Meeting Room - Mon to Fri	Non-Statutory	Per Hour	GST	\$28.60	\$28.60	\$0.00	0%
Medium Meeting Room - Saturday/Sunday/Public Holidays	Non-Statutory	Per Hire	GST	\$184.20	\$184.20	\$0.00	0%
Medium Meeting Room - New Year's Eve	Non-Statutory	Per Hire	GST	\$239.80	\$239.80	\$0.00	0%
Large Hall - Mon to Fri	Non-Statutory	Per Hour	GST	\$57.20	\$57.20	\$0.00	0%
Large Hall - Saturday/Sunday/Public Holidays	Non-Statutory	Per Hire	GST	\$1,276.70	\$1,276.70	\$0.00	0%
Large Hall - New Year's Eve	Non-Statutory	Per Hire	GST	\$1,657.30	\$1,657.30	\$0.00	0%
Large Meeting Room - Mon to Fri	Non-Statutory	Per Hour	GST	\$38.30	\$38.30	\$0.00	0%
Large Meeting Room - Saturday/Sunday/Public Holidays	Non-Statutory	Per Hire	GST	\$199.10	\$199.10	\$0.00	0%
Large Meeting Room - New Year's Eve	Non-Statutory	Per Hire	GST	\$258.10	\$258.10	\$0.00	0%
BATESFORD HUB							
Facility/Room Hire							
Small Meeting Room Community	Non-Statutory	Per Hour	GST	\$11.20	\$11.20	\$0.00	0%
Medium Meeting Room Community	Non-Statutory	Per Hour	GST	\$16.80	\$16.80	\$0.00	0%
Multi purpose room Community	Non-Statutory	Per Hour	GST	\$28.00	\$28.00	\$0.00	0%
Jordanville Centre Hire - Community	Non-Statutory	Per Hour	GST	\$20.30	\$20.30	\$0.00	0%
Small Meeting Room Commercial	Non-Statutory	Per Hour	GST	\$19.00	\$19.00	\$0.00	0%
Medium Meeting Room Commercial	Non-Statutory	Per Hour	GST	\$28.60	\$28.60	\$0.00	0%
Multi purpose room Commercial	Non-Statutory	Per Hour	GST	\$47.60	\$47.60	\$0.00	0%
Jordanville Centre Hire Commercial	Non-Statutory	Per Hour	GST	\$57.20	\$57.20	\$0.00	0%
Jordanville Centre Community	Non-Statutory	Per Hour	GST	\$34.00	\$33.70	-\$0.30	-1%
CLAYTON COMMUNITY CENTRE							
Facility/Room Hire							
Additional Cleaning	Non-Statutory	Per Hour	GST	\$71.10	\$71.10	\$0.00	0%
Bump In/Out & Rehearsal Community	Non-Statutory	Per Week	GST	\$64.90	\$64.90	\$0.00	0%
Bump In/Out Rehearsal Commercial	Non-Statutory	Per Week	GST	\$107.10	\$109.75	\$2.65	2%
Small Meeting Room Community	Non-Statutory	Per Hour	GST	\$11.20	\$11.20	\$0.00	0%
Medium Meeting Room Community	Non-Statutory	Per Hour	GST	\$16.80	\$16.80	\$0.00	0%

Draft 2022/23 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2021/22 Unit Fee GST incl (where applicable)	2022/23 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Small Meeting Room Commercial	Non-Statutory	Per Hour	GST	\$19.00	\$19.00	\$0.00	0%
Medium Meeting Room Commercial	Non-Statutory	Per Hour	GST	\$28.60	\$28.60	\$0.00	0%
Security Mon-Friday	Non-Statutory	Per Hour	GST	\$46.20	\$46.20	\$0.00	0%
Security Public Holiday	Non-Statutory	Per Hour	GST	\$82.90	\$82.90	\$0.00	0%
Security Saturday	Non-Statutory	Per Hour	GST	\$56.90	\$56.90	\$0.00	0%
Security Sunday	Non-Statutory	Per Hour	GST	\$71.10	\$71.10	\$0.00	0%
Supervising Technician	Non-Statutory	Per Hour	GST	\$63.40	\$65.00	\$1.60	3%
Theatrette Community	Non-Statutory	Per day	GST	\$427.20	\$427.20	\$0.00	0%
Theatrette Community	Non-Statutory	Per Hour	GST	\$64.90	\$66.50	\$1.60	2%
Theatrette Community	Non-Statutory	Per Week	GST	\$1,416.90	\$1,416.90	\$0.00	0%
Theatrette Commercial	Non-Statutory	Per day	GST	\$693.10	\$710.00	\$16.90	2%
Theatrette Commercial	Non-Statutory	Per Hour	GST	\$106.90	\$109.50	\$2.60	2%
Theatrette Commercial	Non-Statutory	Per Week	GST	\$2,589.60	\$2,650.00	\$60.40	2%
RESIDENTIAL CARE							
Elizabeth Gardens- 2 bedrooms	Non-Statutory	Per Week	Non GST	\$117.45	\$119.80	\$2.35	2%
Elizabeth Gardens - New Residents	Non-Statutory	Per Week	Non GST	\$44.70	\$45.60	\$0.90	2%
HOME AND COMMUNITY CARE							
Planned Activity Groups - Halcyon							
Day	Non-Statutory	Per session	Non GST	\$17.80	No longer used		
Full Cost Recovery including Social, Meal & Transport	Non-Statutory	Per session	GST	\$105.80	No longer used		
Full Cost Recovery including Social and Meal	Non-Statutory	Per session	GST	\$82.20	No longer used		
Day with no meal	Non-Statutory	Per session	Non GST	\$5.70	\$5.90	\$0.20	4%
Full Cost Recovery including Social and Transport	Non-Statutory	Per session	GST	\$29.20	\$30.40	\$1.20	4%
Positive Ageing Activity Centre (PAAC)							
Seniors Hub Social	Non-Statutory	Per Session	Non GST	\$5.70	\$5.90	\$0.20	4%
Full Cost Recovery	Non-Statutory	Per session	GST	\$29.20	\$30.40	\$1.20	4%

Draft 2022/23 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2021/22 Unit Fee GST incl (where applicable)	2022/23 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Home Maintenance including Garden Safety							
Low	Non-Statutory	Per hour plus materials	Non GST	\$16.50	\$17.15	\$0.65	4%
Medium	Non-Statutory	Per hour plus materials	Non GST	\$21.90	\$22.75	\$0.85	4%
High	Non-Statutory	Per hour plus materials	Non GST	\$27.90	\$29.00	\$1.10	4%
Full Cost Recovery	Non-Statutory	Per hour plus materials	GST	\$72.80	\$75.70	\$2.90	4%
Home Maintenance - Gutter Cleaning							
Low	Non-Statutory	Per staff hour (minimum 2 hours)	Non GST	\$25.40	\$26.40	\$1.00	4%
Medium	Non-Statutory	Per staff hour (minimum 2 hours)	Non GST	\$29.20	\$30.40	\$1.20	4%
High	Non-Statutory	Per staff hour (minimum 2 hours)	Non GST	\$40.50	\$42.10	\$1.60	4%
Full Cost Recovery	Non-Statutory	Per staff hour (minimum 2 hours)	GST	\$80.50	\$83.70	\$3.20	4%
General Home Care							
Low	Non-Statutory	Per hour	Non GST	\$7.70	\$8.00	\$0.30	4%
Medium	Non-Statutory	Per hour	Non GST	\$19.00	\$19.80	\$0.80	4%
High	Non-Statutory	Per hour	Non GST	\$40.10	\$41.70	\$1.60	4%
Full Cost Recovery	Non-Statutory	Per Hour	GST	\$60.80	\$62.30	\$1.50	2%
Delivered Meals							
Low	Non-Statutory	Per Meal	Non GST	\$11.10	\$11.50	\$0.40	4%
Medium	Non-Statutory	Per Meal	Non GST	\$11.10	\$11.50	\$0.40	4%
High	Non-Statutory	Per Meal	Non GST	\$15.80	\$16.40	\$0.60	4%
Full Cost Recovery	Non-Statutory	Per Meal	GST	\$18.20	\$18.90	\$0.70	4%

Draft 2022/23 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2021/22 Unit Fee GST incl (where applicable)	2022/23 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Personal Care							
Low	Non-Statutory	Per hour	Non GST	\$5.65	\$5.90	\$0.25	4%
Medium	Non-Statutory	Per hour	Non GST	\$11.20	\$11.60	\$0.40	4%
High	Non-Statutory	Per hour	Non GST	\$26.90	\$28.00	\$1.10	4%
Full Cost Recovery	Non-Statutory	Per Hour	GST	\$61.00	\$63.40	\$2.40	4%
Respite Care							
Low	Non-Statutory	Per hour	Non GST	\$3.90	\$4.00	\$0.10	3%
Medium	Non-Statutory	Per hour	Non GST	\$6.00	\$6.00	\$0.00	0%
High	Non-Statutory	Per hour	Non GST	\$16.90	\$17.60	\$0.70	4%
Full Cost Recovery	Non-Statutory	Per Hour	GST	\$61.00	\$63.40	\$2.40	4%
Allied Health sessions	Non-Statutory	Per session	Non GST	\$11.20	\$11.70	\$0.50	4%
Community Bus							
Assisted Transport Charge	Non-Statutory	Per return trip	GST	\$3.20	\$3.30	\$0.10	3%
Community Bus Hire -11 seater + Driver	Non-Statutory	Per hour	GST	\$8.30	No longer used		
Community Bus Hire - 11 Seater + Driver	Non-Statutory	Per km	GST	\$2.30	No longer used		
Community Bus Per Day Max - 11 Seater + Driver	Non-Statutory	Per day	GST	\$82.20	\$85.50	\$3.30	4%
Positive Ageing Community Grants Group Community Bus Hire	Non-Statutory	Per day	GST	\$32.00	\$33.30	\$1.30	4%
CHILDREN, YOUTH AND FAMILY SERVICE							
Child Care							
Brine Street - Daily	Statutory	Per day	Non GST	\$132.00	\$137.00	\$5.00	4%
Brine Street - Weekly	Statutory	Per week	Non GST	\$594.00	\$602.00	\$8.00	1%
Late Fee	Statutory	Per minute	Non GST	\$2.70	\$2.80	\$0.10	4%
Preschools							
Enrolment Fee	Non-Statutory	Per Child	Non GST	\$14.35	\$14.90	\$0.55	4%
Immunisation							
Vaccines							
Chicken Pox (Varicella) Vaccine	Statutory	Each	Non GST	\$71.00	\$73.00	\$2.00	3%
Boostrix Vaccine	Statutory	Each	Non GST	\$49.00	\$51.00	\$2.00	4%
Flu Vaccine	Statutory	Each	Non GST	\$15.00	\$15.50	\$0.50	3%

Draft 2022/23 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2021/22 Unit Fee GST incl (where applicable)	2022/23 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
LIBRARIES							
Photocopy/Printing Charges							
B&W (A4 only)	Non-Statutory	Per page	GST	\$0.20	\$0.20	\$0.00	0%
B&W (A3)	Non-Statutory	Per page	GST	\$0.30	\$0.30	\$0.00	0%
Colour A4	Non-Statutory	Per page	GST	\$1.00	\$1.00	\$0.00	0%
Colour A3	Non-Statutory	Per page	GST	\$1.50	\$1.50	\$0.00	0%
Fax (1st page)	Non-Statutory	Per page	GST	\$0.00	\$0.00	\$0.00	0%
Fax (subsequent pages)	Non-Statutory	Per page	GST	\$0.00	\$0.00	\$0.00	0%
Printing	Non-Statutory	Per page	GST	\$0.20	\$0.20	\$0.00	0%
Other Library Charges							
Literature Festival Workshops	Non-Statutory	Each	GST	\$10.70	\$10.90	\$0.20	2%
Chargeable Programs	Non-Statutory	Each	GST	\$4.30	\$4.40	\$0.10	2%
Library Bags (polyester)	Non-Statutory	Each	GST	\$2.20	\$2.20	\$0.00	0%
Library Bags (cloth)	Non-Statutory	Each	GST	\$5.00	\$4.00	-\$1.00	-20%
Sale of Redundant Library Books	Non-Statutory	Each	GST	\$0.50	\$0.50	\$0.00	0%
Replacement Membership Card	Non-Statutory	Per card	Non GST	\$0.20	\$0.20	\$0.00	0%
Lost and Damaged Books							
Magazines and Paperbacks	Non-Statutory	Each	Non GST	\$5.00	\$5.10	\$0.10	2%
Books	Non-Statutory	Each	Non GST	\$5.00	\$5.10	\$0.10	2%
Library Meeting Rooms							
Weekdays and Saturdays - Community Rate	Non-Statutory	Per hour	GST	\$30.00	\$31.00	\$1.00	3%
Weekdays and Saturdays - Commercial Rate	Non-Statutory	Per hour	GST	\$50.00	\$52.00	\$2.00	4%
Sunday	Non-Statutory	Per half day	GST	\$385.00	\$400.00	\$15.00	4%
FESTIVAL SITE FEES							
Carols by Candlelight - Commercial Vendor	Non-Statutory	Per Stall	GST	\$456.00	\$456.00	\$0.00	0%
Festival - Oakleigh Commercial vendor site fee	Non-Statutory	Per stall	GST	\$170.00	\$170.00	\$0.00	0%
Festival - Clayton Commercial Vendor site fee	Non-Statutory	Per Stall	GST	\$165.00	\$165.00	\$0.00	0%
Festival vendors power fee	Non-Statutory	Per Stall	GST	\$76.00	\$76.00	\$0.00	0%
Marquee Weight		Per Stall	GST	\$92.00	\$92.00	\$0.00	0%
Events - Commercial Marquee Hire	Non-Statutory	Per Stall	GST	\$188.00	\$188.00	\$0.00	0%
Events - Community Marquee Hire	Non-Statutory	Per stall	GST	\$164.00	\$164.00	\$0.00	0%
Events - Commercial Vendor Site Fee	Non-Statutory	Per Stall	GST	\$85.00	\$85.00	\$0.00	0%

Draft 2022/23 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2021/22 Unit Fee GST incl (where applicable)	2022/23 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Eaton Mall - Event Permit Fee – Commercial	Non-Statutory	Per event	GST	\$370.00	\$370.00	\$0.00	0%
Eaton Mall - Event Permit Fee – Community	Non-Statutory	Per event	GST	\$107.00	\$107.00	\$0.00	0%
Not for Profit Site Fee	Non-Statutory	Per Stall	GST	\$80.00	\$80.00	\$0.00	0%
Event Permit Fee - Commercial	Non-Statutory	Per event	Non-GST	\$215.00	\$215.00	\$0.00	0%
MONASH GALLERY OF ART							
Hire and Rental Charges							
Staff Charge (min 3 hrs)	Non-Statutory	Per Hour	GST	\$65.00	\$65.00	\$0.00	0%
Security Guard	Non-Statutory	Each	GST	\$200.00	\$200.00	\$0.00	0%
Community rate: Gallery hire (after hours min 3 hours plus 1 hour pack up/down)	Non-Statutory	Per Hour	GST	\$235.00	\$235.00	\$0.00	0%
Community rate: Additional services Director and Curator led exhibition tour	Non-Statutory	Per Hour	GST	\$95.00	\$95.00	\$0.00	0%
Community rate: Additional services - Security	Non-Statutory	Per Hour	GST	\$200.00	\$200.00	\$0.00	0%
Community rate: MGA Board room (during business hours)	Non-Statutory	Per Hour	GST	\$65.00	\$65.00	\$0.00	0%
Community rate: MGA Board room (outside of business hours (3 hours min))	Non-Statutory	Per Hour	GST	\$70.00	\$70.00	\$0.00	0%
Community rate: Additional staff required (min 3 hours)	Non-Statutory	Per Hour	GST	\$65.00	\$65.00	\$0.00	0%
Commercial rate: Gallery hire (after hours - min 3 hours)	Non-Statutory	Per Hour	GST	\$350.00	\$350.00	\$0.00	0%
Commercial rate: Additional services Director and Curator led exhibition tour	Non-Statutory	Per Hour	GST	\$120.00	\$120.00	\$0.00	0%
Commercial rate: Additional services - Security (per hour)	Non-Statutory	Per Hour	GST	\$200.00	\$200.00	\$0.00	0%
Commercial rate: MGA Board room (during business hours)	Non-Statutory	Per Hour	GST	\$85.00	\$85.00	\$0.00	0%
Commercial rate: MGA Board room (outside business hours)	Non-Statutory	Per Hour	GST	\$90.00	\$90.00	\$0.00	0%
Commercial rate: Additional staff required (min 3 hours)	Non-Statutory	Per Hour	GST	\$65.00	\$65.00	\$0.00	0%
RECREATION SERVICES							
Waverley Golf Course							
9 Holes Concession	Non-Statutory	Each	GST	\$16.30	\$16.60	\$0.30	2%
9 Holes Concession Packaged (receive 10 rounds)	Non-Statutory	Each	GST	\$147.00	\$150.00	\$3.00	2%
9 Holes Concession Packaged (receive 25 rounds)	Non-Statutory	Each	GST	\$360.00	\$367.00	\$7.00	2%
9 Holes Mid Week	Non-Statutory	Each	GST	\$22.00	\$22.50	\$0.50	2%
9 Holes Mid Week Packaged (receive 10 rounds)	Non-Statutory	Each	GST	\$197.00	\$200.00	\$3.00	2%
9 Holes Mid Week Packaged (receive 25 rounds)	Non-Statutory	Each	GST	\$483.00	\$493.00	\$10.00	2%
9 Holes Weekend	Non-Statutory	Each	GST	\$25.50	\$26.00	\$0.50	2%
9 Holes Weekend Packaged (receive 10 rounds)	Non-Statutory	Each	GST	\$230.00	\$235.00	\$5.00	2%
9 Holes Weekend Packaged (receive 25 rounds)	Non-Statutory	Each	GST	\$561.00	\$572.50	\$11.50	2%

Draft 2022/23 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2021/22 Unit Fee GST incl (where applicable)	2022/23 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
18 Holes Concession	Non-Statutory	Each	GST	\$22.00	\$22.50	\$0.50	2%
18 Holes Concession Packaged (receive 10 rounds)	Non-Statutory	Each	GST	\$197.00	\$200.00	\$3.00	2%
18 Holes Concession Packaged (receive 25 rounds)	Non-Statutory	Each	GST	\$482.00	\$492.00	\$10.00	2%
18 Holes Mid Week	Non-Statutory	Each	GST	\$30.60	\$31.20	\$0.60	2%
18 Holes Mid Week Packaged (receive 10 rounds)	Non-Statutory	Each	GST	\$270.00	\$275.50	\$5.50	2%
18 Holes Mid Week Packaged (receive 25 rounds)	Non-Statutory	Each	GST	\$668.00	\$681.50	\$13.50	2%
18 Holes Weekend	Non-Statutory	Each	GST	\$34.70	\$35.50	\$0.80	2%
18 Holes Weekend Packaged (receive 10 rounds)	Non-Statutory	Each	GST	\$310.00	\$316.00	\$6.00	2%
18 Holes Weekend Packaged (receive 25 rounds)	Non-Statutory	Each	GST	\$748.00	\$763.00	\$15.00	2%
Twilight Rate	Non-Statutory	Each	GST	\$27.50	\$28.00	\$0.50	2%
Practice Range - 60 Balls	Non-Statutory	Each	GST	\$12.20	\$12.50	\$0.30	2%
Practice Range - 100 Balls	Non-Statutory	Each	GST	\$16.30	\$16.70	\$0.40	2%
Memberships							
Platinum Adult (7 days Golf Course and Driving Range)	Non-Statutory	Each	GST	\$2,039.00	\$2,080.00	\$41.00	2%
Gold Adult (7 days Golf) 12 Month	Non-Statutory	Each	GST	\$1,427.00	\$1,455.50	\$28.50	2%
Silver Adult 5 Day Membership 12 Months	Non-Statutory	Each	GST	\$1,101.00	\$1,123.00	\$22.00	2%
Bronze - Pensioners / Concession (7 days Golf) 12 Month Memberships - (reciprocal rights to Oakleigh)	Non-Statutory	Each	GST	\$1,199.00	\$1,222.00	\$23.00	2%
Bronze – Pensioner Concession (5 Days) 12 Months	Non-Statutory	Each	GST	\$969.00	\$988.00	\$19.00	2%
Afternoon Twilight Membership	Non-Statutory	Each	GST	\$1,060.00	\$1,081.00	\$21.00	2%
Junior – (7 days Golf) Memberships	Non-Statutory	Each	GST	\$494.00	\$503.00	\$9.00	2%
Driving Range (7 Day Membership) -100 Balls per day	Non-Statutory	Each	GST	\$796.00	\$812.00	\$16.00	2%
Oakleigh Golf Course							
9 Holes Concession	Non-Statutory	Each	GST	\$13.80	\$14.10	\$0.30	2%
9 Holes Concession Packaged (receive 10 rounds)	Non-Statutory	Each	GST	\$124.00	\$126.50	\$2.50	2%
9 Holes Concession Packaged (receive 25 rounds)	Non-Statutory	Each	GST	\$303.00	\$309.00	\$6.00	2%
9 Holes Mid Week	Non-Statutory	Each	GST	\$18.60	\$19.00	\$0.40	2%
9 Holes Mid Week Packaged (receive 10 rounds)	Non-Statutory	Each	GST	\$167.00	\$170.50	\$3.50	2%
9 Holes Mid Week Packaged (receive 25 rounds)	Non-Statutory	Each	GST	\$408.00	\$416.20	\$8.20	2%
9 Holes Weekend	Non-Statutory	Each	GST	\$21.20	\$21.60	\$0.40	2%
9 Holes Weekend Packaged (receive 10 rounds)	Non-Statutory	Each	GST	\$191.00	\$195.00	\$4.00	2%
9 Holes Weekend Packaged (receive 25 rounds)	Non-Statutory	Each	GST	\$468.00	\$477.50	\$9.50	2%

Draft 2022/23 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2021/22 Unit Fee GST incl (where applicable)	2022/23 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
18 Holes Concession	Non-Statutory	Each	GST	\$18.40	\$18.70	\$0.30	2%
18 Holes Concession Packaged (receive 10 rounds)	Non-Statutory	Each	GST	\$165.00	\$168.50	\$3.50	2%
18 Holes Concession Packaged (receive 25 rounds)	Non-Statutory	Each	GST	\$404.00	\$412.00	\$8.00	2%
18 Holes Mid Week	Non-Statutory	Each	GST	\$24.50	\$25.00	\$0.50	2%
18 Holes Mid Week Packaged (receive 10 rounds)	Non-Statutory	Each	GST	\$220.00	\$224.50	\$4.50	2%
18 Holes Mid Week Packaged (receive 25 rounds)	Non-Statutory	Each	GST	\$539.00	\$550.00	\$11.00	2%
18 Holes Weekend	Non-Statutory	Each	GST	\$27.50	\$28.00	\$0.50	2%
18 Holes Weekend Packaged (receive 10 rounds)	Non-Statutory	Each	GST	\$248.00	\$253.00	\$5.00	2%
18 Holes Weekend Packaged (receive 25 rounds)	Non-Statutory	Each	GST	\$606.00	\$618.00	\$12.00	2%
Twilight Rate	Non-Statutory	Each	GST	\$18.00	\$18.40	\$0.40	2%
Memberships							
Gold Adult (7 days Golf) 12 Month Memberships	Non-Statutory	Each	GST	\$847.00	\$864.00	\$17.00	2%
Silver Adult 5 Day Membership 12 Months Memberships	Non-Statutory	Each	GST	\$740.00	\$754.80	\$14.80	2%
Pensioners (7 days Golf) 12 Month Memberships	Non-Statutory	Each	GST	\$658.00	\$671.00	\$13.00	2%
Pensioners Concession (5 Days) 12 Months Membership	Non-Statutory	Each	GST	\$550.00	\$561.00	\$11.00	2%
Junior – (7 days Golf) Memberships	Non-Statutory	Each	GST	\$332.00	\$338.70	\$6.70	2%
ACTIVE RESERVES							
Hire Charges and Rental							
Archery- Freeway Reserve	Non-Statutory	Per year	GST	\$1,632.00	\$1,665.00	\$33.00	2%
Association Fee - Annual Ungraded Pavilions	Non-Statutory	Per year	GST	\$1,164.00	\$1,187.00	\$23.00	2%
Athletics- Central Reserve	Non-Statutory	Per year	GST	\$1,730.00	\$1,765.00	\$35.00	2%
Athletics- Davies Reserve	Non-Statutory	Per year	GST	\$764.00	\$779.00	\$15.00	2%
Baseball- A Grade - Senior	Non-Statutory	Per season	GST	\$343.00	\$350.00	\$7.00	2%
Baseball- A Grade - Junior	Non-Statutory	Per season	GST	\$172.00	\$175.00	\$3.00	2%
Baseball- A Grade - Under 13	Non-Statutory	Per season	GST	\$86.00	\$87.50	\$1.50	2%
Baseball- B Grade - Senior	Non-Statutory	Per season	GST	\$247.00	\$252.00	\$5.00	2%
Baseball- B Grade - Junior	Non-Statutory	Per season	GST	\$128.00	\$126.00	-\$2.00	-2%
Baseball- B Grade - Under 13	Non-Statutory	Per season	GST	\$62.00	\$63.00	\$1.00	2%
Baseball- C Grade - Senior	Non-Statutory	Per season	GST	\$229.00	\$234.00	\$5.00	2%
Baseball- C Grade - Junior	Non-Statutory	Per season	GST	\$115.00	\$117.00	\$2.00	2%
Baseball- C Grade - Under 13	Non-Statutory	Per season	GST	\$57.00	\$58.50	\$1.50	3%
BMX - Stan Riley Reserve	Non-Statutory	Per year	GST	\$785.00	\$800.00	\$15.00	2%
BMX - Stan Riley Reserve - Casual Hire Rate	Non-Statutory	Per hour	GST	\$50.00	\$51.00	\$1.00	2%

Draft 2022/23 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2021/22 Unit Fee GST incl (where applicable)	2022/23 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Club Fee Annual Ungraded Pavilions : Different Use	Non-Statutory	Per year	GST	\$397.00	\$405.00	\$8.00	2%
New fees - as per the endorsed cricket wicket policy Nov 2021							
Cricket - Basic Ground usage fee - Turf Wicket Grounds	Non-Statutory	Per team per season	GST		\$750.00		
Cricket - Turf Wicket - Central North	Non-Statutory	Per Turf Table	GST		\$9,600.00		
Cricket - Turf Wicket - Central South	Non-Statutory	Per Turf Table	GST		\$9,600.00		
Cricket - Turf Wicket - Warrawee Park, Scammell Reserve, Mt Waverley Reserve	Non-Statutory	Per Turf Table	GST		\$6,300.00		
Cricket - Turf Wicket - Mulgrave Reserve, Meade Reserve	Non-Statutory	Per Turf Table	GST		\$4,500.00		
Cricket - Turf Wicket - Pinewood Reserve	Non-Statutory	Per Turf Table	GST		\$4,200.00		
Cricket - Turf Wicket - Essex Heights Reserve	Non-Statutory	Per Turf Table	GST		\$3,600.00		
Cricket - Turf Training Nets - Central Reserve	Non-Statutory	Per Venue	GST		\$2,160.00		
Cricket - Turf Training Nets - Warrawee Reserve	Non-Statutory	Per Venue	GST		\$2,600.00		
Cricket - Turf Training Nets - Mt Waverley Reserve	Non-Statutory	Per Venue	GST		\$1,680.00		
Cricket - Turf Training Nets - Essex Heights Reserve	Non-Statutory	Per Venue	GST		\$1,440.00		
Cricket - Turf Training Nets - Mulgrave Reserve	Non-Statutory	Per Venue	GST		\$1,080.00		
Cricket - Synthetic - Senior	Non-Statutory	Per season	GST	\$552.00	\$574.00	\$22.00	4%
Cricket - Synthetic - Junior	Non-Statutory	Per season	GST	\$276.00	\$287.00	\$11.00	4%
Cricket - Synthetic - Under 13	Non-Statutory	Per season	GST	\$138.00	\$143.50	\$5.50	4%
Cricket - synthetic nets - Monash City Council residents, club or school.	Non-Statutory	Casual hire - per bay per session	GST	\$0.00	\$0.00	\$0.00	0%
Cricket - synthetic nets - Non-Monash City Council residents, club or school.	Non-Statutory	Casual hire - per bay per session	GST	\$20.00	\$20.40	\$0.40	2%
Cricket - synthetic nets - Commercial Use	Non-Statutory	Casual hire - per bay per session	GST	\$30.00	\$30.60	\$0.60	2%
Croquet - Electra Reserve	Non-Statutory	Per year	GST	\$995.00	\$1,030.00	\$35.00	4%
Dog Clubs - Electra Reserve	Non-Statutory	Per year	GST	\$1,015.00	\$1,055.00	\$40.00	4%

Draft 2022/23 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2021/22 Unit Fee GST incl (where applicable)	2022/23 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Football - A Grade Reserve Senior	Non-Statutory	Per season	GST	\$1,374.00	\$1,401.50	\$27.50	2%
Football - A Grade Reserve Junior	Non-Statutory	Per season	GST	\$687.00	\$700.75	\$13.75	2%
Football - A Grade Reserve Under 13	Non-Statutory	Per season	GST	\$343.50	\$350.35	\$6.85	2%
Football - A Grade Reserve Senior - annual fee	Non-Statutory	Per year	GST	\$3,435.00	\$3,504.00	\$69.00	2%
Football - A Grade Reserve Junior - annual fee	Non-Statutory	Per year	GST	\$1,717.50	\$1,752.00	\$34.50	2%
Football - B Grade Reserve Senior	Non-Statutory	Per season	GST	\$847.00	\$864.00	\$17.00	2%
Football - B Grade Reserve Junior	Non-Statutory	Per season	GST	\$423.50	\$432.00	\$8.50	2%
Football - B Grade Reserve Under 13	Non-Statutory	Per season	GST	\$211.75	\$216.00	\$4.25	2%
Football - B Grade Reserve Senior - annual fee	Non-Statutory	Per year	GST	\$1,755.00	\$1,790.00	\$35.00	2%
Football - B Grade Reserve Junior - annual fee	Non-Statutory	Per year	GST	\$877.50	\$895.00	\$17.50	2%
Football - C & D Grade Reserve Senior (up to 49)	Non-Statutory	Per season	GST	\$769.00	\$784.50	\$15.50	2%
Football - C & D Grade Reserve Junior (includes 50+)	Non-Statutory	Per season	GST	\$384.50	\$392.25	\$7.75	2%
Football - C & D Grade Reserve Under 13	Non-Statutory	Per season	GST	\$192.25	\$196.25	\$4.00	2%
Football - C & D Grade Reserve Senior - annual fee	Non-Statutory	Per year	GST	\$1,592.00	\$1,624.00	\$32.00	2%
Football - C & D Grade Reserve Junior - annual fee	Non-Statutory	Per year	GST	\$796.00	\$812.00	\$16.00	2%
Horse Riding - Drummie - Full usage	Non-Statutory	Per year	GST	\$268.00	\$273.50	\$5.50	2%
Leased Properties - AFL (D.W. Nichol)					\$10,400.00	\$0.00	
Leased Properties - Bowls (per court)	Non-Statutory	Each	GST	\$484.00	\$493.70	\$9.70	2%
Leased Properties - Bowls (per pavilion)	Non-Statutory	each	GST	\$385.00	\$392.70	\$7.70	2%
Leased Properties - Chadstone Calisthenics	Non-Statutory	each	GST	\$393.00	\$401.00	\$8.00	2%
Leased Properties - Fencing	Non-Statutory	each	GST	\$367.00	\$374.50	\$7.50	2%
Licence Properties - SEDA				\$12,423.60	\$12,672.00	\$248.40	2%
Leased Properties - Tennis (per court)	Non-Statutory	Each	GST	\$130.50	\$133.00	\$2.50	2%
Leased Properties - Tennis (per pavilion)	Non-Statutory	Each	GST	\$385.00	\$392.70	\$7.70	2%
Leased Properties - Waverley Advanced Gymnastics Club	Non-Statutory	Per Year	GST	\$15,000.00	\$15,000.00	\$0.00	0%
Leased Properties - Waverley Basketball Association	Non-Statutory	Per Year	GST	\$5.00	\$5.20	\$0.20	4%
Leased Properties - Waverley Hockey Club	Non-Statutory	Per Year	GST	\$1,539.00	\$1,570.00	\$31.00	2%
Leased Properties - Waverley Night Netball Association	Non-Statutory	Per Year	GST	\$5.00	\$5.20	\$0.20	4%
Netball - Ashwood College	Non-Statutory	Per Year	GST	\$1,570.00	\$1,601.50	\$31.50	2%
Off Season Pavilion Fee	Non-Statutory	Each	GST	\$207.00	\$212.00	\$5.00	2%
Pavilions - A Grade Junior	Non-Statutory	Per season	GST	\$274.00	\$279.50	\$5.50	2%
Pavilions - A Grade Senior	Non-Statutory	Per season	GST	\$550.00	\$561.00	\$11.00	2%

Draft 2022/23 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2021/22 Unit Fee GST incl (where applicable)	2022/23 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Pavilions - B Grade Junior	Non-Statutory	Per season	GST	\$200.00	\$204.00	\$4.00	2%
Pavilions - B Grade Senior	Non-Statutory	Per season	GST	\$396.00	\$404.00	\$8.00	2%
Pavilions - C Grade Junior	Non-Statutory	Per season	GST	\$146.00	\$149.00	\$3.00	2%
Pavilions - C Grade Senior	Non-Statutory	Per season	GST	\$292.00	\$298.00	\$6.00	2%
Pavilions - D Grade Junior	Non-Statutory	Per season	GST	\$73.00	\$74.50	\$1.50	2%
Pavilions - D Grade Senior	Non-Statutory	Per season	GST	\$142.50	\$145.50	\$3.00	2%
Rental of Reserve Commercial Rental	Non-Statutory	Per half day	GST	\$1,882.00	\$1,920.00	\$38.00	2%
Rental of Reserve Commercial Rental > 3 hours	Non-Statutory	Per day	GST	\$2,836.00	\$2,893.00	\$57.00	2%
Rental of Reserve Cricket final exclusive use - Synthetic (Juniors)	Non-Statutory	Per game	GST	\$134.00	\$137.00	\$3.00	2%
Rental of Reserve Cricket final exclusive use - Synthetic (Seniors)	Non-Statutory	Per game	GST	\$268.00	\$274.00	\$6.00	2%
Rental of Reserve Cricket final exclusive use - Turf (Juniors)	Non-Statutory	Per game	GST	\$262.00	\$273.00	\$11.00	4%
Rental of Reserve Cricket final exclusive use - Turf (Seniors)	Non-Statutory	Per game	GST	\$1,010.00	\$1,050.00	\$40.00	4%
Rental of Reserve Existing pitch use (turf cricket)	Non-Statutory	Per day	GST	\$262.00	\$267.30	\$5.30	2%
Rental of Reserve Existing pitch use with curator (turf cricket)	Non-Statutory	Per day	GST	\$652.00	\$665.00	\$13.00	2%
Rental of Reserve Fitness Group Franchise Rental	Non-Statutory	Per month	GST	\$193.00	\$200.00	\$7.00	4%
Rental of Reserve Football League final (Juniors)	Non-Statutory	Per day	GST	\$238.00	\$243.00	\$5.00	2%
Rental of Reserve Football League final (Seniors)	Non-Statutory	Per day	GST	\$474.00	\$484.00	\$10.00	2%
Rental of Reserve Full day	Non-Statutory	Per day	GST	\$274.00	\$280.00	\$6.00	2%
Rental of Reserve Half day	Non-Statutory	Per half day	GST	\$146.00	\$149.00	\$3.00	2%
Rental of Reserve Full day - Monash Clubs (25%)	Non-Statutory	Per day	GST	\$71.00	\$72.50	\$1.50	2%
Rental of Reserve Half day - Monash Clubs (25%)	Non-Statutory	Per half day	GST	\$36.50	\$37.20	\$0.70	2%
Rental of Reserve New pitch use (junior turf cricket)	Non-Statutory	Per game	GST	\$262.00	\$267.50	\$5.50	2%
Rental of Reserve New pitch use (senior turf cricket)	Non-Statutory	Per game	GST	\$1,004.00	\$1,024.00	\$20.00	2%
Rental of Reserve Rugby final (Juniors)	Non-Statutory	Per day	GST	\$238.00	\$243.00	\$5.00	2%
Rental of Reserve Rugby final (Seniors)	Non-Statutory	Per day	GST	\$475.00	\$484.50	\$9.50	2%

Draft 2022/23 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2021/22 Unit Fee GST incl (where applicable)	2022/23 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Rental of Reserve Soccer League final (Juniors)	Non-Statutory	Per day	GST	\$238.00	\$243.00	\$5.00	2%
Rental of Reserve Soccer League final (Seniors)	Non-Statutory	Per day	GST	\$475.00	\$484.50	\$9.50	2%
Rental of Storage Space - Poseidon Angling Club	Non-Statutory	Per Year	GST	\$207.00	\$211.00	\$4.00	2%
Rental of Open Space area	Non-Statutory	Per hire	GST	\$100.00	\$100.00	\$0.00	0%
Rugby Union & League - A Grade Senior	Non-Statutory	Per season	GST	\$740.00	\$754.00	\$14.00	2%
Rugby Union & League - A Grade Junior	Non-Statutory	Per season	GST	\$370.00	\$377.00	\$7.00	2%
Rugby Union & League - A Grade Under 13	Non-Statutory	Per season	GST	\$185.00	\$188.00	\$3.00	2%
Rugby Union & League - B Grade Senior	Non-Statutory	Per season	GST	\$668.00	\$681.00	\$13.00	2%
Rugby Union & League - B Grade Junior	Non-Statutory	Per season	GST	\$334.00	\$341.00	\$7.00	2%
Rugby Union & League - B Grade Under 13	Non-Statutory	Per season	GST	\$167.00	\$170.00	\$3.00	2%
Soccer - A Grade Senior	Non-Statutory	Per season	GST	\$740.00	\$755.00	\$15.00	2%
Soccer - A Grade Junior	Non-Statutory	Per season	GST	\$370.00	\$377.50	\$7.50	2%
Soccer - A Grade Under 13	Non-Statutory	Per season	GST	\$185.00	\$189.00	\$4.00	2%
Soccer - A Grade Reserve Senior - annual fee	Non-Statutory	Per year	GST	\$1,524.00	\$1,555.00	\$31.00	2%
Soccer - A Grade Reserve Junior - annual fee	Non-Statutory	Per year	GST	\$762.00	\$777.20	\$15.20	2%
Soccer - B Grade Senior	Non-Statutory	Per season	GST	\$668.00	\$681.00	\$13.00	2%
Soccer - B Grade Junior	Non-Statutory	Per season	GST	\$334.00	\$340.00	\$6.00	2%
Soccer - B Grade Under 13	Non-Statutory	Per season	GST	\$167.00	\$170.00	\$3.00	2%
Soccer - B Grade Reserve Senior - annual fee	Non-Statutory	Per year	GST	\$1,377.00	\$1,404.50	\$27.50	2%
Soccer - B Grade Reserve Junior - annual fee	Non-Statutory	Per year	GST	\$688.50	\$702.30	\$13.80	2%
Soccer - C Grade Senior	Non-Statutory	Per season	GST	\$554.00	\$565.00	\$11.00	2%
Soccer - C Grade Junior	Non-Statutory	Per season	GST	\$277.00	\$282.50	\$5.50	2%
Soccer - C Grade Under 13	Non-Statutory	Per season	GST	\$138.50	\$141.00	\$2.50	2%
Soccer - C Grade Reserve Senior - annual fee	Non-Statutory	Per year	GST	\$1,140.00	\$1,163.00	\$23.00	2%
Soccer - C Grade Reserve Junior - annual fee	Non-Statutory	Per year	GST	\$570.00	\$581.50	\$11.50	2%
Softball -Waverley Women's Centre Senior	Non-Statutory	Per season	GST	\$214.00	\$218.00	\$4.00	2%
Softball -Waverley Women's Centre Junior	Non-Statutory	Per season	GST	\$107.00	\$109.00	\$2.00	2%
Softball -Waverley Women's Centre Under 13	Non-Statutory	Per season	GST	\$53.50	\$54.60	\$1.10	2%

Draft 2022/23 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2021/22 Unit Fee GST incl (where applicable)	2022/23 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Touch Football - Senior Competition	Non-Statutory	Per season	GST	\$934.00	\$952.70	\$18.70	2%
Touch Football - Junior Competition	Non-Statutory	Per season	GST	\$467.00	\$476.40	\$9.40	2%
Soccer - Synthetic (Monash Tenant clubs 20hr per week)	Non-Statutory	Per hour	GST	\$11.40	\$11.60	\$0.20	2%
Soccer - Synthetic (Monash based clubs)	Non-Statutory	Per hour	GST	\$23.00	\$23.50	\$0.50	2%
Soccer - Synthetic (Monash based schools)	Non-Statutory	Per hour	GST	\$34.00	\$35.00	\$1.00	3%
Soccer - Synthetic (Other users)	Non-Statutory	Per hour	GST	\$46.00	\$47.00	\$1.00	2%
Soccer-Synthetic (Commercial use)	Non-Statutory	Per hour	GST	\$212.00	\$216.00	\$4.00	2%
Sportsground lighting Levy (0-50Lux)	Non-Statutory	Annual Levy	GST	NEW 2022-23	\$500.00		
Sportsground lighting Levy (>50Lux)	Non-Statutory	Annual Levy	GST	NEW 2022-23	\$1,000.00		
Sportsground lighting Levy (>100Lux)	Non-Statutory	Annual Levy	GST	NEW 2022-23	\$1,500.00		
Sportsground lighting Levy (>150Lux)	Non-Statutory	Annual Levy	GST	NEW 2022-23	\$2,000.00		
CLAYTON AQUATIC AND HEALTH CENTRE							
Entrance Fees							
Casual Swim - Adult	Non-Statutory	Each	GST	\$6.90	\$7.00	\$0.10	1%
Casual Swim - Concession (10% discount)	Non-Statutory	Each	GST	\$6.20	\$6.30	\$0.10	2%
Casual Swim - Concession (40% discount)	Non-Statutory	Each	GST	\$4.10	\$4.20	\$0.10	2%
Non Swim Entry	Non-Statutory	Each	GST	\$1.00	\$1.00	\$0.00	0%
10 Visit Swim - Adult	Non-Statutory	Each	GST	\$62.10	\$63.00	\$0.90	1%
10 Visit Swim - Concession (10% discount)	Non-Statutory	Each	GST	\$55.80	\$56.70	\$0.90	2%
10 Visit Swim - Concession (40% discount)	Non-Statutory	Each	GST	\$36.90	\$37.80	\$0.90	2%
Casual Swim/Spa - Adult	Non-Statutory	Each	GST	\$11.50	\$11.70	\$0.20	2%
Casual Swim/Spa - Concession (10% discount)	Non-Statutory	Each	GST	\$10.40	\$10.50	\$0.10	1%
Casual Swim/Spa - Concession (40% discount)	Non-Statutory	Each	GST	\$6.90	\$7.00	\$0.10	1%
10 Visit Swim/Spa - Adult	Non-Statutory	Each	GST	\$103.50	\$105.30	\$1.80	2%
10 Visit Swim/Spa - Concession (10% discount)	Non-Statutory	Each	GST	\$93.60	\$94.50	\$0.90	1%
10 Visit Swim/Spa - Concession (40% discount)	Non-Statutory	Each	GST	\$62.10	\$63.00	\$0.90	1%
Facility/Room Hire							
Lane Hire - 25m Pool Hire Casual	Non-Statutory	Per Hour	GST	\$65.80	\$67.20	\$1.40	2%
Lane Hire - 25m Pool Concession	Non-Statutory	Per Hour	GST	\$52.60	\$53.70	\$1.10	2%
Lane Hire - 25m Pool Hire Over 20hrs/week	Non-Statutory	Per Hour	GST	\$49.40	discontinued		
Full Pool Booking - 25m Pool	Non-Statutory	Per Hour	GST	\$375.50	\$383.00	\$7.50	2%
Full Pool Booking - Learn To Swim Pool	Non-Statutory	Per Hour	GST	\$127.40	\$129.00	\$1.60	1%
Room Hire - Group Fitness Studio Casual	Non-Statutory	Per Hour	GST	\$71.00	\$72.40	\$1.40	2%

Draft 2022/23 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2021/22 Unit Fee GST incl (where applicable)	2022/23 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Room Hire - Group Fitness Studio - Term Hire	Non-Statutory	Per Hour	GST	\$35.40	\$57.90	\$22.50	64%
Room Hire - Group Fitness Studio - Over 20hrs/week	Non-Statutory	Per Hour	GST	\$28.30	\$54.30	\$26.00	92%
Learn To Swim							
Squad Program	Non-Statutory	Each	GST	\$25.30	\$25.80	\$0.50	2%
Concession Squad Program	Non-Statutory	Each	GST	\$15.20	\$15.50	\$0.30	2%
Term Program	Non-Statutory	Each	Non-GST	\$20.90	\$21.30	\$0.40	2%
Concession Term Program	Non-Statutory	Each	Non-GST	\$12.50	\$12.80	\$0.30	2%
Privates (Not school)	Non-Statutory	Each	Non-GST	\$64.50	\$65.80	\$1.30	2%
Concession Privates (Not school)	Non-Statutory	Each	Non-GST	\$38.70	\$39.50	\$0.80	2%
Schools 6-7 Ratio	Non-Statutory	Each	Non-GST	\$10.00	\$10.20	\$0.20	2%
Schools 8-9 Ratio	Non-Statutory	Each	Non-GST	\$9.70	\$9.90	\$0.20	2%
Schools 10+ Ratio	Non-Statutory	Each	Non-GST	\$9.20	\$9.40	\$0.20	2%
Schools Fun Day	Non-Statutory	Each	GST	\$12.30	\$12.50	\$0.20	2%
Buses 1st Bus - No Seat Belt	Non-Statutory	Each	GST	\$323.90	\$330.00	\$6.10	2%
Buses 1st Bus - With Seat Belt	Non-Statutory	Each	GST	\$461.00	\$470.20	\$9.20	2%
Buses Consecutive Bus - No Seat Belt	Non-Statutory	Each	GST	\$83.10	\$84.80	\$1.70	2%
Buses Consecutive Bus - With Seat Belt	Non-Statutory	Each	GST	\$101.20	\$103.20	\$2.00	2%
Birthday Parties	Non-Statutory	Each	GST	\$31.60	\$32.20	\$0.60	2%
Additional Party Leader	Non-Statutory	Each	GST	\$44.70	\$45.60	\$0.90	2%
ASI Program	Non-Statutory	Each	GST	\$33.10	\$33.80	\$0.70	2%
Membership Fees							
Club Memberships - Fortnightly							
Membership - RED CAHC Complete	Non-Statutory	Each	GST	\$38.60	\$39.40	\$0.80	2%
Membership - RED CAHC Complete Concession (10% discount)	Non-Statutory	Each	GST	\$34.70	\$35.50	\$0.80	2%
Membership - RED CAHC Complete Concession (40% discount)	Non-Statutory	Each	GST	\$23.20	\$23.60	\$0.40	2%
Membership - RED CAHC Corporate Club	Non-Statutory	Each	GST	\$34.70	\$35.50	\$0.80	2%
Memberships - Single Service (Gym or Aquatics or Group Fitness) - direct debit							
Membership - CAHC Single Service	Non-Statutory	Fortnight	GST	\$32.80	\$33.50	\$0.70	2%
Membership - CAHC Single Service Concession (10% discount)	Non-Statutory	Fortnight	GST	\$29.50	\$30.20	\$0.70	2%
Membership - CAHC Single Service Concession (40% discount)	Non-Statutory	Fortnight	GST	\$19.70	\$20.10	\$0.40	2%
Flexi Membership - Fortnightly							
Membership - Red Prime of Life	Non-Statutory	Each	GST	\$28.30	\$28.90	\$0.60	2%
Membership - Red Teen Fitness	Non-Statutory	Each	GST	\$28.30	discontinued		

Draft 2022/23 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2021/22 Unit Fee GST incl (where applicable)	2022/23 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Membership Fees - 3 months - Upfront							
CAHC Complete	Non-Statutory	Each	GST	\$251.00	\$256.00	\$5.00	2%
CAHC Complete Concession (10% concession)	Non-Statutory	Each	GST	\$226.00	\$231.00	\$5.00	2%
CAHC Complete Concession (40% concession)	Non-Statutory	Each	GST	\$151.00	\$153.00	\$2.00	1%
CAHC Single Service	Non-Statutory	Each	GST	\$213.00	\$218.00	\$5.00	2%
CAHC Single Service Concession (10% discount)	Non-Statutory	Each	GST	\$192.00	\$196.00	\$4.00	2%
CAHC Single Service Concession (40% discount)	Non-Statutory	Each	GST	\$128.00	\$131.00	\$3.00	2%
Funded Membership							
Funded Membership - 3 Months Upfront	Non-Statutory	Each	GST	\$304.00	\$316.00	\$12.00	4%
Funded Membership - 12 Months Upfront	Non-Statutory	Each	GST	\$1,217.00	\$1,264.00	\$47.00	4%
Membership Fees - 12 months - Upfront							
CAHC Complete	Non-Statutory	Each	GST	\$1,004.00	\$1,024.00	\$20.00	2%
CAHC Complete Concession (10% discount)	Non-Statutory	Each	GST	\$902.00	\$923.00	\$21.00	2%
CAHC Complete Concession (40% discount)	Non-Statutory	Each	GST	\$603.00	\$614.00	\$11.00	2%
CAHC Single Service	Non-Statutory	Each	GST	\$853.00	\$871.00	\$18.00	2%
CAHC Single Service (10% discount)	Non-Statutory	Each	GST	\$767.00	\$785.00	\$18.00	2%
CAHC Single Service (40% discount)	Non-Statutory	Each	GST	\$512.00	\$523.00	\$11.00	2%
Fitness Programs							
Casual - Group Fitness	Non-Statutory	Per Session	GST	\$19.40	\$19.80	\$0.40	2%
Casual - Group Fitness Concession (10% discount)	Non-Statutory	Per Session	GST	\$17.50	\$17.80	\$0.30	2%
Casual - Group Fitness Concession (40% discount)				\$10.50	\$10.70	\$0.20	2%
Casual - Target Population Programs	Non-Statutory	Each	GST	\$7.80	\$7.90	\$0.10	1%
Casual - Active Link	Non-Statutory	Each	GST	\$7.80	\$7.90	\$0.10	1%
10 Visit Group Fitness - Adult	Non-Statutory	Each	GST	\$174.60	\$178.20	\$3.60	2%
10 Visit Group Fitness - Concession (10% discount)				\$157.50	\$160.20	\$2.70	2%
10 Visit Group Fitness - Concession (40% discount)	Non-Statutory	Each	GST	\$94.50	\$96.30	\$1.80	2%
10 Visit Target Population Programs	Non-Statutory	Each	GST	\$70.20	\$71.10	\$0.90	1%
Casual Gym	Non-Statutory	Each	GST	\$19.40	\$19.80	\$0.40	2%
Casual Gym Concession (10% discount)	Non-Statutory	Each	GST	\$17.50	\$17.80	\$0.30	2%
Casual Gym Concession (40% discount)				\$10.50	\$10.70	\$0.20	2%
Casual Gym Target Population Programs	Non-Statutory	Each	GST	\$7.80	\$7.90	\$0.10	1%
Personal Training							
Personal Training 1 Visit	Non-Statutory	Each	GST	\$55.00	\$56.00	\$1.00	2%
Personal Training 10 Visits	Non-Statutory	Each	GST	\$468.00	\$504.00	\$36.00	8%
Personal Training - Intro to PT	Non-Statutory	Per week	GST	\$99.00	\$99.00	\$0.00	0%

Draft 2022/23 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2021/22 Unit Fee GST incl (where applicable)	2022/23 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Personal Training Memberships - Fortnightly							
PT 1	Non-Statutory	Each	GST	\$82.50	\$84.00	\$1.50	2%
PT 2	Non-Statutory	Each	GST	\$165.00	\$168.00	\$3.00	2%
PT 3	Non-Statutory	Each	GST	\$247.50	\$252.00	\$4.50	2%
PT 4	Non-Statutory	Each	GST	\$330.00	\$336.00	\$6.00	2%
PT 5	Non-Statutory	Each	GST	\$412.50	\$420.00	\$7.50	2%
PT 6	Non-Statutory	Each	GST	\$495.00	\$504.00	\$9.00	2%
MONASH AQUATIC AND RECREATION CENTRE							
Entrance Fees							
Casual Swim - Adult	Non-Statutory	Each	GST	\$8.60	\$8.80	\$0.20	2%
Casual Swim - Concession (10% discount)	Non-Statutory	Each	GST	\$7.70	\$7.90	\$0.20	3%
Casual Swim - Concession (40% discount)	Non-Statutory	Each	GST	\$5.20	\$5.30	\$0.10	2%
Casual - Family Swim Discount	Non-Statutory	Each	GST	N/A	-10%	-10%	
Non Swim Entry	Non-Statutory	Each	GST	\$2.00	\$2.00	\$0.00	0%
10 Visit Swim - Adult	Non-Statutory	Each	GST	\$77.40	\$79.20	\$1.80	2%
10 Visit Swim - Concession (10% discount)	Non-Statutory	Each	GST	\$69.30	\$71.10	\$1.80	3%
10 Visit Swim - Concession (40% discount)	Non-Statutory	Each	GST	\$46.80	\$47.70	\$0.90	2%
Casual Swim/Spa/Sauna/Steam - Adult	Non-Statutory	Each	GST	\$16.00	\$16.30	\$0.30	2%
Casual Swim/Spa/Sauna/Steam - Concession (10% discount)	Non-Statutory	Each	GST	\$14.40	\$14.70	\$0.30	2%
Casual Swim/Spa/Sauna/Steam - Concession (40% discount)	Non-Statutory	Each	GST	\$9.60	\$9.80	\$0.20	2%
10 Visit Swim/Spa/Sauna/Steam - Adult	Non-Statutory	Each	GST	\$144.00	\$146.70	\$2.70	2%
10 Visit Swim/Spa/Sauna/Steam - Concession (10% discount)	Non-Statutory	Each	GST	\$129.60	\$132.30	\$2.70	2%
10 Visit Swim/Spa/Sauna/Steam - Concession (40% discount)	Non-Statutory	Each	GST	\$86.40	\$88.20	\$1.80	2%
Aquatics							
Lane Hires - 50m Pool	Non-Statutory	Each	GST	\$71.00	\$72.40	\$1.40	2%
Lane Hires - 50m Pool - Concession	Non-Statutory	Per Hour	GST	\$56.80	\$57.90	\$1.10	2%
Lane Hires - 50m Pool - Over 10hrs per week	Non-Statutory	Per Hour	GST	\$53.30	discontinued		
Lane Hires - 50m Pool - Over 30hrs per week PEAK	Non-Statutory	Per Hour	GST	\$44.70	discontinued		
Lane Hires - 50m Pool - Over 30hrs per week OFF PEAK	Non-Statutory	Per Hour	GST	\$24.10	discontinued		
Full Pool Booking - 50m pool	Non-Statutory	Per Hour	GST	\$380.10	\$387.70	\$7.60	2%
50m Pool Carnival - Setup/Equipment Hire	Non-Statutory	Each	GST	\$215.50	\$219.80	\$4.30	2%
Lane Hires - 25m Pool Hire Casual	Non-Statutory	Per Hour	GST	\$65.80	\$67.10	\$1.30	2%
Lane Hires - 25m Pool - Concession	Non-Statutory	Per Hour	GST	\$52.60	\$53.70	\$1.10	2%
Lane Hires - 25m Pool - Over 20hrs per week	Non-Statutory	Per Hour	GST	\$49.40	discontinued		
Lane Hires - 25m Pool - Over 30hrs per week PEAK	Non-Statutory	Per Hour	GST	\$36.80	discontinued		
Lane Hires - 25m Pool - Over 30hrs per week OFF PEAK	Non-Statutory	Per Hour	GST	\$19.70	discontinued		
Lane Hires - 25m Pool - Full Pool Booking	Non-Statutory	Per Hour	GST	\$413.90	\$422.20	\$8.30	2%

Draft 2022/23 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2021/22 Unit Fee GST incl (where applicable)	2022/23 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Learn To Swim Pool Lane Hire - Casual	Non-Statutory	Per Hour	GST	\$35.40	\$36.10	\$0.70	2%
Learn To Swim Pool Lane Hire - Concession	Non-Statutory	Per Hour	GST	\$28.30	\$28.90	\$0.60	2%
Learn To Swim Pool Lane Hire - Over 20 hrs per week	Non-Statutory	Per Hour	GST	\$26.60	discontinued		
Learn To Swim Pool - Full Pool Booking	Non-Statutory	Per Hour	GST	\$127.40	\$129.90	\$2.50	2%
Warm Water Exercise Half Pool Hire - Casual	Non-Statutory	Per Hour	GST	\$99.90	\$101.90	\$2.00	2%
Warm Water Exercise Half Pool Hire - Concession	Non-Statutory	Per Hour	GST	\$79.90	\$81.50	\$1.60	2%
Warm Water Exercise Half Pool Hire - Over 20 hrs per week	Non-Statutory	Per Hour	GST	\$74.90	discontinued		
Warm Water Exercise Full Pool Hire	Non-Statutory	Per Hour	GST	\$199.60	\$203.80	\$4.20	2%
Wave Pool Hire - Casual	Non-Statutory	Per Hour	GST	\$186.50	\$190.20	\$3.70	2%
Wave Pool Hire - Concession	Non-Statutory	Per Hour	GST	\$149.20	\$152.20	\$3.00	2%
Facility/Room Hire							
Health & Fitness							
Facility Hire - Casual Group booking (per person)	Non-Statutory	Per Hour	GST	\$3.80	\$3.90	\$0.10	3%
Room Hire - Aerobic Studio - Casual	Non-Statutory	Each	GST	\$116.90	\$119.20	\$2.30	2%
Room Hire - Aerobic Studio - Concession	Non-Statutory	Each	GST	\$93.50	\$95.40	\$1.90	2%
Room Hire - Aerobic Studio - Over 20hrs per week	Non-Statutory	Each	GST	\$87.70	discontinued		
Room Hire - Exercise Studio - Casual	Non-Statutory	Each	GST	\$116.90	\$119.20	\$2.30	2%
Room Hire - Exercise Studio - Concession	Non-Statutory	Each	GST	\$93.50	\$95.40	\$1.90	2%
Room Hire - Exercise Studio - Over 20hrs per week	Non-Statutory	Each	GST	\$87.70	discontinued		
Room Hire - Meeting Room - Casual	Non-Statutory	Each	GST	\$69.60	\$71.00	\$1.40	2%
Room Hire - Meeting Room - Concession	Non-Statutory	Each	GST	\$55.70	\$56.80	\$1.10	2%
Room Hire - Meeting Room - Over 20hrs per week	Non-Statutory	Each	GST	\$52.20	discontinued		
Learn to Swim							
Squad Program	Non-Statutory	Each	GST	\$25.30	\$25.80	\$0.50	2%
Concession Squad Program	Non-Statutory	Each	GST	\$15.20	\$15.50	\$0.30	2%
Term Program	Non-Statutory	Each	Non-GST	\$20.90	\$21.30	\$0.40	2%
Concession Term Program	Non-Statutory	Each	Non-GST	\$12.50	\$12.80	\$0.30	2%
Privates (Not School)	Non-Statutory	Each	Non-GST	\$64.50	\$65.80	\$1.30	2%
Concession Privates (Not school)	Non-Statutory	Each	Non-GST	\$38.70	\$39.50	\$0.80	2%
Schools 6-7 Ratio	Non-Statutory	Each	Non-GST	\$10.00	\$10.20	\$0.20	2%
Schools 8-9 Ratio	Non-Statutory	Each	Non-GST	\$9.70	\$9.90	\$0.20	2%
Schools 10+ Ratio	Non-Statutory	Each	Non-GST	\$9.20	\$9.40	\$0.20	2%
Schools Fun Day	Non-Statutory	Each	GST	\$12.30	\$12.50	\$0.20	2%
Surf Safety student	Non-Statutory	Each	Non-GST	\$12.00	\$12.20	\$0.20	2%
Buses 1st Bus - No Seat Belt	Non-Statutory	Each	GST	\$323.90	\$330.40	\$6.50	2%
Buses 1st Bus - With Seat Belt	Non-Statutory	Each	GST	\$461.00	\$470.20	\$9.20	2%
Buses Consecutive Bus - No Seat Belt	Non-Statutory	Each	GST	\$83.10	\$84.80	\$1.70	2%

Draft 2022/23 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2021/22 Unit Fee GST incl (where applicable)	2022/23 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Buses Consecutive Bus - With Seat Belt	Non-Statutory	Each	GST	\$101.20	\$103.20	\$2.00	2%
Birthday Parties	Non-Statutory	Each	GST	\$31.60	\$32.20	\$0.60	2%
Additional Party Leader	Non-Statutory	Each	GST	\$44.70	\$45.60	\$0.90	2%
ASI Program	Non-Statutory	Each	Non-GST	\$33.10	\$33.80	\$0.70	2%
Membership Fees							
Memberships - Full Centre - direct debit							
BLUE MARC Complete	Non-Statutory	Each	GST	\$47.60	\$48.60	\$1.00	2%
BLUE MARC Complete Concession (10% discount)	Non-Statutory	Each	GST	\$42.80	\$43.70	\$0.90	2%
BLUE MARC Complete Concession (40% discount)	Non-Statutory	Fortnight	GST	\$28.60	\$29.20	\$0.60	2%
BLUE MARC Corporate Club	Non-Statutory	Each	GST	\$42.80	\$43.70	\$0.90	2%
Memberships - Single Service (Gym or Aquatics or Group Fitness) - direct debit							
MARC Single Service	Non-Statutory	Fortnight	GST	\$40.50	\$41.30	\$0.80	2%
MARC Single Service - Concession (10% discount)	Non-Statutory	Fortnight	GST	\$36.50	\$37.20	\$0.70	2%
MARC Single Service - Concession (40% discount)	Non-Statutory	Fortnight	GST	\$24.30	\$24.80	\$0.50	2%
Flexi Memberships - Fortnightly							
Blue Prime of Life	Non-Statutory	Each	GST	\$35.80	\$36.50	\$0.70	2%
Blue Teen Fitness	Non-Statutory	Each	GST	\$35.80	\$36.50	\$0.70	2%
Membership Fees - 3 months - Upfront							
BLUE MARC Complete	Non-Statutory	Each	GST	\$309.00	\$316.00	\$7.00	2%
BLUE MARC Complete Concession (10% discount)	Non-Statutory	Each	GST	\$278.00	\$284.00	\$6.00	2%
BLUE MARC Complete Concession (40% discount)	Non-Statutory	3 months	GST	\$186.00	\$190.00	\$4.00	2%
MARC Single Service	Non-Statutory	3 months	GST	\$263.00	\$268.00	\$5.00	2%
MARC Single Service Concession (10% discount)	Non-Statutory	3 months	GST	\$237.00	\$242.00	\$5.00	2%
MARC Single Service Concession (40% discount)	Non-Statutory	3 months	GST	\$158.00	\$161.00	\$3.00	2%
Funded Memberships							
Blue - Funded Membership - 3 Months Upfront	Non-Statutory	Each	GST	\$309.00	\$316.00	\$7.00	2%
Blue - Funded Membership - 12 Months Upfront	Non-Statutory	Each	GST	\$1,238.00	\$1,264.00	\$26.00	2%
Membership Fees - 12 months - Upfront							
BLUE MARC Complete	Non-Statutory	Each	GST	\$1,238.00	\$1,264.00	\$26.00	2%
BLUE MARC Complete Concession (10% Discount)	Non-Statutory	Each	GST	\$1,113.00	\$1,136.00	\$23.00	2%
BLUE MARC Complete Concession (40% Discount)	Non-Statutory	12 months	GST	\$744.00	\$759.00	\$15.00	2%
MARC Single Service	Non-Statutory	12 months	GST	\$1,053.00	\$1,074.00	\$21.00	2%
MARC Single Service (10% Discount)	Non-Statutory	12 months	GST	\$949.00	\$967.00	\$18.00	2%

Draft 2022/23 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2021/22 Unit Fee GST incl (where applicable)	2022/23 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
MARC Single Service (40% Discount)	Non-Statutory	12 months	GST	\$632.00	\$645.00	\$13.00	2%
Fitness Programs							
Casual - Group Fitness	Non-Statutory	Per Session	GST	\$19.40	\$19.80	\$0.40	2%
Casual - Group Fitness Concession (10% discount)	Non-Statutory	Per Session	GST	\$17.50	\$17.80	\$0.30	2%
Casual - Group Fitness Concession (40% discount)	Non-Statutory	Per Session	GST	\$10.50	\$11.90	\$1.40	13%
Casual - Target Population Programs	Non-Statutory	Each	GST	\$7.80	\$7.90	\$0.10	1%
Casual - Active Link	Non-Statutory	Each	GST	\$7.80	\$7.90	\$0.10	1%
10 Visit Group Fitness - Adult	Non-Statutory	Each	GST	\$174.60	\$178.20	\$3.60	2%
10 Visit Group Fitness - Concession (10% discount)	Non-Statutory	Each	GST	\$157.50	\$160.20	\$2.70	2%
10 Visit Group Fitness - Concession (40% discount)	Non-Statutory	Per Session	GST	\$94.50	\$107.10	\$12.60	13%
10 Visit ActiveLink	Non-Statutory	Per Session	GST	\$70.20	\$71.10	\$0.90	1%
Casual Gym Concession (10% discount)	Non-Statutory	Each	GST	\$19.40	\$19.80	\$0.40	2%
Casual Gym Concession (40% discount)	Non-Statutory	Each	GST	\$17.50	\$17.80	\$0.30	2%
Casual Gym Target Population Programs	Non-Statutory	Per Session	GST	\$10.50	\$11.90	\$1.40	13%
Teen Fitness Gym	Non-Statutory	Per Session	GST	\$7.80	\$7.90	\$0.10	1%
Personal Training Fees							
Personal Training 1 Visit	Non-Statutory	Each	GST	\$55.00	\$56.00	\$1.00	2%
Personal Training 5 Visits	Non-Statutory	Each	GST	\$248.00	discontinued		
Personal Training 10 Visits	Non-Statutory	Each	GST	\$468.00	\$504.00	\$36.00	8%
Personal Training 20 Visits	Non-Statutory	Each	GST	\$880.00	discontinued		
Personal Training Group - Intro into PT	Non-Statutory	Each	GST	\$99.00	\$99.00	\$0.00	0%
Personal Training Memberships - Fortnightly							
PT 1	Non-Statutory	Each	GST	\$82.50	\$84.00	\$1.50	2%
PT 2	Non-Statutory	Each	GST	\$165.00	\$168.00	\$3.00	2%
PT 3	Non-Statutory	Each	GST	\$247.50	\$252.00	\$4.50	2%
PT 4	Non-Statutory	Each	GST	\$330.00	\$336.00	\$6.00	2%
PT 5	Non-Statutory	Each	GST	\$412.50	\$420.00	\$7.50	2%
PT 6	Non-Statutory	Each	GST	\$495.00	\$504.00	\$9.00	2%
OAKLEIGH RECREATION CENTRE							
Membership Fees							
Memberships - Full Centre - direct debit							
ORANGE ORC Complete	Non-Statutory	Each	GST	\$39.10	\$39.90	\$0.80	2%
ORANGE ORC Complete Concession (10% discount)	Non-Statutory	Each	GST	\$35.20	\$35.90	\$0.70	2%
ORANGE ORC Complete Concession (40% discount)	Non-Statutory	Fortnight	GST	\$23.50	\$23.90	\$0.40	2%
Orange Corporate Club	Non-Statutory	Each	GST	\$35.20	\$35.90	\$0.70	2%

Draft 2022/23 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2021/22 Unit Fee GST incl (where applicable)	2022/23 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Memberships - Single Service (Gym or Aquatic or Group Fitness) - direct debit							
ORC Single Service	Non-Statutory	Each	GST	\$33.20	\$33.90	\$0.70	2%
ORC Single Service Concession (10% discount)	Non-Statutory	Each	GST	\$29.90	\$30.50	\$0.60	2%
ORC Single Service Concession (40% discount)	Non-Statutory	Each	GST	\$19.90	\$20.30	\$0.40	2%
Flexi Memberships - Fortnightly							
Orange Prime of Life	Non-Statutory	Each	GST	\$28.60	\$29.20	\$0.60	2%
Orange Teen Fitness	Non-Statutory	Each	GST	\$28.60	\$29.20	\$0.60	2%
Membership Fees - 3 months - upfront							
ORANGE ORC Complete	Non-Statutory	Each	GST	\$254.00	\$259.00	\$5.00	2%
ORANGE ORC Complete Concession (10% discount)	Non-Statutory	Each	GST	\$229.00	\$233.00	\$4.00	2%
ORANGE ORC Complete Concession (40% discount)	Non-Statutory	3 months	GST	\$153.00	\$155.00	\$2.00	1%
ORC Single Service	Non-Statutory	3 months	GST	\$216.00	\$220.00	\$4.00	2%
ORC Single Service Concession (10% discount)	Non-Statutory	3 months	GST	\$194.00	\$198.00	\$4.00	2%
ORC Single Service Concession (40% discount)	Non-Statutory	3 months	GST	\$129.00	\$132.00	\$3.00	2%
Membership Fees - 12 months - Upfront							
ORANGE ORC Complete	Non-Statutory	Each	GST	\$1,017.00	\$1,037.00	\$20.00	2%
ORANGE ORC Complete Concession (10% discount)	Non-Statutory	Each	GST	\$915.00	\$933.00	\$18.00	2%
ORANGE ORC Complete Concession (40% discount)	Non-Statutory	12 months	GST	\$611.00	\$621.00	\$10.00	2%
ORC Single Service	Non-Statutory	12 months	GST	\$863.00	\$881.00	\$18.00	2%
ORC Single Service Concession (10% discount)	Non-Statutory	12 months	GST	\$777.00	\$793.00	\$16.00	2%
ORC Single Service Concession (40% discount)	Non-Statutory	12 months	GST	\$517.00	\$528.00	\$11.00	2%
Fitness Programs							
Casual - Group Fitness	Non-Statutory	Per Session	GST	\$19.40	\$19.80	\$0.40	2%
Casual - Group Fitness Concession (10% discount)	Non-Statutory	Per Session	GST	\$17.50	\$17.80	\$0.30	2%
Casual - Group Fitness Concession (40% discount)	Non-Statutory	Per Session	GST	\$10.50	\$10.70	\$0.20	2%
Casual - Target Population Programs	Non-Statutory	Per Session	GST	\$7.80	\$7.90	\$0.10	1%
10 Visit Group Fitness - Adult	Non-Statutory	Each	GST	\$174.60	\$178.20	\$3.60	2%
10 Visit Group Fitness - Concession (10% discount)	Non-Statutory	Each	GST	\$157.50	\$160.20	\$2.70	2%
10 Visit Group Fitness - Concession (40% discount)	Non-Statutory	Each	GST	\$94.50	\$96.30	\$1.80	2%
10 Visit Target Population Programs	Non-Statutory	Each	GST	\$70.20	\$71.10	\$0.90	1%
Casual Gym	Non-Statutory	Per Session	GST	\$19.40	\$19.80	\$0.40	2%
Casual Gym Concession (10% discount)	Non-Statutory	Per Session	GST	\$17.50	\$17.80	\$0.30	2%
Casual Gym Concession (40% discount)	Non-Statutory	Per Session	GST	\$10.50	\$10.70	\$0.20	2%
Casual Gym Target Population Programs	Non-Statutory	Per Session	GST	\$7.80	\$7.90	\$0.10	1%
Casual Reformer - Adult	Non-Statutory	Per Session	GST	\$25.00	discontinued		
Casual Reformer - Concession (10% discount)	Non-Statutory	Per Session	GST	\$22.50	discontinued		
Casual Reformer - Concession (40% discount)	Non-Statutory	Per Session	GST	\$13.50	discontinued		

Draft 2022/23 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2021/22 Unit Fee GST incl (where applicable)	2022/23 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
10 Visit Reformer - Adult	Non-Statutory	Each	GST	\$225.00	discontinued		
10 Visit Reformer - Concession (10% discount)	Non-Statutory	Each	GST	\$202.50	discontinued		
10 Visit Reformer - Concession (10% discount)	Non-Statutory	Each	GST	\$121.50	discontinued		
Personal Training							
Personal Training 1 Visit	Non-Statutory	Each	GST	\$55.00	\$56.00	\$1.00	2%
Personal Training 5 Visits	Non-Statutory	Each	GST	\$248.00	discontinued		
Personal Training 10 Visits	Non-Statutory	Each	GST	\$468.00	\$504.00	\$36.00	8%
Personal Training 20 Visits	Non-Statutory	Each	GST	\$880.00	discontinued		
Personal Training - Intro to PT	Non-Statutory	Each	GST	\$99.00	\$99.00	\$0.00	0%
Personal Training Memberships - Fortnightly							
PT 1	Non-Statutory	Each	GST	\$82.50	\$84.00	\$1.50	2%
PT 2	Non-Statutory	Each	GST	\$165.00	\$168.00	\$3.00	2%
PT 3	Non-Statutory	Each	GST	\$247.50	\$252.00	\$4.50	2%
PT 4	Non-Statutory	Each	GST	\$330.00	\$336.00	\$6.00	2%
PT 5	Non-Statutory	Each	GST	\$412.50	\$420.00	\$7.50	2%
PT 6	Non-Statutory	Each	GST	\$495.00	\$504.00	\$9.00	2%
OAKLEIGH STADIUM							
Entrance Fees							
Casual Court User Fee Adult	Non-Statutory	Each	GST	\$5.00	\$5.10	\$0.10	2%
Casual Court User Fee Concession (10% discount)	Non-Statutory	Each	GST	\$4.50	\$4.60	\$0.10	2%
Casual Court User Fee Concession (40% discount)	Non-Statutory	Each	GST	\$2.70	\$3.10	\$0.40	15%
Spectator Fee	Non-Statutory	Each	GST	\$2.00	\$2.00	\$0.00	0%
Casual - Monash Dribblers	Non-Statutory	Each	GST	\$4.70	discontinued		
Facility/Room Hire							
Hire - Studio 1	Non-Statutory	Per hour	GST	\$120.00	\$122.00	\$2.00	2%
Hire - Studio 2/3	Non-Statutory	Per hour	GST	\$120.00	\$122.00	\$2.00	2%
Hire - Studio 4	Non-Statutory	Per hour	GST	\$60.00	\$61.00	\$1.00	2%
Hire - Cycle Studio	Non-Statutory	Per hour	GST	\$120.00	\$122.00	\$2.00	2%
Hire - Results HQ	Non-Statutory	Per hour	GST	\$120.00	\$122.00	\$2.00	2%
Hire - Meeting Room	Non-Statutory	Per hour	GST	\$60.00	\$61.00	\$1.00	2%
Hire - Casual Stadium Court (Peak after 4pm & Weekends)	Non-Statutory	Per hour	GST	\$55.20	\$56.30	\$1.10	2%
Hire - Casual Stadium Court (Off peak)	Non-Statutory	Per hour	GST	\$49.70	\$50.70	\$1.00	2%
Hire - Association Stadium Court (Peak after 4pm & Weekends)	Non-Statutory	Per hour	GST	\$50.00	\$52.00	\$2.00	4%
Hire - Association Stadium Court (Off peak)	Non-Statutory	Per hour	GST	\$45.00	\$46.80	\$1.80	4%
Casual Group Exercise Room	Non-Statutory	Per hour	GST	\$66.90	discontinued		
Casual cycle room / crossfit box	Non-Statutory	Per hour	GST	\$69.60	discontinued		
Hire - Casual Stadium Court	Non-Statutory	Per hour	GST	\$53.20	discontinued		

Draft 2022/23 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2021/22 Unit Fee GST incl (where applicable)	2022/23 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
OAKLEIGH AQUATIC CENTRE							
Entrance Fees							
Casual Swim - Adult	Non-Statutory	Each	GST	\$7.60	\$7.80	\$0.20	3%
Casual Swim - Concession (10% discount)	Non-Statutory	Each	GST	\$6.84	\$7.00	\$0.16	2%
Casual Swim - Concession (40% discount)	Non-Statutory	Each	GST	\$4.56	\$4.70	\$0.14	3%
Family Swim discount	Non-Statutory	Each	GST	N/A	-10%	-10%	
Non Swim Entry	Non-Statutory	Each	GST	\$2.00	\$2.00	\$0.00	0%
10 Visit Swim - Adult	Non-Statutory	Each	GST	\$68.40	\$70.20	\$1.80	3%
10 Visit Swim - Concession (10% discount)	Non-Statutory	Each	GST	\$61.60	\$63.00	\$1.40	2%
10 Visit Swim - Concession (40% discount)	Non-Statutory	Each	GST	\$41.00	\$42.30	\$1.30	3%
Learn to Swim Term Program	Non-Statutory	Each	Non-GST	\$20.90	\$21.30	\$0.40	2%
Concession Learn to Swim Term Program	Non-Statutory	Each	Non-GST	\$12.50	\$12.80	\$0.30	2%
Birthday Parties	Non-Statutory	Each	GST	\$31.60	\$32.20	\$0.60	2%
Family Season pass	Non-Statutory	Each	GST	\$516.00	\$528.00	\$12.00	2%
Pool Hire							
50m Pool Lane Hire Casual	Non-Statutory	Each	GST	\$71.00	\$72.40	\$1.40	2%
50m Pool Lane Hire Concession	Non-Statutory	Each	GST	\$56.80	\$57.90	\$1.10	2%
Pool Booking Multi Purpose Pool (hourly fee)	Non-Statutory	Per Hour	GST	\$71.00	\$72.40	\$1.40	2%
Pool Booking Dive Pool (hourly fee)	Non-Statutory	Per Hour	GST	\$232.70	\$237.40	\$4.70	2%
Pool Booking Dive Pool (term fee)	Non-Statutory	Per Hour	GST	\$186.20	\$189.90	\$3.70	2%
Full Pool Booking 50m Pool (hourly fee)	Non-Statutory	Per Hour	GST	\$380.10	\$387.70	\$7.60	2%
Lane Hires - 50m Pool - Over 10hrs per week	Non-Statutory	Per Hour	GST	\$53.30	discontinued		
COMMUNITY AMENITY							
PUBLIC HEALTH							
Food Premises							
New Premises Approval Fee	Statutory	Each	Non GST	\$287.00	\$298.50	\$11.50	4%
New Premises Approval Fee - Class 3 or existing home kitchen	Statutory	Each	Non GST	\$216.00	\$224.50	\$8.50	4%
Inspection Report on Transfer - Food Premises (within 10 working days)	Statutory	Each	Non GST	\$233.60	\$243.00	\$9.40	4%
Inspection Report on Transfer - Food Premises (within 5 working days)	Statutory	Each	Non GST	\$324.50	\$337.50	\$13.00	4%
Registration Temporary Premises	Statutory	Each	Non GST	\$132.00	\$137.00	\$5.00	4%
Transfer of Registration - Food Premises	Statutory	Each	Non GST	\$208.20	\$216.50	\$8.30	4%
Food Premises Reinspection Fee	Statutory	Each	Non GST	\$146.00	\$152.00	\$6.00	4%
Class 1 Food Premises	Statutory	Each	Non GST	\$650.00	\$676.00	\$26.00	4%

Draft 2022/23 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2021/22 Unit Fee GST incl (where applicable)	2022/23 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Class 2 Food Premises							
1- 10 employees	Statutory	Each	Non GST	\$690.00	\$717.50	\$27.50	4%
11-20 employees	Statutory	Each	Non GST	\$781.04	\$812.00	\$30.96	4%
20+ employees	Statutory	Each	Non GST	\$1,298.00	\$1,350.00	\$52.00	4%
Class 3 Food Premises							
Class 3A or Higher risk off site activities	Statutory	Each	Non GST	\$481.50	\$501.00	\$19.50	4%
Not for profit food businesses/community groups	Statutory	Each	Non GST	50% of full fee		\$0.00	0%
Overdue Renewal of registration fee - Food & Health Premise	Statutory	Each	Non GST	\$117.50	\$122.00	\$4.50	4%
Health Premises							
Hairdressers & Make-Up Premises (once only registration)	Statutory	Each	Non GST	\$264.00	\$274.50	\$10.50	4%
Beauty Therapy Premises	Statutory	Each	Non GST	\$197.00	\$205.00	\$8.00	4%
Skin Penetration Premises	Statutory	Each	Non GST	\$284.50	\$296.00	\$11.50	4%
Prescribed Accommodation base fee - Rooming houses etc.	Statutory	Each	Non GST	\$254.00	\$264.00	\$10.00	4%
Prescribed Accommodation - Per additional room	Statutory	Each	Non GST	\$22.70	\$23.50	\$0.80	4%
Prescribed Accommodation - Maximum	Statutory	Each	Non GST	\$921.50	\$958.00	\$36.50	4%
Inspection Report on Transfer - Health Premises (10 working days)	Statutory	Each	Non GST	\$224.64	\$243.00	\$18.36	8%
Inspection Report on Transfer - Health Premises (5 working days)	Statutory	Each	Non GST	\$324.50	\$337.50	\$13.00	4%
Transfer of Registration - Health Premises	Statutory	Each	Non GST	\$163.00	\$169.50	\$6.50	4%
New Premise Approval Fee - Health Premises	Statutory	Each	Non GST	\$173.00	\$180.00	\$7.00	4%
Aquatic Facilities - base fee	Statutory	Each	Non GST	\$260.00	\$270.00	\$10.00	4%
Aquatic facilities - per additional system	Statutory	Each	Non GST	\$30.00	\$31.00	\$1.00	3%
Other Fees							
Administration Fee	Statutory	Each	Non GST	6% of business classification fee			
Grey Water Permit Fee	Statutory	Each	GST	\$374.00	\$389.00	\$15.00	4%
Health Fines							
The value of a penalty unit for a financial year is fixed by the Treasurer under section 6 of the Monetary Units Act 2004.							

Draft 2022/23 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2021/22 Unit Fee GST incl (where applicable)	2022/23 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
COMMUNITY LAWS							
Animal Registration Fees							
Dogs full fee	Statutory	Each	Non GST	\$150.00	\$153.00	\$3.00	2%
Cats full fee	Statutory	Each	Non GST	\$127.50	\$130.00	\$2.50	2%
Dogs full fee Concession (pension)	Statutory	Each	Non GST	\$61.00	\$62.20	\$1.20	2%
Cats full fee Concession (pension)	Statutory	Each	Non GST	\$52.00	\$53.00	\$1.00	2%
Dogs reduced fee (sterilised micro chipped or over 10 yrs old etc)	Statutory	Each	Non GST	\$50.00	\$51.00	\$1.00	2%
Cats reduced fee (sterilised micro chipped or over 10 yrs old etc)	Statutory	Each	Non GST	\$42.50	\$43.30	\$0.80	2%
Dogs reduced fee (sterilised micro chipped or over 10 yrs old etc) Concession (pension)	Statutory	Each	Non GST	\$20.40	\$20.80	\$0.40	2%
Cats reduced fee (sterilised micro chipped or over 10 yrs old etc) Concession (pension)	Statutory	Each	Non GST	\$17.30	\$17.60	\$0.30	2%
Dangerous Dogs/Restricted/Menacing/Guard	Statutory	Each	Non GST	\$275.50	\$281.00	\$5.50	2%
Dogs kept in foster care by a foster carer registered with Council (eligible for one period of registration only)	Statutory	Each	Non GST	\$8.20	\$8.40	\$0.20	2%
Cats kept in foster care by a foster carer registered with Council (eligible for one period of registration only)	Statutory	Each	Non GST	\$8.20	\$8.40	\$0.20	2%
Registraion as a foster carer	Statutory	Each	Non GST	\$60.00	\$61.00	\$1.00	2%
Pro rata registration fee will be applicable from 10 October 2021 to 9 April 2022. The fee will be 50% of the annual fee stated above.							
Note: Animal registration fees are non refundable.							
Pound Release Fee							
Animal Pound Release Fee (not inclusive of incidental costs charged by the pound contractor to the animal owner)	Statutory	Each	Non-GST	\$230.00	\$234.60	\$4.60	2%
Sustenance fee per day (in circumstances an animal is held for longer than 8 days)	Statutory	Per day	Non-GST	\$33.30	\$33.30	\$0.00	0%
Other Fees							
Release of impounded items	Statutory	Each	Non GST	\$91.70	\$93.50	\$1.80	2%
Shopping trolley release fee	Statutory	Each	Non GST	\$103.00	\$105.00	\$2.00	2%
Other Fees & Charges							
Fire Hazard Removal or Land Clearance	Non Statutory	Each	Non GST	Cost Recovery +\$165.50	Cost Recovery +\$168.00	\$2.50	2%

Draft 2022/23 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2021/22 Unit Fee GST incl (where applicable)	2022/23 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Other Permit Fees							
Estate Agents A board signs	Non Statutory	Each	Non GST	\$371.00	\$385.80	\$14.80	4%
Keeping excess no. of animals re clause 129 of Local Law No 3 - Community Amenity	Non Statutory	Each	Non GST	\$93.50	\$95.00	\$1.50	2%
Other Animals re clause 130 of Local Law No 3 - Community Amenity	Non Statutory	Each	Non GST	\$93.50	\$95.00	\$1.50	2%
Permit to Film (for commercial purposes)	Non Statutory	Each	Non GST	\$340.70	\$354.50	\$13.80	4%
Registration of Animal Business	Statutory	Each	Non GST	\$287.70	\$299.00	\$11.30	4%
Other Permit Fees							
Community Law General Permit	Statutory	Each	Non GST	\$93.50	\$95.00	\$1.50	2%
Car Parking Agreements	Statutory	Each	Non GST	\$1,895.00	\$1,971.00	\$76.00	4%
Residential Parking Permit - additional permit special event permit	Non Statutory	Each	Non GST	\$50.00	\$50.00	\$0.00	0%
Residential Parking Permit - additional permits	Non Statutory	Each	Non GST	\$150.00	\$150.00	\$0.00	0%
Residential Parking Permit - Booklet of 10 Daily Permits	Non Statutory	Each	Non GST	\$50.00	\$50.00	\$0.00	0%
Residential Parking Permit - Booklet of 10 Daily Permits - Concession	Non Statutory	Each	Non GST	\$25.00	\$25.00	\$0.00	0%
Residential Parking Permit - Replacement Permit	Non Statutory	Each	Non GST	\$25.00	\$25.00	\$0.00	0%
Trader Parking Permit - additional permit	Non Statutory	Each	Non GST	\$250.00	\$250.00	\$0.00	0%
Trader Parking Permit - customer permit	Non Statutory	Each	Non GST	\$2.50	\$2.50	\$0.00	0%
Parking Bays-Builders Exemptions	Statutory	Per week	Non GST	\$65.20	\$67.80	\$2.60	4%
Signs - A Frame	Statutory	Each	Non GST	\$104.30	\$108.00	\$3.70	4%
Goods	Statutory	Each	Non GST	\$170.50	\$177.00	\$6.50	4%
Additional signs and goods	Statutory	Each	Non GST	\$236.90	\$246.40	\$9.50	4%
Street Seating	Statutory	Each	Non GST	\$242.00	\$242.00	\$0.00	0%
Street Seating- additional seats over 10	Statutory	Each	Non GST	\$418.60	\$418.60	\$0.00	0%
Outdoor dining charges - per plastic delineator (per barrier)	Non Statutory	Per week	Non GST	\$15.00	\$15.00	\$0.00	0%
Outdoor dining charges - per bay (per square metre)	Non Statutory	Per sq. metre	Non GST	\$62.00	\$62.00	\$0.00	0%
Outdoor dining bond - plastic delineator removal	Non Statutory	Per site	Non GST	\$1,000.00	\$1,000.00	\$0.00	0%
Outdoor dining bond - concrete delineator removal	Non Statutory	Per site	Non GST	\$2,550.00	\$2,550.00	\$0.00	0%
Outdoor dining bond - concrete delineator cleaning	Non Statutory	Each	Non GST	\$500.00	\$500.00	\$0.00	0%
Derelict Vehicles							
Impounded Vehicle Release Fee	Non Statutory	Each	Non GST	\$350.00	\$357.00	\$7.00	2%
Impounded vehicle storage fee	Non Statutory	Per day	Non GST	\$33.30	\$34.00	\$0.70	2%
Fines & Infringements							
Local Law Infringement per penalty unit as set by relevant Statutes							

Draft 2022/23 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2021/22 Unit Fee GST incl (where applicable)	2022/23 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Parking							
The value of a penalty unit for a financial year is fixed by the Treasurer under section 6 of the Monetary Units Act 2004. The Monash fee will be set to 0.5 Penalty Units for offences as per Council Resolution. The dollar value of all other Parking Infringements has been indexed by the State Government and is subject to annual review.							
Other Infringements							
The value of a penalty unit for a financial year is fixed by the Treasurer under section 6 of the Monetary Units Act 2004.							
BUILDING CONTROL							
Please note Building Control fees are subject to market forces and may be changed during the year at the discretion of the Chief Executive Officer.							
Building Permit Fees							
Class 1a and 10							
All Demolitions	Statutory	Each	GST	\$1,110.00	\$1,164.80	\$54.80	5%
Minor Works - Brick garages retaining walls pools	Statutory	Each	GST	\$1,120.00	\$1,164.80	\$44.80	4%
Minor Works - Carports, brick fences, reclads signs sheds etc.	Statutory	Each	GST	\$935.00	\$1,164.80	\$229.80	25%
Timber Fences	Statutory	Each	GST	\$610.00	\$634.40	\$24.40	4%
Class 1b, 2-9 Internal							
\$0 - \$60,000	Statutory	Each	GST	\$1,560.00	\$1,622.40	\$62.40	4%
\$60,001 - \$99,999	Statutory	Each	GST	\$1,700.00	\$1,768.00	\$68.00	4%
\$100,000 - \$499,999	Statutory	Each	GST	\$2,160.00	\$2,246.40	\$86.40	4%
\$500,000 - \$999,999	Statutory	Each	GST	\$3,880.00	\$4,035.20	\$155.20	4%
\$1,000,000 + subject to complexity	Statutory	Each	GST	\$4,320.00	\$4,492.80	\$172.80	4%
Alterations/Additions							
Owner Builder -NEW - combine Registered & Owner Builder							
\$0 - \$30,000	Statutory	Each	GST	\$1,580.00	\$1,643.20	\$63.20	4%
\$30,000 - \$60,000	Statutory	Each	GST	\$1,880.00	\$1,955.20	\$75.20	4%
\$60,001 - \$100,000	Statutory	Each	GST	\$2,080.00	\$2,163.20	\$83.20	4%
\$100,001 - \$150,000	Statutory	Each	GST	\$2,360.00	\$2,454.40	\$94.40	4%
\$150,001 - \$180,000	Statutory	Each	GST	\$2,650.00	\$2,756.00	\$106.00	4%
\$180,001 - \$220,000	Statutory	Each	GST	\$2,850.00	\$2,964.00	\$114.00	4%
\$220,001 +	Statutory	Each	GST	Cost divided by 70			

Draft 2022/23 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2021/22 Unit Fee GST incl (where applicable)	2022/23 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Owner Builders -NEW - combine Registered & Owner Builder							
Up to \$150,000	Statutory	Each	GST	\$2,620.00	\$2,724.80	\$104.80	4%
\$150,001 - \$200,000	Statutory	Each	GST	\$2,870.00	\$2,984.80	\$114.80	4%
\$200,001 - \$250,000	Statutory	Each	GST	\$3,080.00	\$3,203.20	\$123.20	4%
\$250,001 - \$300,000	Statutory	Each	GST	\$3,290.00	\$3,421.60	\$131.60	4%
\$300,001+	Statutory	Each	GST	Cost divided by 80			
Dual Occupancy NEW - combine Dual & Multi AND Internal/Registered & Owner Builder							
Owner Builder NEW - combine Dual & Multi AND Internal/Registered & Owner Builder							
1 Additional Unit up to \$350,000	Statutory	Each	GST	\$2,970.00	\$3,088.80	\$118.80	4%
Multi Units \$350,001 + (Negotiated)	Statutory	Each		Cost divided by 80			
Owner Builder NEW - combine Dual & Multi AND Internal/Registered & Owner Builder							
Shop Fitouts - Internal NEW - combine with ShopFronts							
Small Projects - up to \$50,000 (includes Removal of Fire Hose Reels)	Statutory	Each	GST	\$1,560.00	\$1,622.40	\$62.40	4%
Medium Projects - \$50,001 to \$150,000	Statutory	Each	GST	\$1,820.00	\$1,892.80	\$72.80	4%
Major Projects > \$150,000	Statutory	Each	GST	Cost divided by 80			
Temporary Structures							
Temporary Structures	Statutory	Each	Non-GST	\$570.00	\$592.80	\$22.80	4%
Temporary Structures - urgent (< 5 days)							
Temporary Structures - urgent (< 5 days)	Statutory	Each	Non-GST	\$1,110.00	\$1,154.40	\$44.40	4%
Building Applications or Building Amendments							
Class 1 and 10 (with Form 13) MINOR	Statutory	Each	GST	\$312.00	\$324.48	\$12.48	4%
Class 1 and 10 (with Form 13) MAJOR	Statutory	Each	GST	\$580.00	\$603.20	\$23.20	4%
Class 2- 9 MINOR	Statutory	Each	GST	\$580.00	\$603.20	\$23.20	4%
Class 2-9 MAJOR	Statutory	Each	GST	\$810.00	\$842.40	\$32.40	4%
Lodgement fee (if over \$5,000)	Statutory	Each	Non GST	\$121.90	\$126.78	\$4.88	4%
Lapsed Permit Renewal							
Class 1 or 10	Statutory	Each	GST	\$1,000.00	\$1,040.00	\$40.00	4%
Class 2 to 9	Statutory	Each	GST	\$1,230.00	\$1,279.20	\$49.20	4%

Draft 2022/23 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2021/22 Unit Fee GST incl (where applicable)	2022/23 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Community Groups							
When Building on Council property normal permit fees will be payable.							
Permits for Essential Services							
Charges same as other permit and application fees shown above.							
Lodgement fee - TO BE ADVISED BY VBA MAY-2022	Statutory	Each	Non GST	\$121.90	\$121.90	\$0.00	0%
Dispensations (Report and Consent)							
Class 1 & 10 (flood & sitting etc)	Statutory	Each	Non GST	\$294.70	\$294.70	\$0.00	0%
Class 10 (fences)	Statutory	Each	Non GST	\$294.70	\$294.70	\$0.00	0%
Class 2 to 9	Statutory	Each	Non GST	\$294.70	\$294.70	\$0.00	0%
Modification Application	Statutory	Each	GST	\$172.00	\$178.88	\$6.88	4%
Regulation 502 or 503-152 or 153 Statement	Statutory	Each	Non GST	\$294.70	\$294.70	\$0.00	0%
Extension of Time for Building Permits							
Class 1 or 10	Statutory	Each	GST	\$515.00	\$535.60	\$20.60	4%
Class 2 to 9	Statutory	Each	GST	\$725.00	\$754.00	\$29.00	4%
Swimming pools and Spas							
Application for registration - <i>To be confirmed by VBA by May-2022</i>	Statutory	Each	Non GST	\$31.80	\$31.80	\$0.00	0%
Construction date search fee - <i>To be confirmed by VBA by May-2022</i>	Statutory	Each	Non GST	\$47.20	\$47.20	\$0.00	0%
Swimming pools and Spas							
Lodgement of Certificate of Compliance - <i>To be confirmed by VBA by May-2022</i>	Statutory	Each	Non GST	\$20.80	\$20.80	\$0.00	0%
Sub Total							
Swimming pools and Spas							
Lodgement of Certificate of Non-Compliance - <i>To be confirmed by VBA by May-2022</i>	Statutory	Each	Non GST	\$385.10	\$385.10	\$0.00	0%
Swimming pools and Spas							
Certificate of Compliance Service - <i>To be confirmed by VBA by May-2022</i>	Statutory	Each	GST	\$405.00	\$405.00	\$0.00	0%
Sub Total							

Draft 2022/23 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2021/22 Unit Fee GST incl (where applicable)	2022/23 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Inspection Fees							
Contract or Finalisation of Lapsed Building Permit	Statutory	Each	GST	\$312.00	\$324.48	\$12.48	4%
Out of Hours Building	Statutory	Per hour	GST	\$176.00	\$183.04	\$7.04	4%
Removal of Buildings	Statutory	Each	GST	\$640.00	\$665.60	\$25.60	4%
Retention of Buildings	Statutory	Each	GST	\$850.00	\$884.00	\$34.00	4%
Other Services							
Subdivision Statement Regulation 231 Form 18	Statutory	Each	NON GST	\$327.00	\$770.00	\$443.00	135%
Place of Public Entertainment (POPE)	Statutory	Each	NON GST	\$1,070.00	\$1,112.80	\$42.80	4%
Class 1 - 10	Statutory	Per Hour	NON GST	\$170.00	\$176.80	\$6.80	4%
Class 2 - 9	Statutory	Per hour	NON GST	\$200.00	\$208.00	\$8.00	4%
Part 12 Inspection of Essential Safety Measures	Statutory	Each	GST	\$885.00	\$920.40	\$35.40	4%
Illegally Erected or Altered Buildings for Retention		155% of scheduled permit fee for class of building					
Request for Information							
Request for Information (BPIC3) - <i>To be confirmed by VBA by May-2022</i>	Statutory	Each	Non GST	\$47.90	\$47.90	\$0.00	0%
Copy of occupancy permit or certificate of final inspection (BPIC1) <i>To be confirmed by VBA by May-2022</i>	Statutory	Each	Non GST	\$47.90	\$47.90	\$0.00	0%
Details of permits issued in preceding 10 years and information on flooding/termites. (BPIC2) <i>To be confirmed by VBA by May-2022</i>	Statutory	Each	Non GST	\$47.90	\$47.90	\$0.00	0%
Copies of Documents							
Copy of Plans - Class 2 - 9 - minor - small office shop - retrieval	Statutory	Each	NON GST	\$250.00	\$260.00	\$10.00	4%
Copy of Plans - Class 1 or 10 dwelling shed garage etc (Each additional building permit)	Statutory	Each	NON GST	\$45.70	\$47.55	\$1.85	4%
Copy of Plans - Class 1 or 10 dwelling shed garage etc (including search fee)	Statutory	Max 2 permits	NON GST	\$176.00	\$183.05	\$7.05	4%
Copy of Plans - Class 2 to 9 - major - supermarket, factory, s/centr, hotel - retrieval (including search fee)	Statutory	Each - Max 4 permits	NON GST	\$475.00	\$494.00	\$19.00	4%
Copy of Plans - Class 2 to 9 - major/minor (each additional permit)	Statutory	Per sheet	NON GST	\$31.50	\$32.75	\$1.25	4%
Copy of Plans - Class 2 to 9 - major - supermarket, factory, s/centre, hotel (A4)	Statutory	Per sheet	NON GST	\$1.90	\$2.00	\$0.10	5%
To view Copy of Plans - Class 2 - 9 - Minor- Commercial/Industrial (including search fee)	Statutory	Each - Max 4 permits	NON GST	\$250.00	\$260.00	\$10.00	4%

Draft 2022/23 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2021/22 Unit Fee GST incl (where applicable)	2022/23 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
STATUTORY PLANNING							
TOWN PLANNING APPLICATION FEES (STATUTORY)							
Service Charges							
Property Enquiries	Statutory	Per plan	Non GST	\$155.00	\$161.00	\$6.00	4%
S.173 Agreements							
Subdivision approvals (preparation & administration)	Statutory	Each	GST	\$970.00	\$970.00	\$0.00	0%
Other Specific Requirements				As required			
Extension of Time - Planning Permit							
Change of use/use permits	Statutory	Each	Non GST	\$1,286.10	\$1,286.10	\$0.00	0%
VicSmart/Single dwelling fee	Statutory	Each	Non GST	\$195.10	\$195.10	\$0.00	0%
\$0 - \$100,000	Statutory	Each	Non GST	\$1,119.90	\$1,119.90	\$0.00	0%
\$100,001 - \$1,000,000	Statutory	Each	Non GST	\$1,510.00	\$1,510.00	\$0.00	0%
\$1,000,000 +	Statutory	Each	Non GST	\$3,330.70	\$3,330.70	\$0.00	0%
Subdivision	Statutory	Each	Non GST	\$1,286.10	\$1,286.10	\$0.00	0%
Sub Total							
TOWN PLANNING APPLICATION FEE							
Application for Permit							
Application for Permit - Class 1	Statutory	Each	Non GST	\$1,286.10	\$1,286.10	\$0.00	0%
Application for Permit - Class 2	Statutory	Each	Non GST	\$195.10	\$195.10	\$0.00	0%
Application for Permit - Class 3	Statutory	Each	Non GST	\$614.10	\$614.10	\$0.00	0%
Application for Permit - Class 4	Statutory	Each	Non GST	\$1,257.20	\$1,257.20	\$0.00	0%
Application for Permit - Class 5	Statutory	Each	Non GST	\$1,358.30	\$1,358.30	\$0.00	0%
Application for Permit - Class 6	Statutory	Each	Non GST	\$1,459.50	\$1,459.50	\$0.00	0%
Class 7 - new - VicSmart	Statutory	Each	Non GST	\$195.10	\$195.10	\$0.00	0%
Class 8 - new - VicSmart	Statutory	Each	Non GST	\$419.10	\$419.10	\$0.00	0%
Class 9 - new - VicSmart	Statutory	Each	Non GST	\$195.10	\$195.10	\$0.00	0%
Class 10 - new - VicSmart	Statutory	Each	Non GST	\$195.10	\$195.10	\$0.00	0%
Application for Permit - Class 11	Statutory	Each	Non GST	\$1,119.90	\$1,119.90	\$0.00	0%
Application for Permit - Class 12	Statutory	Each	Non GST	\$1,510.00	\$1,510.00	\$0.00	0%
Application for Permit - Class 13	Statutory	Each	Non GST	\$3,330.70	\$3,330.70	\$0.00	0%
Application for Permit - Class 14	Statutory	Each	Non GST	\$8,489.40	\$8,489.40	\$0.00	0%

Draft 2022/23 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2021/22 Unit Fee GST incl (where applicable)	2022/23 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Application for Permit - Class 15	Statutory	Each	Non GST	\$25,034.60	\$25,034.60	\$0.00	0%
Application for Permit - Class 16	Statutory	Each	Non GST	\$56,268.30	\$56,268.30	\$0.00	0%
Application for Permit - Class 17	Statutory	Each	Non GST	\$1,286.10	\$1,286.10	\$0.00	0%
Application for Permit - Class 18	Statutory	Each	Non GST	\$1,286.10	\$1,286.10	\$0.00	0%
Application for Permit - Class 19	Statutory	Each	Non GST	\$1,286.10	\$1,286.10	\$0.00	0%
Application for Permit - Class 20	Statutory	Each	Non GST	\$1,286.10	\$1,286.10	\$0.00	0%
Application for Permit - Class 21	Statutory	Each	Non GST	\$1,286.10	\$1,286.10	\$0.00	0%
Application for Permit - Class 22	Statutory	Each	Non GST	\$1,286.10	\$1,286.10	\$0.00	0%
Sect. 72 Amendment to Permit							
Sect. 72 Amendment to Permit - Class 1	Statutory	Each	Non GST	\$1,286.10	\$1,286.10	\$0.00	0%
Sect. 72 Amendment to Permit - Class 2	Statutory	Each	Non GST	\$1,286.10	\$1,286.10	\$0.00	0%
Sect. 72 Amendment to Permit - Class 3	Statutory	Each	Non GST	\$195.10	\$195.10	\$0.00	0%
Sect. 72 Amendment to Permit - Class 4	Statutory	Each	Non GST	\$614.10	\$614.10	\$0.00	0%
Sect. 72 Amendment to Permit - Class 5	Statutory	Each	Non GST	\$1,257.20	\$1,257.20	\$0.00	0%
Sect. 72 Amendment to Permit - Class 6	Statutory	Each	Non GST	\$1,358.30	\$1,358.30	\$0.00	0%
Sect. 72 Amendment to Permit - Class 7	Statutory	Each	Non GST	\$195.10	\$195.10	\$0.00	0%
Sect. 72 Amendment to Permit - Class 8	Statutory	Each	Non GST	\$419.10	\$419.10	\$0.00	0%
Sect. 72 Amendment to Permit - Class 9	Statutory	Each	Non GST	\$195.10	\$195.10	\$0.00	0%
Sect. 72 Amendment to Permit - Class 10	Statutory	Each	Non GST	\$1,119.90	\$1,119.90	\$0.00	0%
Sect. 72 Amendment to Permit - Class 11	Statutory	Each	Non GST	\$1,510.00	\$1,510.00	\$0.00	0%
Sect. 72 Amendment to Permit - Class 12	Statutory	Each	Non GST	\$3,330.70	\$3,330.70	\$0.00	0%
Sect. 72 Amendment to Permit - Class 13 - 18	Statutory	Each	Non GST	\$3,213.00	\$3,213.00	\$0.00	0%
Sect. 72 Amendment to Permit - Class 14 - 19	Statutory	Each	Non GST	\$1,286.10	\$1,286.10	\$0.00	0%
Other Town Planning Fees							
Satisfaction of Responsible Authority fee	Statutory	Each	Non GST	\$334.00	\$347.00	\$13.00	4%
Sect.57A Amendment to Permit Application	Statutory	Each	Non GST	40% of original application fee	40% of original application fee		
To amend or end a S173 Agreement	Statutory	Each	Non GST	\$643.00	\$643.00	\$0.00	0%

Draft 2022/23 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2021/22 Unit Fee GST incl (where applicable)	2022/23 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Statutory Fees							
Planning Certificates of Compliance	Statutory	Each	Non GST	\$317.90	\$317.90	\$0.00	0%
Certify a Plan of Subdivision	Statutory	Per plan + lot fee	Non GST	\$170.50	\$170.50	\$0.00	0%
Any other application for certification under Subdivision Act	Statutory	Each	Non GST	\$137.30	\$137.30	\$0.00	0%
Other Statutory Fees							
Sect. 29A Demolition Requests	Statutory	Each	Non GST	\$83.10	\$83.10	\$0.00	0%
Public Notification							
Residential	Statutory	Per property	Non GST	\$188.00	\$192.00	\$4.00	2%
Commercial <\$1M	Statutory	Per property	Non GST	\$375.00	\$382.00	\$7.00	2%
Commercial >\$1M	Statutory	Per property	Non GST	\$675.00	\$688.00	\$13.00	2%
Notification >15 Properties	Statutory	Per property	Non GST	\$7.80	\$7.95	\$0.15	2%
Notification >100 Properties	Statutory	Per property	Non GST	\$15.50	\$15.80	\$0.30	2%
Additional Sign - Standard A2	Statutory	Per property	Non GST	\$78.00	\$79.50	\$1.50	2%
Larger Sign - A0	Statutory	Per property	Non GST	\$150.00	\$153.00	\$3.00	2%
Larger Sign - A1	Statutory	Per property	Non GST	\$104.00	\$106.00	\$2.00	2%
Photocopies/Sale of Publications							
<i>Permit Enquiries</i>							
Copies of Permits - hardcopy	Statutory	Each	Non GST	\$225.00	\$230.00	\$5.00	2%
Copies of Permits - electronic	Statutory	Each	Non GST	\$155.00	\$158.00	\$3.00	2%
General Photocopies	Statutory	Plus Per Page	GST	\$1.90	\$2.00	\$0.10	5%
Plan Printing	Statutory	Per plan	Non GST	\$31.50	\$32.00	\$0.50	2%
Heritage Study	Statutory	Per plan	Non GST	\$36.00	\$37.00	\$1.00	3%
Character Study	Statutory	Per plan	Non GST	\$72.00	\$73.50	\$1.50	2%

Draft 2022/23 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2021/22 Unit Fee GST incl (where applicable)	2022/23 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
STRATEGIC PLANNING							
PLANNING SCHEME AMENDMENT							
Other Service Charges							
Adoption of Amendment Pursuant to Sec.29	Statutory	Each	Non GST	\$462.20	\$462.20	\$0.00	0%
Consider Request to Amend Planning Scheme	Statutory	Each	Non GST	\$2,929.30	\$2,929.30	\$0.00	0%
Consider Submission to Amendment	Statutory	Each	Non GST	\$14,518.60	\$14,518.60	\$0.00	0%
ENGINEERING							
Service Charges							
Vehicle Crossing Permit - Road Speed < =50km/h and < 8.5 square metres of work area - (Application and Permit Fee including 2 on site inspections)	Statutory	Security Bond plus fee	Non GST	\$260.00	\$270.00	\$10.00	4%
Vehicle Crossing Permit - Road Speed < =50km/h and > 8.5 square metres of work area - (Application and Permit Fee including 2 on site inspections)	Statutory	Security Bond plus fee	Non GST	\$460.00	\$480.00	\$20.00	4%
Vehicle Crossing Permit - Road Speed >50km/h and < 8.5 square metres of work area - (Application and Permit Fee including 2 on site inspections)	Statutory	Security Bond plus fee	Non GST	\$360.00	\$374.00	\$14.00	4%
Vehicle Crossing Permit - Road Speed >50km/h and >8.5 square metres of work area - (Application and Permit Fee including 2 on site inspections)	Statutory	Security Bond plus fee	Non GST	\$760.00	\$790.00	\$30.00	4%
Vehicle Crossing Permit (Additional Inspections)	Non-Statutory	Fee	Non GST	\$130.00	\$135.00	\$5.00	4%
Road Opening (Service Supply Tapping) Permit (includes application fee, permit fee and 2 inspections)	Statutory	Security Bond plus fee	Non GST	\$260.00	\$270.00	\$10.00	4%
Road Opening (Service Supply Tapping) Permit (Additional Inspection Fee)	Statutory	Security Bond plus fee	Non GST	\$130.00	\$135.00	\$5.00	4%
Nature Strip Planting Permit Fee	Statutory	Fee	Non GST	\$110.00	\$114.00	\$4.00	4%
Access through Reserves Permit (Minor Building Works as defined in Local Law No 3)	Non-Statutory	Security Bond plus fee	Non GST	\$161.20	\$168.00	\$6.80	4%
Access through Reserves Permit (Major Building Works as defined in Local Law No 3)	Non-Statutory	Security Bond plus fee	Non GST	\$520.00	\$540.00	\$20.00	4%
Gate Access into Council Reserve Permit (As defined in Local Law No 3)	Non-Statutory	Security Bond plus fee	Non GST	\$200.00	\$207.50	\$7.50	4%

Draft 2022/23 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2021/22 Unit Fee GST incl (where applicable)	2022/23 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Occupy Part of Roadway Fee - (Fee for both Long-Term and Short-Term Occupation)	Statutory	Security Bond plus fee	Non GST	\$260.00	\$270.00	\$10.00	4%
Occupy Part of Roadway - Land Leasing Charge (\$10/square metre/month)	Non-Statutory	per square metre per month	Non GST	\$10.40	\$3.80	-\$6.60	-63%
Occupy Part of Roadway - Gantry Land Leasing Charge (\$1.5/square metre/month)	Non-Statutory	per square metre per month	Non GST	\$1.60	\$0.75	-\$0.85	-53%
Skip Bins							
Skip Bin Fees - Local roads - 1 week max.	Non-Statutory	Charge	Non GST	\$98.80	\$102.75	\$3.95	4%
Skip Bin Fees - Activity/Shopping Centres - 2 hours max.	Non-Statutory	Charge	Non GST	\$104.00	\$108.16	\$4.16	4%
Building Permit Fees							
Builders Infringement	Statutory	Each	Non GST	\$200.00	\$200.00	\$0.00	0%
Asset Protection Permit + security bond (Veranda, Pergola, Decking greater than \$30,000 in value)	Statutory	Each	Non GST	\$177.00	\$184.00	\$7.00	4%
Asset Protection Permit + security bond (Carport, Above Ground Swimming Pool, Restumping, reblocking and underpinning, Internal House Renovation, Independent Unit)	Statutory	Each	Non GST	\$177.00	\$184.00	\$7.00	4%
Asset Protection Permit + security bond (In-Ground Swimming Pool, Landscaping, Garage)	Statutory	Each	Non GST	\$235.00	\$244.00	\$9.00	4%
Asset Protection Permit + security bond (Demolition)	Statutory	Each	Non GST	\$355.00	\$369.00	\$14.00	4%
Asset Protection Permit + security bond (Demolition of Major Development - e.g. warehouse)	Statutory	Each	Non GST	-	\$850.00	\$850.00	100%
Asset Protection Permit + security bond (House Additions, Factory/Warehouse/Office Fitouts)	Statutory	Each	Non GST	\$530.00	\$551.00	\$21.00	4%
Asset Protection Permit + security bond (Single Dwelling Construction only)	Statutory	Each	Non GST	\$530.00	\$551.00	\$21.00	4%
Asset Protection Permit + security bond (Single Dwelling Construction including Demolition)	Statutory	Each	Non GST	\$885.00	\$920.00	\$35.00	4%
Asset Protection Permit + security bond (Dual Occupancy Construction Only)	Statutory	Each	Non GST	\$710.00	\$738.00	\$28.00	4%
Asset Protection Permit + security bond (Dual Occupancy Construction including Demolition)	Statutory	Each	Non GST	\$1,065.00	\$1,107.00	\$42.00	4%
Asset Protection Permit + security bond (Multi-Storey Development >2 but <5 Storeys - including double storey sites with underground car parking - Construction only)	Statutory	Each	Non GST	\$1,995.00	\$2,074.00	\$79.00	4%
Asset Protection Permit + security bond (Multi-Storey Development >2 but <5 Storeys - including double storey sites with underground car parking - Construction including demolition)	Statutory	Each	Non GST	\$2,350.00	\$2,443.00	\$93.00	4%

Draft 2022/23 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2021/22 Unit Fee GST incl (where applicable)	2022/23 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Asset Protection Permit + security bond (Multi-Storey Development >5 Storeys - Construction only).	Statutory	Each	Non GST	\$3,155.00	\$3,281.00	\$126.00	4%
Asset Protection Permit + security bond (Multi-Storey Development >5 Storeys - Construction including demolition).	Statutory	Each	Non GST	\$3,510.00	\$3,650.00	\$140.00	4%
Asset Protection Permit + security bond (Major Development - e.g. shopping centre, factory, warehouse development, hotels, hospitals and age care buildings)	Non-Statutory	Each	Non GST	\$7,800.00	\$8,100.00	\$300.00	4%
Permit Renewal	Non-Statutory	Each	Non GST	\$150.00	\$155.00	\$5.00	3%
Development Engineering Fees							
Stormwater Connection Permit (Kerb and Channel Connection without Detention System) - Connection Fee & Inspection Fee	Statutory	Security Bond plus fee	Non GST	\$214.25	\$223.00	\$8.75	4%
Stormwater Connection Permit (Council Barrel Drain, Council Pit Connection or Kerb and Channel with Detention System) - Allows for Pre & Final Inspection	Statutory	Security Bond plus fee	Non GST	\$278.70	\$290.00	\$11.30	4%
Stormwater Connection Additional Inspection Fee	Statutory	Fee	Non GST	\$130.00	\$135.20	\$5.20	4%
Stormwater Connection Inspection Written Report	Statutory	Fee	Non GST	\$31.20	\$32.45	\$1.25	4%
Legal Point of Discharge	Statutory	Each	Non GST	\$152.65	\$152.65	\$0.00	0%
Building Over Easement - Minor	Non-Statutory	From	Non GST	\$147.30	\$153.50	\$6.20	4%
Building Over Easement - Major	Non-Statutory	From	Non GST	\$637.80	\$663.35	\$25.55	4%
Drainage Plan Initial Assessment and Approval. (Includes initial assessment of plans and approval/ also one amendment to submitted plan for reassessment and approval after initial comments)	Non-Statutory	Fee	Non GST	\$416.00	\$432.60	\$16.60	4%
Drainage Plan Amendment Charge (for any additional checks of plans over and above those included in the Drainage Plan Initial Assessment and Approval Charge)	Non-Statutory	Fee	Non GST	\$156.00	\$162.25	\$6.25	4%
Drainage Plan Assessment Charge for Additional Amendments to Approved Plans)	Non-Statutory	Fee	Non GST	\$156.00	\$162.25	\$6.25	4%
Civil Construction Plan Approval Fee (Allows for 2 revisions - any further amendments will attract an additional fee)	Non-Statutory	Fee	Non GST	\$998.40	\$1,037.90	\$39.50	4%
Civil Construction Plan Amendment to Approved Plans Fee (for additional amendments to Approved Plans)	Non-Statutory	Fee	Non GST	\$312.00	\$324.50	\$12.50	4%

Draft 2022/23 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2021/22 Unit Fee GST incl (where applicable)	2022/23 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Transport Engineering Fees							
Preparation of Work Zone Signs Plan (Inclusive of site visit to assess existing conditions)	Non- Statutory	Each	Non GST	\$208.00	\$208.00	\$0.00	0%
Fabrication, installation and reinstatement of Work Zone Signs (minum 2 signs required) - 12m in length	Non- Statutory	Each	Non GST	\$468.00	\$468.00	\$0.00	0%
3 Month Blocks - For Occupying Work Zone Length	Non- Statutory	Each	Non GST	\$312.00	\$312.00	\$0.00	0%
6 Month Blocks - For Occupying Work Zone Length	Non- Statutory	Each	Non GST	\$624.00	\$624.00	\$0.00	0%
9 Month Blocks - For Occupying Work Zone Length	Non- Statutory	Each	Non GST	\$936.00	\$936.00	\$0.00	0%
Additional Months after 9 Months - For Occupying Work Zone Length	Non- Statutory	Each	Non GST	\$156.00	\$156.00	\$0.00	0%
Construction Management Plan Checking Fee	Non-Statutory	Fee	GST	\$416.00	\$432.00	\$16.00	4%
Design Team Fees							
Service Authority Letters - Assessment & Approval (within the Nature Strip)	Non- Statutory	Each	Non GST	\$83.20	\$83.20	\$0.00	0%
Service Authority Letters - Assessment & Approval (within the Footpath & Pavers)	Non- Statutory	Each	Non GST	\$332.80	\$332.80	\$0.00	0%
WASTE MANAGEMENT							
Commercial Waste Bin (240L)	Statutory	Per additional bin lift	Non GST	\$276.40	\$287.45	\$11.05	4%
Residential Waste Bin Upgrade	Statutory	120L to 240L per year	Non GST	\$228.50	\$237.65	\$9.15	4%
Residential Additional Waste bin (240L)	Statutory	240L per year	Non GST	\$457.00	\$475.30	\$18.30	4%
Additional Recycling bin (240L)	Statutory	120L or 240L per year	Non GST	\$148.20	\$154.00	\$5.80	4%
Additional Organics bin (240L)	Statutory	120L or 240L per year	Non GST	\$148.20	\$154.00	\$5.80	4%
Hard Rubbish							
Hard Rubbish - at call collection	Non-Statutory	Per call	GST	\$173.00	\$180.00	\$7.00	4%
Hard Rubbish - at call collection concession	Non-Statutory	Per call	GST	\$149.00	\$155.00	\$6.00	4%

Draft 2022/23 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2021/22 Unit Fee GST incl (where applicable)	2022/23 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
WASTE TRANSFER STATION							
Tipping Fees							
Commercial Soil m3 (for loads >1.0m3)	Non-Statutory	Each	GST	\$375.00	\$450.00	\$75.00	20%
Gas Bottles (up to 9kg)	Non-Statutory	Each	GST	\$20.00	\$20.00	\$0.00	0%
Residential Soil up to and per ½ m3	Non-Statutory	Each	GST	\$155.00	\$180.00	\$25.00	16%
Concession-General Waste up to and per ½ m3	Non-Statutory	Each	GST	\$75.00	\$78.00	\$3.00	4%
Concession-Green Waste up to and per ½ m3	Non-Statutory	Each	GST	\$32.50	\$35.00	\$2.50	8%
Concrete/Bricks up to and per 1/2 m3	Non-Statutory	Each	GST	\$60.00	\$62.50	\$2.50	4%
Single Item	Non-Statutory	Each	GST	\$8.00	\$8.50	\$0.50	6%
Tipping Fees							
General Waste up to and per ½ m3	Non-Statutory	Each	GST	\$85.00	\$87.50	\$2.50	3%
Green Waste up to and per ½ m3	Non-Statutory	Each	GST	\$37.50	\$40.00	\$2.50	7%
Mixed General / Green Waste up to and per 1/2m3	Non-Statutory	Each	GST	\$92.50	\$97.50	\$5.00	5%
Oil - over 30 Litres (charge to per 5 litre container)	Non-Statutory	Per Litre	GST	\$3.00	\$3.00	\$0.00	0%
Mattress and/or Base	Non-Statutory	Each	GST	\$33.00	\$34.50	\$1.50	5%
Fridges/Air Conditioners	Non-Statutory	Each	GST	\$27.50	\$28.00	\$0.50	2%
Fridges/Air Conditioners (large)	Non-Statutory	Each	GST	\$65.00	\$66.00	\$1.00	2%
Polystyrene handling fee per 1/2m3 (for loads >1/2m3)	Non-Statutory	Each	GST	\$7.00	\$7.00	\$0.00	0%
Polystyrene commercial handling fee per 1/2m3 (for loads >1/2m3)	Non-Statutory	Each	GST	\$28.00	\$28.00	\$0.00	0%
Car Boot-General Waste	Non-Statutory	Per Boot	GST	\$40.00	\$41.00	\$1.00	3%
Car Boot-Green Waste	Non-Statutory	Per Boot	GST	\$22.00	\$23.00	\$1.00	5%
E-Waste							
Solar Panel (Glass must be intact)	Non-Statutory	Each	GST	\$25.00	\$26.00	\$1.00	4%
Small item (eg. toaster)	Non-Statutory	Each	GST	\$2.00	\$2.00	\$0.00	0%
Medium item (eg. vacuum cleaner)	Non-Statutory	Each	GST	\$4.00	\$4.00	\$0.00	0%
Large item (eg. children's ride-on toy car)	Non-Statutory	Each	GST	\$6.00	\$6.00	\$0.00	0%

Draft 2022/23 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2021/22 Unit Fee GST incl (where applicable)	2022/23 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Tyres							
Car with Rims	Non-Statutory	Each	GST	\$14.00	\$15.00	\$1.00	7%
Car without Rims	Non-Statutory	Each	GST	\$9.00	\$9.50	\$0.50	6%
Heavy Truck with Rims	Non-Statutory	Each	GST	\$51.00	\$54.50	\$3.50	7%
Heavy Truck without Rims	Non-Statutory	Each	GST	\$30.00	\$32.00	\$2.00	7%
Light truck/4WD with Rims	Non-Statutory	Each	GST	\$21.00	\$35.00	\$14.00	67%
Light truck/4WD without Rims	Non-Statutory	Each	GST	\$13.00	\$15.00	\$2.00	15%
Motorcycle without rim	Non-Statutory	Each	GST	\$4.20	\$4.50	\$0.30	7%
Motorcycle with rim	Non-Statutory	Each	GST	\$12.50	\$13.50	\$1.00	8%
<i>Note: Fee fluctuations at the Waste Transfer Station are in anticipation of State Government imposed Environmental Protection Levy.</i>							